



LEPELLE-NKUMPI **LOCAL MUNICIPALITY**

www.lepelle-nkumpi.gov.za

Postal Address
Private Bag X07
CHUENESPOORT
0745

Physical Address
170 BA Civic Centre
LEBOWAKGOMO, 0737
Tel : (+27)15 633 4500
Fax : (+27)15 633 6896

TO : EXECUTIVE COMMITTEE
FROM : BUDGET STEERING COMMITTEE
DATE : MAY 2026
SUBJECT : 2026-2027 MTREF BUDGET

1. Purpose

To submit the 2026/2027 MTREF Budget and Budget related policies to the Executive Committee for consideration.

2. BACKGROUND

In terms of Section 16 of the Municipal Finance Management Act, Act of 56 of 2003, the Council must for each financial year approve an annual budget for the municipality before the start of the financial year.

In order to comply with the above subsection, the Council must at least 30 days before the start of the budget year consider approval of the annual budget in terms of sec 24 (1) of the MFMA.

In terms of section 24 (2) :-

- (a) It is further said that annual budget must be approved before the start of the budget year.

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- (b) Is approved by the adoption by the council of a resolution referred to in section 17(3)(a)(i); and
- (c) Must be approved together with the adoption of resolutions as may be necessary
 - (i) Imposing any municipal tax for the budget year.
 - (ii) Setting any municipal tariffs for the budget year.
 - (iii) Approving measurable performance objectives for revenue from each source and for each vote in the budget
 - (iv) Approving any changes to the municipality's integrated development plan and.
 - (v) Approving any changes to the municipality's budget-related policies.

It is therefore in accordance to the legislative requirements that the Budget of 2026/2027 is submitted to the IDP/Budget/SDBIP Steering Committee. The Budget summary, budget documents and related resolutions are thus outlined in this document.

3. DISCUSSIONS

3.1. The Executive Summary

The following budget principles, assumptions and guidelines directly informed the compilation of the 2026/27 MTREF:

- 3.1.1. The 2026/2027 MTREF Budget was prepared in line with MFMA Circular No.132.
- 3.1.2. 2025-2026 Adjustment Budget Performance was used as baseline
- 3.1.3. All the gazetted grants by the annual Division of Revenue Bill allocations were considered especially the unconditional grants and for infrastructural projects for MTREF projections.
- 3.1.4. The budget was prepared in line with the National, provincial and district priorities to ensure that services are planned according to planning guidelines.

3.1.5. CPI Inflation forecast

Year 1 = 3,7%
Year 2 = 3,3%
Year 3 = 3,2%

2026-2027 MTRRF BUDGET

3.1.6. Employee related costs

In 2024 SALGA has signed five(05) wage agreement with the municipal unions. The wage increase shall be CPI plus 0,75% for 2025/26 and 2026/2027 ,CPI plus 1,25% for 2027/2028 financial years. The Salary and Wage budget of the municipality is aligned to the contents of the Collective Agreement

3.1.7. Remuneration of Councilors

In terms of Circular 132, Municipalities are advised to budget for the actual costs approved in accordance with the Government Gazette on the Remuneration of Public Office Bearers Act: Determination of Upper Limits of Salaries, Allowances and Benefits of different members of municipal councils published annually between December and January by the Department of Cooperative Governance.

3.2. 2026/2027 MTRRF Budget Summary

SUMMARY OF SOURCE OF FUNDING

FUNDING	Adjusted Budget	2026/2027	2027/2028	2028/2029.
OWN	- 486,962,155.00	(157,559,479.39)	(160,692,942.20)	(165,835,116.36)
EQS	- 334,363,000.00	(326,389,000.00)	(322,989,000.00)	(347,330,000.00)
CDM	- 699,898.00	(699,898.00)		
INEP		(3,729,000.00)	(7,316,000.00)	(7,647,000.00)
MIG	- 66,752,000.00	(67,582,000.00)	(74,994,000.00)	(77,445,000.00)
EPWP	- 1,891,000.00	(2,107,000.00)		
FMG	- 2,000,000.00	(2,100,000.00)	(2,200,000.00)	(2,300,000.00)

2026-2027 MTRF BUDGET

MDRG	- 18,000,001.00		-	
TOTAL OPERATING REVENUE FOR THE YEAR	- 910,668,054.00	(560,166,377.39)	(568,191,942.20)	(600,557,116.36)
TRF TO ACC SURPLUS		(311,650,000.95)	(276,518,996.52)	(267,299,544.60)
TOTAL INCOME		(871,816,378.33)	(844,710,938.73)	(867,856,660.96)

FUNDING PERCENTAGE				
OWN	53%	28%	28%	28%
GRANTS	47%	72%	72%	72%

NO	Description	Adjusted Budget	2026/2027	2027/2028	2028/2029.
1	OPEX	592,763,370.00	611,375,528.66	624,511,012.22	644,353,361.41
2	ELECTRIFICATION	24,056,500.00	24,445,949.67	30,416,000.00	18,609,500.00
3	CAPITAL	292,608,160.00	235,994,900.00	188,161,639.70	201,318,104.17
TOTAL		909,428,030.00	871,816,378.33	843,088,651.92	864,280,965.58

CAPITAL FUNDING SUMMARY				
	Adjusted Budget	2026/2027	2027/2028	2028/2029.
OWN	210,662,500.00	171,542,000.00	116,700,000.00	127,596,000.00
GRANTS	81,945,660.00	64,452,900.00	71,461,639.70	73,722,104.17
TOTAL	292,608,160.00	235,994,900.00	188,161,639.70	201,318,104.17

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- **Overall operating revenue budget movement**
 - Year 1 =decreased by R 350,501,676.62
 - Year 2 =increased by R8 025 564.82
 - Year 3 = increased by R32 365 174.15
- **Operational budget movement :Operating expenditure budget**
 - Year 1 =increased by R19,001,608.33
 - Year 2 =increased by R19,105,533.89
 - Year 3 = increased by R8,035,849.19
- **Capital budget movement**
 - Year 1 =decreased by R56,613,260.00
 - Year 2 =decreased by R47,833,260.30
 - Year 3 = increased by R13,156,464.47
- Repairs and maintenance allocations for is at 10% for all the three years respectively.

3.3. The main challenges experienced during the compilation of the 2026/27 MTREF Budget can be summarised as follows:

- The global economic meltdown.
- Aged infrastructure and no maintenance plan in place to inform the budgeting.
- Reliance on grants due to non-payment of services (Low collection of revenue). The debtors book is at R R499 249 217.
- Limited financial resources to fund service delivery.

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- Given the current challenges of Infrastructure backlog faced by the municipality, the municipality could not allocate at least 60 per cent of the capital expenditure to renewal/ upgrading of the existing assets and 40 percent to acquire new assets.

4. LEGAL IMPLICATION(S)

(1) In terms of Sec. 14 of the Municipal Budget Reporting Requirements (MBRR) tabling of annual budget in Municipal Council:-
Sec (1) An annual budget and supporting documents tabled in a Municipal Council in terms of Sec 16 (2) and 17 (3) of the Municipal Finance Management Act must:-

- ✓ Be in a format which will eventually be approved by council and
 - ✓ Be credible and realistic such that it is capable of being approved and implemented as tabled.
- (2) when complying with sec 68 of the Act the Municipal Manager must submit the service delivery and budget implementation plan to the Mayor together with the annual budget to be considered by the Mayor for tabling in terms of sec 16 (2) of the Act.
- (3) for effective planning and implementation of the annual budget the Service Delivery and Budget Implementation Plan may form part of the budget documentation and be tabled in Municipal Council if so recommended by the Budget Steering Committee.

(2) FINANCIAL IMPLICATION(S)

As outlined below.

Refer to the annexures

(3) RECOMMENDATION(S)

It is recommended that: -

6.1 The Committee of Lepelle-Nkumpi Local Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) consider the MTREF Budget for 2026/27 ; 2027/28 and 2028/29.

2026-2027 MTREF BUDGET

The annual budget of the Municipality for the financial year 2026/27 and the multi-year and single-year capital appropriations as set out in the following tables:

The attached tables (A1 – A10) and supporting documents (SA1-SA38)

- a) MBRR Table A1 – Monthly Budget Summary.
- b) MBRR Table A2 - Financial Performance (revenue and expenditure by functional classification).
- c) MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)
- d) MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)
- e) MBRR Table A5 - Budgeted Capital Expenditure by vote, functional classification and funding source
- f) MBRR Table A6 - Budgeted Financial Position
- g) MBRR Table A7 - Budgeted C Cash Flow Statement.
- h) MBRR Table A8 - Table A8 Cash backed reserves/accumulated surplus reconciliation
- i) MBRR Table A9 - Table A9 Asset Management
- j) MBRR Table A10 - Basic service delivery measurement

6.2 That Committee consider the 2026/2027 tariffs and charges as reflected in the proposed 2026/27 Tariff Structure for the budget year 2026/27, 2027/2028 and 2028/2029.

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6.3 That the Committee to consider the following reviewed and new Budget Related Policies: **Refer to Teams**

- a) Supply Chain Management Policy
- b) Supply Chain Management Model Infrastructure Policy
- c) Asset Management Policy
- d) Credit Control and Debt Management Policy
- e) Tariff Policy
- f) Tariff Structure
- g) Budget and Virement Policy
- h) Cash and Investment Management Policy
- i) Indigent Policy
- j) Property Rates Policy
- k) JIFW Expenditure Policy
- l) JIFW Expenditure Reduction Strategy
- m) Revenue Enhancement Strategy
- n) Bad Debts and Write-off Policy
- o) Contract Management Policy
- p) Cost Containment Policy
- q) Retention Policy
- r) Training and Development Policy
- s) Overtime Policy
- t) Travelling and Subsistence Policy
- u) Car and travel allowance Policy

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- v) Cellphone Allowance Policy
- w) Bursary Policy
- x) Bereavement Policy
- y) Leave Policy

SUBMITTED BY:



**LEDWABA PE
CHAIRPERSON IDP/BUDGET/SDBIP STEERING COMMITTEE**

20-05-2026

Date

REVENUE

ANNEXURE A

Description	Budget	Draft Budget 2026/2027	Draft Budget 2027/2028	Draft Budget 2028/2029
STREETS/STREET MARKETS INFORMAL TRADERS TRADING	(2 415.00)	(2 504.36)	(2 587.00)	(2 669.78)
SALE OF PROPERTY	(106 903.00)	(110 858.41)	(114 516.74)	(118 181.27)
APPLICATION FEES: PTO - BUSINESS	(24 000 000.00)	(2 000 000.00)	-	-
APPLICATION FEES: PTO - RESIDENTIAL	(40 060.00)	(41 542.22)	(42 913.11)	(44 286.33)
BUILDING PLANS: BUSINESS	(1 685.00)	(1 747.35)	(1 805.01)	(1 862.77)
BUILDING PLANS: RESIDENTIAL	(298 909.00)	(309 968.63)	(320 197.60)	(330 443.92)
BUILDING PLANS: RURAL	(179 571.00)	(186 215.13)	(192 360.23)	(198 515.75)
RELOCATION OF BEACONS	(131 344.00)	(136 203.73)	(140 698.45)	(145 200.80)
SPECIAL CONSENT	(7 969.00)	(8 263.85)	(8 536.56)	(8 809.73)
REZONING APPLICATION	(64 233.00)	(66 609.62)	(68 807.74)	(71 009.59)
SALE OF: SUB-DIV & CONSOLIDATION FEES	(8 399.00)	(8 709.76)	(8 997.19)	(9 285.10)
BUSINESS & COMMERCIAL PROPERTIES	(10 430.00)	(10 815.91)	(11 172.84)	(11 530.37)
MUNICIPAL PROPERTIES	(8 771 968.00)	(9 096 530.82)	(9 396 716.33)	(9 697 411.26)
RESIDENTIAL PROPERTIES: DEVELOPED	9 241 408.00	9 583 340.10	9 899 590.32	10 216 377.21
RESIDENTIAL PROPERTIES: DEVELOPED	1 097 524.00	1 138 132.39	1 175 690.76	1 213 312.86
STATE-OWNED PROPERTIES	(25 298 824.00)	(26 234 880.49)	(27 100 631.54)	(27 967 851.75)
AGRICULTURAL PROPERTY	(15 600 408.00)	(16 177 623.10)	(16 711 484.66)	(17 246 252.17)
AGRICULTURAL PROPERTY	593 293.00	615 244.84	635 547.92	655 885.45
REGISTRATION OF MORTGAGES	(6 908 483.00)	(7 164 096.87)	(7 400 512.07)	(7 637 328.45)
TRANSFER OF PROPERTY	(14 089.00)	(14 610.29)	(15 092.43)	(15 575.39)
PROOF OF RESIDENCE	(144 203.00)	(149 538.51)	(154 473.28)	(159 416.43)
MUNICIPAL OFFICES	(101 504.00)	(105 259.65)	(108 733.22)	(112 212.68)
PLAN & DEV: CLEARANCE CERTIFICATES	(372 725.00)	(386 515.83)	(399 270.85)	(412 047.51)
CDM INTEGRATED TRANSPORT PLAN	(67 697.00)	(70 201.79)	(72 518.45)	(74 839.04)
SKILLS DEVELOPMENT LEVY REFUND	(377 308.00)	(377 308.00)	-	-
N-M-R PPE: AD HOC-NETWORK & COMMS INFRA	(125 160.00)	(129 790.92)	(134 074.02)	(138 364.39)
TS_O_M_NG_LOCAL_GOV_FIN_MNG_GRANT	(262 187.00)	(271 887.92)	(280 860.22)	(289 847.75)
TS_O_M_NRF_EQUITABLE_SHARE	(2 000 000.00)	-2 100 000.00	-2 200 000.00	(2 300 000.00)
INTEREST NON EXCH-PROP RATES	(334 363 000.00)	-326 389 000.00	-322 989 000.00	(347 330 000.00)
INTER: RECEIV - WASTE MANAGEMENT	(18 552 131.00)	(19 238 559.85)	(19 873 432.32)	(20 509 382.16)
INTER: BANK ACCOUNTS	(6 641 941.00)	(6 887 692.82)	(7 114 986.68)	(7 342 666.25)
INTER: SHORT TERM INVEST & CALL ACCOUNTS	(339 377.00)	(351 933.95)	(363 547.77)	(375 181.30)
	(47 006 678.00)	(48 745 925.09)	(50 354 540.61)	(51 965 885.91)

AGENCY SERV - DIST MUN: LIMPOPO	(10 000 000.00)	(10 370 000.00)	(10 712 210.00)	(11 055 000.72)
CONNECTION FEES: WATER	(54 242.00)	(56 248.95)	(58 105.17)	(59 964.53)
RECONNECTION FEES	(1 805.00)	-	-	-
DRAIN BLOCKAGE	(3 968.00)	(4 114.82)	(4 250.60)	(4 386.62)
SUNDRY INCOME	(570 155.00)	(591 250.74)	(610 762.01)	(630 306.39)
STOP COCK	(766.00)	-	-	-
INSURANCE REFUND	(340 359.00)	(352 952.28)	(364 599.71)	(376 266.90)
PENALTIES		(50 000.00)	(51 650.00)	(53 302.80)
TS O M NG EPWP GRANT	(1 891 000.00)	(2 107 000.00)		
REFUSE REMOVAL (LEBOWAKGOMO)	(8 146 519.00)	(8 447 940.20)	(8 726 722.23)	(9 005 977.34)
REFUSE REMOVAL SKIP BINS		(500 000.00)	(516 500.00)	(533 028.00)
LAND - FILL PROCEEDS	(103 282.00)	(107 103.43)	(110 637.85)	(114 178.26)
WASTE MANAGEMENT: AVAILABILITY CHARGES	(9 323.00)	(9 667.95)	(9 986.99)	(10 306.58)
TS O M PG LIM CAP BLD CDM ALIEN PLANTS	(16 455.00)	(16 455.00)	-	-
FINES: TRAFFIC - MUNICIPAL	(261 620.00)	(500 000.00)	(516 500.00)	(533 028.00)
TRAFFIC DEPARTMENT REVENUE	(9 348 575.00)	(9 694 472.28)	(10 014 389.86)	(10 334 850.34)
FINES: POUND FEES	(860.00)	(891.82)	(921.25)	(950.73)
BURIAL FEES	(124 689.00)	(129 302.49)	(133 569.48)	(137 843.70)
LIBRARY FEES: MEMBERSHIP	(3 341.00)	(3 464.62)	(3 578.95)	(3 693.48)
CDM - HALLS	(6 135.00)	(6 135.00)	-	-
CDM - STADIUM	(300 000.00)	(300 000.00)	-	-
MUNICIPAL HALLS	(164 224.00)	(170 300.29)	(175 920.20)	(181 549.64)
TS C M NG MUNICIPAL DISASTER RELIEF GR	(18 000 001.00)	-	-	-
TS O M NG INEP GRANT	-	(3 729 000.00)	(7 316 000.00)	(7 647 000.00)
TS O M NG MIG GRANT	(3 337 600.00)	(3 379 100.00)	(3 749 700.00)	(3 867 500.00)
TS C M NG MIG GRANT	(63 414 400.00)	(64 202 900.00)	(71 244 300.00)	(73 577 500.00)
TOTAL REVENUE		(560 166 377.39)	(568 191 942.20)	(600 557 116.36)

CAPITAL EXPENDITURE

ANNEXURE B

Description	Budget	Draft Budget 2026/2027	Draft Budget 2027/2028	Draft Budget 2028/2029
COMMUNICATIONS EQUIPMENTS	-	150 000.00		
DVLP 1 DSGN REPORT CONSTR ROAD UNTH W17	500 000.00			
CONST 3,3KM ROAD & STORMWATER AT BA W17	28 500 000.00	R38 817 000.00	10 000 000.00	10 000 000.00
TABLET FOR COUNCILORS		R2 000 000.00		
IT FACILITIES	2 450 000.00	5 200 000.00	1 700 000.00	1 500 000.00
SPEAKER AND MAYOR'S SPECIALISED VEHICLE	-	2 000 000.00		-
4X4V FOR FLEET UNIT	1 500 000.00	2 500 000.00	1 500 000.00	
OFFICE FURNITURE	1 000 000.00	1 200 000.00	200 000.00	200 000.00
CONST 1 MUNIC OFFICES AT LEBOW CIVIC W17	10 000 000.00	5 000 000.00	500 000.00	
BUILDINGS	1 150 000.00	2 850 000.00		
6 X Mini Compactor lawn tractor	-	1 500 000.00		
PLANT & EQ: COMPACTOR TRUCK LANDFILL SITE	2 930 595.00	2 930 595.00	1 500 000.00	10 000 000.00
CAPITAL YELLOW BIN	-	1 000 000.00		
1KM BLOCK PAVING OF MPHABLELE INT ST W23	4 000 000.00	R6 000 000.00	2 000 000.00	0.00
1KM BLOCK PAVING OF MAFEFE INTE STRT W29	500 000.00			
1KM BLOCK PAVING MOLETLANE INT STRT W12	4 000 000.00	R6 000 000.00	5 000 000.00	
1KM BLOCK PAVING MATHABATHA INT STRT W27	5 000 000.00	R7 000 000.00	2 000 000.00	1 000 000.00
1KM BLOCK PAVING OF SELOANE INT STRT W1	2 000 000.00	R5 000 000.00	2 000 000.00	1 000 000.00
PAVING OF 1.5KM LEDWABA ROAD W13	-	300 000.00	8 000 000.00	2 000 000.00
CONSTRU 1 WETLEND FENCE AT MOTLAPODI W5	800 000.00	400 000.00		
CONSTR: 01 GRADE A VTS AT ZONE A W8	15 100 000.00			
DRIVE THROUG DEMACATION		50 000.00		
UPGR PARKS LEBOWA ZONE A B F R S W 15-18	-	R4 400 000.00	2 000 000.00	5 000 000.00
Refurbishment of LEBOWAKGOMO STADIUM AT ZONE P WARD 17		R7 475 000.00	8 000 000.00	8 000 000.00
Refurbishment of LEBOWAKGOMO STADIUM AT ZONE P WARD 17		R1 000 000.00	500 000.00	
DEV RECREATIONAL FACILITIES SERULENG W2	-	1 000 000.00		
CONSTR: 1 RECREA FACILITY SEROBANIENG W26	9 000 000.00	6 000 000.00		
01COMM HALL CONSTRUCTED MADISHADITORO W5	3 400 000.00	R3 200 000.00		0.00
MAFEFE-GAMAMPA STORMWATER	7 000 000.00			
LEBOWAKGOMO UNIT S STORMWATER	8 000 000.00			
SHUTALALE STORMWATERA	3 000 000.00			
HIGH MASTS MUNICIPAL @ TRIBAL OFFICE(3)	2 100 000.00			
MACHINERY AND EQUIPMENT	-	10 800 000.00		

UPGR MALAKABANENG ARD PAV & S/WA 3KM W29	-	300 000.00	4 500 000.00	4 000 000.00
CONSTR 02KM INTERNA STREET AT ZONE S W16	14 000 000.00			
04KM INTERNAL ROAD CONSTR IN ZONE A W18	19 000 000.00	R13 400 000.00	0.00	0.00
UPGRADE MAMAOL-O-MAMPIKI & STORMWATER W26	773 000.00	R5 000 000.00	7 500 000.00	
CONSTR RAOD TAR MAJLANE-MAKAUNG-MAKAE W24	800 000.00			
CONSTR 01 BRIDGE MANWAKWANE-MAJLANE W24	9 953 000.00			
UPGR MAMAOL-O-MAMPIKI INTER-GRAVEL-TARW22	14 050 000.00	R600 000.00		
RAKGOATHA INTERNAL STREET & STORMWATER W14	-	R600 000.00	0.00	0.00
CONSTR ROADS GRAVEL - TAR-LEBOWA ZONE R	-	R400 000.00	6 000 000.00	5 000 000.00
CONSTR ROADS GRAVEL - TAR-LEBOWA ZONE B	-	R600 000.00	4 000 000.00	6 000 000.00
UPGR 3.5KM ROAD AT PHALAKWANE VELLAG W23	15 000 000.00			
1 DESGN REPORT 1KM TAR ROAD MAKOTSE W13	500 000.00	R500 000.00		
1 DESGN REPORT 1KM TAR ROAD TOOSENG W30	500 000.00			
1 DESGN REPORT 1KM TAR ROAD MAFEFE W29	500 000.00	R500 000.00	6 000 000.00	5 000 000.00
1 DESGN REPORT 1KM TAR ROAD MAMPA W28	500 000.00			
1 DESGN REPORT 1KM TAR ROAD LENTING W20	500 000.00			
1 DESGN REPORT 1KM TAR ROAD MAGATLE W04	500 000.00			
1 DESGN REPORT 1KM TAR ROAD ZONE P W17	500 000.00	R1 500 000.00	R4 500 000.00	R4 946 000.00
1 DESGN REPORT 1KM TARRD BOLAHLAGOMO W06	500 000.00	R300 000.00	4 200 000.00	6 000 000.00
1 DESGN REPORT 1KM TAR ROAD MOSHONGO W11	500 000.00	150 000.00		
1 DESGN REPORT 1KM TAR PHALAKWANE P2 W23	500 000.00			
1 DESGNREPORT STORES&RECORDS CIVICBLD W17	500 000.00	R3 000 000.00	2 000 000.00	
UGRADE 4KM ROAD W13 LEDWABA MEC ROAD	9 294 683.00	R20 939 924.00	25 000 000.00	4 500 000.00
CONSTR 1KMSTORMWATERCONTR0 MOGOTLANE W10	500 000.00	R2 000 000.00	5 000 000.00	5 000 000.00
CONSTR: SWATER DRAINAGE: MATHIBELA W 08	17 216 500.00			
CONSTR 0.6KMSTORMWATERCONTROL ZONE F W15	1 500 000.00	R600 000.00		
1 DESGN REPORT 2KM TAR ROAD ZONE F W15		R300 000.00	6 000 000.00	1 000 000.00
HIGH MAST LIGHT AT SEDIMOTHOLE	5 600 000.00			
CONS 25SOLARHGH MST MAMAOL-O-SELETE 22-23	16 000 000.00	R 6 000 000.00	R4 000 000.00	R4 500 000.00
MANAILENG-MOLETLANE-MALEMANG-SOLAR HIGH	6 960 000.00			
KLIPIHUWEL-SERULENG SOLAR HYIG	8 700 000.00			
FURNITURE AND FITTINGS		150 000.00	117 339.70	122 104.17
EQUIPMENT-MIG	265 630.00	100 000.00	100000	100000
UPGR MAJ/MAKAU/MAKAP ARD TO TAR W24/19	-	R150 000.00	700 000.00	
MATHABATHA UPGR ROAD-GRAVEL TAR P2 W27		R200 000.00		
CONSTRUCTION OF KHURENG TAR ROAD WARD 02	18 821 258.00	R12 000 000.00	3 000 000.00	0.00

CONSTR: SWATER DRAINAGE: MATHIBELA W/08	13 307 863.00	-	1 000 000.00			
DEV RECREATIONAL FACILITIES: LESETSE W2	-		R2 638 454.25			
DEV RECREATIONAL FACILITIES: LESETSE W2	-		R2 481 492.06			
RECREATIONAL FACILITIES MAKUSHWANENG W07	-		R6 512 434.69			
Upgrading of 01km from gravel to tar at Magatte village			R300 000.00	5 000 000.00		6 000 000.00
Upgrading of 01km road from gravel to tar at Mshongo by December 2025 (5.2)			R300 000.00			
Cattle POUND			R1 000 000.00	1 000 000.00		1 000 000.00
Upgrading of 01km from gravel to tar at Mampa village			R800 000.00	5 000 000.00		6 000 000.00
Upgrading of Tooseng(to Tjane) Road From gravel to Tar			R350 000.00			
Upgrading of 5.2km gravel to tar Tooseng			R150 000.00	12 000 000.00		22 000 000.00
Upgrading of 2.8km road from gravel to tar in Moshongo			R0.00	10 522 150.00		12 000 000.00
Upgrading of 6.5km road from gravel to tar in Makotse			R0.00	10 522 150.00		25 000 000.00
INSTALLATION OF SOLAR HIGH MAST LIGHTS AT ZEBEDIELA GEDROOGTE VILLAGE X 35 (MULTI YEAR)			R 13 000 000.00	8 000 000.00		
INSTALLATION OF SOLAR HIGH MAST LIGHTS AT MOROTSE (5) MANAILENG(5)			R 10 500 000.00	R 4 800 000.00		R 4 450 000.00
MADISHALEOLO(5)MOGOTO(5)MAKURUNG(5)DUBLIN(5) MAHLATJANE(5)JACKYLAND X 40 (MULTI YEAR)			R 200 000.00			
INSTALLATION OF 4 HIGHMAST LIGHTS AT MARULENG,MAKGOATHANE, LANDFILL AND MAKAPEPEA)			R 500 000.00			
UPGRADING OF ROAD FRO GRAVEL TO TAR MAKUSHANENG TO MADISHALEOLO 6KM W7			R 1 000 000.00	R 1 000 000.00		
RESEALING OF 1KM INTERNAL STREET IN MATHIBELA W/8			R 1 000 000.00	R 1 000 000.00		
CONSTRUCTION OF 1KM STORMWATER SEHLABENG W/1			R 600 000.00	R 1 000 000.00		R25 000 000.00
UPGRADING OF ROAD FRO GRAVEL TO TAR MOLETLANE MAJANENG TO SEKEMING 5KM 12			R600 000.00	R 800 000.00		R15 000 000.00
UPGRADING OF ROAD FRO GRAVEL TO TAR SPORONG TO RAMOLOKWANE 3KM W			R600 000.00			
TOTAL			235 994 900.00	188 161 639.70		201 318 104.17

Development of 01 design report for electrification of Tjane village by June 2026 (85 HH)	INEP	ELEC	R	-	R	-	R700 000.00
Development of 01 design report for electrification of Lekurung village by June 2026 (150 HH)	INEP	ELEC	R	-	R	-	R600 000.00
DEVELOPMENT OF ONE DESIGN FOR ELECTRIFICATION AT KLIPHUWEL (90HH) W01	INEP	ELEC	R	-	R	-	R1 000 000.00
DEVELOPMENT OF ONE DESIGN FOR ELECTRIFICATION AT LEKURUNG(75HH) W30	INEP	ELEC	R	-	R	-	R550 000.00
DEVELOPMENT OF ONE DESIGN FOR ELECTRIFICATION AT MOGOTO(117HH) W09	INEP	ELEC	R	-		R2 000 000.00	R0.00
DEVELOPMENT OF ONE DESIGN FOR ELECTRIFICATION AT TSWANING(40HH) W25	INEP	ELEC	R	-		R0.00	R0.00
DEVELOPMENT OF ONE DESIGN FOR ELECTRIFICATION AT HWELSHANENG(30HH) W23	INEP	ELEC	R	-		R0.00	R0.00
DEVELOPMENT OF ONE DESIGN FOR ELECTRIFICATION AT KHURENG WARD 02 200HH	INEP	ELEC	R	-		R2 000 000.00	R0.00
DEVELOPMENT OF ONE DESIGN FOR ELECTRIFICATION AT MAKGOPONG 169 HH W01	INEP	ELEC	R	-		R2 416 000.00	R0.00
Electrification of Mamgoasha HH105 W06	INEP	ELEC		R2 698 500.00			
	INEP	ELEC		R153 495.00			
DEVELOPMENT OF ONE DESIGN FOR ELECTRIFICATION AT MATIME HH80 W24	INEP	ELEC	R	24 445 949.67	R	30 416 000.00	R 18 609 500.00

OPERATIONAL EXPENDITURE

ANNEXURE D

Description	Draft Budget 2026/2027	Draft Budget 2027/2028	Draft Budget 2028/2029
SM MM: SAL & ALL - BASIC SALARY	1 325 220.00	1 368 952.26	1 412 758.73
SM MM: ALLOW - CELLULAR & TELEPHONE	48 000.00	48 000.00	48 000.00
OC: ENTERTAINMENT - SENIOR MANAGEMENT	2 000.00	2 000.00	2 000.00
OC: REG FEES NATIONAL	81 758.12	84 456.13	87 158.73
OC: T&S DOM - ACCOMMODATION	35 841.83	37 024.61	38 209.40
MS: SAL & ALL: BASIC SALARY & WAGES	1 127 211.00	1 164 408.96	1 201 670.05
MS: ALL - CELLULAR & TELEPHONE	45 180.00	45 180.00	45 180.00
MS: ALL - LEAVE PAY	33 000.00	34 089.00	35 179.85
MS: ALL - TRAVEL OR MOTOR VEHICLE	279 579.00	288 805.11	298 046.87
MS: OVERTIME - NON STRUCTURED	3 111.00	3 213.66	3 316.50
MS: SRB - ANNUAL BONUS	93 193.00	96 268.37	99 348.96
MS: SOC CONTR - BARGAINING COUNCIL	293.47	303.16	312.86
MS: SOC CONTR - MEDICAL	43 000.00	44 419.00	45 840.41
MS: SOC CONTR - PENSION	201 297.00	207 939.80	214 593.87
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	4 482.95	4 630.89	4 779.08
OC: T&S DOM - ACCOMMODATION	10 579.47	10 928.60	11 278.31
OC: T&S DOM - DAILY ALLOWANCE	7 251.74	7 491.05	7 730.76
MS: SAL & ALL: BASIC SALARY & WAGES	2 912 275.92	3 008 381.03	3 104 649.22
MS: SAL & ALL: BASIC SALARY & WAGES	100 000.00	100 000.00	100 000.00
MS: ALL - CELLULAR & TELEPHONE	66 360.00	66 360.00	66 360.00
MS: HB & INC: HOUSING BENEFITS	14 582.29	15 063.51	15 545.54
MS: ALL - LEAVE PAY	140 194.10	144 820.51	149 454.77
MS: ALL - TRAVEL OR MOTOR VEHICLE	722 259.19	746 093.74	769 968.74
MS: SRB - ACTING ALLOWANCE	52 598.40	54 334.15	56 072.84
MS: SRB - ANNUAL BONUS	240 753.06	248 697.91	256 656.24
MS: SRB - LSA INTEREST	34 378.62	35 513.12	36 649.54
MS: SOC CONTR - BARGAINING COUNCIL	881.45	910.54	939.68
MS: SOC CONTR - MEDICAL	119 219.74	123 153.99	127 094.92
MS: SOC CONTR - PENSION	520 026.62	537 187.50	554 377.50
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	10 807.20	11 163.84	11 521.08
C&PS: B&A AUDIT COMMITTEE	845 167.44	873 057.97	900 995.82
OC: AUDIT COST: EXTERNAL	6 118 732.43	6 320 650.60	6 522 911.42
OC: REG FEESPROF & REGULATORY BODIES	279 990.00	289 229.67	298 485.02

OC: REG FEES NATIONAL	155 550.00	160 683.15	165 825.01
OC: T&S DOM - ACCOMMODATION	103 700.00	107 122.10	110 550.01
OC: T&S DOM - DAILY ALLOWANCE	48 500.49	50 101.01	51 704.24
MS: SAL & ALL: BASIC SALARY & WAGES	1 097 818.93	1 134 046.95	1 170 336.46
MS: ALL - CELLULAR & TELEPHONE	42 360.00	42 360.00	42 360.00
MS: ALL - LEAVE PAY	55 040.85	56 857.20	58 676.63
MS: ALL - TRAVEL OR MOTOR VEHICLE	274 089.31	283 134.26	292 194.55
MS: OVERTIME - NON STRUCTURED	10 370.00	10 712.21	11 055.00
MS: SRB - ACTING ALLOWANCE	25 925.00	26 780.53	27 637.50
MS: SRB - ANNUAL BONUS	91 363.10	94 378.08	97 398.18
MS: SOC CONTR - BARGAINING COUNCIL	330.80	341.72	352.65
MS: SOC CONTR - MEDICAL	111 772.80	115 461.30	119 156.06
MS: SOC CONTR - PENSION	197 344.31	203 856.67	210 380.09
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	4 482.95	4 630.89	4 779.08
OS: CATERING SERVICES	31 110.00	32 136.63	33 165.00
CONTR: STAGE & SOUND CREW	56 729.09	58 601.14	60 476.38
OC: ADV/PUB/MARK - CORP & MUN ACTIVITIES	725 900.00	749 854.70	773 850.05
OC: ADV/PUB/MARK - GIFTS & PROMO ITEMS	591 348.21	610 862.70	630 410.31
OC: ADV/PUB/MARK - STAFF RECRUITMENT	207 400.00	214 244.20	221 100.01
OC: SIGNAGE	103 700.00	107 122.10	110 550.01
OC: T&S DOM - ACCOMMODATION	51 850.00	53 561.05	55 275.00
OC: T&S DOM - DAILY ALLOWANCE	47 580.67	49 150.83	50 723.66
MS: SAL & ALL: BASIC SALARY & WAGES	1 338 988.88	1 383 175.51	1 427 437.13
MS: SAL & ALL: BASIC SAL INTERNS RISK MAN	100 000.00	100 000.00	100 000.00
MS: ALL - CELLULAR & TELEPHONE	45 180.00	45 180.00	45 180.00
MS: HB & INC: HOUSING BENEFITS	13 441.00	13 441.00	13 441.00
MS: ALL - LEAVE PAY	123 547.14	127 624.20	131 708.17
MS: ALL - TRAVEL OR MOTOR VEHICLE	334 301.53	345 333.48	356 384.15
MS: SRB - ANNUAL BONUS	111 433.84	115 111.16	118 794.71
MS: SOC CONTR - BARGAINING COUNCIL	293.47	303.16	312.86
MS: SOC CONTR - PENSION	240 697.10	248 640.10	256 596.59
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	4 482.95	4 630.89	4 779.08
C&PS: B&A AUDIT COMMITTEE	360 000.00	360 000.00	360 000.00
C&PS: B&A FORENSIC INVESTIGATORS	3 525 800.00	3 642 151.40	3 758 700.24
OC: INSUR UNDER - RISK MAN PROGRAMS	56 729.09	58 601.14	60 476.38

OC: REG FEES NATIONAL	11 947.28	12 341.54	12 736.47
OC: T&S DOM - ACCOMMODATION	11 947.28	12 341.54	12 736.47
OC: T&S DOM - DAILY ALLOWANCE	39 710.88	41 021.34	42 334.02
SPEAKER: BASIC SALARY	1 018 564.21	1 052 176.83	1 085 846.49
SPEAKER: CELL PHONE ALLOWANCE	50 907.37	52 587.31	54 270.10
WHIP: BASIC SALARY	954 903.82	986 415.65	1 017 980.95
WHIP: CELL PHONE ALLOWANCE	50 907.37	52 587.31	54 270.10
EXEC MAYOR: BASIC SALARY	1 273 202.68	1 315 218.36	1 357 305.35
EXEC MAYOR: CELL PHONE ALLOWANCE	57 098.26	58 982.50	60 869.94
EXCO: BASIC SALARY	5 744 980.00	5 934 564.34	6 124 470.40
EXCO: CELL PHONE ALLOWANCE	482 095.08	498 004.22	513 940.35
EXCO: MOTOR VEHICLE ALLOWANCE	1 275 510.00	1 317 601.83	1 359 765.09
OTH COUNCIL: BASIC SALARY	14 683 920.00	15 168 489.36	15 653 881.02
OTH COUNCIL: CELL PHONE ALLOWANCE	2 421 804.62	2 501 724.17	2 581 779.34
SEC79 CHAIR: TRAVELLING ALLOWANCE	2 488 800.00	2 570 930.40	2 653 200.17
SEC79 CHAIR: BASIC SALARY	1 149 165.03	1 187 087.48	1 225 074.28
SEC79 CHAIR: CELL PHONE ALLOWANCE	158 329.16	163 554.02	168 787.75
SEC79 CHAIR: MOTOR VEHICLE ALLOWANCE	391 357.58	404 272.38	417 209.09
OS: BURIAL SERVICES	103 700.00	107 122.10	110 550.01
OS: BURIAL SERVICES	103 700.00	107 122.10	110 550.01
OS: CATERING SERVICES	207 400.00	214 244.20	221 100.01
OS: CATERING SERVICES	725 900.00	749 854.70	773 850.05
OS: HYGIENE SERVICES	25 925.00	26 780.53	27 637.50
OS: TRANSPORT SERVICES	259 250.00	267 805.25	276 375.02
OS: TRANSPORT SERVICES	518 500.00	535 610.50	552 750.04
C&PS: B&A AUDIT COMMITTEE	14 615.48	15 097.79	15 580.92
C&PS: B&A COMMISSIONS & COMMITTEES	1 866 600.00	1 928 197.80	1 989 900.13
C&PS: B&A COMMISSIONS & COMMITTEES	1 555 500.00	1 606 831.50	1 658 250.11
CONTR: STAGE & SOUND CREW	207 400.00	214 244.20	221 100.01
OC: ADV/PUB/MARK - GIFTS & PROMO ITEMS	829 600.00	856 976.80	884 400.06
OC: ENTERTAINMENT - EXEC MAYOR	2 721.09	2 810.88	2 900.83
OC: ENTERTAINMENT - SPEAKER	2 721.09	2 810.88	2 900.83
OC: ENTERTAINMENT - CHIEF WHIP	2 721.09	2 810.88	2 900.83
OC: ENTERTAINMENT - EXECUTIVE COMMITTEE	3 401.36	3 513.60	3 626.04
OC: SEATING ALLOW TRADITIONAL LEADERS	51 850.00	53 561.05	55 275.00

OC: REG FEES NATIONAL	73 917.36	76 356.63	78 800.05
OC: WARD COMMITTEES	6 526 878.00	6 742 264.97	6 958 017.45
OC: SKILLS DEVELOPMENT FUND LEVY	271 090.47	280 036.45	288 997.62
OC: T&S DOM - ACCOMMODATION	2 281 400.00	2 356 686.20	2 432 100.16
OC: T&S DOM - DAILY ALLOWANCE	1 092 768.82	1 128 830.19	1 164 952.76
OC: T&S DOM - COUNCIL: ACCOMMODAT & MEALS	3 417 546.53	3 530 325.57	3 643 295.99
OC: T&S DOM - INCIDENTAL COST	311 100.00	321 366.30	331 650.02
OC: T&S DOM TRP - W/OUT OPR OWN TRANSPR	23 511.90	24 287.79	25 065.00
OC: UNIFORM & PROTECTIVE CLOTHING	207 400.00	214 244.20	221 100.01
MS: SAL & ALL: BASIC SALARY & WAGES	6 735 621.40	6 957 896.91	7 180 549.61
MS: SAL & ALL: CASUAL LABOUR	457 845.00	472 953.89	488 088.41
MS: ALL - CELLULAR & TELEPHONE	345 540.00	356 942.82	368 364.99
MS: HB & INC: HOUSING BENEFITS	14 061.50	14 525.53	14 990.35
MS: ALL - LEAVE PAY	190 444.01	196 728.67	203 023.98
MS: ALL - TRAVEL OR MOTOR VEHICLE	1 639 743.49	1 693 855.03	1 748 058.39
MS: OVERTIME - NON STRUCTURED	100 000.00	103 300.00	106 605.60
MS: SRB - ACTING ALLOWANCE	200 000.00	206 600.00	213 211.20
MS: SRB - ANNUAL BONUS	546 581.16	564 618.34	582 686.13
MS: SRB - STANDBY ALLOWANCE	10 000.00	10 330.00	10 660.56
MS: SRB - UNIFORM/SPEC/PROTEC CLOTHING	36 000.00	37 188.00	38 378.02
MS: SRB - LSA INTEREST	670 000.00	692 110.00	714 257.52
MS: SOC CONTR - BARGAINING COUNCIL	2 592.50	2 678.05	2 763.75
MS: SOC CONTR - MEDICAL	285 160.00	294 570.28	303 996.53
MS: SOC CONTR - PENSION	1 180 615.32	1 219 575.63	1 258 602.05
MS: SOC CONTR - UNEMPLOYMENT INSUR FUNI	38 369.00	39 635.18	40 903.50
OS: CATERING SERVICES	486 271.08	502 318.02	518 392.20
OS: CATERING SERVICES	601 909.02	621 772.02	641 668.72
OS: CATERING SERVICES	170 351.10	175 972.69	181 603.81
OS: CATERING SERVICES	79 497.46	82 120.87	84 748.74
OS: CATERING SERVICES	69 276.79	71 562.92	73 852.93
OS: CATERING SERVICES	170 351.10	175 972.69	181 603.81
OS: CATERING SERVICES	181 517.52	187 507.60	193 507.84
OS: HYGIENE SERVICES	20 430.97	21 105.20	21 780.56
OS: TRANSPORT SERVICES	195 502.50	201 954.08	208 416.61
OS: TRANSPORT SERVICES	113 568.09	117 315.84	121 069.95

OS: TRANSPORT SERVICES	56 784.05	58 657.92	60 534.97
OS: TRANSPORT SERVICES	143 294.73	148 023.46	152 760.21
OS: TRANSPORT SERVICES	145 366.66	150 163.76	154 969.00
OS: TRANSPORT SERVICES	9 633.73	9 951.64	10 270.10
OS: TRANSPORT SERVICES	170 351.10	175 972.69	181 603.81
CONTR: STAGE & SOUND CREW	51 850.00	53 561.05	55 275.00
CONTR: STAGE & SOUND CREW	794 973.53	821 207.66	847 486.30
CONTR: STAGE & SOUND CREW	43 958.43	45 409.06	46 862.15
CONTR: STAGE & SOUND CREW	31 110.00	32 136.63	33 165.00
CONTR: STAGE & SOUND CREW	68 140.23	70 388.86	72 641.30
CONTR: STAGE & SOUND CREW	86 311.58	89 159.87	92 012.98
OC: HIRE CHARGES	230 113.41	237 707.15	245 313.78
OC: REG FEES NATIONAL	56 784.05	58 657.92	60 534.97
OC: T&S DOM - ACCOMMODATION	56 784.05	58 657.92	60 534.97
OC: T&S DOM - DAILY ALLOWANCE	188 338.90	194 554.09	200 779.82
OC: UNIFORM & PROTECTIVE CLOTHING	256 799.57	265 273.95	273 762.72
SM DIR PLANNING: SAL&ALL-BASIC SALARY	1 145 735.00	1 183 544.26	1 221 417.67
SM DIR PLANNING: ALLOW - CELL & TEL	48 000.00	49 584.00	51 170.69
OC: T&S DOM - ACCOMMODATION	25 698.93	26 547.00	27 396.50
OC: T&S DOM - DAILY ALLOWANCE	12 444.00	12 854.65	13 266.00
MS: SAL & ALL: BASIC SALARY & WAGES	2 610 585.16	2 696 734.47	2 783 029.97
MS: ALL - CELLULAR & TELEPHONE	87 540.00	87 540.00	87 540.00
MS: HB & INC: HOUSING BENEFITS	14 062.00	14 062.00	14 062.00
MS: ALL - LEAVE PAY	79 038.07	81 646.32	84 259.00
MS: ALL - TRAVEL OR MOTOR VEHICLE	652 646.26	674 183.59	695 757.46
MS: OVERTIME - NON STRUCTURED	10 000.00	10 000.00	10 000.00
MS: SRB - ACTING ALLOWANCE	3 000.00	3 099.00	3 198.17
MS: SRB - ANNUAL BONUS	217 548.76	224 727.87	231 919.16
MS: SOCC CONTR - BARGAINING COUNCIL	586.94	606.31	625.71
MS: SOCC CONTR - MEDICAL	211 968.00	218 962.94	225 969.76
MS: SOCC CONTR - PENSION	469 905.33	485 412.21	500 945.40
MS: SOCC CONTR - UNEMPLOYMENT INSUR FUND	8 965.90	9 261.78	9 558.15
OS: CATERING SERVICES	93 512.51	96 598.42	99 689.57
OS: HYGIENE SERVICES	33 061.63	34 152.67	35 245.55
OC: REG FEES NATIONAL	674 050.00	696 293.65	718 575.05

OC: T&S DOM - ACCOMMODATION	34 037.45	35 160.69	36 285.83
OC: T&S DOM - DAILY ALLOWANCE	141 949.75	146 634.09	151 326.38
MS: SAL & ALL: BASIC SALARY & WAGES	2 185 354.10	2 257 470.78	2 329 709.85
MS: SAL & ALL: BASIC SALARY & WAGES	100 000.00	100 000.00	100 000.00
MS: ALL - CELLULAR & TELEPHONE	67 180.00	67 180.00	67 180.00
MS: HB & INC: HOUSING BENEFITS	14 042.76	14 506.17	14 970.37
MS: ALL - LEAVE PAY	88 352.40	91 268.03	94 188.61
MS: ALL - TRAVEL OR MOTOR VEHICLE	535 968.27	553 655.22	571 372.18
MS: OVERTIME - NON STRUCTURED	5 000.00	5 165.00	5 330.28
MS: SRB - ANNUAL BONUS	131 030.22	135 354.22	139 685.55
MS: SOC CONTR - BARGAINING COUNCIL	469.76	485.26	500.79
MS: SOC CONTR - MEDICAL	191 388.72	197 704.55	204 031.09
MS: SOC CONTR - PENSION	472 482.09	488 074.00	503 692.36
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	6 660.65	6 880.45	7 100.63
C&PS: B&A HUMAN RESOURCES	277 916.00	287 087.23	296 274.02
C&PS: B&A RESEARCH & ADVISORY	1 443 054.98	1 490 675.79	1 538 377.42
OC: REG FEES NATIONAL	5 973.12	6 170.23	6 367.68
OC: T&S DOM - ACCOMMODATION	26 997.26	27 888.17	28 780.59
OC: T&S DOM - DAILY ALLOWANCE	51 757.71	53 465.71	55 176.61
MS: SAL & ALL: BASIC SALARY & WAGES	2 624 510.82	2 711 119.68	2 797 875.51
MS: ALL - CELLULAR & TELEPHONE	63 540.00	63 540.00	63 540.00
MS: HB & INC: HOUSING BENEFITS	28 123.00	29 051.06	29 980.69
MS: ALL - LEAVE PAY	132 889.48	137 274.83	141 667.62
MS: ALL - TRAVEL OR MOTOR VEHICLE	652 646.29	674 183.62	695 757.49
MS: SRB - ANNUAL BONUS	217 548.76	224 727.87	231 919.16
MS: SRB - LSA INTEREST	30 000.00	30 990.00	31 981.68
MS: SOC CONTR - BARGAINING COUNCIL	881.45	910.54	939.68
MS: SOC CONTR - MEDICAL	130 800.00	130 800.00	130 800.00
MS: SOC CONTR - PENSION	469 905.33	485 412.21	500 945.40
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	13 448.85	13 892.67	14 337.23
OS: B&A RESEARCH & ADVISORY	376 423.74	388 845.72	401 288.79
C&PS: B&A VALUER & ASSESSORS	8 111 000.00	3 213 663.00	3 316 500.22
CONTR: SAFEGUARD & SECURITY	518 500.00	1 535 610.50	1 584 750.04
OC: T&S DOM - DAILY ALLOWANCE	5 657.87	5 844.58	6 031.61
DEPRECIATION OP BUILDING MUNIC OFFICES	2 804 746.94	2 897 303.59	2 990 017.30

MS: SAL & ALL: BASIC SALARY & WAGES	1 311 387.95	1 354 663.75	1 398 012.99
MS: ALL - CELLULAR & TELEPHONE	69 180.00	69 180.00	69 180.00
MS: ALL - TRAVEL OR MOTOR VEHICLE	327 846.99	338 665.94	349 503.25
MS: SRB - ANNUAL BONUS	109 282.33	112 888.65	116 501.08
MS: SOC CONTR - PENSION	236 049.84	243 839.48	251 642.35
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	1 371.95	1 417.23	1 462.58
OS: CATERING SERVICES	719 632.37	743 380.24	767 168.41
OS: HYGIENE SERVICES	79 420.72	82 041.60	84 666.93
OS: TRANSPORT SERVICES	543 997.76	561 949.68	579 932.07
C&PS: B&A COMMUNICATIONS	125 206.34	129 338.15	133 476.97
CONTR: STAGE & SOUND CREW	249 610.05	257 847.18	266 098.29
OC: HIRE CHARGES	193 178.58	199 553.48	205 939.19
OC: T&S DOM - ACCOMMODATION	1 434 785.94	1 482 133.88	1 529 562.16
OC: T&S DOM - DAILY ALLOWANCE	55 925.41	57 770.95	59 619.62
MS: SAL & ALL: BASIC SALARY & WAGES	1 572 362.65	1 624 250.62	1 676 226.64
MS: SAL & ALL: BASIC SALARY INTERNS PMS	100 000.00	100 000.00	100 000.00
MS: ALL - CELLULAR & TELEPHONE	45 180.00	45 180.00	45 180.00
MS: ALL - LEAVE PAY	82 625.05	85 351.68	88 082.93
MS: ALL - TRAVEL OR MOTOR VEHICLE	389 664.14	402 523.06	415 403.79
MS: OVERTIME - NON STRUCTURED	5 000.00	5 165.00	5 330.28
MS: SRB - ANNUAL BONUS	129 888.05	134 174.36	138 467.94
MS: SOC CONTR - BARGAINING COUNCIL	293.47	303.16	312.86
MS: SOC CONTR - MEDICAL	43 688.80	45 130.53	46 574.71
MS: SOC CONTR - PENSION	280 558.18	289 816.60	299 090.73
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	4 482.95	4 630.89	4 779.08
OC: T&S DOM - ACCOMMODATION	11 345.82	11 720.23	12 095.28
OC: T&S DOM - DAILY ALLOWANCE	12 480.30	12 892.14	13 304.69
SM DIR CORPORATE: SAL & ALL-BASIC SALARY	1 154 735.00	1 192 841.26	1 231 012.18
SM DIR CORPORATE: ALLOW - CELL & TEL	48 000.00	48 000.00	48 000.00
MS: SAL & ALL: BASIC SALARY & WAGES	3 639 230.94	3 759 325.56	3 879 623.98
MS: SAL & ALL: BASIC SALARY & WAGES	200 000.00	200 000.00	200 000.00
MS: ALL - CELLULAR & TELEPHONE	87 540.00	87 540.00	87 540.00
MS: HB & INC: HOUSING BENEFITS	14 062.00	14 062.00	14 062.00
MS: ALL - LEAVE PAY	100 000.00	103 300.00	106 605.60
MS: ALL - TRAVEL OR MOTOR VEHICLE	536 651.05	554 360.53	572 100.07

MS: OVERTIME - NON STRUCTURED	90 000.00	92 970.00	95 945.04
MS: SRB - ACTING ALLOWANCE	300 000.00	309 900.00	319 816.80
MS: SRB - ANNUAL BONUS	303 269.24	313 277.12	323 301.99
MS: SRB - NON PENSIONABLE	4 148.00	4 284.88	4 422.00
MS: SRB - LSA INTEREST	53 000.00	54 749.00	56 500.97
MS: SOC CONTR - BARGAINING COUNCIL	1 174.92	1 213.69	1 252.53
MS: SOC CONTR - MEDICAL	125 085.60	129 213.42	133 348.25
MS: SOC CONTR - PENSION	655 061.57	676 678.60	698 332.32
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	17 931.80	18 523.55	19 116.31
OS: CATERING SERVICES	8 416.29	8 694.03	8 972.24
OS: CATERING SERVICES	186 660.00	192 819.78	198 990.01
OS: CATERING SERVICES	455.24	470.27	485.31
OS: HYGIENE SERVICES	23 894.55	24 683.07	25 472.93
OS: TRANSPORT SERVICES	340 376.58	351 609.01	362 860.50
C&PS: B&A HUMAN RESOURCES	69 294.41	71 581.13	73 871.73
TRAINING - HR	1 659 200.00	1 713 953.60	1 768 800.12
CONTR: EMPLOYEE WELLNESS	199 167.26	205 739.78	212 323.45
CONTR: PEST CONTROL & FUMIGATION	128 872.14	133 124.92	137 384.92
OC: ADV/PUB/MARK - GIFTS & PROMO ITEMS	226 917.38	234 405.65	241 906.63
OC: BURSARIES (EMPLOYEES)	674 050.00	696 293.65	718 575.05
OC: HIRE CHARGES	54 377.17	56 171.62	57 969.11
OC: PERSONNEL AGENCY FEES (PERS RECRT)	364 429.80	376 455.98	388 502.57
OC: PROFESSIONAL BODIES M/SHIP & SUBS	2 250 081.56	2 324 334.25	2 398 712.95
OC: REG FEESPROF & REGULATORY BODIES	33 184.00	34 279.07	35 376.00
OC: SKILLS DEVELOPMENT FUND LEVY	1 129 652.84	1 166 931.38	1 204 273.19
OC: T&S DOM - ACCOMMODATION	45 399.86	46 898.06	48 398.79
OC: T&S DOM - ACCOMMODATION	184 533.11	190 622.71	196 722.63
OC: T&S DOM - ACCOMMODATION	288 276.67	297 789.80	307 319.07
OC: T&S DOM - DAILY ALLOWANCE	39 423.63	40 724.61	42 027.80
OC: T&S DOM - FOOD & BEVERAGE (SERVED)	2 074 000.00	2 142 442.00	2 211 000.14
OC: T&S - NON-EMPLOYEES	26 018.33	26 876.93	27 737.00
OC: UNIFORM & PROTECTIVE CLOTHING	2 070 333.17	2 138 654.16	2 207 091.10
OC: WORKMEN'S COMPENSATION FUND	1 348 100.00	1 392 587.30	1 437 150.09
OHS EXPENSES	199 104.00	205 674.43	212 256.01
INVENTORY - MATERIALS & SUPPLIES	84 706.31	87 501.62	90 301.67

MS: SAL & ALL: BASIC SALARY & WAGES	1 815 952.79	1 875 879.23	1 935 907.37
MS: ALL - CELLULAR & TELEPHONE	66 360.00	66 360.00	66 360.00
MS: ALL - LEAVE PAY	88 600.24	91 524.05	94 452.82
MS: ALL - TRAVEL OR MOTOR VEHICLE	453 988.00	468 969.60	483 976.63
MS: SRB - ACTING ALLOWANCE	300 000.00	309 900.00	319 816.80
MS: SRB - ANNUAL BONUS	151 329.40	156 323.27	161 325.61
MS: SRB - LSA INTEREST	47 000.00	48 551.00	50 104.63
MS: SOC CONTR - BARGAINING COUNCIL	478.06	493.83	509.64
MS: SOC CONTR - MEDICAL	102 110.40	105 480.04	108 855.40
MS: SOC CONTR - PENSION	326 871.50	337 658.26	348 463.32
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	6 723.91	6 945.80	7 168.06
C&PS: B&A ACCOUNTANTS & AUDITORS	482 861.42	498 795.85	514 757.32
OC: EXT COM SERV PROV - INFORMATION SERV	835 310.76	862 876.01	890 488.05
OC: EXT COM SERV PROV - S/WARE LICENCES	6 000 000.00	6 198 000.00	6 396 336.00
OC: PROFESSIONAL BODIES M/SHIP & SUBS	11 947.28	12 341.54	12 736.47
OC: REG FEES NATIONAL	17 920.40	18 511.77	19 104.15
OC: T&S DOM - ACCOMMODATION	35 841.83	37 024.61	38 209.40
OC: T&S DOM - DAILY ALLOWANCE	102 429.68	105 809.85	109 195.77
DEPRECIATION COMPUTER EQUIPMENT	919 352.35	949 690.98	980 081.09
MS: SAL & ALL: BASIC SALARY & WAGES	712 249.11	735 753.33	759 297.44
MS: ALL - CELLULAR & TELEPHONE	24 000.00	24 000.00	24 000.00
MS: ALL - TRAVEL OR MOTOR VEHICLE	178 062.28	183 938.34	189 824.36
MS: SRB - ANNUAL BONUS	59 394.00	61 354.00	63 317.33
MS: SOC CONTR - BARGAINING COUNCIL	154.00	154.00	154.00
MS: SOC CONTR - PENSION	128 204.84	132 435.60	136 673.54
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	1 203.96	1 243.69	1 283.49
C&PS: B&A ORGANISATIONAL	119 472.77	123 415.37	127 364.66
C&PS: LEGAL COST ADVICE & LITIGATION	19 684 057.68	20 333 631.58	20 984 307.79
OC: T&S DOM - ACCOMMODATION	23 894.55	24 683.07	25 472.93
OC: T&S DOM - DAILY ALLOWANCE	15 539.45	16 052.25	16 565.92
MS: SAL & ALL: BASIC SALARY & WAGES	7 410 014.45	7 654 544.93	7 899 490.36
MS: ALL - CELLULAR & TELEPHONE	24 000.00	24 000.00	24 000.00
MS: ALL - LEAVE PAY	100 000.00	103 300.00	106 605.60
MS: ALL - TRAVEL OR MOTOR VEHICLE	201 265.94	207 907.72	214 560.76
MS: OVERTIME - NON STRUCTURED	150 000.00	150 000.00	150 000.00

MS: SRB - ACTING ALLOWANCE	10 000.00	10 330.00	10 660.56
MS: SRB - ANNUAL BONUS	617 501.20	637 878.74	658 290.86
MS: SRB - NON PENSIONABLE	41 480.00	42 848.84	44 220.00
MS: SRB - LSA INTEREST	110 000.00	113 630.00	117 266.16
MS: SOC CONTR - BARGAINING COUNCIL	4 405.18	4 550.55	4 696.16
MS: SOC CONTR - MEDICAL	212 568.00	219 582.74	226 609.39
MS: SOC CONTR - PENSION	1 333 802.60	1 377 818.09	1 421 908.26
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	67 242.19	69 461.18	71 683.94
OC: COMM - POSTAGE/STAMPS/RANKING MACH	1 217 081.27	1 257 244.95	1 297 476.79
OC: COMM - PHONE FAX TELEGRAPH & TELEX	951 608.24	983 011.31	1 014 467.67
OC: HIRE CHARGES	1 191 038.05	1 230 342.31	1 269 713.26
OC: PRINTING & PUBLICATIONS	114 271.18	118 042.13	121 819.47
OC: T&S DOM - ACCOMMODATION	11 947.28	12 341.54	12 736.47
OC: T&S DOM - DAILY ALLOWANCE	206 098.57	212 899.82	219 712.61
INV - CONSUMABLE STORES - STANDARD RATE	893 151.51	922 625.51	952 149.52
CLEANING MATERIALS	323 583.41	334 261.66	344 958.03
INVENTORY - MATERIALS & SUPPLIES	1 546 458.40	1 597 491.52	1 648 611.25
DEPRECIATION FURNITURE & OFFICE EQUIPM	723 185.13	747 050.24	770 955.85
MS: SAL & ALL: BASIC SALARY & WAGES	362 456.90	374 417.98	386 399.35
MS: ALL - CELLULAR & TELEPHONE	21 180.00	21 878.94	22 579.07
MS: ALL - TRAVEL OR MOTOR VEHICLE	72 000.00	74 376.00	76 756.03
MS: SRB - ANNUAL BONUS	30 204.74	31 201.50	32 199.94
MS: SOC CONTR - BARGAINING COUNCIL	147.25	152.11	156.98
MS: SOC CONTR - PENSION	65 242.24	67 395.23	69 551.88
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	996.56	1 029.44	1 062.39
CONTR: MAINTENANCE OF EQUIPMENT	125 206.34	129 338.15	133 476.97
CONTR: SAFEGUARD & SECURITY	57 560.76	59 460.26	61 362.99
CONTR: SAFEGUARD & SECURITY	26 343 514.53	27 212 850.51	28 083 661.73
MS: SAL & ALL: BASIC SALARY & WAGES	1 932 125.47	1 995 885.61	2 059 753.95
MS: ALL - CELLULAR & TELEPHONE	148 260.00	153 152.58	158 053.46
MS: ALL - LEAVE PAY	89 497.25	92 450.66	95 409.08
MS: ALL - TRAVEL OR MOTOR VEHICLE	202 116.58	208 786.43	215 467.59
MS: OVERTIME - NON STRUCTURED	80 000.00	82 640.00	85 284.48
MS: SRB - ACTING ALLOWANCE	50 000.00	51 650.00	53 302.80
MS: SRB - ANNUAL BONUS	161 010.46	166 323.81	171 646.17

MS: SRB - NON PENSIONABLE	6 222.00	6 427.33	6 633.00
MS: SRB - LSA INTEREST	100 600.00	103 919.80	107 245.23
MS: SOC CONTR - BARGAINING COUNCIL	1 027.67	1 061.58	1 095.55
MS: SOC CONTR - MEDICAL	87 168.00	90 044.54	92 925.97
MS: SOC CONTR - PENSION	347 782.58	359 259.41	370 755.71
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	15 689.81	16 207.57	16 726.22
CONTR: MAINTENANCE OF UNSPECIFIED ASSET	7 456 598.28	7 702 666.02	7 949 151.33
OC: HIRE CHARGES	119 472.77	123 415.37	127 364.66
OC: LIC - VEHICLE LIC & REGISTRATIONS	619 488.25	639 931.36	660 409.16
OC: WET FUEL	11 000 000.00	11 363 000.00	11 726 616.00
DEPRECIATION TRANSPORT ASSETS	3 095 870.17	3 198 033.89	3 300 370.97
SM CFO: SAL & ALL - BASIC SALARY	1 068 686.00	1 103 952.64	1 139 279.12
SM CFO: ALLOW - CELLULAR & TELEPHONE	48 000.00	48 000.00	48 000.00
OC: REG FEES NATIONAL	9 932.39	10 260.15	10 588.48
MS: SAL & ALL: BASIC SALARY & WAGES	2 790 403.32	2 882 486.63	2 974 726.20
MS: SAL & ALL: BASIC SALARY INTERNS FMS	500 000.00	500 000.00	500 000.00
MS: ALL - CELLULAR & TELEPHONE	24 000.00	24 000.00	24 000.00
MS: ALL - LEAVE PAY	75 156.58	77 636.74	80 121.12
MS: ALL - TRAVEL OR MOTOR VEHICLE	210 826.07	217 783.33	224 752.40
MS: OVERTIME - NON STRUCTURED	10 000.00	10 330.00	10 660.56
MS: SRB - ACTING ALLOWANCE	30 000.00	30 990.00	31 981.68
MS: SRB - ANNUAL BONUS	232 541.94	240 215.82	247 902.73
MS: SRB - LSA INTEREST	49 000.00	50 617.00	52 236.74
MS: SOC CONTR - BARGAINING COUNCIL	881.45	910.54	939.68
MS: SOC CONTR - PENSION	613 910.73	634 169.78	654 463.22
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	13 447.82	13 891.59	14 336.12
OS: B&A RESEARCH & ADVISORY	2 139 267.58	2 209 863.41	2 280 579.04
OS: B&A MSCOA IMPLEMENTATION	2 565 054.76	2 649 701.57	2 734 492.02
OS: B&A MSCOA IMPLEMENTATION	524 199.35	541 497.93	558 825.86
OS: B&A AFS PREPARATION	3 633 722.50	3 753 635.35	3 873 751.68
OS: B&A AFS PREPARATION	917 230.65	947 499.26	977 819.24
OC: T&S DOM - ACCOMMODATION	41 480.00	42 848.84	44 220.00
OC: T&S DOM - DAILY ALLOWANCE	52 525.09	54 258.41	55 994.68
MS: SAL & ALL: BASIC SALARY & WAGES	2 866 657.07	2 961 256.75	3 056 016.97
MS: ALL - CELLULAR & TELEPHONE	24 000.00	24 000.00	24 000.00

MS: HB & INC: HOUSING BENEFITS	28 123.00	28 123.00	28 123.00
MS: ALL - LEAVE PAY	67 517.00	69 745.06	71 976.90
MS: ALL - TRAVEL OR MOTOR VEHICLE	277 154.52	286 300.62	295 462.24
MS: OVERTIME - NON STRUCTURED	5 185.00	5 356.11	5 527.50
MS: SRB - ACTING ALLOWANCE	100 000.00	103 300.00	106 605.60
MS: SRB - ANNUAL BONUS	238 888.09	246 771.40	254 668.08
MS: SRB - LSA INTEREST	229 180.16	236 743.11	244 318.88
MS: SOC CONTR - BARGAINING COUNCIL	734.20	758.42	782.69
MS: SOC CONTR - MEDICAL	167 478.60	173 005.39	178 541.57
MS: SOC CONTR - PENSION	542 315.16	560 211.56	578 138.33
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	11 206.86	11 576.69	11 947.14
OC: BC/FAC/C FEES - BANK ACCOUNTS	91 786.94	94 815.91	97 850.02
OC: COMMISSION - THIRD PARTY VENDORS	1 104 173.75	1 140 611.48	1 177 111.05
OC: T&S DOM - ACCOMMODATION	41 480.00	42 848.84	44 220.00
OC: T&S DOM - DAILY ALLOWANCE	11 778.25	12 166.93	12 556.27
MS: SAL & ALL: BASIC SALARY & WAGES	5 493 886.04	5 675 184.28	5 856 790.18
MS: ALL - CELLULAR & TELEPHONE	24 000.00	24 000.00	24 000.00
MS: HB & INC: HOUSING BENEFITS	14 061.00	14 061.00	14 061.00
MS: ALL - LEAVE PAY	140 834.97	145 482.52	150 137.96
MS: ALL - TRAVEL OR MOTOR VEHICLE	277 151.03	286 297.01	295 458.52
MS: SRB - ACTING ALLOWANCE	50 000.00	51 650.00	53 302.80
MS: SRB - ANNUAL BONUS	457 823.84	472 932.03	488 065.85
MS: SOC CONTR - BARGAINING COUNCIL	1 909.12	1 972.12	2 035.23
MS: SOC CONTR - MEDICAL	147 612.00	152 483.20	157 362.66
MS: SOC CONTR - PENSION	1 208 654.93	1 248 540.54	1 288 493.84
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	29 138.66	30 100.24	31 063.45
OS: SECURITY SERVICES	408 200.53	421 671.15	435 164.63
OC: T&S DOM - ACCOMMODATION	41 480.00	42 848.84	44 220.00
OC: T&S DOM - DAILY ALLOWANCE	8 701.47	8 988.62	9 276.25
IRRECOV DEBITS W/OFF EXCHG:NON-SPECIFIC	7 318 481.28	7 559 991.17	7 801 910.88
IRRECOV DEBITS W/OFF EXCHG:NON-SPECIFIC	57 290 715.90	59 181 309.53	61 075 111.43
IRRECOV DEBITS W/OFF_NON-EXCHG:PROP RAT	30 179 677.23	31 175 606.58	32 173 225.99
DEPRECIATION MACHINERY & EQUIPMENT	745 828.03	770 440.35	795 094.45
MS: SAL & ALL: BASIC SALARY & WAGES	2 371 566.18	2 449 827.86	2 528 222.36
MS: ALL - CELLULAR & TELEPHONE	24 000.00	24 000.00	24 000.00

MS: HB & INC: HOUSING BENEFITS	28 123.00	28 123.00	28 123.00
MS: ALL - LEAVE PAY	110 422.87	114 066.83	117 716.96
MS: ALL - TRAVEL OR MOTOR VEHICLE	433 894.17	448 212.68	462 555.48
MS: OVERTIME - NON STRUCTURED	6 000.00	6 000.00	6 000.00
MS: SRB - ACTING ALLOWANCE	130 000.00	134 290.00	138 587.28
MS: SRB - ANNUAL BONUS	197 630.52	204 152.33	210 685.20
MS: SRB - LSA INTEREST	30 000.00	30 990.00	31 981.68
MS: SOC CONTR - BARGAINING COUNCIL	636.72	657.73	678.78
MS: SOC CONTR - MEDICAL	178 407.84	184 295.30	190 192.75
MS: SOC CONTR - PENSION	521 744.56	538 962.13	556 208.92
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	8 965.90	9 261.78	9 558.15
OS: B&A RESEARCH & ADVISORY	2 702 939.46	2 792 136.47	2 881 484.83
OC: INSUR UNDER - PREMIUMS	5 181 091.55	5 347 067.57	5 518 173.73
OC: T&S DOM - ACCOMMODATION	41 480.00	42 848.84	44 220.00
OC: T&S DOM - DAILY ALLOWANCE	13 161.60	13 595.94	14 031.01
INT PAID: FINANCE LEASES	967 406.93	999 331.36	1 031 309.96
MS: SAL & ALL: BASIC SALARY & WAGES	2 452 647.10	2 533 584.45	2 614 659.16
MS: ALL - CELLULAR & TELEPHONE	172 260.00	172 260.00	172 260.00
MS: ALL - LEAVE PAY	128 486.37	132 726.42	136 973.67
MS: ALL - TRAVEL OR MOTOR VEHICLE	197 256.51	203 765.97	210 286.49
MS: OVERTIME - NON STRUCTURED	6 000.00	10 000.00	10 000.00
MS: SRB - ACTING ALLOWANCE	500 000.00	516 500.00	533 028.00
MS: SRB - ANNUAL BONUS	204 387.26	211 132.04	217 888.26
MS: SRB - NON PENSIONABLE	4 148.00	4 284.88	4 422.00
MS: SOC CONTR - BARGAINING COUNCIL	881.45	910.54	939.68
MS: SOC CONTR - MEDICAL	70 495.20	72 821.54	75 151.83
MS: SOC CONTR - PENSION	539 582.36	557 388.58	575 225.01
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	13 448.85	13 892.67	14 337.23
CONTR: CATERING SERVICES	6 589.10	6 806.54	7 024.35
OC: T&S DOM - ACCOMMODATION	40 652.47	41 994.01	43 337.81
OC: T&S DOM - DAILY ALLOWANCE	3 903.27	4 032.08	4 161.10
STORES & MATERIALS	1 134 588.96	1 172 030.39	1 209 535.37
SM DIR COMM SER: SAL & ALL-BASIC SALARY	1 010 392.00	1 043 734.94	1 077 134.45
SM DIR COMM SERV: ALLOW - CELL & TEL	48 000.00	48 000.00	48 000.00
MS: SAL & ALL: BASIC SALARY & WAGES	6 618 688.53	6 837 105.25	7 055 892.62

MS: SAL & ALL: CASUAL LABOUR	3 585 116.40	3 703 425.24	3 821 934.85
MS: SAL & ALL: EPWP	1 960 967.00	2 025 678.91	2 090 500.64
MS: ALL - CELLULAR & TELEPHONE	127 080.00	127 080.00	127 080.00
MS: HB & INC: HOUSING BENEFITS	14 061.50	14 061.50	14 061.50
MS: ALL - LEAVE PAY	229 827.20	237 411.50	245 008.66
MS: ALL - TRAVEL OR MOTOR VEHICLE	115 357.90	119 164.71	122 977.98
MS: OVERTIME - NON STRUCTURED	780 000.00	805 740.00	831 523.68
MS: SRB - ACTING ALLOWANCE	30 000.00	30 990.00	31 981.68
MS: SRB - ANNUAL BONUS	539 268.93	557 064.80	574 890.88
MS: SRB - NON PENSIONABLE	45 628.00	47 133.72	48 642.00
MS: SRB - LSA INTEREST	23 000.00	23 759.00	24 519.29
MS: SOC CONTR - BARGAINING COUNCIL	4 992.12	5 156.86	5 321.88
MS: SOC CONTR - MEDICAL	162 849.00	168 223.02	173 606.15
MS: SOC CONTR - PENSION	1 423 669.97	1 470 651.08	1 517 711.91
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	107 318.09	110 859.59	114 407.10
OS: ILLEGAL DUMPING	2 000 960.98	2 066 992.69	2 133 136.46
OS: MINI DUMPING SITES	9 228 905.94	9 533 459.84	9 838 530.55
OC: MUNICIPAL SERVICES	206 789.21	213 613.25	220 448.87
OC: T&S DOM - ACCOMMODATION	22 317.28	23 053.75	23 791.47
OC: T&S DOM - DAILY ALLOWANCE	137 918.93	142 470.25	147 029.30
DEPRECIATION SOLID WASTE LANDFILL SITES	700 691.57	723 814.39	746 976.45
DEPRECIATION SOLID WASTE TRANSF STATION	71 683.66	74 049.22	76 418.80
MS: SAL & ALL: BASIC SALARY & WAGES	470 710.77	470 710.77	470 710.77
MS: SAL & ALL: BASIC SALARY & WAGES	100 000.00	100 000.00	100 000.00
MS: ALL - CELLULAR & TELEPHONE	21 180.00	21 180.00	21 180.00
MS: ALL - LEAVE PAY	17 959.80	18 552.48	19 146.16
MS: ALL - TRAVEL OR MOTOR VEHICLE	117 677.69	121 561.05	125 451.01
MS: SRB - ACTING ALLOWANCE	5 000.00	5 165.00	5 330.28
MS: SRB - ANNUAL BONUS	39 225.90	39 225.90	39 225.90
MS: SRB - UNIFORM/SPEC/PROTEC CLOTHING	15 000.00	15 495.00	15 990.84
MS: SOC CONTR - BARGAINING COUNCIL	159.70	164.97	170.25
MS: SOC CONTR - MEDICAL	59 846.40	61 821.33	63 799.61
MS: SOC CONTR - PENSION	84 727.94	87 523.96	90 324.73
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	2 240.96	2 314.91	2 388.99
OS: ALIEN VEGETATION CONTROL	200 000.00	206 600.00	213 211.20

OC: ADV/PUB/MARK - GIFTS & PROMO ITEMS	108 159.10	111 728.35	115 303.66
ENVIRONMENTAL AND WASTE MANAGEMENT	135 944.48	140 430.65	144 924.43
MS: SAL & ALL: BASIC SALARY & WAGES	6 677 623.83	6 897 985.42	7 118 720.95
MS: ALL - CELLULAR & TELEPHONE	254 160.00	262 547.28	270 948.79
MS: HB & INC: HOUSING BENEFITS	70 308.00	70 308.00	70 308.00
MS: ALL - LEAVE PAY	214 258.72	221 329.26	228 411.79
MS: ALL - TRAVEL OR MOTOR VEHICLE	1 432 188.17	1 479 450.38	1 526 792.79
MS: OVERTIME - NON STRUCTURED	360 000.00	371 880.00	383 780.16
MS: SRB - ACTING ALLOWANCE	50 000.00	51 650.00	53 302.80
MS: SRB - ANNUAL BONUS	556 468.65	574 832.12	593 226.74
MS: SRB - UNIFORM/SPEC/PROTEC CLOTHING	100 671.96	103 994.13	107 321.95
MS: SRB - LSA INTEREST	104 000.00	107 432.00	110 869.82
MS: SOC CONTR - BARGAINING COUNCIL	2 202.59	2 275.27	2 348.08
MS: SOC CONTR - MEDICAL	608 209.80	628 280.72	648 385.71
MS: SOC CONTR - PENSION	1 469 077.24	1 517 556.79	1 566 118.61
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	31 379.62	32 415.15	33 452.43
OS: CATERING SERVICES	14 330.30	14 803.20	15 276.91
OS: TRAFFIC FINES MANAGEMENT	288 946.57	298 481.81	308 033.22
CONTR: MAINTENANCE OF EQUIPMENT	94 308.93	97 421.12	100 538.60
OC: ADV/PUB/MARK - GIFTS & PROMO ITEMS	31 713.53	32 760.08	33 808.40
OC: FINE BREACH OF CONTRACT	103 916.73	107 345.99	110 781.06
OC: T&S DOM - DAILY ALLOWANCE	889 804.07	919 167.61	948 580.97
OC: UNIFORM & PROTECTIVE CLOTHING	850 157.49	878 212.69	906 315.49
IRRECOV DEBTS W/OFF_NON-EXCHG:PROP RAT	3 970 062.21	4 101 074.26	4 232 308.64
MS: SAL & ALL: BASIC SALARY & WAGES	6 405 377.79	6 616 755.26	6 828 491.43
MS: ALL - CELLULAR & TELEPHONE	63 540.00	63 540.00	63 540.00
MS: HB & INC: HOUSING BENEFITS	42 185.00	42 185.00	42 185.00
MS: ALL - LEAVE PAY	243 631.74	251 671.59	259 725.08
MS: ALL - TRAVEL OR MOTOR VEHICLE	281 213.51	290 493.56	299 789.35
MS: OVERTIME - NON STRUCTURED	5 000.00	5 165.00	5 330.28
MS: SRB - ACTING ALLOWANCE	25 000.00	25 825.00	26 651.40
MS: SRB - ANNUAL BONUS	520 741.78	537 926.26	555 139.90
MS: SRB - NON PENSIONABLE	4 148.00	4 284.88	4 422.00
MS: SRB - LSA INTEREST	81 500.00	84 189.50	86 883.56
MS: SOC CONTR - BARGAINING COUNCIL	2 496.06	2 578.43	2 660.94

MS: SOC CONTR - MEDICAL	374 872.20	387 242.98	399 634.76
MS: SOC CONTR - PENSION	1 409 183.11	1 455 686.15	1 502 268.11
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	38 103.53	39 360.94	40 620.49
OC: PRINTING & PUBLICATIONS	90 767.57	93 762.90	96 763.32
OC: T&S DOM - DAILY ALLOWANCE	44 944.62	46 427.79	47 913.48
DEPRECIATION COMMUNITY TESTING STATIONS	853 339.00	881 499.19	909 707.17
MS: SAL & ALL: BASIC SALARY & WAGES	756 781.82	781 755.62	806 771.80
MS: ALL - CELLULAR & TELEPHONE	21 180.00	21 180.00	21 180.00
MS: ALL - LEAVE PAY	32 302.55	33 368.53	34 436.33
MS: OVERTIME - NON STRUCTURED	50 000.00	51 650.00	53 302.80
MS: SRB - ANNUAL BONUS	63 065.15	65 146.30	67 230.98
MS: SOC CONTR - BARGAINING COUNCIL	586.94	606.31	625.71
MS: SOC CONTR - PENSION	148 494.71	153 395.04	158 303.68
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	8 965.90	9 261.78	9 558.15
CATTLE POUND	116 465.47	120 308.83	124 158.71
MS: SAL & ALL: BASIC SALARY & WAGES	609 116.75	629 217.60	649 352.57
MS: ALL - CELLULAR & TELEPHONE	21 180.00	21 180.00	21 180.00
MS: HB & INC: HOUSING BENEFITS	14 141.00	14 141.00	14 141.00
MS: ALL - LEAVE PAY	32 105.52	33 165.00	34 226.28
MS: ALL - TRAVEL OR MOTOR VEHICLE	72 000.00	74 376.00	76 756.03
MS: SRB - ACTING ALLOWANCE	150 470.00	150 470.00	150 470.00
MS: SRB - ANNUAL BONUS	50 759.73	52 434.80	54 112.71
MS: SRB - LSA INTEREST	32 500.00	32 500.00	32 500.00
MS: SOC CONTR - BARGAINING COUNCIL	318.36	328.86	339.39
MS: SOC CONTR - MEDICAL	117 471.20	121 347.75	125 230.88
MS: SOC CONTR - PENSION	122 831.74	126 885.19	130 945.51
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	4 702.80	4 857.99	5 013.44
OS: BURIAL SERVICES	217 303.35	224 474.36	231 657.54
OC: T&S DOM - DAILY ALLOWANCE	142 441.28	147 141.85	151 850.38
OC: INDIGENT RELIEF	3 410 936.70	3 523 497.61	3 636 249.53
SM D04: SAL & ALL - BASIC SALARY	351 333.09	362 927.08	374 540.75
MS: ALL - LEAVE PAY	26 076.40	26 936.92	27 798.90
MS: SRB - ANNUAL BONUS	29 277.76	30 243.93	31 211.73
MS: SOC CONTR - BARGAINING COUNCIL	147.25	152.11	156.98
MS: SOC CONTR - GROUP LIFE INSURANCE	2 240.96	2 314.91	2 388.99

MS: SOC CONTR - PENSION	77 293.28	79 843.96	82 398.96
DEPRECIATION COMMUNITY LIBRARIES	1 026 393.56	1 060 264.55	1 094 193.02
MS: SAL & ALL: BASIC SALARY & WAGES	1 637 709.66	1 691 754.08	1 745 890.21
MS: ALL - CELLULAR & TELEPHONE	21 180.00	21 180.00	21 180.00
MS: ALL - LEAVE PAY	91 695.69	94 721.65	97 752.74
MS: ALL - TRAVEL OR MOTOR VEHICLE	72 000.00	72 000.00	72 000.00
MS: OVERTIME - NON STRUCTURED	250 000.00	258 250.00	266 514.00
MS: SRB - ACTING ALLOWANCE	20 000.00	20 660.00	21 321.12
MS: SRB - ANNUAL BONUS	136 475.81	140 979.51	145 490.86
MS: SRB - NON PENSIONABLE	14 518.00	14 997.09	15 477.00
MS: SRB - LSA INTEREST	10 358.00	10 699.81	11 042.21
MS: SOC CONTR - BARGAINING COUNCIL	1 383.36	1 429.01	1 474.74
MS: SOC CONTR - MEDICAL	45 633.60	47 139.51	48 647.97
MS: SOC CONTR - PENSION	360 296.13	372 185.90	384 095.85
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	17 931.80	18 523.55	19 116.31
CONTR: MAINT OF BUILDINGS & FACILITIES	7 161 072.15	7 397 387.53	7 634 103.93
CONTR: MAINTENANCE OF UNSPECIFIED ASSET	6 362.00	6 571.94	6 782.24
CONTR: MAINTENANCE OF UNSPECIFIED ASSET	311 100.00	321 366.30	331 650.02
DEPRECIATION MACHINERY & EQUIPMENT	170 837.45	176 475.09	182 122.29
DEPRECIATION COMMUNITY HALLS	6 796 094.61	7 020 365.73	7 245 017.43
DEPRECIATION COMMUNITY CLINICS/CARE CEN	298 065.95	307 902.12	317 754.99
DEPRECIATION COMMUNITY CEMETERIES/CREN	517 281.53	534 351.82	551 451.07
DEPRECIATION COMMUNITY MARKET	96 770.77	99 964.20	103 163.06
DEPRECIATION COMMUNITY TAXI RANK/BUS TE	743 686.62	768 228.28	792 811.59
DEPRECIATION SPORT & REGR OUTDOOR FACIL	1 748 181.86	1 805 871.86	1 863 659.76
MS: SAL & ALL: BASIC SALARY & WAGES	255 612.51	264 047.72	272 497.25
MS: ALL - CELLULAR & TELEPHONE	21 180.00	21 878.94	22 579.07
MS: OVERTIME - NON STRUCTURED	5 000.00	5 165.00	5 330.28
MS: SRB - ANNUAL BONUS	20 393.53	21 066.52	21 740.65
MS: SOC CONTR - BARGAINING COUNCIL	440.73	455.27	469.84
MS: SOC CONTR - MEDICAL	55 216.80	57 038.95	58 864.20
MS: SOC CONTR - PENSION	49 844.52	51 489.39	53 137.05
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	6 724.95	6 946.87	7 169.17
COMMUNITY SAFETY FORUM SITTING ALLOWAN	60 000.00	61 980.00	63 963.36
SIM DIR INFR DEV: SAL & ALL-BASIC SALARY	772 767.12	798 268.43	823 813.02

SM DIR INFR DEV: ALLOW - CELL & TEL	48 000.00	48 000.00	48 000.00
SM DIR INFRA D: ALLOW - TRAVEL-MOTOR VEH	331 185.96	342 115.10	353 062.78
MS: SAL & ALL: BASIC SALARY & WAGES	8 596 811.21	8 880 505.98	9 164 682.17
MS: ALL - CELLULAR & TELEPHONE	256 980.00	265 460.34	273 955.07
MS: ALL - LEAVE PAY	372 670.84	384 968.98	397 287.98
MS: ALL - TRAVEL OR MOTOR VEHICLE	354 997.84	366 712.77	378 447.58
MS: OVERTIME - NON STRUCTURED	240 000.00	247 920.00	255 853.44
MS: SRB - ACTING ALLOWANCE	180 000.00	185 940.00	191 890.08
MS: SRB - ANNUAL BONUS	716 400.93	740 042.16	763 723.51
MS: SRB - STANDBY ALLOWANCE	10 000.00	10 330.00	10 660.56
MS: SRB - LSA INTEREST	38 000.00	39 254.00	40 510.13
MS: SOC CONTR - BARGAINING COUNCIL	5 876.68	6 070.61	6 264.87
MS: SOC CONTR - MEDICAL	350 000.00	361 550.00	373 119.60
MS: SOC CONTR - PENSION	1 567 801.99	1 619 539.46	1 671 364.72
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	89 656.95	92 615.63	95 579.33
CONTR: MAINT OF BUILDINGS & FACILITIES	4 774 048.10	4 931 591.69	5 089 402.62
CONTR: MAINTENANCE OF UNSPECIFIED ASSET	35 724 458.16	36 903 365.27	38 084 272.96
OC: T&S DOM - ACCOMMODATION	28 365.06	29 301.11	30 238.74
OC: T&S DOM - DAILY ALLOWANCE	343 576.77	354 914.80	366 272.07
R & M MATERIALS	773 867.47	799 405.10	824 986.06
R & M MATERIALS	238 944.50	246 829.67	254 728.22
DEPRECIATION ROADS	28 295 991.47	29 229 759.19	30 165 111.48
MS: SAL & ALL: BASIC SALARY & WAGES	2 225 448.78	2 298 888.59	2 372 453.02
MS: ALL - CELLULAR & TELEPHONE	66 360.00	68 549.88	70 743.48
MS: ALL - LEAVE PAY	79 250.65	81 865.92	84 485.63
MS: ALL - TRAVEL OR MOTOR VEHICLE	410 370.24	423 912.46	437 477.66
MS: OVERTIME - NON STRUCTURED	15 000.00	15 495.00	15 990.84
MS: SRB - ACTING ALLOWANCE	80 000.00	82 640.00	85 284.48
MS: SRB - ANNUAL BONUS	185 454.06	191 574.04	197 704.41
MS: SRB - LSA INTEREST	57 000.00	58 881.00	60 765.19
MS: SOC CONTR - BARGAINING COUNCIL	881.45	910.54	939.68
MS: SOC CONTR - MEDICAL	23 731.20	24 514.33	25 298.79
MS: SOC CONTR - PENSION	400 580.78	413 799.95	427 041.54
MS: SOC CONTR - UNEMPLOYMENT INSUR FUND	13 448.85	13 892.67	14 337.23
C&PS: B&A PROJECT MANAGEMENT	1 555 500.00	1 606 831.50	1 658 250.11

CC: JTR: MAINTENANCE OF UNSPECIFIED ASSET	9 174 300.63	9 477 052.55	9 780 318.23
OC: MUNICIPAL SERVICES	15 222 368.77	15 724 706.94	16 227 897.56
OC: PROFESSIONAL BODIES M/SHIP & SUBS	51 112.69	52 799.41	54 488.99
OC: T&S DOM - ACCOMMODATION	4 080.60	4 215.25	4 350.14
OC: T&S DOM - DAILY ALLOWANCE	31 266.59	32 298.38	33 331.93
R & M MATERIALS	1 288 125.11	1 330 633.23	1 373 213.50
DEPRECIATION ELEC LV NETWORKS	2 158 432.46	2 229 660.73	2 301 009.87
MS: SAL & ALL: BASIC SALARY & WAGES	360 737.47	372 641.81	384 566.34
MS: ALL - CELLULAR & TELEPHONE	21 180.00	21 180.00	21 180.00
MS: HB & INC: HOUSING BENEFITS	12 792.00	12 792.00	12 792.00
MS: ALL - TRAVEL OR MOTOR VEHICLE	90 184.37	90 184.37	93 070.27
MS: SRB - ANNUAL BONUS	30 061.46	31 053.49	32 047.20
MS: SRB - SCARCITY ALLOWANCE	R2 750 000.00	3 140 750.00	3 241 254.00
MS: SOC CONTR - BARGAINING COUNCIL	147.25	152.11	156.98
MS: SOC CONTR - GROUP LIFE INSURANCE	2 240.96	2 314.91	2 388.99
MS: SOC CONTR - MEDICAL	34 048.80	35 172.41	36 297.93
MS: SOC CONTR - PENSION	62 166.34	64 217.83	66 272.80
OS: CATERING SERVICES	R24 000.00	24 792.00	25 585.34
OC: REG FEESPROF & REGULATORY BODIES	R21 000.00	21 693.00	22 387.18
OC: REG FEES NATIONAL	200 000.00	206 600.00	213 211.20
OC: T&S DOM - ACCOMMODATION	100 000.00	103 300.00	106 605.60
INVENTORY - MATERIALS & SUPPLIES	34 100.00	35 225.30	36 352.51
	611 375 528.66	624 511 012.22	644 353 361.41