LEPELLE-NKUMPI LOCAL MUNICIPALITY

Postal Address
Private Bag X07
CHUENESPOORT
0745

www.lepelle-nkumpi.gov.za

Physical Address
170 BA Civic Centre
LEBOWAKGOMO, 0737
Tel : (+27)15 633 4500
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PUBLIC NOTICE

2022/2023 ANNUAL REPORT

The municipality of Lepelle-Nkumpi, in accordance with Section 127, subsection (5) (a) of the Municipal Finance Management Act and Section 21 (a) of the Municipal Structures Act, hereby makes public the 2022/2023 Annual Report and invite the local community to submit representations in connection with the Annual report.

The report is available electronically on Municipal Website and by hard copy from all Lepelle-Nkumpi Municipal offices, Lebowakgomo Library, Moshate wa Mafefe, Moshate wa Ga-Mathabatha, Moshate wa Ga-Mphahlele, Moshate wa Ga-Ledwaba, Moshate wa Ga-Kekana , Moshate wa Ga-Seloane

Public inputs/comments on the Annual Report may be addressed to Mr. Maphoru Donald @ 015 633 4549/ 082 609 2727 or e-mail to: donald.maphoru@lepelle-nkumpi.gov.za between 7:30am and 16:30pm.

The closing date for submission is: 29 February 2024

MONYEPAO M.A

MUNICIPAL MANAGER

LEPELLE-NKUMPI LOCAL MUNICIPALITY

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COUNCIL RESOLUTION FOR SPECIAL COUNCIL MEETING HELD ON THE 08 APRIL 2024 IN THE CIVIC HALL @09H00

SC / RESOLUTION NO. 6.1.04/2023/2024 – ADOPTION OF MPAC OVERSIGHT REPORT ON THE ANNUAL REPORT 2022/2023

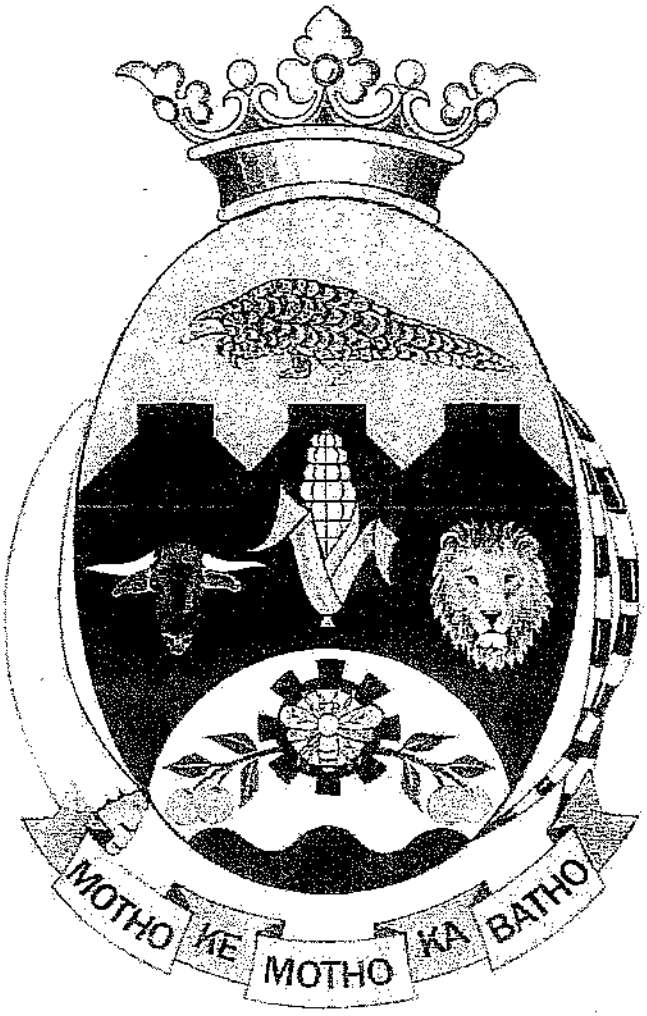
Council Resolved:

- To correct the removal of recommendation 8.3 by reinstatement.
- To adopt 2022/2023 MPAC Oversight Report on Annual Report with recommendation 8.23 removed.

LEPELLE - NKUMPI MUNICIPALITY
COUNCIL MINUTES / RESOLUTIONS
SIGNED BY:

SPEAKER ..... 08/04/2024 DATE

LEPELLE NKUMPI LOCAL MUNICIPALITY



2022/2023 ANNUAL OVERSIGHT REPORT OF THE MUNICIPAL PUBLIC ACOUNTS COMMITTEE

1. INTRODUCTION

Section 129(1) of the Municipal Finance Management Act (MFMA) 56 of 2003 states that council of a municipality must consider the report of the municipality and of any municipal entity, under the municipality's sole or shared control, and by no later than two months from the date on which the annual report was tabled in the council in terms of section 127, adopt an oversight report containing the council's comments on the annual report, which must include a statement whether the council –

(a) Has approved the annual report with or without reservations;

(b) Has rejected the annual report; or

(c) Has referred the annual report back for revision of those components that can be revised.

The Municipal Public Accounts Committee (MPAC), was able to comply with section 129(1) of the Municipal Finance Management Act 56 of 2003 in term of tabling its oversight report by no later than two months from the date on which the annual report was tabled in the council in terms of section 127.

The draft annual report was tabled before council on the 30 January 2024. The analysis and review of the annual report is based on the provisions of the National Treasury guidelines as contained in circular 32 of 2005 and the process of public consultations and hearings which took place on 13 March 2024 and 22 March 2024 respectively. No written community representations were received from the Office of the Acting Municipal Manager nor the Speaker on the AR except for inputs from members of the community on public participation meeting.

MPAC is composed of the following members and role players:

- Cllr. Mollo MI — Chairperson
- Cllr. Mathabatha MD — Member
- Cllr. Muthwa LS — Member
- Cllr. Shogole WM — Member
- Cllr. Mahlatji MA — Member
- Cllr. Hlongoane MH — Member
- Cllr. Lebese JM — Member
- Cllr. Matibidi MI — Member

2. Contents of the Annual Report

The AR tabled by the Mayor included the following components of the AR as provided for under section 121(3) of the MFMA / Circular no. 63 of the MFMA:

- The annual financial statements of the municipality.
- The Audit report of the Auditor –General in terms of both Section 126(3) of the MFMA and Section 45(b) of the MSA.

Anti Fraud and Corruption Hotline: 0800 20 50 53

- The annual performance report of the municipality prepared by the municipality in terms of section 46 of the Municipal System Act; and
- An assessment by the municipality's accounting officer of the municipality's performance against measurable performance objectives referred to in section 17(3)(b) MFMA for revenue collection from each revenue source and each vote in the municipality's approved budget for relevant financial year.
- An assessment by the municipality's accounting officer of any arrears on municipal taxes and service charges;
- Particulars of any corrective actions taken or to be taken in response to issues raised in the audit reports in term of section 121(3)(b) and (d)MFMA;
- Explanations to clarify issues on financial statements.
- Recommendations of the Audit Committee.

Findings:

The report has an index allocated with numbering but it is not numbered which makes it difficult for the reader to go straight to the information needed.

3. The Format of the Annual Report

In terms of Circular no. 63 the AR should adopt the following format:

- Chapter 1: Mayor's foreword and Executive summary
- Chapter 2: Governance
- Chapter 3: Service delivery performance
- Chapter 4: Organisational development performance
- Chapter 5: Financial performance
- Chapter 6: Auditor General's findings
- Appendices

Findings on the Appendices:

Circular no. 63 requires that:

- the Third Tier Administrative Structure should be included under Appendix C but it is placed under Volume II of Annual Financial Statements.
- Appendix E is not attached.
- Appendix F information is placed on Appendix E with only the ward information attached and the ward seven largest projects, information on the top four delivery priorities per ward is not attached.
- Appendix S will assist the municipality and oversight institutions to detect problems at early stage and take corrective action as soon as possible, but the report does not indicate the status quo performance in terms of the Section 71 of the MFMA.

- Volume II: AFS

The Annual Report on the Municipal Manager's foreword acknowledged all the stakeholders except for the sister departments (SALGA, COGHSTA, Auditor-General, CDM and Treasury) and this are the municipality's support structure.

The municipal council referred the annual report, as tabled by the Mayor to MPAC for consideration and submit a report to council within two months as referred to in section 129 of the MFMA

Anti Fraud and Corruption Hotline: 0800 20 50 53

4. RESPONSIBILITY OF THE ACCOUNTING OFFICER (AO)

Section 127(5) of the MFMA states that immediately after the AR is tabled in the council in terms of section 127(2), the AO must in accordance with section 21A of the Municipal Systems Act (MSA) –

(i) Make public the AR.

(ii) Invite the local community to submit representations in connection with the AR; and

(iii) Submit the AR to the AG, the relevant Provincial Treasury and the Provincial Department responsible for local government in the province.

The AO has complied with the provisions of section 127(5) of the MFMA in that the AR was placed on the municipal website and advertised for submission of representations on the AR.

5. METHODOLOGY

MPAC executed the following processes during consideration of the AR with a view of arriving at a determination consistence with the provision of section 129(1) (a)(b) or (c)MFMA

- Perusal and analysis of the AR.
- Formulation of questions for written responses by management.
- Request for inputs and comments in response to the advertisement of the AR.
- Request and noting of inputs and comments from community members.
- Projects visits.
- Consideration of written responses by senior management.
- Formulation of questions for oral response at public hearing.
- Consideration of oral responses by Executive Committee.

- Sessions with officials and sister departments who are support structures to the committee throughout.
- Drafting and adoption of oversight report.

5. FINANCIAL MATTERS

5.1 Annual financial statements (AFS) 2022/2023

The AFS for the municipality for the financial year 2022/2023 have been submitted to the AG on time on the 31 August 2023 as required by the legislation. The AO complied with the provisions of section 126(1)(a) of the MFMA in that the AFS of the municipality were prepared and submitted to the AG within two months after the end of the financial year 2022/2023.

The AG has found that the financial statement submitted for auditing were having material misstatements which is contrary to the requirements of section 122(1) of the MFMA. The financial misstatements constituted non-compliance with the MFMA, however administration was given the opportunity for making adjustments and this was reported as material misstatement in the AG's report.

The material misstatements were identified as:

- Trade payables and accruals not restated for the current reporting period while reclassifying accruals account balance for 2020/2021 and 2021/2022 periods to trade payables account opening balance for the value of R5 345 329 which is an understatement contrary to GRAP 1.
- Impaired provision of receivables from non-exchange incorrectly determined for the value of R4 702 485 which is understatement contrary to GRAP 104 and 108.

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MPAC appreciate that the AO was able to make adjustment on the misstatement that led to unqualified audit opinion, hence it is imperative for the AO to ensure that accurate and appropriate audit evidence is provided for audit.

5.1.1 Internal Controls

The above material misstatements were the result of internal control deficiencies in financial record keeping, financial statement preparation and other related matters.

In the prior years of 2020/2021 and 2021/2022 AG has made recommendations to the AO to:

- Prepare regular, accurate and complete financial statements that are supported and evidenced by accurate and reliable underlying financial records.
- To adequately review the financial statements before submitting for auditing as material misstatements were identified by auditors in the submitted financial statements.
- To implement adequate internal controls to ensure that the AFS are prepared in accordance with GRAP 104 and 108.

MPAC concluded that the AO do not take into consideration the recommendations by the AG as the same findings keep repeating themselves.

5.2 Financial Management and Performance

5.2.1 Financial Assessment and Compliance

Auditor General conducted a high level assessment of the financial position and key financial ratios of the municipality to highlight to management those issues that may require corrective action to maintain financial stability.

Auditor-General concluded that the financial health of the municipality is concerning which is the same as the previous year.

The AO need to pay attention on the following to improve the financial health of the municipality:

- ❖ Revenue Management because debtors collection period is high.
- ❖ Asset maintenance and renewal spending be increased to ensure that service delivery base is not eroded.

MPAC is concerned that:

- The redundant assets, especially the fleet is not auctioned and this could have generated income that would supplement the procurement of yellow fleet and / or waste collection vehicles which is a challenge the municipality is facing now.

Besides the above challenge the revenue enhancement strategy programme that was adopted by council for consultation with communities is now being implemented which was responded by the Executive Committee during MPAC Public Hearing on the 22 March 2024.

MPAC appreciate the effort took by Administration to realise the importance of generating income and the Accounting Officer must work even harder to reach the target of Treasury norm of 98%.

5.2.2 Financial Management – Non-compliance

Auditor-General identified non-compliance with legislation and other local government requirements on financial management as follows:

- AO failed to take reasonable steps to prevent irregular expenditure amounting to R39 354 272 as disclosed in note 45 to the annual financial statements as required by Section 62(1) (d) of the MFMA.

- Bidders awarded contracts to the amount of R18 645 914 in three(3) instances without ratification by the AO as required by SCM Regulation 29(5)(a)(b) which state that: ***(a) If a bid adjudication committee decides to award a bid other than the one recommended by the bid evaluation committee, the bid adjudication committee must prior to awarding the bid—***

(i) check in respect of the preferred bidder whether that bidder's municipal rates and taxes and municipal service charges are not in arrears; and

(ii) notify the accounting officer.

(b) The accounting officer may—

(i) after due consideration of the reasons for the deviation, ratify or reject the decision of the bid adjudication committee referred to in paragraph (a); and

(ii) if the decision of the bid adjudication committee is rejected, refer the decision of the adjudication committee back to that committee for reconsideration.

- AO failed to take reasonable steps to prevent unauthorised expenditure amounting to R3 510 730 as disclosed in note 44 to the annual financial statements, in contravention of Section 62(1) (d) of the MFMA which state that: ***The AO of a municipality is responsible for managing the financial administration of the municipality, and must for this purpose take all reasonable steps to ensure – that unauthorised, irregular or fruitless and wasteful expenditure and other loses are prevented.***

Note 45 indicated irregular expenditure of:

-R1 250 357 as a result of fuel transactions without supporting documents.

-R6 334 213 variation order not approved by council.

-R976 106 Deviations not approved

5.2.3 Grant Management

Auditor-General identified material underspending in conditional grants whereby the MIG was underspend by R21 051 076, INEP grant was underspent by R5 533 000.

MPAC is concerned that this pose a negative effect on service delivery because the communities are deprived their rights of access to provision of services.

5.3 Performance Planning, Management and Reporting

5.3.1 Basic Services and Infrastructure Development

Auditor-General identified misstatement on (Tec 02: Number of kilometres of internal street planned for resealing to surfaced road at Lebowakgomo Zone A by June 2022) and Com:03 Percentage of illegal dumping removed within the municipality clusters – Mafefe, Mathabatha cluster, Zebediela cluster, Mphahlele cluster and Lebowakgomo cluster.

The above was caused by inadequate preparation of the SDBIP as the actual achievements on the indicators cannot be adequately and meaningfully measured against the targets.

MPAC was concerned that:

- Service delivery is delayed because the reported achievement is not consistence with the planned and reported indicator, as the reported achievement relates to the current year and the reported performance relate to the prior year. The published SDBIP contains the indicator description as it relates to the prior year.
- Living healthy environment of the communities is compromised because the reported target is not measurable as the evidence provided does not

substantiate the calculation management has referred to. It is impractical to determine using the evidence provided. The indicator could not be corrected as it affected the usefulness criterion of the performance information.

MPAC has concluded that since these material misstatements repeated themselves in the 2021/2022 and 2022/2023 financial years the AO did not pay full attention to the audit remedial plan to avoid recurrence of the findings.

5.3.1.1 Internal Controls

Auditor-General identified control deficiencies on lack of management oversight in the preparation, monitoring and reporting of performance information whereby the indicator was not achieved by year end and should have been recorded as not achieved with the relevant reasons.

MPAC strongly agree with AG on the recommendation that PMS unit should confirm that reported performance is supported by valid evidence which is linked to the SDBIP and meets SMART principles before reporting on the annual performance.

5.3.1.2 Achievement of Planned Targets

Auditor-General identified non-achievement of key service delivery indicators whereby only 18% was achieved.

The above is a result of significant vacancy rate the municipality is experiencing on both top management and key operational positions whereby it is difficult to maintain internal controls and thereby resulted in internal control deficiencies which lead to poor performance because the set targets are not met.

This is also confirmed by material underspending on conditional grants whereby MIG was underspent by R21 051 076 and INEP was underspent by R5 533 000.

5.4 Use of Consultants

The spending on consultants by the municipality has increased from R4 215 005 to R4 608 191 to support the current year financial and performance management and reporting processes.

MPAC is concerned that the consultants are not doing enough in terms of preparation of the AFS because these AFS are submitted to AG with misstatements.

5.5 Governance and Coordinating Ministries

Auditor-General identified non-existence of Financial Misconduct Disciplinary Board in the municipality for effective accountability.

The above caused internal control deficiencies which resulted in weakness in the governance of the municipality because consequence management is not fully implemented as required by the legislation.

MPAC is concerned that since July 2023 council resolved to utilise Financial Misconduct Disciplinary Board of Capricorn District Municipality but to no avail.

MPAC concluded that the AO must ensure that the Disciplinary Board is appointed.

5.6 Procurement and Contract Management

Auditor-General identified material non-compliance with legislation in the following areas:

- Competitive bidding process whereby the BAC has awarded the bid of the value of R18 645 914 in three (3) instances to the different bidder other than the one recommended by the BEC contrary to SCM Regulation 29(5)(a) which state that: ***(a) If a bid adjudication committee decides to award a bid other than the one recommended by the bid evaluation committee, the bid adjudication committee must prior to awarding the bid—***

(i) check in respect of the preferred bidder whether that bidder's municipal rates and taxes and municipal service charges are not in arrears; and

(ii) notify the accounting officer.

- Contract management whereby goods and services to the value of R2 002 535.6 were procured without valid contract / SLA

MPAC was concerned that the same findings were identified in the previous years but there is no improvement as they repeat themselves.

The non-compliance with legislation resulted in irregular expenditure of R39 354 272 which is contrary to Section 62(1)(d) of the MFMA - ***That the AO of a municipality is responsible for managing the financial administration of the municipality, and must for this purpose take all reasonable steps to ensure – that unauthorised, irregular or fruitless and wasteful expenditure and other loses are prevented.***

5.7 Consequence Management

Auditor-General identified material non-compliance with legislation in terms of consequence management. Legislation require us to investigate incurring unauthorised, irregular and fruitless and wasteful expenditure, possible abuse

of supply chain management system, allegations on financial misconduct and take disciplinary action where possible.

The unauthorised and irregular expenditures of R22 719 244 and R5 047 961 respectively incurred by the municipality were not investigated to determine if any person is liable for the expenditure as required by Section 32(2) (b) of the MFMA.

Auditor-General further identified that because of internal control deficiency, management did not ensure investigation of irregular, fruitless and wasteful expenditure and take disciplinary steps against officials who made or permitted the act.

Auditor-General made recommendations for improvement in the consequence management from prior years that:

- AO should establish mechanisms to ensure that investigations into instances of prior year unauthorised expenditure are done timeously to ensure that consequence management is effectively implemented.
- AO should establish an action plan to be implemented to ensure that all non-compliances identified are followed up and corrective measures established to address non-compliances identified so to implement consequence management processes.

MPAC is concerned that AO failed to provide as per recommended by the auditor-general.

5.8 Control Environment

5.8.1 Accountability Ecosystem

Auditor-General identified that accountability ecosystem is broken due to instability and constant change in senior positions of the municipality which resulted in poor financial and performance reporting.

MPAC strongly agree with AG that key vacancies must be filled timeously to ensure stability, the tone at the top must display the willingness to create an environment of delivering and achieving.

5.9. REPORT ON THE IMPLEMENTATION OF CAPITAL PROJECTS

Project No 1

Date of visit: 21/03/2024.

Attendance: Superintendent Roads & Stormwater, Council Support, MPAC, Ward Councilor and CLO.

Project Duration: 07 Months

Project Name	3km of internal street upgrade from gravel to tar and stormwater control at Mogoto Moshongo		**Project Number**	LNM014/2020/21	
Project Budget	R 22 801 172,50		**Expenditure To Date**	R 22 794 543,72	
Consultant			**Contractor**		
Award Date	07/02/2022	**Start Date**	01/04/2022	**Revised Completion Date**	27/01/2023
Scope of Work	• Clearing and grubbing • Earthworks • Construction of layer-works				

	• Earthworks • Construction of layer-works					
Status Quo						
Challenges	Completed					
Job creation	Adult Male	Adult Female	Young Male	Young Female	Disable	TOTAL
	6	6	8	5	0	25

Findings:

- **Stone pitching not of quality standard and even not sufficient.**
- **Borrow pit not closed.**
- **Thickness of the road not convincing.**
- **Soil eroded to the tar road.**
- **Water coming from the road flowing to the direction of houses next to the road.**
- **Fences next to the road destroyed by contractor and not repaired.**
- **No v-drains on both sides of the road.**
- **Variation order of R6m not reflecting on the project report.**
- **No storm water control**
- **No signage**
- **No kerbs**
- **No edge beams**
- **No service level agreement**

Recommendations

- **Contractor must close the borrow pit within thirty (30) days.**
- **Contractor must fix the destroyed fences within thirty (30) days.**
- **Contractor must ensure that water coming from the road do not flow to the direction of houses next to the road within thirty (30) days.**

- **Contractor must install storm water control, signage, kerbs and edge beams within thirty (30) days.**

Project No. 2

Date of visit: 20/30/2024

Attendance: Superintendent Roads & Stormwater, Council Support, MPAC & Ward Councilor.

Project Duration: 06 Months

Project Name	2.8km of internal street from gravel road to tar road at Dithabaneng.		**Project Number**	LNM014/2022/23	
Project Budget	R 21 447 522,04		**Expenditure To Date**	R 21 447 481,03	
Consultant	Big Pun Consulting Engineers JV Malerate Construction		**Contractor**	Big Pun Consulting Engineers JV Malerate Construction	
Award Date	22/02/2023	**Start Date**	03/04/2023	**Completion Date**	04/12/2023
Scope of Work	Construction of 2.8km of internal street from gravel road to surfaced road at Dithabaneng with the following scope: • Clearing and grubbing earthworks • Construction of layer works • Asphalt Surfacing • Mass Earthworks • Construction of layer-works				

<table>
<tr><td></td><td colspan="6">• Road Signs and Road Markings
• Pavement layer
• Storm water drainage</td></tr>
<tr><td>Status Quo</td><td colspan="6">98% completed</td></tr>
<tr><td>Challenges</td><td colspan="6">Variation order pending approval</td></tr>
<tr><td rowspan="2">Job creation</td><td>Adult Male</td><td>Adult Female</td><td>Young Male</td><td>Young Female</td><td>Disable</td><td>TOTAL</td></tr>
<tr><td>5</td><td>5</td><td>5</td><td>5</td><td>0</td><td>20</td></tr>
</table>

Findings

- Drifts unable to control water.
- Drainage not fully constructed and left a barrow pit like.
- No PSC appointed for the project.
- Road perch works do not tie-in.
- Water pipes are cut
- No service level agreement for the project.

Recommendations

- Reconstruct the drifts for proper control of water within thirty (30) days.
- Complete the construction of the drainage within thirty (30) days.
- Adhere to PSC policy.
- Contractor fix the water pipes cut during construction of the project. Within thirty (30) days.
- Contractor must seal the perch works to avoid possibility of pot-holes within thirty (30) days.

Project No 03

Date of visit: 21/30/2024

Attendance: Superintendent Roads & Stormwater, Council Support, MPAC, PSC & Ward Councilor.

Project Duration: 06 Months

Project Name	1km of internal street upgrade from gravel road to surfaced road at Klipheuwil.		**Project Number**	LNM015/2022/23	
Project Budget	R 8 057 163,04		**Expenditure To Date**	R 8 056 185,65	
Consultant	In-house		**Contractor**	Tshwane Engineering / Jovi Holding JV	
Award Date	13/12/202	**Start Date**	20/01/2023	**Completion Date**	20/07/2022
Scope of Work	0.52km of internal street upgrade from gravel road to surfaced road at Klipheuwil with the following scope: • Concrete works • Mass earthworks • Pavement layer • Asphalt surfacing • Road signs • Road marking				

	• Drains					
Status Quo	Completed					
Challenges encountered						
Job creation	Adult Male	Adult Female	Young Male	Young Female	Disable	TOTAL
	1	0	6	3	1	11

Findings:

- Road complete and satisfactory.

Project No 04

Date of visit: 20/30/2024

Attendance: Superintendent Roads & Stormwater, Council Support, MPAC & Ward Councilor.

Project Duration: 06 Months

Project Name	0.2km of internal street upgrade from road to surfaced road and stormwater at Ga-Mathabatha.	**Project Number**	LNM016/2022/23

Project Budget	R 13 734 425,30		**Expenditure To Date**	R 12 251 811,30	
Consultant	Lumar Engineering consultant		**Contractor**	Tholangkhutso Trading and Projects 89	
Award Date	15/12/2022	**Start Date**	20/01/2023	**Completion Date**	20/09/2023
Scope of Work	Upgrading of 0.2km of internal street u from road to surfaced road and stormwater at Ga-Mathabatha.with the following scope: • Concrete works • Mass earthworks • Pavement layer • Asphalt surfacing • Road signs • Road marking • Drains				
Status Quo	98%				
Challenges					

Job creation	Adult Male	Adult Female	Young Male	Young Female	Disable	TOTAL
	5	3	9	3	1	21

Findings:

- **Site clearing of stones not fully completed.**

Recommendations

- **Clearing of stones next to the road be done within thirty (30) days.**

Project No 05

Date of visit: 20/30/2024

Attendance: Superintendent Roads & Stormwater, Council Support, MPAC, PSC & CLO.

Project Duration: 06 Months

Project Name	1km of access road upgrade from gravel road to surfaced road at Maijane/Makaung,Makaepea		**Project Number**	LNM025/2021/22	
Project Budget	R8 470 838,40		**Expenditure To Date**	R 8 470 694,33	
Consultant	Zakumi Consulting Engineers		**Contractor**	Zebacraft Pty Ltd/ Thantsha Mamorare Construction JV	
Award Date	12/01/2023	**Start Date**	01/03/2023	**Completion Date**	06/07/2023
Scope of Work	Construction of 4.8km of access road to surfaced road at Maijane/Makaung,Makaepea with the following scope: • Concrete works • Mass earthworks • Pavement layer • Asphalt surfacing • Road signs				

	• Road marking • Drains					
Status Quo	Practical Completion					
Challenges						
Job creation	Adult Male	Adult Female	Young Male	Young Female	Disable	TOTAL
	5	3	8	5	1	22

Findings:

- **SMME's and CLO not paid three months salaries.**
- **General site clearing not fully completed.**
- **Fixing of the water flow on v-drains.**

Recommendations

- **SMME's and CLO be paid within thirty (30) days.**
- **General site clearing be done within thirty (30) days.**
- **V-drains be fixed within thirty (30) days**

Project No 06

Date of visit: 20/30/2024

Attendance: Superintendent Roads & Stormwater, Council Support, MPAC, PSC & CLO.

Project Duration: 06 Months

Project Name	Construction of recreational facility at Lekurung village		**Project Number**	LNM001/2019/20	
Project Budget	R 9 705 666,14		**Expenditure To Date**	R 9 029 551,82	
Consultant	In-house		**Contractor**	Nkoane Phaahle General Maintenance	
Award Date	11/08/2021	**Start Date**	10/01/2022	**Revised Completion Date**	31/05/2023
Scope of Work	Construction of recreational facility at Lekurung village with the following scope: • Construction of concrete palisade fencing • Drilling and equipping of borehole • Construction of combi court for netball, basketball and tennis • Construction of outdoor gym/ family park/ area for indigenous games • Installation of soccer field lighting • Construction of the ablution blocks & septic tank • Construction of soccer field • Installation of soccer field lights				
Status Quo	Practically Completed				
Challenges					

Job creation	Adult Male	Adult Female	Young Male	Young Female	Disable	TOTAL
	14	0	0	0	0	14

Findings:

- Pump machine not functional.
- Electricity trapping.
- Artificial lawn damaged at penalty spot and other portions of the soccer pitch and on the outdoor gym.
- One light not enough for the whole facility.
- PSC not paid sitting allowances.

Recommendations

- Fix the pump machine within thirty (30) days.
- Contractor must fix the electrical fault on the project within thirty (30) days.
- Replace the damaged lawn within thirty (30) days.
- PSC must be paid the sitting allowance within thirty (30) days.

Project No 07

Date of visit: 20/30/2024

Attendance: Superintendent Roads & Stormwater, Council Support, MPAC, PSC & CLO.

Project Duration: 04 Months

Project Name	Resealing of Internal Street Zone A (Sechocho to Catholic Church)	**Project Number**	LNM 017/2020/21
Project Budget	R 4 099 804,91	**Expenditure To Date**	R 4 099 804,91

Consultant	In-house		**Contractor**	Morwamogale Trading Enterprise cc	
Award Date	16/11/2021	**Start Date**	09/02/2022	**Revised Completion Date**	28/11/2022
Scope of Work	• **Site establishment** • **Site clearance** • **Accommodation of traffic** • **Re-kerbing** • **Layer works including the construction of the base and subbase layer using insitu material by mechanically recycling of surfaced layer (600m)** • **Potholes re-shaping (300mm for 2km).** • **Road sign and road markings.** • **Speed humps.** • **650mm stormwater pipe installation (90m)**				
Status Quo	Practically Completed				
Challenges					

Job creation	Adult Male	Adult Female	Young Male	Young Female	Disable	TOTAL
	14	0	0	0	0	14

Findings:

- **Re-kerbing not done**
- **No speed humps**
- **Installation of storm water pipe is not as per specification**

Recommendations

- **Re-kerbing of the road within thirty (30) days**
- **Construction of Speed humps within (30) days**

6. Analysis of the Auditor General's Report

6.1 The recurrence of misstatements is due to inadequate review of AFS, but this could be curbed by:

(a) Development and application of proper and informed remedial action to address the findings.

(b) The Mayor submitting the quarterly financial statements to council in a way to make corrections in time before preparation of financial statements for audit.

(c) To resuscitate the Audit Steering Committee to assist in monitoring the audit remedial action plan.

(d) AFS be submitted to all the relevant stakeholders for review in time before submission for audit.

6.2 The trend of audit outcome from 2018 to 2023 showed that two years in succession 2019/2020 and 2020/2021 the municipality obtained unqualified audit opinion, and regressed in 2021/2022 but rise again to unqualified audit opinion in 2022/2023. For Lepelle-Nkumpi Municipality to obtain unqualified audit opinion shows that it has a lot of potential to do even more, therefore the municipality needs to strengthen its internal controls by capacitating key departments / sections by filling in top management positions and operational positions to curb the internal deficiencies and avoid non-compliance to legislation.

6.3 Low level achievements in terms of basic service delivery and infrastructure is 18% caused by underspending on grants allocated to cater for the community. This impose negative effect to the communities and is also contrary to Batho Pele Principles which says every citizen has a right to access the services they are entitled to, and in this case they are denied.

6.4 Lack of regular updates to sister departments on the financial statements delay early discovery of any misstatements and action to address them.

7. Conclusion

It takes effort to build a tight ecosystem and therefore the ball is in the hands of the AO to:

- ✓ instil coordination between the municipal departments and sister departments.
- ✓ To create a sense of belonging in all the officials thereby instilling interpersonal skills in every employee which would result in determination, as every stakeholder involved will put the interest of the municipality at heart, thereby making sure the services goes to the communities.

The vision and mission is the cornerstone of success of any organisation. The AO must ensure that all employees understands the importance of the vision and mission of Lepelle-Nkumpi Municipality as it is the one to give direction to the strategic plans that the municipality should operate under. Everyone will understand what is expected of them in carrying out their duties, thereby being able to achieve the set goals of the municipality.

MPAC would like to send their gratitude to all the stakeholders (the councillors, Magoshi, management, sister departments, Audit Committee, officials and the community at large) who contributed to the development of the oversight report.

8. Recommendations that:

8.1 Council adopt the 2022/2023 MPAC Oversight Report on the Annual Report.

8.2 Council adopt the 2022/2023 Annual Report.

8.3 All the recommendations of AG must be implemented.

8.4 The Accounting Officer must ensure preparation of regular, accurate and complete financial statements that are supported and evidenced by accurate and reliable underlying financial records.

8.5 The Accounting Officer must ensure adequate review of the financial statements by all relevant stakeholders, before submission for auditing to avoid material misstatements.

8.6 The Accounting Officer must implement adequate internal controls to ensure that the AFS are prepared in accordance with GRAP 104 and 108.

8.7 The Accounting Officer must ensure that the Revenue Enhancement Strategy is continuously implemented without fail.

8.8 The Accounting Officer must ensure that waste collection vehicles are well maintained for the community to see value for money for the services they are paying for.

8.9 The Accounting Officer must ensure adequate preparation of the Service Delivery and Budget Implementation Plan with actual achievement on the indicators that can adequately and meaningfully be measured against the targets.

8.10 The Accounting Officer must ensure that the audit action plan is implemented to avoid recurrence of findings.

8.11 The Accounting Officer must ensure PMS Unit confirm that reported performance is supported by valid evidence which is linked to the SDBIP and meets SMART principles before reporting on the annual performance.

8.12 The Mayor must ensure that the Audit Steering Committee is resuscitated to monitor the implementation of the audit remedial plan to address the findings.

8.13 The Mayor must implement and apply the Consequence Management Policy on the Accounting Officer for failing to prevent the irregular expenditure in the following transactions:

8.13.1 R1 250 357 as a result of fuel transactions without supporting documents.

8.13.2 R6 334 213 variation order not approved by council.

8.13.3 R976 106 Deviations not approved.

8.14 The Accounting Officer must ensure that the contractor for the Mogoto 3km of internal street upgrade of gravel to tar:

- close the borrow pit within thirty (30) days.
- fix the destroyed fences within thirty (30) days.
- water coming from the road do not flow to the direction of houses next to the road within thirty (30) days.

- construction of v-drains on both sides of the road are done within thirty (30) days.
- install storm water control, signage, kerbs and edge beams within thirty (30) days.

8.15The Accounting Officer must ensure that the contractor for 2.8km of Internal Street from Gravel to Tar at Dithabaneng:

- reconstruct drifts for proper control of water within thirty (30) days.
- complete the construction of drainage within thirty (30) days.
- Adhere to PSC Policy.
- Fix water pipes cut during construction within thirty days (30).
- Seal the perch works to avoid possibility of pot-holes within thirty (30) days.

8.16 The Accounting Officer must ensure that the contractor of 1,9 km Internal street upgrade from gravel road to surfaced road and stormwater clear the rubbles on the road side within thirty (30) days.

8.17 The Accounting Officer must ensure that the contractor of 1km of access road upgrade from gravel road to surfaced road at Maijane/Makaung,Makaepea:

- Pay the SMME's and CLO within thirty (30) days.
- Do general site clearing within thirty (30) days.
- Fix the V-drains within thirty (30) days.

8.18 The Accounting Officer must ensure that the contractor of the Construction of Lekurung Recreational Facility:

- Fix the pump machine within thirty (30) days.
- Fix the electrical fault on the project within thirty days.
- Replace the damaged lawn at penalty spot, outdoor gym and other portions of the soccer pitch within thirty (30) days.
- Pay the PSC the sitting allowance within thirty (30) days.

8.19 The Accounting Officer must ensure that the contractor of Resealing of Internal Street Zone A (Sechocho to Catholic Church)

- Do re-kerbing of the road within thirty (30) days.
- Construct speed-humps within thirty (30) days.
- Install storm water pipe as per specification

8.20 The Accounting Officer must provide MPAC with all payment certificates for the following projects:

- 3km of internal street upgrade from gravel to tar and stormwater control at Mogoto-Moshongo.
- 2.8km of internal street from gravel road to surfaced road at Dithabaneng.
- 1km internal street upgrade from gravel road to surfaced road at Klipheuwel.
- 1,9km of internal street upgrade from road to surfaced road and stormwater at Ga-Mathabatha.
- 1km access road upgrade form gravel road to surface road at Maijane / Makaung, Makaepea.
- Construction of Recreational Facility at Lekurung Village
- Resealing of Internal Street Zone A(Sechocho to Catholic Church) within 14 days council has resolved.

8.21 The Accounting Officer must provide MPAC with variation orders for Lekurung Recreational Facility, Mogoto-Mshongo 3km of Internal Street Upgrade from Gravel to Tar and Stormwater and 2,8km of internal street from gravel road to surfaced road at Dithabaneng within 14 days council has resolved.

8.22 The Accounting Officer must ensure that the Steering Committees are appointed for all the projects and further ensure that they are active until the project is completed.

8.23 That all the projects for 2022/2023 be investigated by an independent Forensic investigator for any irregularities.

8.24 The Accounting Officer must fill in the key vacancies of top management positions and operational positions to enable proper internal controls for meeting the set goals of the municipality.

CLLR. MOLLO MI

MPAC CHAIRPERSON

27.03.2024

DATE

Anti Fraud and Corruption Hotline: 0800 20 50 53

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QUESTIONS AND CONCERNS RAISED BY THE COMMUNITY MEMBERS DURING PUBLIC HEARING ON THE 13 MARCH 2024

WARD 14

1. What does the municipal do about the floods that are experienced by Mathibela and Rakgoatha during rainy days?
2. Reports presented by Ward Committees are not considered because there is no progress in addressing the problems.

WARD 03

1. Roads are not in good conditions and during rainy days the situation become worse.

WARD 08

1. Storm water is a big concern in Mathibela and it is catered for in the IDP every year without implementation.

WARD 07

1. Skip bins are not enough to cater the ward, and collectors do not come in time and this leave the community with no choice but to burn them in open areas that lead to illegal dumping.

The community proposed that the community need workshop on waste management and recycling and provision of skip bins and collectors.

WARD 04

1. Mogoto new stand do not have electricity but allocation is made in the IDP.

WARD 24

1. There is infrastructure for water supply but the water is not supplied.
2. Electricity is also a challenge.

WARD 12

Roads in Skimming are in bad condition to such extend of affecting school children and shortage of water.

WARD 17

1. What are the plans for youth in terms of employment because positions are advertised but no interviews are conducted.

CONCERNS FROM TRADITIONAL AUTHORITIES

1. Kekana Traditional Authority is concerned about the storm water projects in Mathibela, Sehlabeng, Rakgoathe and Makushwaneng.
- They indicated that the municipality does not monitor the proje cts.
- Positions are advertised but no interviews are conducted.

2 Ditlou Machidi Traditional Authority

They are very much concerned about the neglected ward 13 Sepanapudi by the municipality. There is no service delivery that was ever delivered to Sepanapudi since the inception of this municipality.

GENERAL CONCERNS

1. Annual Report are distributed late at the wards.
2. What is the solution to encroachment in the CBD.

3. Appeal for stability and peace among politicians.

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MINUTES OF MPAC PUBLIC PARTICIPATION ON 20222/23 ANNUAL REPORT HELD ON 13 MARCH 2024 AT CIVIC HALL

Item no.	Description of Items	Discussions	Resolutions
1.	Opening	Meeting was officially opened by MPAC Chairperson Cllr Mollo MI at 10h15.	
2.	Rollcall & Apologies	• Mayor Cllr Molala MM attending to other work related matters and delegated Cllr Makgalilele MB to present the 2022/23 Annual report to the meeting. • Speaker Cllr NkoabelaNJ attending to other work related matters and delegated Cllr Ramoloko PS to outline purpose of the meeting.	
3	Welcome remarks	Cllr Hlogone Helga welcomed all present to the meeting	

4	Purpose of the meeting	Cllr Ramoloko Phele outlined the purpose of the meeting and further indicated that community members should ask questions in relation to the 2022/23 Annual report and responses will be heard during the public hearing session.	
5	Presentation by the Mayor	Delegated Cllr Makgahlele MB presented the 2022/23 Annual report to the meeting.	
6	Questions and Comments	Ward 03 • No access road at Gedroogte and GaMolapo Ward 08 • No stormwater drainage at Mathibela. Ward 07 • Illegal dumping – no skip bins provided. • Collection of waste be done regularly. Ward 24 • Water and electricity challenges. • Borehole not working. Ward 12 • Mawaneng road to Skimming not in good condition. • Water challenges. Ward 12 • Dilapidated Hall at Moletlane Tribal.	

4	Announcements	None	
5	Closing	The session was officially closed at 12h10.	

Cllr Mollo MI

MPAC Chairperson

13.03.2024

Date

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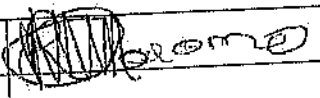
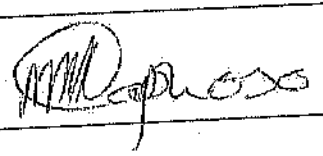
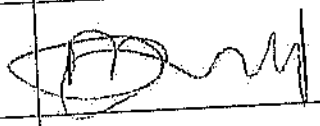
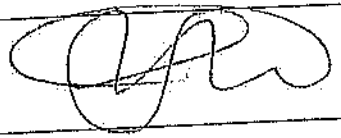
PUBLIC PARTICIPATION MEETING

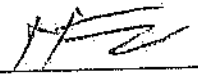
VENUE: CIVIC HALL

DATE: 13 MARCH 2024

TIME: 10H00

	Surname & Names	F/M	Party	Ward	Villages	Contact Numbers	Signature
	Phaahla Serutle Samuel	M	ANC	1	Kliphuiwel, Byldrift, Mokgopong, Kgwaripe, Malatane	082 845 9164	
	Mmako Nkina Shirley	M	ANC	2	Khureng, Seruleng, Mehlareng	082 219 6393	
	Mollo Matsobane Isaiah	M	ANC	3	Ga-Molapo, Gedroogte	082 414 9504	
	Lekgoathi Fanisa Portia	F	ANC	4	Magatle, Mapatjakeng, Mankhole Station	072 869 0017	
5.	Muthwa Lesiba Simon	M	ANC	5	Madisha Ditoro, Motsereereng, Madisha Leolo,	076 386 4558	
6.	Kekana Mohlakana Paulos	M	ANC	6	Mamogoasha (Ga-Ntanaties) Bolahlakgomo, Volop, Sekgophokgophong	082 266 0494 081 877 3606	
7.	Maphoto Maeshibe Esmy	F	ANC	7	Makweng, Makushaneng	076 072 7274	

	Molomo Ramokone Octovia	F	ANC	8	Mathibela, Matome	076 335 8137	
	Mahlobogwane Mapula Dolly	F	ANC	9	Mogoto	076 114 1981	
	Ramaremo Madimetja Bernard	M	ANC	10	Hlakano, Sekgweng, Ga-Mogotlane,Zebediela Estate	082 041 6546	
	Kekana Mmasekgokgothi Sandra	F	ANC	11	Sehlabeng, Moshongo Manaileng / Ga-Rafiri	072 577 9483	
	Maphoso Mathibela William	M	ANC	12	Moletlane (Sekimimg, Mawaneng, Mogaba, Matjatji), New Stand	079 923 9879	
	Ledwaba Matlakala Wegan	M	ANC	13	Hwelereng, Turfpan, Ga-Ledwaba, Makotse, Sepanapudi	072 222 2900 068 278 8014	
	Kekana Mokgaetsi Angelina	F	ANC	14	Rakgwatha, Motantanyane	071 515 5204	
5.	Mogodi Morewane Mpho	M	ANC	15	Zone F, Zone B	072 437 9096 066 270 3982	
6.	Makhafola Sampolo Joyce	F	ANC	16	Zone S (Phase 1, Phase 2, Phase 3), Bester, Harare	079 078 7605	
7.	Kgaphola Ludwick Kgapjane	M	ANC	17	Zone A, Zone P, Zone R, BA, Zone Q	079 862 7813	
8.	Sello Seriting Given	M	ANC	18	Zone A(Rockville, Tleane, Sefako, Caravan Park, Bester 1, Roma, Complex), Rockville	079 090 1933	
19.	Takalo Maite Eveline	F	ANC	19	Malekapane, Thamagane, Dithabaneng, Maralaleng, Sefalaolo, Makaepea,	079 067 6859	

				Sedimonthole		
Mngomezulu Liver John	M	ANC	20	Marulaneng, Lenting, Morotse, Mamatonya, Mallupang, Makgopong	076 498 5290	
Mphahlele Kholofela Piet	M	ANC	21	Makurung, Dithabaneng (Mmotwaneng, Mallela, Ga-Lesetja, Ditlolwaneng, Thagaetala)	079 816 0606	
Nkoana Raisibe Thwintshana Francinah	F	ANC	22	Mamaolo, Moepeng, Mampiki, MSekuroaneng, Mahlotse, Mapeding, Legwaremg, Makgwathane	072 710 5478 072 855 7203	
Makgahlele Mamashele Bethuel	M	ANC	23	Patoga, Seleteng, Phalakwane, Bolopa, Hweleshaneng, Bolatjane	082 293 5754	
Nthlane Lepete Jeffrey	M	ANC	24	Matime, Maijane, Makaung, Madilaneng	076 424 5545	
Phogole Mogome Lipson	M	ANC	25	Lesetsi, Mashite, Nkotokwane, Matinkane, Tswaing, Lehlokwaneng	082 098 6556	
Ramothole Tebogo Raon	M	ANC	26	Staanplaas, Mooiplaas,Mogodi, Malemang, Serobaneng, Sekurung	082 706 2408	
Mahlatji Mareme Aiphicus	M	ANC	27	Ga-Mathabatha, Mashadi, Madikeleng 1, Koeng, Masioneng, Madikeleng 2, Ga-Makgoba, Bodutlulo, Phelindaba, Mahlaokeng, Mabowe	082 387 7496	

				Park,Maseleseleng		
Moeti Taugadi Lawrence	M	ANC	28	Ga-Mampa, Mashushu Mahlatjane, Matatane, Mphaaneng, Success, Ramonwane	079 753 0172	
Mphofela Sabulone Mabatane	M	ANC	29	Malakabaneng, Dublin, Kappa Ngwaname, Mankele, Motsane, Sekgwarapeng	079 293 5159	
Mazwi Dimakatso Patricia	F	ANC	30	Tooseng, Tjiane, Malemati, Bothunyeng	079 462 1345	
Lebese Japhter Mpho	M	ANC	PR		078 313 1559	
Makgati Mabote Arnold	M	ANC	PR		078381 0928	
Molala Matshipsana Meriam	F	ANC	PR		071 104 2289	
Ramoshaba Ramadimetja Sophy	F	ANC	PR		072 927 6732	
Mathabatha Mmakoma Dortina	F	ANC	PR		082 304 4837	
Ledwaba Prankie Evah	F	ANC	PR		072 064 1857	
Nkoabela Ngoanankoane Joyce	F	ANC	PR		066 483 4969 065 720 8358	
Phele Ramoloko Steve	M	ANC	PR		072 504 8032	
Marema Tebogo Gladys	F	ANC	PR		082 518 0875	

	Matsimela Makonko Daniel	M	ANC	PR		079 136 2402	
	Mokalapa Marome Samuel	M	DOP	PR		076 454 5537	
	Maleka Pheladi Ingrid	F	DOP	PR		076 574 7522	
	Molaba Fortunate Ramoroaswi	F	DOP	PR		064 542 7260 083 688 1997	
	Shogole Mathokolle William	M	DOP	PR		072 498 6493	
	Mphogo Ramadimetje Johanna	F	DA	PR		082 721 9315	
	Hlongoane Helga Munene	F	DA	PR		071 155 6939	
	Motau Melato Elizabeth	F	EFF	PR		082 503 4897	
	Mokone Seaganyane Moffat	M	EFF	PR		082 478 6220	
	Ntsoane Ngoanamogale Pheladi	F	EFF	PR		082 925 6248	
	Matibidi Manyeleti Isaac	M	EFF	PR		084 774 2255	
	Mathabatha Ramaabele Elizabeth	F	EFF	PR		079 958 3596	
2.	Thobejane Collen Makgoale	M	EFF	PR		076 453 8821	
3.	Modula Madibela Andrica	F	EFF	PR		082 959 6659	
4.	Maluleka Tebogo Lawrence	M	EFF	PR		071 615 1963	

	Makhafola Tebogo Hunadi	F	EFF	PR		082 516 4119	
	Mphahlele Maputle Jones	M	EFF	PR		076 726 4807	
	Kekana Lilian	F	EFF	PR		076 680 2612	
	Maja Aubrey Dipono	M	EFF	PR		072 537 2844	
	Tlabjane Jan Bernad	M	LEBCO	PR		074 374 1786	
	Mphahlele Thapelo Johannes	M	MSM	PR		082 406 1570	

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PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

DATE: 13 MARCH 2024

VENUE: CIVIC CENTRE HALL

TIME: 10H00

NAME & SURNAME	CAPACITY	CONTACT NUMBERS	SIGNATURE
athabatha Traditional uthority			
afefe Traditional uthority			
ebediela Ndebele raditional Council	2. MTOPELI ZABETI KEKANA ©ZNTC	0790753194 0664397330	

oane Traditional thority			
hahlele Traditional thority			
lou Machidi Traditional thority	① CHUENE M.A. ② NGWENYA ③ MOSHIANE ④ SITUENE ⑤ Thalane	0791097507 0766297072 0785556545 071 372 1142 072 472 2767	

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OFFICIALS

PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

DATE: 13 MARCH 2024 VENUE: CIVIC CENTRE HALL TIME: 10H00

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
RAMPORA T.P	COUNCIL SUPPORT	E-mail: Fax: Cell: 076 461 9104	M	✓				
Maoemola MN	Budget & Treasury	E-mail: Fax: Cell: 079 778 5141	F					Maoemola
Moeng M.D	Budget Manager	E-mail: Fax: Cell: 078 961 2635	F					
MPHAHLELE M.S	Council Support	E-mail: Fax: Cell: 071 366 1637	M					
		E-mail: Fax: Cell:						

F. Female - M. Male - Y. Youth (18 - 35 yrs) - D. Disabled - A. Adults (35 - 55 yrs).- OP. Older Persons (55 and above)

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PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

DATE: 13 MARCH 2024 **VENUE: CIVIC CENTRE HALL** **TIME: 10H00**

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
Mothaq M.L.	Ward Committee Ward 03	E-mail: Fax: Cell: 071 1855375	F		A			
Ntsoane D.M	Ward 24 Ward Committee	E-mail: Fax: Cell: 076 043 6341	M	X				
MPHAHLELE TEBOGO	Ward 24 Ward Committee	E-mail: Fax: Cell: 0764110896	F					MPHAHLELE TBG
BS Shaku	Ward Committee	E-mail: Fax: Cell: 0820483537	M		A			
KGOETEGO KOO	Ward 02 Ward Committee	E-mail: Fax: Cell: 076 6590963	F		A			Koo Kgoetego

F. Female - M. Male - Y. Youth (18 - 35 yrs) - D. Disabled - A. Adults (35 - 55 yrs) - OP. Older Persons (55 and above)

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SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
M.E Mosemola	Ward 04	E-mail: Fax: Cell: 076 467 3031	M					
D.R Ribisi	ward 04	E-mail: Fax: Cell: 0825300402	M					
P.M. Maimane	Ward 22	E-mail: Fax: Cell: 0649544110	F		✓			
Ramusetheli MB	Acting EM Technical	E-mail: Fax: Cell: 083679 2017	F		✓			
Ndhlozi TN	Ward Committee	E-mail: Fax: Cell: 076 274 4108	M	✓				

F. Female - M. Male - Y. Youth (18 - 35 yrs) - D. Disabled - A. Adults (35 - 55 yrs) - OP. Older Persons (55 and above)

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Mathabatha M.G	Ward Committee	E-mail: Fax: Cell: 0820695738	F		✓			M.G Mathabatha
Manyuku RJ	Ward Committee	E-mail: Fax: Cell: 0797245506	M		✓			
KEKANA S P.M	ward member	E-mail: Fax: Cell: 0769138488	M		✓			
Ntshangase Z.C	Ward Committe	E-mail: Fax: Cell: 0677499608	M					
		E-mail: Fax: Cell:						

F. Female - M. Male - Y. Youth (18 - 35 yrs) - D. Disabled - A. Adults (35 - 55 yrs) - OP. Older Persons (55 and above)

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Tel : (+27)15 633 4500
Fax : (+27)15 633 6896
Postal Address
Private Bag X07
CHUENESPOORT
0745
www.lepelle-nkumpi.gov.za

PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

DATE: 13 MARCH 2024 VENUE: CIVIC CENTRE HALL TIME: 10H00

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
Mabunda JM Dan		E-mail: Fax: Cell: 0793381881	M		A			
Masako T.B.		E-mail: Fax: Cell: 079 258 7743	F		A			
Nkuleta M.E	Ward Committee	E-mail: Fax: Cell: 0763378614						M.E Nkuleta
Kekana M.E	Ward committee	E-mail: Fax: Cell: 0664315653				✓		
Mello M.S	C.D.W.	E-mail: Fax: Cell: 0664834941	M					

F. Female - M. Male - Y. Youth (18 - 35 yrs) - D. Disabled - A. Adults (35 - 55 yrs) - OP. Older Persons (55 and above)

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SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
KEKANA MT	Budget & Treasury Ward Comm Ward 12	E-mail: tmerorkakana 901@gmail.com Fax: Cell: 0825125484	M					
Chebalala R.T	Ward Clb	E-mail: Fax: Cell: 0762640091	F					
NAKENE PJ	WARD 15	E-mail: Fax: Cell: 0829444071						
Ledwaba M.P	ward 13	E-mail: Fax: Cell: 082 6879952						
		E-mail: Fax: Cell:						

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SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
Lekgau RT	Ward C member	E-mail: Fax: Cell: 082 076 6244	F		A			
Takalo RP	Ward committee	E-mail: Fax: Cell: 0822542738						
Mogoci M.M.	W/C11r 15	E-mail: takaloopmes@gmail.com Fax: Cell: 0724379096	F		A			R.P Makalo
Nkwana M M	W/C 10	E-mail: nkwanamm@gmail.com Fax: Cell: 0658586241	M		A			
Mogotlane T	W/C 10	E-mail: Fax: Cell: 0723331524	F		A			

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DATE: 13 MARCH 2024 VENUE: CIVIC CENTRE HALL TIME: 10H00

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
Legoale Martin	Ward Committee	E-mail: 064 967 4632	M		✓			Legoale M
LEBATHOMA B-M	WARD COMMITTEE	Fax: Cell: 082 504 3307	M		✓			
Motlokeng MM	Ward Committee	E-mail: Fax: 0195732676 Cell:	F		✓			Motlokeng
Machete EM	Ward 13	E-mail: Fax: Cell: 0762314195	F		✓			Machete.
MOHLALA MR	CDW	E-mail: Fax: Cell: 082 959 9596						
		E-mail: marenthegmail.com Fax: Cell:	F		✓			Mohlala MR

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DATE: 13 MARCH 2024 **VENUE: CIVIC CENTRE HALL** **TIME: 10H00**

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
MAPHOPHA MR	CDW/COGHSTA	E-mail: Fax: Cell: 0661833493			✓			
		E-mail: Fax: Cell:						
Mello RPM	COGHSTA	E-mail: eshidiphine@gmail.com Fax: Cell: 082 959 9877			✓			
mphahlele TN	WATCOMMITTE	E-mail: Fax: Cell: 0761916068			✓			TN.
LESHILO RE	WARD COMMITTE	E-mail: Fax: Cell: 0726185155			✓			LESHILO RE

F. Female - M. Male - Y. Youth (18 - 35 yrs) - D. Disabled - A. Adults (35 - 55 yrs) - OP. Older Persons (55 and above)

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PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

DATE: 13 MARCH 2024 **VENUE: CIVIC CENTRE HALL** **TIME: 10H00**

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
Bogopa R.M	Ind/c	E-mail: Fax: Cell: 071 426 9713	✓					
Nagoro L.M	Ward 1	E-mail: Fax: Cell: 079 1848 522	✓		✓			
Stephen Hlongoane	Ward 11	E-mail: Fax: Cell: 079 423 6816			✓	✓		
SOPHY Mandleng	Ward=20	E-mail: Fax: Cell: 072 984 8375			✓			
Leshilo R Matilda	Ward 26	E-mail: Fax: Cell: 079 129 0 440			✓			

F. Female - M. Male - Y. Youth (18 - 35 yrs) - D. Disabled - A. Adults (35 - 55 yrs) - OP. Older Persons (55 and above)

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DATE: 13 MARCH 2024 **VENUE: CIVIC CENTRE HALL** **TIME: 10H00**

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
Selepe M.S	Ward Committee Ward 18 LCD	E-mail: Fax: Cell: 0788280431						
		E-mail: s.emelleselepe@gmail.com Fax: Cell:	M					
		E-mail: Fax: Cell:						
		E-mail: Fax: Cell:						
		E-mail: Fax: Cell:						

F. Female - M. Male - Y. Youth (*18 - 35 yrs*) - D. Disabled - A. Adults (*35 - 55 yrs*) - OP. Older Persons (*55 and above*)

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PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

DATE: 13 MARCH 2024 VENUE: CIVIC CENTRE HALL TIME: 10H00

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
Shoma M-B	ward Cllr	E-mail: Fax: Cell: 0766318603	F					
Phogole MC	25	E-mail: Fax: Cell: 082 098 6556	M					
		E-mail: Fax: Cell:						
		E-mail: Fax: Cell:						
		E-mail: Fax: Cell:						

F. Female - M. Male - Y. Youth (*18 - 35 yrs*) - D. Disabled - A. Adults (*35 - 55 yrs*) - OP. Older Persons (*55 and above*)

LEPELLE-NKUMPI LOCAL MUNICIPALITY

PUBLIC NOTICE

MPAC INVITATION FOR PUBLIC COMMENTS / PARTICIPATION ON 2022 - 2023 ANNUAL REPORT

Notice is hereby given in terms of Section 21(a) of the Municipal Systems Act no 32 of 2000 for Public Comments / Participation on 2022-2023 Annual Report as well as other financial management and governance issues covering the period 2022 -2023 financial year:

Date: 13 March 2024
Venue: Civic Centre Hall, Lebowakgomo
Time: 10:00 am

Copies of these documents are now available on the municipal website www.lepelle-nkumpi.gov.za and at the following places:

- Municipal offices and Traditional Authorities offices

Members of the Public and Stakeholders are hereby invited to attend the Public Comments / Participation. For more information contact Ms. Joyce Mphahlele on (015) 633 4529 or 082 372 1430.

Ms. DS Diale
Acting Municipal Manager

LEPELLE-NKUMPI LOCAL MUNICIPALITY

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MINUTES OF MPAC WORKING SESSION HELD ON 14 MARCH 2024 AT FANANG-DIATLA DROP-IN CENTRE.

Item no.	Description of Items	Discussions	Resolutions
1.	Opening	The Working Session was officially opened by MPAC Chairperson Cllr Mollo MI and welcomed all.	
2.	Rollcall & Apologies	• Cllr Shogole MW – attending to party political matters. • Cllr Lebese JM – attending to other work related matters.	
3.	Matters for Consideration		
3.1	Scrutinising of the 2022/23 Annual Report	AGSA Mr Maluleke Charles presented the Audit Committee report to the committee for consideration. The following were highlighted:	Charles

		• Underspending of the conditional grants (MIG and INEP). • Underspending caused by high rate of vacant positions.	
4	Announcements	The working session to be continued from 15-18/03/2024 at Meropa Casino	
5	Closing	The session was officially closed at 17h10.	

Cllr Mollo MI

MPAC Chairperson

14.03.2024

Date

LEPELLE-NKUMPI LOCAL MUNICIPALITY

MUNICIPAL PUBLIC ACCOUNTS COMMITTEE ATTENDANCE REGISTER

TYPE OF MEETING: MPAC Working Session/ Scrutinising 2022/23 Annual Report

VENUE: Banang-Diatla Drop-in Centre

DATE: 14/03/2024

	Name & Surname	Designation	Contact no.	E-mail address	Declaration of interest		Signature
					Nature of Interest	Name of entity / Individual	
1.	Mphahlele Maleule	Official	071 366 4637		—	—	
2.	Mphahlele M.J	Official MPAC	0823721436		—	—	
3.	Matlwatlwa MD	Member	082 864 4837		—	—	
4.	M.A Malwedi	MPAC member	0823877476		—	—	
5.	Mathiwa L.S	MPAC MEMBER	076-326-4558		—	—	
6.	Isaac Matibidi	Member	084 774 2255		—	—	
7.	Charles Malatjie	AGSA	0849932794		—	—	

LEPELLE-NKUMPI LOCAL MUNICIPALITY

MUNICIPAL PUBLIC ACCOUNTS COMMITTEE ATTENDANCE REGISTER

TYPE OF MEETING.....

VENUE.....

DATE 14 March 2024

	Name & Surname	Designation	Contact no.	E-mail address	Declaration of interest		Signature
					Nature of Interest	Name of entity / Individual	
1.	Malla Mpz	Chairperson	082 [illegible]	[illegible]	—	—	
2.	Helga Mongoane	Member	0711556939				
3.							
4.							
5.							
6.							
7.							

LEPELLE-NKUMPI LOCAL MUNICIPALITY

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Fax : (+27)15 633 6896

MINUTES OF MPAC WORKING SESSION HELD ON 15-18 MARCH 2024 AT MEROPA CASINO.

Item no.	Description of Items	Discussions	Resolutions
1.	Opening	The Working Session was officially opened by MPAC Chairperson Cllr Mollo MI and welcomed all.	
2.	Rollcall & Apologies	None	
3.	Matters for Consideration		
3.1	Scrutinising of the 2022/23 Annual Report	Sefara ME from Coghsta presented the 2022/23 Annual Report to the Committee for scrutinising.	
3.2	Development of the 2022/23 Oversight Report	The committee developed the 2022/23 Annual Oversight report for submission to council on the 28 March 2024.	
4	Announcements	Council meeting to be held on the 28 March 2024	

5	Closing	The session was officially closed at 16h10.	

Cllr Mollo MI

MPAC Chairperson

18.03.2024

Date

LEPELLE – NKUMPI LOCAL MUNICIPALITY

MPAC ~~ELECTRONIC~~ ATTENDANCE REGISTER

TYPE OF THE MEETING: MPAC WORKING SESSION: ANNUAL REPORT SCRUTINIZING 2022/23 & QUARTER REPORTS

DATE 15/03/2024 VENUE MEROPA CASINO.

INITIAL & SURNAME	DESIGNATION	CONTACT NUMBER	EMAIL ADDERSS	Declaration of Interest		SIGNATURE
				Nature of Interest	Name of entity/or Individual	
MPHAHLELE MAGENTLE	Official	071366 4637		—	—	
M.D Mathebetha	MPAC Member	072 [illegible]	—	—	—	
HM Hlongoane	MPAC Member	071 [illegible]		—	—	
M.A Maluleke	MPAC Member	082 357 7496	—	—	—	
MOLEMI	OFFICIAL	082 [illegible] 7504	[illegible]@gmail.com	—	—	
M.I MATIBIDI	Member	084 774 2255	Shaesmati@gmail.com	—	—	
[illegible]	MPAC MEMBER	0553 076-386	babedele.simonm@gmail.com	—	—	

LEPELLE – NKUMPI LOCAL MUNICIPALITY

MPAC [redacted] ATTENDANCE REGISTER

TYPE OF THE MEETING: MPAC Working Session : Scrutinizing 2022/23 Annual Report & Quarterly Performance Reports

DATE 15/03/2024

VENUE Meropa Casino

INITIAL & SURNAME	DESIGNATION	CONTACT NUMBER	EMAIL ADDERSS	Declaration of Interest		SIGNATURE
				Nature of Interest	Name of entity/or Individual	
Lebese JM	Mpac member	0793131559	Lephirlebese@gmail.com	N/A		
Sefatsa ME	Deputy Director Coghsta	066 489 0081	Sefatsame@coghsta.limpopo.gov.za	N/A	Coghsta	
Mphahlele PA	Official	082 357 1430		—	LM	

LEPELLE – NKUMPI LOCAL MUNICIPALITY

MPAC [redacted] ATTENDANCE REGISTER

Annual

TYPE OF THE MEETING: MPAC Working Session: Scrutinizing 2022/23 Report

DATE 16/03/2024

VENUE Merapa Casino

INITIAL & SURNAME	DESIGNATION	CONTACT NUMBER	EMAIL ADDERSS	Declaration of Interest		SIGNATURE
				Nature of Interest	Name of entity/or Individual	
[illegible]	OFFICIAL	071 366 4637		—	—	
M·I MATIBIDI	Member	084 774 2955	Shoebmoti@gmail.com	—	—	
M A. Mojuane	Member	082 327 7496	Mamemsis@gmail.com			
MUTAMA L	MPAC MEMBER	076-386 4558	bobole.simon@gmail.com	—	—	
Mollo MJ	CHAIRPERSON	082 4M 9564	mshalmei@gmail	—		
MD Mathabathe	MPAC member	082- 304 2837	—	—	—	
HM Hlongoane	MPAC Member	071 556 9359				

LEPELLE – NKUMPI LOCAL MUNICIPALITY

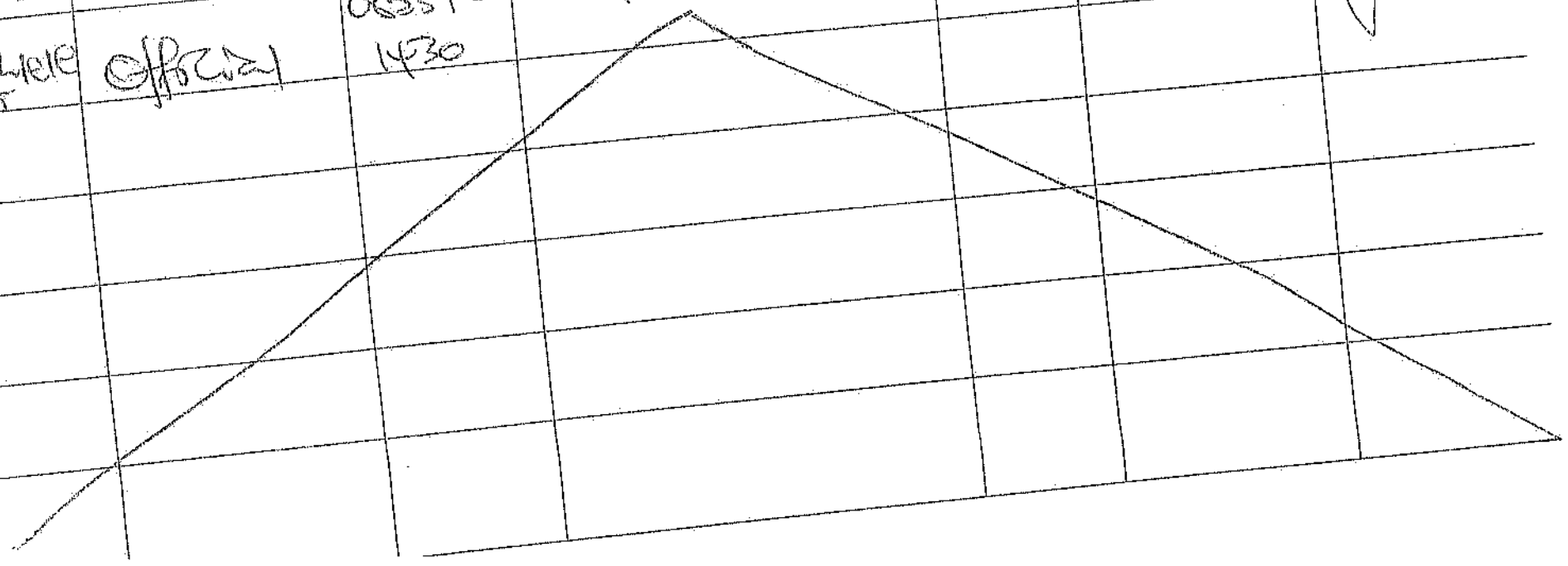
MPAC [redacted] ATTENDANCE REGISTER

TYPE OF THE MEETING: MPAC Working Session: Scrutinizing 2022/23 Annual Report

VENUE Mebora Casino

DATE 16/05/2024

INITIAL & SURNAME	DESIGNATION	CONTACT NUMBER	EMAIL ADDERSS	Declaration of Interest		SIGNATURE
				Nature of Interest	Name of entity/or Individual	
	)					
LEBESE JM	MPAC MEMBER	0788181559		N/A		
MPHAHLELE MT	OFFICIAL	0783571430		—	—	



LEPELLE – NKUMPI LOCAL MUNICIPALITY

MPAC ~~AUDIT COMMITTEE~~ ATTENDANCE REGISTER

TYPE OF THE MEETING: MPAC Working Session: Scrutinising 2022/23 Annual Report

DATE 17 | 03 | 2024 **VENUE** Meropa Casino

INITIAL & SURNAME	DESIGNATION	CONTACT NUMBER	EMAIL ADDERSS	Declaration of Interest		SIGNATURE
				Nature of Interest	Name of entity/or Individual	
H.M Hlongoane	MPAC Member	0711556939	—	—	—	
MD Matlhabedisa	MPAC member	0732044837	—	—	—	
MA-LEDILE MPHAHLELE	OFFICIAL	0713664637	—	—	—	
M.A Maluleka	MPAC Member	0823877491	Mavemamsis@gmail.com	—	—	
L.S MUHLEA	MPAC MEMBER	076 386 4558		—	—	
Moho MI	CHAIR	082 414 9504	mohomi@gmail.com	—	—	
Mphahlele	official	082 372 1430		—	—	

LEPELLE – NKUMPI LOCAL MUNICIPALITY

MPAC ~~MEETING~~ ATTENDANCE REGISTER

TYPE OF THE MEETING: Mpac Working Session / SCRUTINIZING 2022/23 ANNUAL REPORT

VENUE Merepa Casino

DATE 07/03/2024

INITIAL & SURNAME	DESIGNATION	CONTACT NUMBER	EMAIL ADDERSS	Declaration of Interest		SIGNATURE
				Nature of Interest	Name of entity/or Individual	
M.I MATIBIDI	Member	084 774 2255	Shoesmat@gmail.com	—	—	
LERESE JM	MEMBER	0783135594		—		

LEPELLE – NKUMPI LOCAL MUNICIPALITY

MPAC ~~COUNCIL MEETING~~ ATTENDANCE REGISTER

TYPE OF THE MEETING: MPAC Working Session: Scrutinizing 2022/23 Annual Report

DATE 18/03/2024 **VENUE** Meropa Casino

INITIAL & SURNAME	DESIGNATION	CONTACT NUMBER	EMAIL ADDERSS	Declaration of Interest		SIGNATURE
				Nature of Interest	Name of entity/or Individual	
M.I Mahlobi	Member	084 774 0855	Shoesmati@gmail.com	—	—	
MA Letuile Mphahlele	Official	013 6864637		—	—	
MB Mathwetwetha	MPAC Member	082 304 4257	—	—	—	
HM Hlongwane	MPAC Member	0711556989	mumemelongoane@gmail.com	—	—	
M. M. Mahlangu	MPAC Member	0823577792	maremam515@gmail.com			
Rampuru Setati	Chief Audit Executive	0725681585	rampuru.setati@lepelle-nkumpi.gov.za	None	Not Applicable	Setati
Mahlo MJ	Admin	082 474 9520	Mahlo.mj@gmail.com	—	—	

LEPELLE – NKUMPI LOCAL MUNICIPALITY

MPAC ~~AUDIT COMMITTEE~~ ATTENDANCE REGISTER SCRUTINISING 2022/23 ANNUAL REPORT

TYPE OF THE MEETING: MPAC Working Session:

DATE 18/03/2024 VENUE Mohapa Centre

INITIAL & SURNAME	DESIGNATION	CONTACT NUMBER	EMAIL ADDERSS	Declaration of Interest		SIGNATURE
				Nature of Interest	Name of entity/or Individual	
L.S Matima		076 386 4558	babalesimonn@gmail.com	—	—	
Lebese Jm	Member	[illegible]		n/a		
Mphahlele M	Official	0835721423		—	—	

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MINUTES OF MPAC PUBLIC HEARING ON 20222/23 ANNUAL REPORT HELD ON 22 MARCH 2024 AT CIVIC HALL

Item no.	Description of Items	Discussions	Resolutions
1.	Opening	Meeting was officially opened by MPAC Chairperson Cllr Mollo MI at 10h05.	
2.	Rollcall & Apologies	• Cllr Ledwaba PE – attending to other work related matters	
3	Welcome remarks	Cllr Hlogone Helga welcomed all present to the meeting	
4	Purpose of the meeting	MPAC Chairperson Cllr Mollo MI outlined the purpose of the meeting and indicated that community members are not allowed to ask questions but just to observe the proceedings.	
5	Questions to Mayor and Executive Committee	Questions were raised and responded to by Mayor and Executive Committee.	

4	Announcements	None	
5	Closing	The session was officially closed at 13h20.	

Cllr Mollo MI

MPAC Chairperson

22.03.2024

Date

LEPELLE-NKUMPI LOCAL MUNICIPALITY

PUBLIC NOTICE

MPAC PUBLIC HEARING ON DRAFT 2022-2023 ANNUAL REPORT

Notice is hereby given in terms of Section 21 (a) of the Municipal Systems Act no. 32 of 2000 for Public Hearing on the Draft 2022-2023 Annual Report as follows:

Date: 22 March 2024
Venue: Civic Centre Hall, Lebowakgomo
Time: 10:00 am

Copies of these documents are now available on the municipal website www.lepelle-nkumpi.gov.za and at the following places:

- Municipal offices and Traditional Authorities offices

Members of the Public and Stakeholders are hereby invited to attend the Public Hearing. For more information contact Ms. Joyce Mphahlele on (015) 633 4529 or 082 372 1430.

Ms. DS Diale
Acting Municipal Manager

LEPELLE-NKUMPI
LOCAL MUNICIPALITY

ANNUAL REPORT

Compiled in terms of Chapter 12, Section 121 and Circular No. 63 of the MFMA No:56 of 2003

2022-2023 (LIM355)



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The following district municipal powers and functions were transferred to Lepelle-Nkumpi Municipality 283
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MUNICIPAL VISION, MISSION AND VALUES

Vision:

"Be financially viable municipality, geared towards the improvement of quality of life of the people, by providing sustainable services"

Mission:

"To effectively and efficiently provide quality basic services and thus make a significant contribution to social and economic development of the community"

Values:

Honesty, Transparency, Ubuntu, Consultation, value for time and money, access to information and access to services

CHAPTER 1: MAYOR'S AND MUNICIPAL MANAGER'S FORWARD

1.1. Mayor's Foreword

It is with great pleasure and privilege to present to you 2022/2023 Annual Report covering the Period 1 July 2022 to 30 June 2023. The report tracks the Municipality's operational performance in the context of the priorities reflected in its approved 2023/2024 Integrated Development Plan (IDP), budged and Service Delivery and Budget Implementation Plan (SDBIP).

As the council we are more determined to provide proper and quality services to our people. We commit ourselves to strengthen our relationship with Magoshi to unlock all outstanding issues of Land and service delivery within our communities. We will continue to engage with our Magoshi until amicable solutions are reached for the benefit of the people of Lepelle-Nkumpi Municipality.

As the Municipality, we have adopted a Smart City Vision.

The vision outline how Lepelle-Nkumpi is working towards being a Smart Economy, Smart Environment, Smart Governance, Smart Living, Smart People and Smart mobility. The vision it's a tool that will guide us towards being a Municipality that embraces convenience of modern technology while at the same time pursuing development in a sustainable manner. The need for sufficient skilled and intellectual capacitated residents becomes immediate if we are to realize this vision.

As we continue to strive to be a Smart Municipality, we will continue to stimulate economic growth through urbanization of townships. Through Inter- Government relations and District Development Model, we will strengthen our ability for Waste management control within our Municipality to deal will illegal dumping and maintain a clean and healthy environment. Working with the Department of Cooperative Governance, Human Settlement and Traditional affairs, the Municipality is on final stage of developing Unit H for 304 sites and Unit R for 544 sites at Lebowakgomo in terms of sewer, water reticulation and household connection in order to enhance more revenue collection and for township development.

We will continue to work with other state institution' to maintain our open spaces and parks, to provide proper plan in terms of retail and manufacturing in order to provide more jobs for our people. We will formalize our hawkers by providing them with stalls in order to maintain cleanliness of our town. We will employ more general workers and plant operators, and have more teams for roads repair and waste management in order to clear the backlog we have as the Municipality. We are to hold an Investment Conference which will attract more private sector investment to our area in order to grow the economy of our Municipality and create more jobs for our people.

We are planning to establish satellite offices in other clusters of the Municipality for our people to access municipal services and to create more jobs.

It is that time of the year when we look back in the previous financial year and reflect on all activities, programs, the achievements as well as our performance in the previous financial year. We will make an assessments in terms of IDP objectives and SDBIP targets in our efforts to provide proper quality services to our people.

I would like to thank our Councilors, Magoshi, the Staff of our Municipality, for the continuous support and services we are giving to our people.

I present to you Annual Report for 2022/2023 Financial year.

Cllr Molala M.M

Mayor

08/04/2024

Date

1.2. Municipal Manager's Foreword

The 2022/2023 annual report is structured around the six strategic focus areas and their underlying objectives, as contained in the Municipality's five-year strategic plan, the Integrated Development Plan (IDP). The key performance areas (KPAs) which are aligned to Section 152 of the Constitution of the Republic of South Africa, 1996 are as follows:

- Basic Service Delivery
- Spatial Rationale
- Local Economic Development
- Financial Viability
- Municipal Transformation
- Good Governance and Public Participation

The annual report is compiled in accordance with Section 46 (1) of Local Government: Municipal Systems Act, 2000 and Section 121 (1) of Local Government: Municipal Finance Management Act, 2003 as part of measuring performance in relation to implementation of the Service Delivery and Budget Implementation Plan (SDBIP). Accomplishments, attainments, and challenges during the financial year under review are thus outlined in this regard against the backdrop of the country recovering from the negative effects of the Coronavirus (COVID-19) pandemic.

Our communities benefitted from job opportunities created through the municipal Expanded Public Works Programme (EPWP) programme, with seven (7) participants in each Ward. Municipal supply chain management processes have also contributed to the development of the local economy through procurement of services, thereby addressing a whole range of socio-economic challenges including unemployment.

A summary of achievement of key performance indicators (KPIs) across the six KPAs in the 2022/2023 financial year compared to the previous one is as follows:

- Basic Service Delivery: 11% achieved.
- Spatial Rationale: 20% achieved.
- Local Economic Development: 33% achieved.
- Financial Viability: 89% achieved.
- Municipal Transformation: 64% achieved.
- Good Governance and Public Participation: 56% achieved.

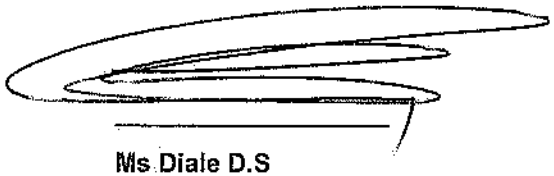
In terms of challenges encountered in the 2022/2023 financial year, it has been a challenging year for Lepelle-Nkumpi, with contributing factors such as shortage of staff, delays in appointment of service providers and non-responsive bids.

The Auditor-General of South Africa (AGSA) audited our SDBIP performance measurements in line with Section 45 (b) of Municipal Systems Act, 2000 and annual financial statements in line with Section 126 (3) of MFMA. The performance measurements set out for the year under review and thereafter audited, with the AGSA expressing **Unqualified Audit Opinion**, were set in accordance with Section 41 (1) (c) of MSA. The accompanying annual financial statements were prepared in line with Section 122 (1) of MFMA.

I am thankful to the employees and management for their commitment, passion, and hard work, which augurs well for the road ahead. Further that, I would like to thank the Mayor, Speaker, Councillors, colleagues in executive management, overall staff complement and the community for their support and patience and believing that we shall overcome.

It is imperative that we improve our institutional mechanisms to promote social cohesion and sustainable development for us to be able to discharge our mandate and derive direct monetary benefits.

There is a solid base to propel excellence even further. We are counting on Council to create an environment conducive enough for all parties to efficiently play a meaningful role and depend on our communities to provide the much-needed support and take their rightful place in the review and monitoring of performance management system.



Ms Diale D.S

Acting Municipal Manager

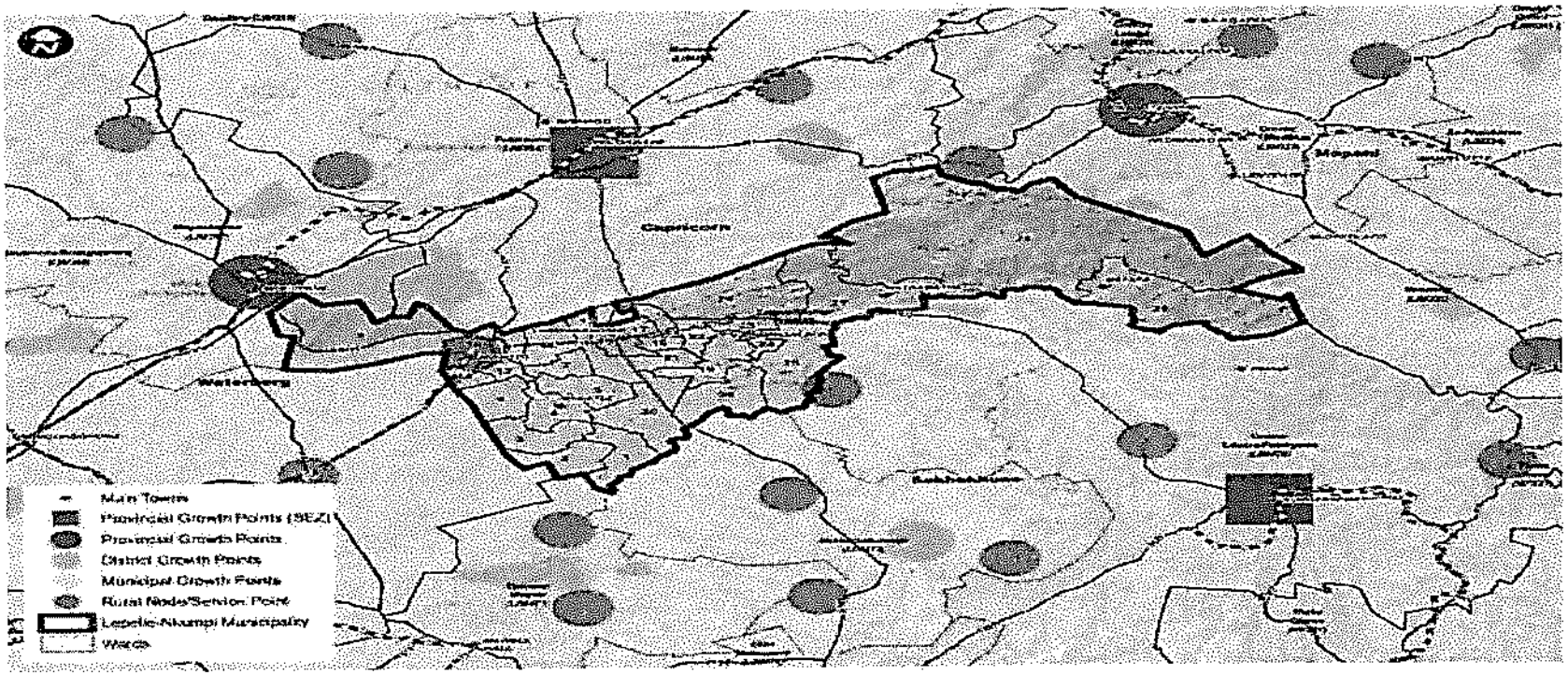
08/04/2024

Date

Municipal Overview

Lepelle-Nkumpi is one of the four local municipalities within the Capricorn District Municipality in Limpopo Province and is located in the southern part of the Capricorn District. The municipality is pre-dominantly rural with a population of approximately 233925 people. It covers 3,464.00 hectares, which represents 16% of the District's total land area and is divided into 30 wards which comprise a total of 94 settlements. About 95% of its land falls under the jurisdiction of Traditional Authorities.

Map 1: Wards and Main Towns



Population Figures

According to the Stats SA Community Survey 2016 results, the municipality has an estimated population of 233925 people with a total of 61305 households and an average household size of 3.8. There are 30 wards in the municipality with an average size of 8000 people.

Table.1. Demographics

Municipality	Population				No. of Households				Average Household Size			
	1996	2001	2011	2016	1996	2001	2011	2016	1996	2001	2011	2016
Lepelle-Nkumpi	234926	227 970	230350	233925	44 397	51 245	59 682	61305	5.2	4.4	3.9	3.8

Data Source: Community Survey 2016

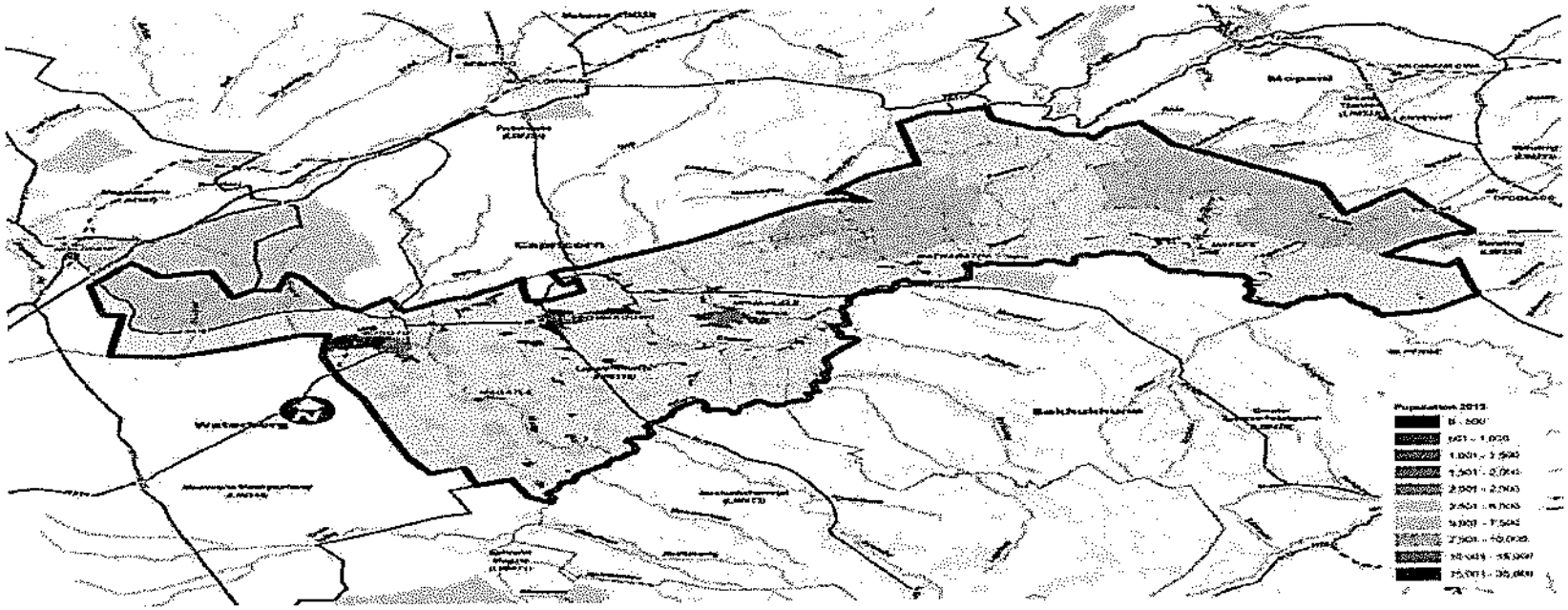
The population of Lepelle-Nkumpi has grown by 0.1, second fastest after Polokwane, during the last period between 2011 and 2016. The municipality is the second largest in the District, harbouring 18% of District population, whereas Polokwane Municipality is the biggest and constitutes about 50% of the District population as depicted by the table below.

Population Growth Rate-1996, 2001, 2011 and 2016

Municipality	Population						
	1996	2001	% Change	2011	% Change	2016	% Change
Aganang	146 335	146 872	0.1	131 164	-1.1	125072	-0,003
Blouberg	158 751	171 721	1.6	162 629	-0.5	160604	-0,003
Lepelle Nkumpi	234926	227 970	-0.6	230 350	0.1	233925	0,003
Molemole	107 635	109 441	0.3	108 321	-0.1	108645	0,001
Polokwane	424 835	508 277	3.6	628 999	2.1	702190	0,025
Capricorn	1 072 484	1 164 281	1.6	1 261 463	0.8	1330436	0,012

Data Source: Community Survey 2016

Map.2: Settlement Population Size



Lepelle-Nkumpi Population by Language

Language	Number	Percentage
Afrikaans	205	0

Language	Number	Percentage
English	331	0
Isindebele	6535	3
Isixhosa	152	0
Isizulu	93	0
Sepedi	210108	90
Sesotho	1996	1
Setswana	265	0
Sign language	12	0
Siswati	70	0
Tshivenda	526	0
Xitsonga	6165	3
Khoi, nama and san languages	26	0
Other	2043	1
Not applicable	5353	2
Not specified	47	0
Total	233925	100

Data Source: Community Survey 2016

The table here above shows that the predominant language in the area is Sepedi that is spoken by 90% of the total population, followed by IsiNdebele and XiTsonga that are spoken each by 3% of the total population respectively.

Age Distribution

The dependency ratio, which covers people aged below 15 and above 64, is very high at 44% of total population.

Dependency Ratio

Ages 0-14				Ages 65+			
1996	2001	2011	2016	1996	2001	2011	2016
101 498	93 712	82 917	85795	14780	15 313	17 946	16483
44%	41%	36%	37%	6%	7%	8%	7%
234926	227 970	230350	233925	234926	227 970	230350	233925

Data Source: Community Survey 2016

Population by Age and Gender, 1996, 2001, 2011 and 2016

	1996			2001			2011			2016		
	Male	Female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total
Ages 0-14	50312 (49.57%)	51186 (50.43%)	101498	46554 (49.67%)	47158 (50.33%)	93712	41766 (50.38%)	41151 (49.62%)	82917	43059 (50.18)	42736 (49.82)	85795
Ages 15-34	35115 (44.63%)	43551 (55.37%)	78666	33470 (45.37%)	40294 (54.63%)	73764	36412 (48.14%)	39223 (51.86%)	75635	38818 (45.52)	41175 (54.48)	79993
Ages 35-64	14824	25158	39982	17185	27996	45181	20908	32944	53852	20151 (39.01)	31504 (60.99)	51655

	1996			2001			2011			2016		
	Male	Female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total
	(37.07%)	(62.93%)		(38%)	(62%)		(38.82%)	(61.18%)				
Ages 65+	4500 (30.44%)	10280 (69.56%)	14780	4867 (31.8%)	10446 (68.2%)	15 313	5758 (32%)	12188 (68%)	17 946	4340 (26.33)	12143 (73.67)	16483
Total	104751	130175	234926	102076	125894	227 970	104845	125505	230 350	106369	127557	233925
%	44.59%	55.41%	100%	44.78%	55.22%	100%	45.52%	54.48%	100%	45%	55%	100%

Data Source: Community Survey 2016

Young people of below 35 years old who constitute 71% of total population dominate the population of Lepelle-Nkumpi.

Level of Education

According to Census 2011, there is only 33% with matric and above qualifications, among people 20 years and older. Otherwise, 67% has no matric- having left school at primary or secondary levels. There is an alarmingly high percentage of females without schooling or with minimal education qualifications in the municipality and the District alike, even though there are still more women with matric and post matric qualifications.

Distribution of the population aged 20 years and older by highest level of education attained and sex- 1996, 2001, 2011 and 2016

Level of education	Municipality	2001			2011			2016		
		Males	Females	Total	Males	Females	Total	Males	Females	Total
No schooling	Lepelle-Nkumpi	11 031	24 524	35 554	6 246	15 602	21 848	5345	13763	19108
	Capricorn District	47 113	100 011	147 124	27 542	61 955	89 498	29443	61293	90736
Some primary	Lepelle-Nkumpi	5 390	6 795	10 670	5 804	7 558	13 361	4744	6302	11046
	Capricorn District	34 234	40 743	74 977	32 664	41 892	74 556	24166	32588	56754

Level of education	Municipality	2001			2011			2016		
		Males	Females	Total	Males	Females	Total	Males	Females	Total
Completed primary	Lepelle-Nkumpi	2 310	2 940	5 250	2 021	2 548	4 569	2093	2744	4838
	Capricorn District	14 311	18 127	32 437	12 279	15 947	28 226	10268	13003	23272
Some secondary	Lepelle-Nkumpi	11 538	14 608	26 145	17 815	20 995	38 810	19756	22741	42497
	Capricorn District	69 665	86 109	155 774	107 790	119 208	226 999	111615	122786	234401
Grade 12	Lepelle-Nkumpi	6 214	9 259	15 474	10 717	15 782	26 499	12685	19272	31957
	Capricorn District	42 144	54 352	96 496	76 471	95 172	171 643	97329	118459	215788
Higher	Lepelle-Nkumpi	3 200	4 714	7 914	5 088	7 740	12 829	4995	6132	11127
	Capricorn District	20 590	26 670	47 260	38 017	49 154	87 171	42153	50386	92539
Other	Lepelle-Nkumpi							227	461	688
	Capricorn District							3753	4477	8231
Do not know	Lepelle-Nkumpi							551	415	966
	Capricorn District							4506	4873	9379
Unspecified	Lepelle-Nkumpi							38	-	38
	Capricorn District							250	209	459
Total	Lepelle-Nkumpi	39 683	62 840	102 523	47 692	70 224	117 916	50435	71830	122265
	Capricorn District	228 057	326 012	554 069	294 764	383 328	678 093	323485	408075	731560

Data Source: Community Survey 2016

Local Skills Base

Literacy rates have increased over the years, providing labour resources that can take up employment opportunities above basic elementary occupations. The increased literacy levels may also, to some extent, have contributed to the increased employment rates in the area. The skills base for municipality is derived from local TVET College, Nursing College, on-the-job training in the mines and those who go out to acquire qualifications outside the municipality, especially within the District and in Gauteng Province.

Income Distribution

Limpopo Province is one of the poorest provinces in the country, with approximately 14% of households having no form of income, compared to the National level where this figure stands at 15%. Lepelle-Nkumpi Municipality has very high level of poverty, with more than 15% of households without any form of income as shown in the table below.

Table.7: Percentage annual household income distribution for Lepelle-Nkumpi, 2001, 2007 & 2011

Year	No income	R1-R4800	R4801-R9600	R9601-R19600	R19601-R38200	R38201-R76400	R76401-R153800	R153801 +
2001	32%	11%	25%	14%	8%	6%	3%	1%
2007	11%	8%	13%	27%	21%	11%	4%	3%
2011	15%	6%	12%	25%	21%	8%	6%	7%

Data Source: Census 2011

Percentage annual household income distribution, S.A, Limpopo, Capricorn and Lepelle-Nkumpi, 2011

	S.A	Limpopo	Capricorn	Lepelle-Nkumpi
No income	15%	14%	14%	15%
R 1 - R 4800	4%	6%	5%	6%
R 4801 - R 9600	7%	12%	10%	12%

	S.A	Limpopo	Capricorn	Lepelle-Nkumpi
R 9601 - R 19 600	17%	23%	23%	25%
R 19 601 - R 38 200	19%	21%	21%	21%
R 38 201 - R 76 400	13%	10%	10%	8%
R 76 401 - R 153 800	9%	6%	7%	6%
R153 801 and more	15%	8%	10%	7%

Data Source: Census 2011

An analysis on Digital Spatial Boundaries from Census 2011 shows that the high income earners of R153801 and above in the municipality are concentrated mostly in the Township of Lebowakgomo, which is the only pure urban area within the municipality.

Employment Profile

Employment status of National, Province, District and LNM

	South Africa			Limpopo			Capricorn			Lepelle-Nkumpi		
Year	2001	2011	2017	2001	2011	2017	2001	2011	2017	2001	2011	2017
Employed	58	70	72,25	51	61	63.04	50	63	66,62	39	52	54.31
Unemployed	42	30	27,75	49	39	36,96	50	37	33,38	61	48	45,69
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

Data Source: Census 2011 and Quantec 2018

Employment profile, 2011

	EAP 2011	Employed 2011	Unemployed 2011	Total
Total	53 054	52%	48%	100%

Source: Stats SA: Census 2011

Employment status by gender and population aged between 15 and 64 years by -1996, 2001 and 2011

Data Source:

Tables above of unemployment area (48%) even improvement from unemployment that of the District, Republic.

	1996			2001			2011		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Ages 15-34	5586	9125	14711	9694	14721	24415	7061	8959	16020
Ages 35-64	3615	6443	10058	5538	8337	13875	3583	5938	9521
Total	9201	15568	24769	15232	23058	38290	10644	14897	25541
%	37.1	62.9	100	39.8	60.2	100	41.7	58.3	100

Census 2011

indicate a high rate in the municipal though is a 13% 2001's 61%.This rate is higher than Province and the

Table.12: Employment Sectors

Sectors	Labour Force		
	2007		2011
Agriculture; hunting; forestry and fishing	598	2.17%	3%
Mining and quarrying	1003	3.65%	8%
Manufacturing	3488	12.69%	7%
Electricity; gas and water supply	380	1.38%	1%
Construction	2441	8.88%	9%

Wholesale and retail trade	3609	13.13%	18%
Transport; storage and communication	826	3%	2%
Financial; insurance; real estate and business services	1598	5.81%	5%
Community; social and personal services	8066	29.35%	19%
Government And Community	-	-	28%
Other and not adequately defined	1812	6.59%	-
Unspecified	3657	13.3%	-
Total	27478	100%	100%

Data Source: Census 2011

The highest employment sectors in Lepelle-Nkumpi are government, community and retail sectors which together contribute 65% of employment.

People with Disability

The table below indicates the number of people with disabilities in the municipal area. The majority of disabilities relates to physical body.

Types of Disabilities

	Communication		Hearing		Remembering and concentration		Seeing		Self care		Walking or climbing stairs	
	2011	2016	2011	2016	2011	2016	2011	2016	2011	2016	2011	2016
No difficulty	205200	197950	206436	196260	200492	195520	197963	189406	178830	194244	205296	191984
Some difficulty	3244	3777	4187	5293	6115	5859	11892	11194	4736	6160	4711	7770
A lot of difficulty	1046	731	778	1015	2056	1140	1679	1907	1750	1644	1368	2531
Cannot do at all	2029	236	555	139	2431	143	573	201	8560	596	1628	406

Do not know	491	57	223	45	758	91	143	44	1577	108	339	61
Cannot yet be determined	11193	-	11158	-	12233	-	11410	-	28018	-	10899	-
Unspecified	5254	86	5121	86	4372	86	4798	86	4987	86	4217	86
Not applicable	1892	31088	1892	31088	1892	31088	1892	31088	1892	31088	1892	31088
Grand Total	230350	233925	230350	233925	230350	233925	230350	233925	230350	233925	230350	233925

CHAPTER 2: GOVERNANCE

Component A: Governance Structures (Political Governance Structure)

Municipal Council comprises of the governing and decision making body of the municipality whilst municipal officials and staff focus on implementation. Council determines the direction for the municipality by setting the course and allocating the necessary resources. Council establishes the policies and municipal staff ensures that those policies are implemented.

Decisions made at Council or committee level are often the result of a lot of research, consultation and advice from staff, residents, business people and interested parties. Often there are competing interested and financial constraints that must be considered. Lepelle-Nkumpi Local Municipality is governed by a council led by Mayor. All major policy and administrative decisions are presented, resolved and implemented after approval of council. The political system in the municipality is functioning fairly well.

There is a municipal public accounts committee whose mandate is to interrogate municipal performance and thus assisting the municipality to act in the manner that assist service delivery. The annual report is publicized for scrutiny and comment of the public as well. For the year ended 30 June 2023, the municipality had a total of sixty councillors. Thirty (30) of those are ward councillors and all of them are from the African National Congress.

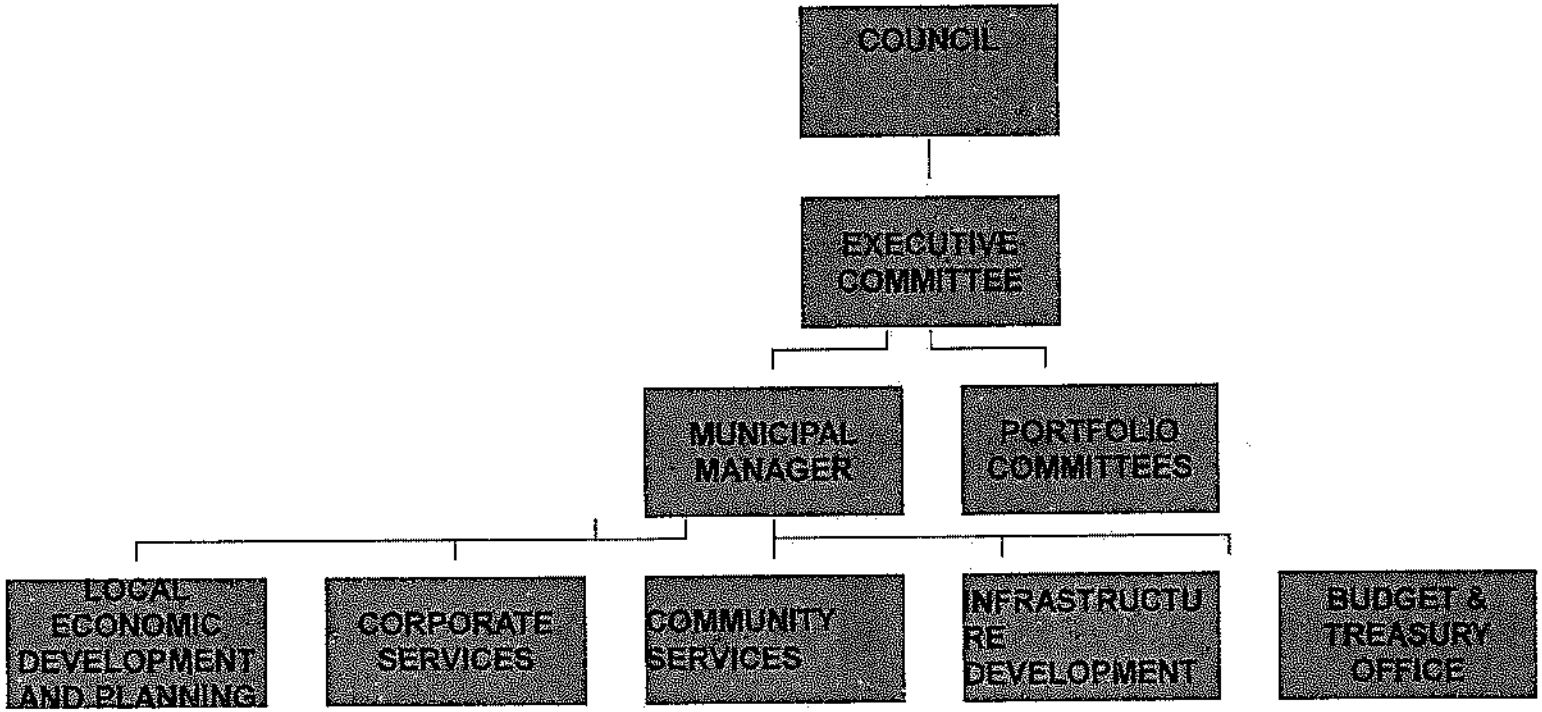
There are 30 wards in the municipality with an average size of 8000 people. For purposes of the Spatial Development Framework the municipal area is divided into the following four Administrative Clusters (based on the Municipal Wards);

- Zebediela Cluster (Wards 1-14);
- Lebowakgomo Cluster (Wards 15-18);
- Mphahlele Cluster (Wards 19-26 and 30);
- Mafefe-Mathabatha Cluster (Wards 27 -29)

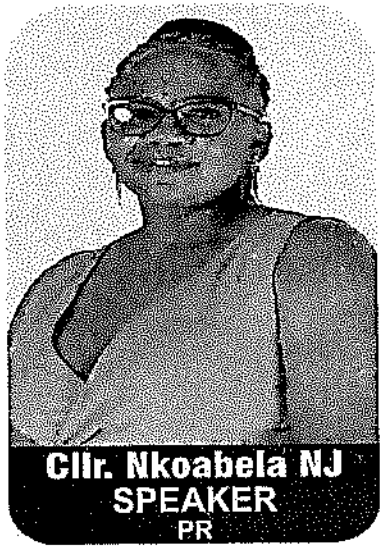
The Traditional Authorities of Lepelle-Nkumpi Municipality also takes part in Council of the municipality as Ex-Officio in terms of Section 81(2) (a) of the Municipal Structures Act, 1998 and Provincial Government Notice No. 55 of 2001:

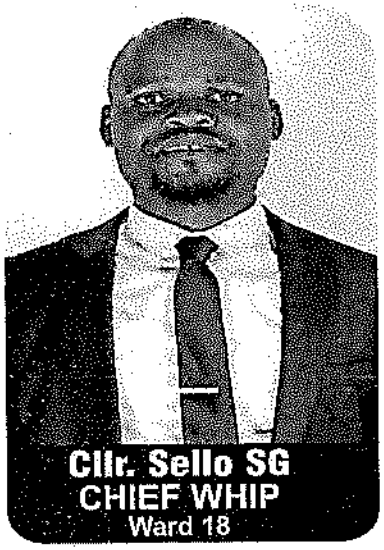
- Batau ba Seloane (one ward)
- Kekana (thirteen wards)

- Ndlovu Ledwaba (one ward)
- Mphahlele (nine wards)
- Mathabatha (one ward)
- Mafefe (two wards)
- Chuene (Spanapudi village which is included in ward 13)





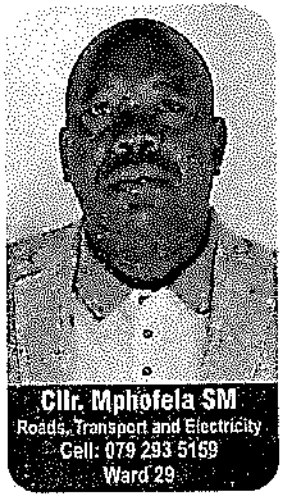




The Municipal Political Management Team comprises of the following councillors:

1. Cllr Molala M.M as the Mayor
2. Cllr Nkoabela N.J as the Speaker
3. Cllr Sello S.G as the Chief Whip

PORTFOLIO CHAIRPERSONS / EXCO



Cllr. Mphofela SM
Roads, Transport and Electricity
Cell: 079 293 5159
Ward 29



Cllr. Mofomo RO
Land, Local Economic Development, Planning and Housing
Cell: 076 335 8137
Ward 08



Cllr. Ledwaba PE
Budget and Treasury
Cell: 072 064 1857
PR



Cllr. Matsimela MD
Community Services
Cell: 079 136 2402
PR



Cllr. Mazwi DP
Corporate Services
Cell: 079 462 1345
Ward 30



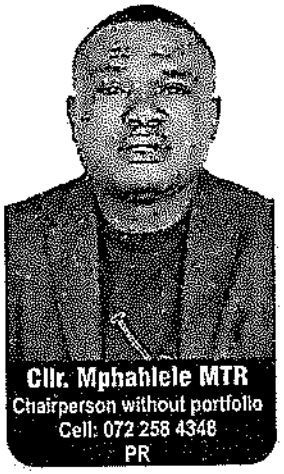
Cllr. Nkoana RTF
Water and Sanitation
Cell: 072 855 7203
Ward 22



Cllr. Rababalela SM
Chairperson without portfolio
Cell: 082 721 3399
PR



Cllr. Lekgoathi S
Chairperson without portfolio
Cell: 066 201 6024
PR



Cllr. Mphahlele MTR
Chairperson without portfolio
Cell: 072 258 4348
PR

P`R AND WARD COUNCILLORS

Surname & Initials	Male/Female	PR/Ward Councillor	Surname & Initials	Male/Female	PR/Ward Councillor
Cllr Makgahlele MB	Male	Ward Councillor	Cllr Shogole MW	Male	PR
Cllr Lebese JM	Male	PR	Cllr Ntsoane NP	Female	PR
Cllr Makgati MA	Male	PR	Cllr Mokone SM	Male	PR
Cllr Ramoshaba RS	Female	PR	Cllr Mathabatha RE	Female	PR
Cllr Mathabatha MD	Female	PR	Cllr Matibidi MI	Male	PR
Cllr Phele RS	Male	PR	Cllr Modula MA	Female	PR
Cllr Marema TG	Female	PR	Cllr Thobejane CM	Male	PR
Cllr Maleka PI	Female	PR	Cllr Makhafola TH	Female	PR
Cllr Mphogo RJ	Female	PR	Cllr Mphahlele MJ	Male	PR
Cllr Hlongoane HM	Female	PR	Cllr Kekana KJ	Male	PR
Cllr Tsela FD	Male	PR	Cllr Mphahlele TJ	Male	PR
Cllr Tlabjane JB	Male	PR	Cllr Mogodi MM	Male	Ward Councillor
Cllr Phaahla SS	Male	Ward councillor	Cllr Makhafola MS	Female	Ward councillor
Cllr Mmako NS	Male	Ward councillor	Cllr Takalo ME	Female	Ward councillor
Cllr Maphoto ME	Female	Ward councillor	Cllr Kgapola LG	Male	Ward councillor
Cllr Mahlobogwane MD	Female	Ward councillor	Cllr Mngomezulu LJ	Male	Ward councillor

Cllr Lekgoathi FP	Female	Ward councillor	Cllr Mphahlele KP	Male	Ward councillor
Cllr Mollo MI	Male	Ward councillor	Cllr Ntlhane LJ	Male	Ward councillor
Cllr Muthwa LS	Male	Ward councillor	Cllr Phogole ML	Male	Ward councillor
Cllr Kekana MP	Male	Ward councillor	Cllr Ramothole	Male	Ward councillor
Cllr Ramaremo	Male	Ward councillor	Cllr Mahlatji	Male	Ward councillor
Cllr Kekana MS	Female	Ward councillor	Cllr Moeti TL	Female	Ward councillor
Cllr Maphoso MW	Male	Ward councillor	-	-	-
Cllr Kekana MA	Female	Ward councillor	-	-	-
Cllr Ledwaba MW	Male	Ward councillor	-	-	-

COMPONENT B: GOVERNANCE STRUCTURE: ADMINISTRATIVE GOVERNANCE STRUCTURE

TOP MANAGEMENT



MA Monyepao
Municipal Manager
Office: 015 633 4508
morongwe.monyepao@lepelle-nkumpi.gov.za

VACANT

Executive Manager: Community Services
Office: 015 633 4576

VACANT

Executive Manager:
Planning & Local Economic Development
Office: 015 633 4581

VACANT

Executive Manager: Technical Services
Office: 015 633 4554



Khombijo Mankga
CFO: Chief Finance Officer
Office: 015 633 4616
E-mail: kgomotjo.mankga@lepelle-nkumpi.gov.za



Feziwe Ngilana - Raphela
Executive Manager: Corporate Services
Office: 015 633 4545
E-mail: feziwe.rhapela@lepelle-nkumpi.gov.za

The municipal manager is the Accounting Officer. The Municipal Manager advises the Council and its committees on administrative matters such as policy issues, financial matters, organizational requirements and personnel matters. The municipal manager has to personally provide reasons to council for the way in which the financial affairs of the departments of council had been conducted and this will be conducted with the assistance of the finance department.

The day to day management of the municipality is done by staff under the direction of the Municipal manager and heads of departments. The municipal manager and heads of departments have broad and general management responsibilities such as making sure staff is kept abreast on council's direction and identifying gaps in service delivery. Together with council they must monitor progress on set goals and priorities.

For 2022/2023 financial year the Executive Manager: Corporate Services resigned during the month of October 2022 and the Chief Financial Officer also resigned during the month of January 2023.

Key Performance Areas and the Strategic Objectives

KPA: Basic Service Delivery
Strategic Objective: To upgrade 50km of roads from gravel to various surfacing and construction of related storm water control infrastructure, Electrification of 1585 new households extensions, Construction and maintenance of recreational and community facilities, Provision of sustainable Local Economic Development Infrastructure, To improve access to waste management services to 80%, To extend refuse removal to un-serviced areas, To protect biodiversity and cultural heritage, enforce environmental compliance and mitigate the impact of climate change.
KPA: Spatial Rationale

Strategic Objective: To improve access to public facilities, to reduce disaster incidents by 50%, Improve municipality's financial planning, expenditure, accounting and reporting capability, Plan and Manage spatial development within the municipality, Plan and Manage spatial development within the municipality.

KPA: Local Economic Development
Strategic objective: To improve access to free basic services, to create temporary work opportunities, Reduce unemployment rate.

KPA: Financial Viability & Financial Management
Strategic Objective: Improve municipality's financial planning, expenditure, accounting and reporting capability.

KPA: Municipal Transformational & Institutional Development
Strategic Objective: To effectively and efficiently recruit and retain competent human capital, to review human resource policies, to review employment equity plan, To develop Career & Succession planning policy, To develop policy on Reasonable Accommodation for PwD, To develop workplace skills plan (WSP), To conduct skills audit, To train Officials and Councilors, To monitor and enforce health and safety compliance, To promote sound Labour Relations, To promote employee wellness, To become an e-Municipality for enhancement of sustainable service delivery, To provide Effective and efficient administration, Ensure compliance with the performance management policy, Regulations, MFMA and MSA.

KPA: Good Governance & Public Participation
Strategic Objective: To provide assurance and consulting services to management and Council on internal controls, risk management and governance, To improve risk management systems and protect the municipality from risks, To strengthen capacity to prevent and combat fraud and corruption, To promote the needs and interests of special focus groups, To provide Strategic Support to the Municipality, To strengthen municipal Communication, To promote good governance, To Develop effective and sustainable stakeholders relations, To promote good governance, To promote good governance, transparency and accountability on the use of municipal resources. Manage and co-ordinate the 5 year IDP & Budget process plans of the municipality, Ensure responsive long term planning to grow the local economy through desired jobs.

Legislations Governing Performance Management

The Constitution of the Republic of South Africa (1996)
Section 152 of the Constitution mandates local government, among others to: Provides democratic and accountable government for local communities. Encourage the involvement of communities and community organizations in the matters of local government.

The White Paper on Local Government of 1998
The White Paper on Local Government (1998) puts forward for the new developmental Local Government system and identifies tools for realising a developmental local government through: Integrated Development planning and budgeting. Performance management and working together with local citizens and partners.

Municipal System Act NO. 32 of 2000
The Municipal Systems Act no 32 of 2000, Chapter 6 enforces the idea of local government PMS.

Municipal Planning and Performance Management Regulations of 2001
The Municipal Planning and Performance Regulations (2001) set out in detail requirements for municipal PMS. It entails a framework that describes and represent how the municipal cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed including the determining of the roles and responsibilities of different role players.

The Municipal Finance Management Act of 32 2003
The Municipal Finance Management Act states requirements for a municipality to include its annual municipal performance report with its financial statement in constituting its annual report. In essence, the Act requires that a municipality must, among other things: Audit of performance measurement; and Annual performance reports. Section 121 requires every municipality and every municipal entity to prepare and adopt annual report each financial year.

The Municipal Regulations of 2006
The Local Government Municipal Performance Regulations for municipal managers and managers directly accountable to municipal managers sets out how the performance of Section 57 staff will be uniformly directed, monitored and improved. The regulations address both the employment contract and performance agreement of municipal managers and managers directly accountable to municipal managers. It further provides a methodology for the performance management system as well as criteria for performance bonus payments.

Component B: Intergovernmental Relations

Our intergovernmental relations was about improving the delivery of outcomes through effective systems, processes and procedures that ensured cooperation of different role players around policy formulation, planning, monitoring and support and delivery. Our municipality is part of the IGR structures in terms of the intergovernmental relations Act 13 of 2005. The district Executive mayor is the decision making within the district and its family of municipalities. The executive mayor's forum participates in the IGR forum that is convened by the Premier of the province to implement resolutions taken at provincial level.

The municipal manager's IGR sits on regular bases to recommend issues to be discussed and implement resolutions of the political IGR. The following are political and non-political intergovernmental structures:

Structure	Participants	Responsibility
Premier's IGR forum	Premier Mayors Heads of departments Municipal Managers	Coordinated by provincial and Local government
Mayor's IGR forum	Executive mayor Mayors Traditional Leaders Municipal Managers	Coordinated by District and Local Government
District Speakers forum	Speakers of district and local municipalities	Coordinated by public participation processes in the municipalities
Municipal Manager's forum	All municipal manager's within the district	District Municipal Manager

Component C: Public Accountability and Participation

Public Participation

During the year, various methods and/or processes were used to increase public awareness on service availability and engage public in decision making and improve accountability to communities. Public documents were posted on the municipality's website and the public invited to make comments and provide inputs thereto. Ward Consultation meetings were held in all wards during the month of February 2022 as per dates here below;

Ward Number	Planned date of meeting	Actual date of meeting	PMT/ EXCO Deployee
1.	25 FEBRUARY 2022	25 FEBRUARY 2022	Cllr. Ledwaba
2.	25 FEBRUARY 2022	25 FEBRUARY 2022	Cllr. Matsimela
3.	28 FEBRUARY 2022	28 FEBRUARY 2022	Cllr. Molomo

Ward Number	Planned date of meeting	Actual date of meeting	PMT/ EXCO Deployee
4.	25 FEBRUARY 2022	25 FEBRUARY 2022	Cllr. Mazwi and Cllr. Molomo
5.	17 FEBRUARY 2022	17 FEBRUARY 2022	Cllr. Ledwaba
6.	17 FEBRUARY 2022	17 FEBRUARY 2022	Cllr. Ledwaba
7.	19 FEBRUARY 2022	19 FEBRUARY 2022	Cllr. Nkoana
8.	18 FEBRUARY 2022	18 FEBRUARY 2022	Cllr. Matsimela
9.	18 FEBRUARY 2022	18 FEBRUARY 2022	Cllr. Mphofela
10.	19 FEBRUARY 2022	19 FEBRUARY 2022	Cllr. Molomo
11.	19 FEBRUARY 2022	19 FEBRUARY 2022	Cllr. Mazwi
12.	19 FEBRUARY 2022	19 FEBRUARY 2022	Cllr Marema
13.	20 FEBRUARY 2022	27 FEBRUARY 2022	Cllr. Mogashoa
14.	20 FEBRUARY 2022	20 FEBRUARY 2022	Cllr. Molomo
15.	20 FEBRUARY 2022	20 FEBRUARY 2022	Cllr. Matsimela
16.	20 FEBRUARY 2022	20 FEBRUARY 2022	Cllr. Matsimela
17.	20 FEBRUARY 2022	20 FEBRUARY 2022	Cllr. Matsimela
18.	20 FEBRUARY 2022	28 FEBRUARY 2022	Cllr. Mazwi and Cllr. Matsimela
19.	22 FEBRUARY 2022	22 FEBRUARY 2022	Cllr. Ledwaba
20.	22 FEBRUARY 2022	22 FEBRUARY 2022	Cllr. Mngomezulu
21.	21 FEBRUARY 2022	21 FEBRUARY 2022	Cllr. Nkoana
22.	22 FEBRUARY 2022	22 FEBRUARY 2022	Cllr. Mphofela
23.	22 FEBRUARY 2022	22 FEBRUARY 2022	Cllr. Ledwaba
24.	22 FEBRUARY 2022	22 FEBRUARY 2022	Cllr. Molomo
25.	23 FEBRUARY 2022	23 FEBRUARY 2022	Cllr. Nkoana
26.	23 FEBRUARY 2022	23 FEBRUARY 2022	Cllr. Matsimela
27.	23 FEBRUARY 2022	23 FEBRUARY 2022	Cllr. Mphofela
28.	24 FEBRUARY 2022	24 FEBRUARY 2022	Cllr. Mphofela
29.	24 FEBRUARY 2022	24 FEBRUARY 2022	Cllr. Ledwaba
30.	23 FEBRUARY 2022	23 FEBRUARY 2022	Cllr. Mazwi

Stakeholders Consultation

The following activities were undertaken to consult with stakeholders and members of the public;

- Stakeholders' Representative Forum meeting was held on 25 March 2022
- Draft IDP/Budget was advertised for public inputs in newspapers and also placed on municipal website
- Consultation meeting with traditional leaders was held on 21 April 2022
- Consultation meeting with school children was conducted on 22 April 2022
- Consultation meeting with religious leaders was held on 11 May 2022
- Radio talk shows were held between 17 and 20 May 2022

Compilation of IDP Analysis

Desktop analysis of the IDP Status Quo was compiled. The analysis also took into consideration, information from Sector Plans under review or under compilation and was presented to Management planning session on 7-8 December 2021 and Exco Lekgotla held on 18 March 2022.

Compilation of IDP Strategies

Management planning session took place on 7-8 December 2021 and Exco Lekgotla held on 18 March 2022 to look at IDP/PMS Strategies and Indicators. The Strategies and Indicators were further send to COGHSTA, CDM and OTP for inputs.

Projects Identification Phase

The following meetings were held to identify projects and three years' budget.

- Management planning session took place on 7-8 December 2021
- Organizational Strategic Planning session was held on the 11-13 January 2022
- Exco Lekgotla was held on 18 March 2022
- Consultation with portfolio committees regarding first draft IDP/Budget took place on 22-24 March 2022

Other Process Plan Activities

The review process for the development of this IDP/Budget was conducted as follows;

- Steering committee meetings took place in July 2021, August 2021, and October 2021 (whose purposes were for compilation of IDP/Budget process plan and special budget adjustment respectively), March 2021 to consider 2021/22 Draft IDP/Budget and May 2021 to recommend for its approval
- Process plan was approved by council on the 30th August 2021
- Ward consultation meetings were conducted by mayor and Exco during the month of February 2022. Focus groups meetings of about 30 people representing ward stakeholders were used to identify community development needs and priorities

- Council approved first special adjustment budget to recognise, and allocate, Disaster Relief Grant on the 22nd October 2021
- Departmental planning sessions took place during the month of November 2021
- Management planning session took place on 7-8 December 2021
- Exco Lekgotla was held on 18 March 2022
- Organizational Strategic Planning session was held on the 11-13 January 2022
- Consultation with portfolio committees regarding first draft IDP/Budget took place on 22-24 March 2022
- Stakeholders' Representative Forum meeting was held on 25 March 2022
- Draft IDP/Budget was tabled to council on the 29th March 2022
- Draft IDP/Budget was advertised for public inputs in newspapers and also placed on municipal website
- Consultation meeting with traditional leaders was held on 21 April 2022
- Consultation meeting with school children was conducted on 22 April 2022
- Consultation meeting with religious leaders was held on 11 May 2022
- Radio talk shows were held between 17 and 20 May 2022
- Steering committee meeting was held on 23 May 2022 and approval of IDP/Budget and related policies took place on the 30th May 2022

General Challenges Experienced during the Review Process

Challenge	Intervention
Ward Consultations: Some meetings failed on first attempt and had to be reconvened while other dates had to be postponed/ shifted due to other programmes.	Improve communication among role players
Officials and managers who usually participate and assist during IDP consultation meetings could not do this time, due to the meetings being held during the week when they had to perform their daily office duties. There are only two officials in the IDP Office- and the process (logistics, preparations and conducting of 3 to 5 meetings in one day) has proven to be tedious and intensive.	The IDP consultation meetings programme should be planned in such a way that the meetings take place at different times to allow the IDP Office to be there in all meetings. The presence of learners in the department also assisted a lot.
During ward consultation meetings, too much time is spent discussing issues that require mandatory ward community meetings. Very little time remains to look into IDP/ development needs and priorities.	Ward councillors should be encouraged to conduct regular/ quarterly meetings with their communities to discuss service delivery issues/ reports/concerns.
Conducting Strategic Planning sessions, including Exco Lekgotla, locally were not effective as per usual because of cost containment issues	
Delays in implementation of approved projects	Forward planning is currently being implemented. However, due to the above problem of loss of funds, some designs are going to remain unimplemented. There is a need to improve enforcement of SLA and contract management
Community protests and service delivery disruptions	Improve communication with communities and intra-governmentally and regular reporting to communities

Component D: Corporate Governance

Communication Strategy

Our municipality has approved reviewed communication strategy. The objectives of the strategy are:

-To create awareness and support the municipality's mission, vision and programmes

-To promote the municipality's projects, achievements and future plans.

-To project the municipality's positive image and build a good reputation and enhance its corporate image.

-To build good working relations with stakeholders and keep them informed on developments within the municipality, change the negative perceptions people have about the municipality.

-Promote access to information by communities.

-Positively influence media agenda.

-Continuously update customers/ ratepayers about our services.

-To enhance public participation programmes.

-Create a uniform identity for the municipality.

The Municipal information on compliance issues, plans and policies is placed on the municipal website and this is done in partnership with SITA. Our Legal Office was in a process of reviewing all the existing municipal By-laws and this will be done in partnership with department of CoGHSTA. The role of all the established committees is to monitor and play an oversight on all compliance issues and policies of the municipality. During the last financial year the following committees were established headed by appointed chairpersons and reporting to Municipal Council on a quarterly basis:

- Audit Committee.
- Risk Committee.

- Municipal Public Accounts Committee and Ethics Committee.
- Executive Committee and the Portfolio committee.

Risk Management System

The total process of risk management within the municipality, which includes the related systems of internal control, is the responsibility of the Municipal Manager as the Accounting Officer. The internal audit function will provide independent assurance of the effectiveness of risk management and internal control process. Municipal Council has approved a reviewed risk management strategy in June 2022. A risk Officer is appointed to operationalize the risk management strategy. Council has established a risk committee with an independent and external person appointed as its chairperson.

Anti- Corruption and Fraud Prevention Plan

Council has also approved a reviewed fraud prevention plan. It covers issues around fraud risk management, proactive defence of assets and fraud response plan. Implementation of the following initiatives will contribute significantly to the reduction of corporate crime:

- Data integration
- Fraud awareness training
- Fraud tip-off reporting hot-line
- Forensic controls
- Crime database

District Fraud and corruption hotline was relaunched to provide tool to anybody who might have to report fraud and corruption activities taking place in the municipality. The hotline is managed by Capricorn district municipality with whom regular campaigns on the subject are conducted on an ongoing basis.

Revenue Management

The main source of own revenue are traffic and licensing, refuse removal. Municipality collects revenue on water and sewer used to collect revenue on water and sewerage services on behalf of CDM, which is the Water Services Authority, as per signed service level agreement.

Revenue Collection Rate

2022/23		
Amount Billed	**Actual Collected**	**%**
53 275 216.39	19 103 451.78	35.86%

The poor revenue base and none collection makes the municipality 80% dependent on grants. Plans are underway to expand revenue base through collection in identified rural village, starting with property rates, water and refuse removal. The challenge has also been boycott of payment of services by a certain sector of the residents of Lebowakgomo Township, which is the only area where rates are being collected.

Budget and Expenditure Patterns

Each year the municipality compiles a three years' budget that is aligned to IDP, Compliant with treasury budget framework and is approved by council and submitted to provincial and national treasury. By 1st July 2017, all municipalities were expected to have compiled an mSCOA compliant budget. The municipality appointed business connexion to assist with mSCOA compliant integrated financial and non- financial technological system, including compilation of mSCOA compliant budget.

Assets Management Policy

This policy is intended to define and provide a framework for the asset management within the guiding principles of sections 62 and 63 of the municipal finance management act, national treasury guidelines, generally recognised accounting practices (GRAP), Accounting standards and to promote good financial management practices. Its aims are:

To ensure the effective and efficient control, utilization, safeguarding and management of LNM's property, plant and equipment (PPE)

To set out the standards of physical management, recording and internal controls to ensure PPE are safeguarded against inappropriate loss or utilization

To ensure that fixed assets are not written off and disposed without proper authorization. The municipality keeps an asset register that is largely compliant to GRAP standards. The asset management policy and procedures which encompass the asset disposal have been developed and are reviewed on an annual basis. Asset management and disposal committee have been appointed and a unit established to ensure that there is prompt disposal of redundant assets. The challenges on the assets register are that it needs to be updated with regards to some of the municipality's immovable assets. The policy was reviewed in May 2022.

Supply Chain Management

The Supply Chain Management of Lepelle Nkumpi Local Municipality has been implemented in terms of Chapter 11 of Municipal Finance Management Act No.56 of 2003; SCM Regulations of 2005; and relevant MFMA circulars set out required processes and guidance manuals to help ensure that SCM arrangements provide appropriate goods and services, offer best value for money and minimize the opportunities for fraud and corruption.

The Supply Chain Management Policy was reviewed in May 2022. The purpose of reviewing SCM Policy was to address the inefficiencies noted within the procurement system, also the re-alignment with the legal framework and delegation of systems.

The under mentioned bid committees, were established and are effective:

1. Bid Specification Committee (to formulate the specification, evaluation criteria, budget, sourcing Strategy, Compliance and etc.)
2. Bid Evaluation Committee (to evaluate the received bids and prepare evaluation report as per pre-determined criteria set by Bid Specification committee and make recommendations to Bid Adjudication Committee)
3. Bid Adjudication Committee (to consider the recommendation from Bid Evaluation Committee and make award)

Cash Flow Management

Council reviewed a cash and investment policy in 2022 in terms of MFMA section 13(2). Long term investment is vested with the municipal council in terms of section 48 of the MFMA. Short term investment lies with municipal manager or chief financial officer or any other senior financial officer authorised by the municipal manager. The following are financial viability challenges:

- Low rate of revenue collection
- Lack of powers and functions on water services
- Ageing water supply and billing infrastructure that lead to contested bills
- None responsive bids during procurement of goods and services
- Lack of electronic supplier's database system

- Shortage of funds for service delivery programmes
- High level of poverty and unemployment among consumers

By-Laws

By-Laws	Yes/No
Advertising signs and hoarding	Yes
Building regulations	Yes
Land use application	Yes
Cemeteries and crematoria	Yes
Customer care, credit control and debt collection	Yes
Hiring of community halls	Yes
Informal and street trading	Yes
Noise abatement and prevention of Nuisance	Yes
Property rates	Yes
Public amenities	Yes
Solid waste	Yes
Standard child care facilities	Yes
Traffic	Yes
SPLUMA By-Law	Yes

Information Communication Technology and Municipal Website

An ICT Unit has been established to effectively support and coordinates the municipality's information management systems and technology needs. The municipality has implemented the following ICT systems for the purpose of enhancing its institutional capacity;

E-Mail	Website
Internet and intranet	Disaster Recovery Plan
Wireless Technology Network	Financial Management System
ICT Kiosk, in the Library for Community use	Disaster Recovery Switching Centre
Customer Care Call Centre	EnviroRac

Disaster Management

Municipality has developed a Disaster Management Plan in 2013. The District Municipality is the one with powers and functions on Disaster Management. However, according to National Disaster Management Framework, there are eight requirements that must be applied and documented by all spheres of government. These are;

Use disaster risk assessment findings to focus planning efforts

Establish an informed multidisciplinary team with capacity to address the disaster risk and identify a primary entity to facilitate the initiative

Actively involve communities or groups at risk

Address multiple vulnerabilities wherever possible

Plan for changing risk conditions and uncertainty, including the effects of climate viability

Apply the precautionary principle to avoid inadvertently increasing disaster risk

Avoid unintended consequences that undermine risk avoidance behaviour and ownership of disaster risk

Establish clear goals and targets for disaster reduction initiatives, and ling monitoring and evaluation criteria to initial disaster risk assessment findings

Capricorn District Municipality has, in accordance with Chapter 5 of Disaster Management Act, established a Disaster Management Centres through the whole of its area, including one in Lepelle-Nkumpi. It provides for guidance in assessment, prevention and reduction of risk of disasters. Through this the district provides support and guidance to Lepelle-Nkumpi in the event of a disaster occurring or threatening to occur. The centre is equipped with the necessary equipment and personnel in order to deal promptly with disasters. The challenge is that the municipal area is vast with settlements of small populations scattered throughout. This makes it difficult to respond to disaster as quickly as desired by the National Disaster Management Framework.

Public Satisfaction

During the year, various methods and/or processes were used to provide with community feedback on municipal programmes and projects status and this was also done through municipal call centre to increase public awareness on service availability and engage public in decision making and improve accountability to communities.

Spatial Rational

The municipality received funding from CoGHSTA for servicing of sites in Lebowakgomo Unit R (408) sites and Unit H (304) sites and projects have been completed. The office of the Mayor is on an ongoing engagements with the traditional Authorities over land dispute. The municipality received funding from Department of Rural Development and Land Reform for development of Land Use Management Scheme and the service provider was appointed by the department.

The municipality was able to appoint a service provide for the development of a five years General Valuation Roll for implementation starting from July 2022-June 2027 and this was done in terms of municipal property rates act, 2004 (act no. 6 of 2004) as amended. Registration of sites is done by the appointed conveyancers and is on an ongoing until all vacant sites are sold.

The municipality also requested funding from Development Bank of Southern Africa (DBSA) and Department of Rural Development and Land Reform(DRDLR) for installation of GIS system within the municipality and the another ap plication was done to the department of Rural Development and Public Works for transfer of available portions of land within the municipality.

The Council has approved the Establishment of the Appeals Authority in terms of Section 51 of the Spatial Planning and Land Use Management Act, 16 of 2013.

Local Economic Development

LED and Tourism strategies were developed to address poverty, unemployment and logical economic development through encouraging local growth and development by reflecting new economic realities and opportunities within the municipality.

The strategies are serving as frameworks and tools used to promote local economic growth in a proactive and dynamic manner, thereby improving socio-economic outcomes in the municipality. The main purpose of the strategies are to assemble all economic information and investigate the coordinated and integration options and opportunities available to broaden the economic base of the municipality and address the creation of employment opportunities, investment growth and an enabling a positive business environment throughout the economy.

There are various programs undertaken by the municipality and its strategic stakeholders such as LEDET, CDM, CoGHSTA, the Department of Agriculture, the Department of Mineral Resources and the mining houses which were aimed at realizing the pooling of resources focused on economic development, SMME support, Community Works Program to enhance tangible growth exhibit.

The unit also facilitated processes for the municipality to participate in the adoption of a District Programs led by the Development Bank of South Africa as part of the District Development Model (DDM).

Challenges faced by the unit include but not limited to the unpredictable and volatile global economic environment and slow national economic growth affecting the local economy adversely in the long run.

Future plans are aimed at entrenching the economic potential of Lepelle-Nkumpi by mobilizing resources to upgrade strategic municipal economic infrastructure to enhance its economic competitiveness and attractiveness. The municipality also aims at supporting SMMEs and the informal sectors to enhance job *creation*.

Chapter 3: Service Delivery Performance (Comparison of the previous and current financial year performance: 2021/2022 and 2022/2023)

	2021/2022					2022/23				
Key Performance Area	No. of Key Performance Indicators	No. of KPI Achieved	No. of KPI not Achieved	% Achieved	% not Achieved	No. of Key Performance Indicators	No. of KPI Achieved	No. of KPI not Achieved	% Achieved	% not Achieved
Basic Service Delivery	75	13	62	17%	83%	79	09	70	11%	89%
Spatial Rationale	05	2	3	40%	60%	05	01	04	20%	80%
Local Economic Development	02	2	0	100%	0%	12	04	08	33%	67%
Financial Viability	05	3	2	60%	40%	09	08	01	89%	11%
Municipal Transformation	20	15	5	75%	25%	25	16	09	64%	36%
Good Governance	15	10	5	67%	33%	16	09	07	56%	44%
Total	122	45	77	37%	63%	146	47	99	32%	68%

Challenges encountered on service delivery and measures taken to improve Performance on Service Delivery

Challenges	Measures Taken to Improve Performance
Late appointment of service provider due to lack of sittings by Bid Committees	Schedule of meetings was reviewed and adhered to which improved on the appointment of service providers for completion of projects
Non-responsive Bids	Organize SCM workshop on the completion of tender documents
Delay in the appointment of panel of consultants for development of designs for and supervision of projects	SCM to fast track the appointment of panel of consultants
Poor Performance by the appointed contractor for erection of high mast lights	Notice of intention to terminate was served to the affected contractor
Skip bins not regularly collected due to breakdown of yellow fleet	Fast track repairs and appointment of service provider for repairs and maintenance
Lack of Personnel for maintenance of parks	All funded vacant positions to be filled
The environmental management plan could not be reviewed due to unavailability of funds	To request the department of economic development, environment and tourism to assist the municipality with the review of the plan in the next financial year.
No parks and open spaces maintained due to shortage of personnel and yellow fleet.	All vacant positions to be filled and procurement of yellow fleet for maintenance of parks and open spaces within Lebowakgomo township.
No maintenance of social facilities conducted during the current financial year due to unavailability of funds.	The department to allocate enough budget to ensure maintenance and management of social facilities
Request submitted to MEC: COGHSTA for transfer of portion 23 of the farm Voorspoed	Follow up with the department of CoGHSTA for the transfer of portion 23.
Delays in the appointment of the land surveyor due to tender non responsive	Tender re-advertised.
The shortage of staff within the building unit affected the performance of the unit to fully conduct the inspections	The vacant position for building inspector to be filled in the next financial year.
Draft institutional calendar was developed and awaiting council approval	The draft institutional calendar is submitted to Council for approval in the month of July 2023
Draft communication strategy was developed and awaiting council approval	The draft communication strategy is submitted to Council for approval in the month of July 2023
The Business Continuity Plan was not compiled due to budget constrain	The compilation of Business Continuity Plan to be budgeted in the next financial year.
The By-Laws were not reviewed due to none submission of information to legal services by end users	All By-laws to be reviewed in the next financial year
All vacant positions were advertised but could not be filled due to the ongoing consultations with Labour unions	All vacant position to be filled during the 1st quarter of the next financial year

SDBIP 2022/2023 Financial Year, Actual Performance, Previous Performance on the Indicators, Reasons for Variance and Mitigation Measures

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to roads and storm water control infrastructure	Upgrade internal street from gravel road to paving block road	Number of kilometers of internal street planned for upgrading from gravel road to paving block at Lebowakgomo Zone B by June 2023	n/a	1.5km of internal street upgraded from gravel road to paving block by June 2023 at Lebowakgomo Zone B	n/a	15	R8 500 000.00	R00	0	1.5km of internal street upgraded from gravel road to paving block by June 2023 at Lebowakgomo Zone B	0km of internal street upgraded from gravel road to paving block	Not Achieved	R6 283 753.89	1.5km of internal street upgraded from gravel road to tar road during the financial year (June 2023 for zone B)	Management to improve on planning in the next financial year before proceeding with the implementation of projects	Practical completion certificate	0km of internal street upgraded	Tec 01

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to roads and storm water control infrastructure	Resealing of internal street to surfaced road	Number of kilometers of internal street planned for resealing to surfaced road at Lebowakgomo Zone A by June 2022	n/a	3km of internal street resealed to surfaced road by December 2022 at Lebowakgomo Zone A	n/a	18	R4 500 000.00	R00	3km	3km of internal street resealed to surfaced road by December 2022 at Lebowakgomo Zone A	2km of internal street resealed to surfaced road	Not Achieved	R204 990.22	None alignment of kilometers in the Procurement Plan (2km) and approved IDP, Budget and SDBIP (which is 3km)	Management to strengthen internal controls on review of strategist documents in the next financial year (IDP, Budget, SDBIP and Procurement Plan)	Completion certificate	0km of internal street resealed	Tec 02

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to roads and storm water control infrastructure	Upgrade internal street from gravel road to surfaced road	Number of kilometers of internal street planned for upgrading from gravel road to surfaced road at Mamaolo village by June 2023	n/a	2km of internal street upgraded from gravel road to surfaced road by June 2023 at Mamaolo village	n/a	22	R8 000 000.00	R00	0km	2km of internal street upgraded from gravel road to surfaced road by June 2023 at Mamaolo village	0km of internal street upgraded from gravel road to surfaced road	Not achieved	R00	Panel of consultants not yet appointment for designs and supervision of the project due to none responsive bids which affected the appointment of the contractor	The project to be rolled over to the next financial year and re-advertised for appointment of the consultant and contractor for completion of the	Practical completion certificate	n/a	Tec 03

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
																		project			
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to roads and storm water control infrastructure	Upgrade internal street from gravel road to paving block road	Number of kilometers of internal street planned for upgrading from gravel road to paving block road at Lebowakgomo Zone S	n/a	2km of internal street upgraded from gravel road to paving block road by June 2023 at Lebowakgomo Zone S	n/a	16	R16 000 000.00	R00	0km	2km of internal street upgraded from gravel road to paving block road by June 2023 at Lebowakgomo Zone S	0km of internal street upgraded from gravel road to paving block road	Not achieved	R00	Panel of consultants not yet appointment for designs and supervision of the project due to none responsive bids which affected the appointment of the contractor	The project to be rolled over to the next financial year and re-advertised for appointment of the consultant and contractor	Practical completion certificate	0km of internal street upgraded	Tec 04

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
					S by June 2023													for completion of the project			
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to roads and storm water control infrastructure	Construction of storm water control	Number of kilometers of storm water control constructed at Lebowakgomo Zone F by June 2023	n/a	0.5km of storm water control constructed by June 2023 at Lebowakgomo Zone F	n/a	15	R500 000.00	R1 500 000.00	0km	0.5km of storm water control constructed by June 2023 at Lebowakgomo Zone F	0km of storm water control constructed	Not achieved	R00	Panel of consultants not yet appointment for designs and supervision of the project due to none responsive bids which affected the appointment of the contractor	The project to be rolled over to the next financial year and re-advertised for appointment of the consultant and	Practical completion certificate	0km of storm water control constructed	Tec 05

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
																		contractor for completion of the project			
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to roads and storm water control infrastructure	Upgrade internal street from gravel road to surfaced road and storm water control	Number of kilometers of internal street planned for upgrading from gravel road to surfaced road and storm	n/a	2.5km of internal street upgraded from gravel to block paving by June 2023 at Mogoto Moshongo	03km of internal street upgraded from gravel road to surfaced road and	9 &11	R5 000 000.00 (own funding) and R7 000 000.00 (MIG)	R8 739 511.13 (approved roll over from previous year) MIG	0km	03km of internal street upgraded from gravel road to surfaced road and storm water control by June 2023 at Mogot	3km of internal street upgraded from gravel road to surfaced road and storm water control	Achieved	R7 961 185.19	None	None	Completion certificate	0km internal street upgraded	Tec 06

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
					water control at Mogoto to Moshongo village by June 2023		access	storm water control by June 2023 at Mogoto Moshongo village (phase 1 and 2)					o Moshongo village (phase 1 and 2)								
Basic service delivery	Responsive, accounta	Improve access to basic	To provide access to	Upgrade internal street	Number of kilometers of intern	n/a	1km of internal street upgra	n/a	21	R22 400 000 .00	R7 804 813. 82 MIG and	0km	1km of internal street upgraded from	0km of internal street upgra	Not achieved	R10 077 046. 47	Late appointment of contractor due to late	Project to be rolled over to	Completion certificate	n/a	Tec 07

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	ble, effective and efficient local government system	services	roads and storm water control infrastructure	from gravel road to surfaced road and storm water control	al street planned for upgrading from gravel road to surfaced road and storm water control at Dithabaneng village by June 2023		ded from gravel road to surfaced road and storm water control by June 2023 at Dithabaneng village				R4 595 186.18 own funding		gravel road to surfaced road and storm water control by June 2023 at Dithabaneng village	ded from gravel road to surfaced road and storm water control however the project is under construction			sitting of bid committees. The contractor was appointed in February 2023	next financial year for completion of the project.			
Basic service	Responsive, acco	Improve access to	To provide acces	Upgrade internal	Number of kilometers	n/a	0.52 km of internal	n/a	01	R9 626 278.00	R00	0km	0.52 km of internal street	0km of internal	Not achieved	R6 055 400.26	Late appointment of contracto	Project to be rolled	Completion certificate	0km internal street	Tec 08

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
delivery	untable, effective and efficient local government system	basic services	s to roads and storm water control infrastructure	street from gravel road to surfaced road and storm water control	of internal street planned for upgrading from gravel road to surfaced road and storm water control at Kliphuiwel village by June 2023		street upgraded from gravel road to surfaced road and storm water control by June 2023 at Kliphuiwel (phase 3)						upgraded from gravel road to surfaced road and storm water control by June 2023 at Kliphuiwel (phase 3)	street upgraded from gravel road to surfaced road and storm water control however the project is under construction			r due to late sitting of bid committees. The Contractor was appointed in December 2022	over to next financial year for completion of the project.		upgraded	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File/Verification No:
													Annual Target	Actual Performance							
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to roads and storm water control infrastructure	Upgrade internal street from gravel road to surfaced road and storm water control	Number of kilometers of internal street planned for upgrading from gravel road to surfaced road and storm water control at Ga-Mathabatha village	n/a	2km of internal street upgraded from gravel road to surfaced road and storm water control by June 2023 at Ga-Mathabatha village	n/a	27	R14 554 466 .00	R00	0km	2km of internal street upgraded from gravel road to surfaced road and storm water control by June 2023 at Ga-Mathabatha village (phase 2)	0km of internal street upgraded from gravel road to surfaced road and storm water control however the project is under construction	Not achieved	R7 766 851.36	Late appointment of contractor due to late sitting of bid committees. The Contractor was appointed in December 2022	Project to be rolled over to next financial year for completion of the project.	Completion certificate	n/a	Tec 09

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
					e by June 2023		(phase 2)														
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to roads and storm water control infrastructure	Upgrade access road from gravel road to surfaced road and storm water control	Number of kilometers of access road planned for upgrading from gravel road to surfaced road and storm water control at Maija	n/a	4.8km of access road upgraded from gravel road to surfaced road and storm water control by June 2023 at Maijane/Makaun	n/a	19 & 24	R7 678 535.00 Own funding and R4 965 857.00 MIG	R7 678 535.00 Own funding and (R10 701 739.21 roll over plus adjustment)	1km	4.8km of access road upgraded from gravel road to surfaced road and storm water control by June 2023 at Maijane/Makaung/ Makaepea	0km of access road upgraded from gravel road to surfaced road and storm water control however the project is under	Not achieved	R4 843 640.44	Construction was disrupted by community	Political intervention on community disruption and the project to be rolled over to next financial year for completion of	Completion certificate	0km access road upgraded	Tec 10

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
					ne/Makaung/ Makapea village by June 2023 (Phase 2)		g/ Makapea village by June 2023 (Phase 2)						village by June 2023 (Phase 2)	construction				outstanding works			
Basic service delivery	Responsive, accountable, effective and efficient local government	Improve access to basic services	To provide access to public facilities.	Development of public facilities (recreational facilities, parks & wet lands)	Number of wet land protected with palisade fencing at Motlapodi village by June 2023	n/a	01 wet land protected with palisade fencing by June 2023 at Motlapodi village	n/a	05	R500 000.00	R00	0	01 wet land protected with palisade fencing by June 2023 at Motlapodi village	0 wet land protected with palisade fencing	Not achieved	R00	None responsive bids. The project is on re-advert for appointment of contractor	Supply Chain Unit to conduct briefing sessions. The project to be rolled over to the	Completion certificate	0 wet land protected	Tec 11

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	system																	next financial year for appointment of contractor			
Basic service delivery	Responsive, accountable, effective and efficient local government	improve access to basic services	To provide access to public facilities.	Development of public facilities (community halls, sport/ recreational facilities)	Number of public facilities constructed at Lebowakgomo civic center by June 2023 (municipal office	n/a	01 public facility constructed by June 2023 at Lebowakgomo civic center (municipal office	n/a	17	R9 600 000	R00	01	01 public facility constructed by June 2023 at Lebowakgomo civic center (municipal offices extension)	0 public facility constructed however the project is still under construction	Not achieved	R7 128 649,31	The contractor was appointed in July 2022 but site handover was done in September 2022 due to delay in the finalization of services level	Service level agreement to be signed within seven days upon issuing of the appointment letter	Practical completion certificate	0 public facility constructed	Tec 12

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	system				s extension)		s extension)										agreement	to the service provider. Contractor has applied extension of time for completion of the project			
Basic service delivery	Responsive, accountable, effective	Improve access to basic services	To provide access to public	Development of public facilities (communit	Number of public facilities constructed at Lebo	n/a	01 public facility constructed by per annu	n/a	18	R12 000 000	R00	0	01 public facility constructed by per annum at Lebow	0 public facility constructed	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid	Project to be rolled over to next financial	Practical completion certificate	0 public facility constructed	Tec 13

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	and efficient local government system		facilities.	y halls, sport/ recreational facilities & vehicle testing station)	wakgomo (vehicle testing station grade A) per annum		m at Lebowakgomo (vehicle testing station grade A)						akgomo (vehicle testing station grade A)				committee members	year for completion of the project.			
Basic service delivery	Responsive, accountable, effective and efficient	Improve access to basic services	To provide access to public facilities.	Development of public facilities (community halls and	Number of public facilities constructed at Madisha ditoro villag	n/a	01 public facility constructed by June 2023 at Madisha	n/a	05	R2 000 000	R00	0	01 public facility constructed by June 2023 at Madisha ditoro	0 public facility constructed	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members	Project to be rolled over to next financial year for compl	Practical completion certificate	0 public facility constructed	Tec 14

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	local government system			sport/ recreational facilities)	e (Community Hall) by June 2023		ditoro village (Community Hall)						village (Community Hall)					etion of the project.			
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to public facilities.	Development of public facilities (community halls, sport/ recreational facilities and mark	Number of market stalls constructed at Lebowakgomo central business district (CBD) by June 2023	n/a	15 market stalls constructed by June 2023 at central business district (CBD)	n/a	17	R2 000 000	R00	0	15 market stalls constructed by June 2023 at central business district (CBD)	0 market stalls constructed	Not achieved	R00	Delays in the finalization of specification report due to lack of capacity	Management to improve on planning and do forward planning on the finalization of specifications on time.	Completion certificate	0 market stalls constructed	Tec 15

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
				et stalls)														The project to be rolled over to the next financial year for advert and appointment of contractor			
Basic service delivery	Responsive, accountable, effective and	Improve access to basic services	To provide access to public facilities.	Refurbishment of public facilities (sport/recreationa	Number of public facilities (stadium) refurbished	n/a	01 public facility refurbished by June 2023 at	n/a	17	R5 000 000.00	R4 000 00.00	01	01 public facility refurbished by June 2023 at Lebow	0 public facility refurbished	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committe	Project to be rolled over to next financial year	Completion certificate	0 public facility refurbished	Tec 16

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	efficient local government system			l facilities)	at Lebowakgomo Zone P by end of June 2023		Lebowakgomo Zone P (stadium)						akgomo Zone P (stadium)				e members	for completion of the project.			
Basic service delivery	Responsive, accountable, effective and efficient local government	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effecti	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid at Sedimont	n/a	150 households planned for connection to electricity grid by end of June 2023 at	n/a	19	R3 000 000, 00	R2 000 000. 00 (INEP)	0	150 households planned for connection to electricity grid by end of June 2023 at Sedimonthol	0 household connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members. The consultant and contractor were	The Municipal Manager to enforce adherence to approved Bid Committee schedule.	Completion certificate	n/a	Tec 17

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	system		ve way		hole village by June 2023		Sedimonthole village						e village				appointed in May 2023 and the contract was signed in June 2023. Consultant busy with the design report	The project to be rolled over to next financial year for household connections			
Basic service delivery	Responsive, accountable, effective and efficient	Improve access to basic services	To provide access to energy and lighting infrastructur	Provide Energy supply to all households	Number of additional households planned for connection to electricity	n/a	110 households planned for connection to electricity grid by end	n/a	14	R2 000 000,00 (INEP)	R3 000 000.00 (INEP)	0	110 households planned for connection to electricity grid by end of June 2023	0 households connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members	The Municipal Manager to enforce adherence to approved Bid	Completion certificate	n/a	Tec 18

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	local government system		e in a cost-effective way		grid at Motantyane village by June 2023		of June 2023 at Motantyane village						at Motantanyane village					Committee schedule			
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid at Makushwaneng village by	n/a	80 households planned for connection to electricity grid by end of June 2023 at Makushwaneng	n/a	07	R1 440 000,00	R00	0	80 households planned for connection to electricity grid by end of June 2023 at Makushwaneng village	0 households connected to electricity grid	Not achieved	R89 869.74 (for consultant)	None adherence to Bid Committee schedule of meetings by committee members for appointment of Contractor	The Municipal Manager to enforce adherence to approved Bid Committee schedule	Completion certificate	0 households planned for connection to electricity	Tec 19

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
					June 2023		village														
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all house holds	Number of additional house holds planned for connection to electricity grid at Manaileng village by June 2023	n/a	128 house holds planned for connection to electricity grid by end of June 2023 at Manaileng village	n/a	11	R2 304 000,00	R00	0	128 house holds planned for connection to electricity grid by end of June 2023 at Manaileng village	0 house holds connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by committee members	Project to be rolled over to next financial year for completion of the project.	Completion certificate	0 house holds planned for connection to electricity	Tec 20
Basic service	Responsive,	Improve access	To provide	Provide Energ	n/a	Number of additional	n/a	149 households	11	R00	R200 000,00	0	149 house holds planne	0 house holds conne	Not achieved	R00	149 households connecte	Technical services	Completion certificate	0 house holds plann	Tec 21

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
delivery	accountable, effective and efficient local government system	s to basic services	access to energy and lighting infrastructure in a cost-effective way	y supply to all households		household s planned for connection to electricity grid at Manaileng village by June 2023		planned for connection to electricity grid by end of June 2023 at Manaileng village			(roll over project)		d for connection to electricity grid by end of June 2023 at Manaileng village	cted to electricity grid in the current financial year.			d to electricity grid during 2021 financial year. The project is practically completed and cables were stolen while awaiting ESKOM for energization	department to follow up with ESKOM for energization of 149 households during 2023 financial year.		ed for connection to electricity	
Basic service delivery	Responsive, accounta	Improve access to basic	To provide access to	Provide Energy suppl	Number of additional households	n/a	11 households planned for conne	n/a	15	R1 400 000,00	R00	0	11 households planned for connec	0 households connected to	Not achieved	R81 554.20 (for Cons	Late appointment of contractor due to none	Project to be rolled over to	Completion certificate	0 households planned for conne	Tec 22

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	ble, effective and efficient local government system	services	energy and lighting infrastructure in a cost-effective way	y to all house holds	planned for connection to electricity grid at Zone B by June 2023		ction to electricity grid by end of June 2023 at Zone B						tion to electricity grid by end of June 2023 at Zone B	electricity grid		ultant)	adherence to bid committee schedule.	next financial year for completion of the project.		ction to electricity	
Basic service delivery	Responsive, accountable, effective and efficient local gove	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-	Provide Energy supply to all house holds	Number of additional house holds planned for connection to electricity grid	n/a	200 house holds planned for connection to electricity grid by end of	n/a	20	R3 600 000.00	R00	0	200 house holds planned for connection to electricity grid by end of June 2023 at	0 house holds connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members	Project to be rolled over to next financial year for completion of the	Completion certificate	0 house holds planned for connection to electricity	Tec 23

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	rnment system		effective way		at Lenting village by June 2023		June 2023 at Lenting village						Lenting village					project.			
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid at Mphaaneng village by June 2023	n/a	75 households planned for connection to electricity grid by end of June 2023 at Mphaaneng village	n/a	28	R1 350 000,00	R00	0	75 households planned for connection to electricity grid by end of June 2023 at Mphaaneng village	0 households connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members	Project to be rolled over to next financial year for completion of the project.	Completion certificate	0 households planned for connection to electricity	Tec 24

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all house holds	Number of additional house holds planned for connection to electricity grid at Thamagane village by June 2023	n/a	40 house holds planned for connection to electricity grid by end of June 2023 at Thamagane	n/a	19	R720 000,00	R00 adjusted downwards	0	40 house holds planned for connection to electricity grid by end of June 2023 at Thamagane	0 house holds connected to electricity grid	n/a	R00	n/a	n/a	n/a	0 house holds planned for connection to electricity	Tec 25
Basic service delivery	Responsive, accountable,	Improve access to basic	To provide access to energy	Provide Energy supply to	Number of additional house holds plann	n/a	50 house holds planned for connection	n/a	27	R900 000.00	R00	0	50 house holds planned for connection to	0 house holds connected to electri	Not achieved	R00	None adherence to Bid Committee schedule of	Project to be rolled over to next	Completion certificate	0 house holds planned for connection	Tec 26

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	effective and efficient local government system	services	y and lighting infrastructure in a cost-effective way	all house holds	ed for connection to electricity grid at Makgoba village by June 2023		to electricity grid by end of June 2023 at Makgoba village						electricity grid by end of June 2023 at Makgoba village	city grid			meetings by Bid committee members	financial year for completion of the project.		to electricity	
Basic service delivery	Responsive, accountable, effective and efficient local gove	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-	Provide Energy supply to all house holds	Number of additional house holds planned for connection to electricity grid at	n/a	150 house holds planned for connection to electricity grid by end of June	n/a	12	R2 700 000,00	R00	0	150 house holds planned for connection to electricity grid by end of June 2023 at	0 house holds connected to electricity grid the project is under construction	Not Achieved	R845 861.12	The project was disrupted by community. The contractor was appointed and site hand over was done.	The ward councilor to engage with the community to resolve their issue	Completion certificate	0 house holds planned for connection to electricity	Tec 27

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	rnment system		effective way		Matjatji village by June 2023		2023 at Matjatji village						Matjatji village					s. The project to be rolled over to next financial year.			
Basic service delivery	Responsive, accountable, effective and efficient local government	improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effecti	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid at Dublin	n/a	60 households planned for connection to electricity grid by end of June 2023 at	n/a	29	R1 080 000, 00	R00	0	60 households planned for connection to electricity grid by end of June 2023 at Dublin village	0 households connected to electricity grid	Not achieved	R00	Poor planning by municipality during planning phase. Eskom does not have capacity to supply electricity within the Dublin area	Technical services to ensure that they get approval from ESKOM before planning	Completion certificate	0 households planned for connection to electricity	Tec 28

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	system		way		village by June 2023		Dublin village											phase. The project to be discontinued in the next financial year			
Basic service delivery	Responsive, accountable, effective and efficient local governm	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effecti	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid at Gedr	n/a	80 households planned for connection to electricity grid by end of June 2023	n/a	03	R1 440 000,00	R00	0	80 households planned for connection to electricity grid by end of June 2023 at Gedro	0 households connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members	Project to be rolled over to next financial year for completion of the project.	Completion certificate	0 households planned for connection to electricity	Tec 29

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	ent system		ve way		oogte village by June 2023		at Gedroogte village						ogte village								
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid at Mashite village by June 2023	n/a	50 households planned for connection to electricity grid by end June of 2023 at Mashite village	n/a	25	R900 000,00	R00	0	50 households planned for connection to electricity grid by end June of 2023 at Mashite village	0 households connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members	Project to be rolled over to next financial year for completion of the project.	Completion certificate	0 households planned for connection to electricity	Tec 30

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid at Madilanang village by June 2023	n/a	20 households planned for connection to electricity grid by end of June 2023 at Madilanang village	n/a	24	R360 000.00	R00	0	20 households planned for connection to electricity grid by end of June 2023 at Madilaneng village	0 households connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members	Project to be rolled over to next financial year for completion of the project.	Completion certificate	0 households planned for connection to electricity	Tec 31
Basic service delivery	Responsive, accountable,	Improve access to basic	To provide access to energy	Provide Energy supply to	Number of additional households plann	n/a	85 households planned for connection	n/a	30	R1 530 000.00	R00	0	85 households planned for connection to	0 households connected to electri	Not achieved	R00	None adherence to Bid Committee schedule of	Project to be rolled over to next	Completion certificate	0 households planned for connection	Tec 32

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	effective and efficient local government system	services	y and lighting infrastructure in a cost-effective way	all house holds	ed for connection to electricity grid at Tjiane village by June 2023		to electricity grid by end of June 2023 at Tjiane village						electricity grid by end of June 2023 at Tjiane village	city grid			meetings by Bid committee members	financial year for completion of the project		to electricity	
Basic service delivery	Responsive, accountable, effective and efficient local governm	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effecti	Provide Energy supply to all house holds	Number of additional house holds planned for connection to electricity grid at	n/a	80 house holds planned for connection to electricity grid by end of June 2023	n/a	24	R1 440 000.00	R00	0	80 house holds planned for connection to electricity grid by end of June 2023 at Maijan	0 house holds connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members	Project to be rolled over to next financial year for completion of the project.	Completion certificate	0 house holds planned for connection to electricity	Tec 33

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	ent system		ve way		Maijane village by June 2023		at Maijane village						e village								
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid at Mshongville village by June 2023	n/a	110 households planned for connection to electricity grid by end of June 2023 at Mshongville village	n/a	11	R1 980 000.00	R00 adjusted downward during budget adjustment	0	110 households planned for connection to electricity grid by end of June 2023 at Mshongville village	0 households connected to electricity grid	n/a	R00	n/a	n/a	n/a	0 households planned for connection to electricity	Tec 34

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid at Kliphuiwel village by June 2023	n/a	25 households planned for connection to electricity grid by end of June 2023 at Kliphuiwel village	n/a	01	R450 000.00	R00	0	25 households planned for connection to electricity grid by end of June 2023 at Kliphuiwel village	0 households connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members	Project to be rolled over to next financial year for completion of the project.	Completion certificate	0 households planned for connection to electricity	Tec 35
Basic service delivery	Responsive, accountable, effec	Improve access to basic	To provide access to energy and	Provide Energy supply to all	Number of additional households	n/a	39 households planned for connection to	n/a	04	R702 000.00	R00	0	39 households planned for connection to electric	0 households connected to electri	Not achieved	R00	None adherence to Bid Committee schedule of meetings	Project to be rolled over to next financ	Completion certificate	0 households planned for connection to	Tec 36

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	tive and efficient local government system	services	lighting infrastructure in a cost-effective way	households	planned for connection to electricity grid at Mapatjakeng village by June 2023		electricity grid by end of June 2023 at Mapatjakeng village						ity grid by end of June 2023 at Mapatjakeng village	city grid			by Bid committee members	ial year for completion of the project.		electricity	
Basic service delivery	Responsive, accountable, effective and efficient	Improve access to basic services	To provide access to energy and lighting infrastructur	Provide Energy supply to all households	Number of additional households planned for connection to electricity	n/a	250 households planned for connection to electricity grid by end	n/a	14	R2 500 000.00 (own funding)	R2 000 000.00 adjusted down ward	0	250 households planned for connection to electricity grid by end of June 2023	0 households connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members	Project to be rolled over to next financial year for completion	Completion certificate	n/a	Tec 37

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	local government system		e in a cost-effective way		grid at Motantanyane village by June 2023		of June 2023 at Motantanyane village						at Motantanyane village					of the project.			
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid at Mogoto village by	n/a	100 households planned for connection to electricity grid by end of June 2023 at Mogoto	n/a	09	R1 800 000.00	R00	0	100 households planned for connection to electricity grid by end of June 2023 at Mogoto village	0 households connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members	Project to be rolled over to next financial year for completion of the project.	Completion certificate	0 households planned for connection to electricity	Tec 38

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
					June 2023		village														
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid at Makgophong village by June 2023	n/a	110 households planned for connection to electricity grid by end of June 2023 at Makgophong village	n/a	01	R1 980 000.00	R00	0	110 households planned for connection to electricity grid by end of June 2023 at Makgophong village	0 households connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members	Project to be rolled over to next financial year for completion of the project.	Completion certificate	0 households planned for connection to electricity	Tec 39

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid at Mahlatjane village by June 2023	n/a	109 households planned for connection to electricity grid by end of June 2023 at Mahlatjane village	n/a	28	R1 962 000.00	R00	0	109 households planned for connection to electricity grid by end of June 2023 at Mahlatjane village	0 households connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members	Project to be rolled over to next financial year for completion of the project.	Completion certificate	0 households planned for connection to electricity	Tec 40
Basic service delivery	Responsive, accountable,	Improve access to basic	To provide access to energy	Provide Energy supply to	Number of additional households plann	n/a	100 households planned for connection	n/a	06	R1 800 000.00	R00	0	100 households planned for connection to	0 households connected to electri	Not achieved	R27 2.79 1.96	The contractor failed to complete the project in time due	The contractor to be terminated due	Completion certificate	0 households planned for connection	Tec 41

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	effective and efficient local government system	services	y and lighting infrastructure in a cost-effective way	all house holds	ed for connection to electricity grid at Bolahlakgomo village by June 2023		to electricity grid by end of June 2023 at Bolahlakgomo village						electricity grid by end of June 2023 at Bolahlakgomo village	city grid			to poor performance	to poor performance and the project to be re-advertised for completion of the outstanding work		to electricity	
Basic service delivery	Responsive, accountable, effective and effici	Improve access to basic services	To provide access to energy and lighting infrast	Provide Energy supply to all house holds	Number of additional house holds planned for connection to	n/a	35 house holds planned for connection to electricity grid	n/a	24	R630 000.00	R00	0	35 house holds planned for connection to electricity grid by end of	0 house holds connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committe	Project to be rolled over to next financial year for	Completion certificate	0 house holds planned for connection to electricity	Tec 42

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	ent local government system		ructure in a cost-effective way		electricity grid at Matime village by June 2023		by end of June 2023 at Matime village						June 2023 at Matime village				e members	completion of the project			
Basic service delivery	Responsive, accountable, effective and efficient local government	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effecti	Provide Energy supply to all house holds	Number of additional house holds planned for connection to electricity grid at Unit H by	n/a	304 house holds planned for connection to electricity grid by end of June 2023 at	n/a	17	R6 080 000.00	R7 580 000.00	0	304 house holds planned for connection to electricity grid by end of June 2023 at Unit H	0 house holds connected to electricity grid	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members	Project to be rolled over to next financial year for completion of the project.	Completion certificate	0 house holds planned for connection to electricity	Tec 43

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	system		way		June 2023		Unit H														
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection at Ga-Seloane village by June 2023	n/a	01 high mast light planned for erection by June 2023 at Ga-Seloane village	n/a	01	R37 5 00 0.00	R00	0	01 high mast light planned for erection by June 2023 at Ga-Seloane village	0 high mast light erected	Not Achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members	Project to be rolled over to next financial year for completion of the project.	Completion certificate	n/a	Tec 44
Basic service delivery	Responsive, accounta	Improve access to basic	To provide access to	Provide public lighting	Number of high mast lights	n/a	01 high mast light plann	n/a	04	R37 5 00 0.00	R00	0	01 high mast light planne	0 high mast light erected	Not Achieved	R00	None adherence to Bid Committe	Project to be rolled over	Completion certificate	n/a	Tec 45

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	ble, effective and efficient local government system	services	energy and lighting infrastructure in a cost-effective way	through construction of high mast lights	planned for erection at Magatle/Mapatjakeng village by June 2023		ed for erection by June 2023 at Magatle/Mapatjakeng village						d for erection by June 2023 at Magatle/Mapatjakeng village				e schedule of meetings by Bid committee members	to next financial year for completion of the project.			
Basic service delivery	Responsive, accountable, effective and efficient local gove	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-	Provide public lighting through construction of high	Number of high mast lights planned for erection at Zone A by June 2023	n/a	01 high mast light planned for erection by June 2023 at zone A	n/a	18	R375 000.00	R00	0	01 high mast light planned for erection by June 2023 at zone A	0 high mast light erected	Not Achieved	R00	Contractor has submitted withdrawal letter due to economical factors.	The project to be rolled over and re-advertised for appointment of	Completion certificate	0 high mast light erected	Tec 46

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	rnment system		effective way	mast lights														a new contractor or service provider			
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Providing public lighting through construction of high mast lights	Number of high mast lights planned for erection at Lebowakgomo cemetery by June 2023	n/a	01 high mast light planned for erection by June 2023 at Lebowakgomo Cemetery	n/a	17	R375 000.00	R00	0	01 high mast light planned for erection by June 2023 at Lebowakgomo Cemetery	0 high mast light erected	Not Achieved	R00	Contractor has submitted withdrawal letter due to economical factors.	The project to be rolled over and re-advertised for appointment of a new contractor or service	Completion certificate	0 high mast light erected	Tec 47

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
																		provider			
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection at Sepanapudi village by June 2023	n/a	01 high mast light planned for erection by June 2023 at Sepanapudi village	n/a	13	R375 000.00	R00	0	01 high mast light planned for erection by June 2023 at Sepanapudi village	0 high mast light erected	Not Achieved	R00	Contractor has submitted withdrawal letter due to economical factors.	The project to be rolled over and re-advertised for appointment of a new contractor or service provider	Completion certificate	0 high mast light erected	Tec 48

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection at Sekgweng village by June 2023	n/a	01 high mast light planned for erection by June 2023 at Sekgweng village	n/a	10	R375 000.00	R00	0	01 high mast light planned for erection by June 2023 at Sekgweng village	0 high mast light erected	Not Achieved	R00	Contractor has submitted withdrawal letter due to economical factors.	The project to be rolled over and re-advertised for appointment of a new contractor or service provider	Completion certificate	0 high mast light erected	Tec 49
Basic service delivery	Responsive, accountable,	Improve access to basic	To provide access to energ	Provide public lightin g throu	Number of high mast lights planned for	n/a	01 high mast light planned for erecti	n/a	29	R375 000.00	R00	0	01 high mast light planned for erectio	0 high mast light erected	Not Achieved	R00	Contractor has submitted withdrawal letter due to	The project to be rolled over and	Completion certificate	0 high mast light erected	Tec 50

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	effective and efficient local government system	services	y and lighting infrastructure in a cost-effective way	gh construction of high mast lights	erection at Dublin/Malakabaneng/Motsane village by June 2023		on by June 2023 at Dublin/Malakabaneng/Motsane village						n by June 2023 at Dublin/Malakabaneng/Motsane village				economical factors.	re-advertised for appointment of a new contractor or service provider			
Basic service delivery	Responsive, accountable, effective and efficient local	Improve access to basic services	To provide access to energy and lighting infrastructure in a	Provide public lighting through construction of high	Number of high mast lights planned for erection at Motantyane village by	n/a	01 high mast light planned for erection by June 2023 at Motantyane	n/a	14	R375 000.00	R00	0	01 high mast light planned for erection by June 2023 at Motantanyan	0 high mast light erected	Not Achieved	R00	Contractor has submitted withdrawal letter due to economical factors.	The project to be rolled over and re-advertised for appointment of	Completion certificate	0 high mast light erected	Tec 51

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	government system		cost-effective way	mast lights	June 2023		village						e village					a new contractor or service provider			
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection at Kgwaripe/ Makgopong village by June 2023	n/a	01 high mast light planned for erection by June 2023 at Kgwaripe/ Makgopong village	n/a	01	R375 000.00	R00	0	01 high mast light planned for erection by June 2023 at Kgwaripe/ Makgopong village	0 high mast light erected	Not Achieved	R00	Contractor has submitted withdrawal letter due to economical factors.	The project to be rolled over and re-advertised for appointment of a new contractor or service	Completion certificate	0 high mast light erected	Tec 52

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File/ Verification No:
													Annual Target	Actual Performance							
																		provider			
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection at Gedroogte village by June 2023	n/a	01 high mast light planned for erection by June 2023 at Gedroogte village	n/a	03	R375 000.00	R00	0	01 high mast light planned for erection by June 2023 at Gedroogte village	0 high mast light erected	Not Achieved	R00	Contractor has submitted withdrawal letter due to economical factors.	The project to be rolled over and re-advertised for appointment of a new contractor or service provider	Completion certificate	0 high mast light erected	Tec 53

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection at Serueng village by June 2023	n/a	01 high mast light planned for erection by June 2023 at Serueng village	n/a	02	R375 000.00	R00	0	01 high mast light planned for erection by June 2023 at Serueng village	0 high mast light erected	Not Achieved	R00	Contractor has submitted withdrawal letter due to economical factors.	The project to be rolled over and re-advertised for appointment of a new contractor or service provider	Completion certificate	0 high mast light erected	Tec 54
Basic service delivery	Responsive, accountable,	Improve access to basic	To provide access to energ	Provide public lighting throu	Number of high mast lights planned for	n/a	01 high mast light planned for erecti	n/a	21	R375 000.00	R00	0	01 high mast light planned for erectio	0 high mast light erected	Not Achieved	R00	Contractor has submitted withdrawal letter due to	The project to be rolled over and	Completion certificate	0 high mast light erected	Tec 55

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	effective and efficient local government system	services	y and lightin g infrastructure in a cost-effective way	gh construction of high mast lights	erection at Makurung/ Ditha baneng village by June 2023		on by June 2023 at Makurung/ Ditha baneng village						n by June 2023 at Makurung/Dithabaneng village				economical factors.	re-advertised for appointment of a new contractor or service provider			
Basic service delivery	Responsive, accountable, effective and efficient local	Improve access to basic services	To provide access to energy and lighting infrastructure in a	Provide public lighting through construction of high	Number of high mast lights planned for erection at Tjiane village by June 2023	n/a	01 high mast light planned for erection by June 2023 at Tjiane village	n/a	30	R375 000.00	R00	0	01 high mast light planned for erection by June 2023 at Tjiane village	0 high mast light erected	Not Achieved	R00	Contractor has submitted withdrawal letter due to economical factors.	The project to be rolled over and re-advertised for appointment of	Completion certificate	0 high mast light erected	Tec 56

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	government system		cost-effective way	mast lights														a new contractor or service provider			
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection at Morotse village by June 2023	n/a	01 high mast light planned for erection by June 2023 at Morotse village	n/a	20	R375 000.00	R00	0	01 high mast light planned for erection by June 2023 at Morotse village	0 high mast light erected	Not Achieved	R00	Contractor has submitted withdrawal letter due to economical factors.	The project to be rolled over and re-advertised for appointment of a new contractor or service	Completion certificate	0 high mast light erected	Tec 57

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance				provider			
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide public lighting through construction of high mast lights	Number of high mast lights planned for erection at Matome village by June 2023	n/a	01 high mast light planned for erection by June 2023 at Matome village	n/a	08	R375 000.00	R00	0	01 high mast light planned for erection by June 2023 at Matome village	0 high mast light erected	Not Achieved	R00	Contractor has submitted withdrawal letter due to economical factors.	The project to be rolled over and re-advertised for appointment of a new contractor or service provider	Completion certificate	0 high mast light erected	Tec 58

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Providde public lighting through construction of high mast lights	Number of high mast lights planned for erection at Malemang village by June 2023	n/a	01 high mast light planned for erection by June 2023 at Malemang village	n/a	26	R37 500 0.00	R00	0	01 high mast light planned for erection by June 2023 at Malemang village	0 high mast light erected	Not Achieved	R00	Contractor has submitted withdrawal letter due to economical factors.	The project to be rolled over and re-advertised for appointment of a new contractor or service provider	Completion certificate	0 high mast light erected	Tec 59
Basic service delivery	Responsive, accountable,	Improve access to basic	To provide access to roads	Construction of storm water	Number of kilometers of storm water	n/a	0.5km of storm water control constr	n/a	08	R2 400 000.00	R6 018 541.36	0km	0.5km of storm water control constructed	0km of storm water control	Not achieved	R00	Poor planning. Consultant was appointed but the budget	Feasibility study to be conducted to	Practical completion certificate	0km of storm water control	Tec 60

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	effective and efficient local government system	services	and storm water control infrastructure	control	control constructed at Mathibela village by June 2023		ucted by June 2023 at Mathibela village						by June 2023 at Mathibela village	constructed			was insufficient for appointment of contractor	inform the budget. The project to be discontinued and moved to 2023 and 2024 financial year		constructed	
Basic service delivery	Responsive, accountable, effective and	Improve access to basic services	To provide access to roads and storm water	Development of design report for upgrade of	n/a	Number of design report developed for upgra	n/a	01 design report developed for	18	R1 000 000.00	R2 968 271.27	0km	01 design report developed for upgrading of internal road	0 design report developed	Not achieved	R00	Inadequate budget which affected the appointment of consultant to develop	Feasibility study to be conducted to inform the budg	Design report	0 design report developed	Tec 61

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File/ Verification No:
													Annual Target	Actual Performance							
	efficient local government system		control infrastructure	internal road from gravel road to surfaced road and storm water control		ding of internal road from gravel road to surfaced road and storm water control at Zone A by June 2023		upgrading of internal road from gravel road to surfaced road and storm water cont					from gravel road to surfaced road and storm water control at Zone A by June 2023				design for zone A road	et. The project to be discontinued due to insufficient budget and project to be moved to 2024/2025 financial year.			

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File/ Verification No:
													Annual Target	Actual Performance							
								rolat Zone A by June 2023													
Basic service delivery	Responsive, accountable, effective and efficient local government	Improve access to basic services	To provide access to roads and storm water control infrastructure	Development of design report for upgrade of internal road from gravel road to	n/a	Number of design report developed for upgrading of internal road from gravel	n/a	01 design report developed for upgrading of internal roa	16 &17	R1 000 000.00	R2 968 271.27	0km	01 design report developed for upgrading of internal road from gravel road to surfaced road and	0 design report developed	Not achieved	R00	Inadequate budget which affected the appointment of consultant to develop design zone for S and R road	Feasibility study to be conducted to inform the budget. The project to be discontinued due	Design report	0 design report developed	Tec 62

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	system			surfaced road and storm water control		road to surfaced road and storm water control at Zone S & R by June 2023		d from gravel road to surfaced road and storm water control at Zone S & R by Jun					storm water control at Zone S & R by June 2023					to insufficient budget and project to be moved to 2024/2025 financial year.			

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
								e 2023													
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to roads and storm water control infrastructure	Development of design report for upgrade of internal road from gravel road to surfaced road and storm water	n/a	Number of design report developed for upgrading of internal road from gravel road to surfaced road and	n/a	01 design report developed for upgrading of internal road from gravel roa	17	R1 000 000.00	R2 968 271.27	0	01 design report developed for upgrading of internal road from gravel road to surfaced road and storm water control at Zone P by	0 design report developed	Not achieved	R00	Inadequate budget which affected the appointment of consultant to develop design for zone P road	Feasibility study to be conducted to inform the budget. The project to be discontinued due to insufficient budget and projec	Design report	0 design report developed	Tec 63

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File/ Verification No:
													Annual Target	Actual Performance							
				control		storm water control at Zone P by June 2023		d to surfaced road and storm water control at Zone P by June 2023					June 2023					t to be moved to 2024/2025 financial year.			
Basic service	Responsive, acco	Improve access to	To provide acces	Upgrade access	Number of kilometers	n/a	1.5km of access	n/a	17	R10 500 000.00	R00	0km	1.5km of access road	0km of access	Not achieved	R00	None adherence to Bid Committe	Project to be rolled	Completion certificate	n/a	Tec 64

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File/ Verification No:
													Annual Target	Actual Performance							
delivery	untable, effective and efficient local government system	basic services	s to roads and storm water control infrastructure	road from gravel road to surfaced road and storm water control	of access road planned for upgrading from gravel road to surfaced road and storm water control at Lebowakgomo GA by June 2023		road upgraded from gravel road to surfaced road and storm water control by June 2023 at Lebowakgomo GA						upgraded from gravel road to surfaced road and storm water control by June 2023 at Lebowakgomo GA	road upgraded from gravel road to surfaced road and storm water control			e schedule of meetings by Bid committee members	over to next financial year for completion of the project.			

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	n/a	Number of additional households planned for connection to electricity grid at Mamogashoa village by June 2023	n/a	280 households planned for connection to electricity grid by end June 2023 at Mamogashoa village	06	R00	R375 000,00	0	280 households planned for connection to electricity grid by end June 2023 at Mamogashoa village	0 households connected to electricity grid	Not achieved	R196 731.91	The contractor failed to complete the project in time. The contractor to be terminated due to poor performance	The contractor to be terminated due to poor performance and the project to be re-advertised for completion of outstanding work	Completion certificate	0 households planned for connection to electricity grid	Tec 65

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to energy and lighting infrastructure in a cost-effective way	Provide Energy supply to all households	Number of additional households planned for connection to electricity grid at Sedimonthole village by June 2023	n/a	50 households planned for connection to electricity grid by end June 2023 at Sedimonthole village	n/a	19	R00	R1 000 000.00 (own funding)	0	50 households planned for connection to electricity grid by end June 2023 at Sedimonthole village	0 households connected to electricity grid but the consultant is busy with the design report	Not achieved	R00	None adherence to Bid Committee schedule of meetings by Bid committee members.	The project to be rolled over to next financial year for submission and approval of the design report and for contractor to start with the	Completion certificate	n/a	Tec 66

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
																		household connections			
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to public facilities.	Development of public facilities (community halls, sport/ recreational facilities)	n/a	Number of recreational facilities constructed at Lekurung village by June 2023	n/a	01 recreational facility constructed by June 2023 at Lekurung village	30	R00	R1 926 880.14 MIG and R858 323.10 (own funding)	0	01 recreational facility constructed by June 2023 at Lekurung village	0 recreational facility constructed however the project is on construction	Not achieved	R2 397 514.31	The contractor stopped with the contraction of the project from July 2022 until January 2023 due to late approval of roll over.	The project was include during the budget adjustment for finalization of the outstanding works	Completion certificate	0 recreational facility developed	Tec 67

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Basic service delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to public facilities.	Development of public facilities (community halls, sport/ recreational facilities)	n/a	Number of recreational facilities/stadium constructed at Lebowakgomo Zone P (stadium)	n/a	1 public facility constructed by June 2023: Lebowakgomo Zone P (stadium)	17	R00	R30 000 000.00	0	1 public facility constructed by June 2023: Lebowakgomo Zone P (stadium)	1 public facility constructed by June 2023: Lebowakgomo Zone P (stadium)	Achieved	R24 723 9.77	None	None	Completion certificate	0 public facility constructed	Tec 68
Good governance and public participation	Responsive, accountable, effec	Improve municipal financial and	To provide assurance and consu	Monitor effectiveness of internal	n/a	Percentage of Auditor-Gene	n/a	100% of Auditor-General'	n/a	R00	R00	0%	100% of Auditor-General's finding	0% of Auditor-General's findings	Not achieved	R00	Unavailability of Legal Advisor to assist in developin	Legal Advisor from Capricorn Distri	Quarterly audit action plan report	n/a	Tec 69

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	tive and efficient local government system	administrative capability	lting services to management and Council on internal controls, risk management and governance	controls through internal audit practices		ral's findings attended to per annum		s findings attended to per annum					s attended to per annum	atten ded			g memorandum of understanding between municipality and Eskom to resolve AGSA finding	ct municipality to be requested to develop the memorandum of understanding between the municipality and Eskom			
Good governance and public	Responsive, accounta	Improve municipal financ	To provide assurance	Monitor effectiveness of	n/a	Percentage of internal	n/a	100% of internal	n/a	R00	R00	0%	100% of internal audit finding	85% internal audit findin	Not achieved	R00	Shortage of staff to implement finding issued by	All funded vacant	Quarterly internal audit	n/a	Tec 70

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
participation	ble, effective and efficient local government system	ial and administrative capability	and consulting services to management and Council on internal controls, risk management and governance	internal controls through internal audit practices		audit findings attended to per annum		audit findings attended to per annum					s attended to per annum	gs attended			Internal Audit.	positions to be filled and monitoring of action plan on implementation of internal audit finding by Executive management on monthly basis.	action plan report		

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide assurance and consulting services to management and Council on internal controls, risk management and governance	Prevention and elimination of unauthorised, irregular, fruitless and wasteful expenditure	n/a	Amount of UIFW incurred due to non-compliance to SCM regulations per annum	n/a	Nil/Zero amount of UIFW incurred due to non-compliance to SCM regulations per annum	n/a	R00	R00	0%	Nil/Zero amount of UIFW incurred due to non-compliance to SCM regulations per annum	An amount of R6 334 213 was incurring in the current financial year	Not achieved	R6 334 213	Non-compliance to section 116 of MFMA	Format training to be provided to all bid committee members and technical services personnel to avoid incurring of UIFW by 31 August 2023	Unauthorised, irregular, fruitless and wasteful expenditure	n/a	Tec 71

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide assurance and consulting services to management and Council on internal controls, risk management and governance	Monitor effectiveness of internal controls through internal audit practices	n/a	Percentage of risks mitigated per annum	n/a	100% of risks mitigated per annum	n/a	R00	R00	0%	100% of risks mitigated per annum	0% of risks mitigated	Not Achieved	R00	Shortage of personnel within the technical services department and delays in the appointment of services providers	All funded vacant positions to be filled June 2024. The Municipal Manager to enforce adherence to procurement schedule by Bid Committee	Quarterly Progress report	n/a	Tec 72

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
																		members			
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of departmental Budget	n/a	Percentage of budget spend per annum	n/a	100% of budget spend per annum	n/a	R00	R00	0%	100% of budget spend per annum	14.54% of budget spend	Not achieved	R00	Budget not spend due to delay in the appointment of services providers	Municipal Manager to enforce adherence to schedule of bid committee meetings.	Quarterly Expenditure report	n/a	Tec 73
Municipal financial viability and management	Responsive, accountable, effective	Improve municipal financial and admin	Provide prompt responses	Monitoring of SCM procurement plan	n/a	Number of specifications reports	n/a	59 of specifications reports	n/a	R00	R00	0	59 of specifications reports submitted to SCM unit for	32 of specifications reports submitted	Not Achieved	R00	Shortage of personnel within the technical services departme	All funded vacant positions to be	Specification reports	n/a	Tec 74

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	and efficient local government system	istrative capability				submitted to SCM unit for procurement of services providers by June 2023		submitted to SCM unit for procurement of services providers by June 2023					procurement of services providers by June 2023	to SCM unit for procurement of services providers			nt and delays in the appointment of consultants for development of design which will inform the development of the specifications	filled June 2024. The Municipal Manager to enforce adherence to procurement schedule by Bid Committee members.			
Basic Service Delivery and	Responsive, accounta	Improve access to basic	To improve access to	Provision of waste collec	Number of quarterly report	Number of weekly waste	Compile 04 quarterly report	52 weekly waste	whole municipality	R00	R00	52 weeks	52 weekly waste collection	52 weekly waste collection	Not Achieved	R00	Weekly Waste collection was not done for Unit C	Management to get approval	weekly waste collection Log	04 reports on waste collection	Com 01

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Infrastructure Development	ble, effective and efficient local government system	services	waste management services	tion and disposal services in urban and rural areas	s compiled on weekly waste collection services provided by June 2023 within municipal jurisdiction	collection services provided by June 2023 within Lebowakgomo township one day per week per zone (Zone A, S,R,P ,Q,F, BA,B,	s on weekly waste collection services provided by June 2023 within municipal jurisdiction	collection services provided by June 2023 within Lebowakgomo township one day per wee					services provided by June 2023 within Lebowakgomo township one day per week per zone (Zone A, S,R,P, Q,F,B A,B,IA and C)	services provided by June 2023 within lebowakgomo township one day per week per zone (Zone A, S,R,P ,Q,F, BA,B and IA)				from the department of public works and allocate yellow fleet for weekly waste collection for unit C in the next financial year	book and rooster		

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
						IA and C)		k per zone (Zone A, S,R, P,Q ,F,B A,B, IA and C)													
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient	Improve access to basic services	To improve access to waste management	Provision of waste collection and disposal services in	Number of reports compiled on management of waste dispo	Number of land fill site and waste transfer stations	04 reports on management of waste disposal sites per	01 Land fill site and 01 waste transfer stati	whole municipality	R4 900 000.00	R4 600 000.00	04	01 Land fill site and 01 waste transfer station managed on waste	0 Land fill site (Lenting village) and 0 waste transfer	Not Achieved	R3 303 639.14	The contract for management of land fill site services provider expired in February	Municipality entered into a short term contract with service	Quarterly reports	04 reports on waste disposal	Com 02

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	local government system		services	urban and rural areas..	sal sites per annum (Landfill and Waste Transfer Stations)	managed on waste disposal per annum	annum (Landfill and Waste Transfer Stations)	on managed on waste disposal per annum					disposal per annum	station (Mathibela village) managed on waste disposal			2023 and management of landfill site did not occur during third quarter and waste transfer station could not be managed and target not achieved due to break down of municipal yellow fleet	provider(Mashumi construction supply and projects) for management of landfill site Short term (3 month contract) while awaiting for SCM process to be finalis			

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
																		ed on the appointment of the service provider for landfill and waste transfer station management for period of 36 months			
Basic Service Deliver	Responsive, acco	Improve access to	To improve acces	Provision of waste	Number of management	Percentage of illegal	04 reports compi	100 % of Illeg	whole mun	R1 000	R1 400	100 %	100% of Illegal dumpi	90% of Illegal dumpi	Not Achieved	R1 280 450.00	Management of Illegal dumping	Municipality entered in	Quarterly Reports	04 reports on cleani	Com 03

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
y and Infrastructure Development	untable, effective and efficient local government system	basic services	s to waste management services	collection and disposal services in urban and rural areas (all clusters within the municipal jurisdiction).	nt of illegal dumps within the municipality per annum	dumping removed within municipal clusters (mafefe & mathabatha cluster, zebediela cluster, mphahlele cluster and Lebo	led on management of illegal dumps within the municipality per annum	al dumping removed within municipal clusters (mafefe & mathabatha cluster, zebediela clus	icipality	000.00	000.00		ng removed within municipal clusters (mafefe & mathabatha cluster, zebediela cluster, mphahlele cluster and Lebowakgomo cluster	ng removed within municipal clusters (mafefe & mathabatha cluster, zebediela cluster, mphahlele cluster and Lebowakgomo cluster) (The			removal within municipal clusters did not occur due to break down of municipal yellow fleet.	a term contract with new service provider(Selema plant hire construction for period of 36 months) for removal of illegal dumping within the		ng of illegal dumdum	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
						wakgomo cluster		ter, mphahlele cluster and Lebowakgomo cluster) per annum					) per annum	outstanding works for 10% is for the month of February 2023 after the expiry of contract for Manthabo Aircon in January 2023)				municipal clusters (01 March 2023)				

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To ensure public safety on the road.	Enforcement of road traffic laws and promotion of public road safety	Number of reports compiled on law enforcement operations of By-Laws and National Road Traffic Act conducted per annum	Number of operations conducted on law enforcement operations of By-Laws and National Road Traffic Act conducted per	05 law enforcement reports compiled on operations of By-Laws and National Road Traffic Act conducted per annum	Conduct 05 operations on law enforcement of By-Laws and National Road Traffic Act conducted per	whole municipality	R00	R00	0	Conduct 05 operations on law enforcement of By-Laws and National Road Traffic Act conducted per annum	08 operations on law enforcement of by-laws and national road traffic act conducted per annum	Achieved	R00	None	None	Quarterly reports and attendance register for operation conduct	0 reports on law enforcement operations	Com 04

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File/Verification No:
													Annual Target	Actual Performance							
						annum		annum													
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To ensure public safety on the road.	Provision of license services for drivers and vehicles	Number of licensing services reports compiled per annum	n/a	04 licensing services reports compiled per annum	n/a	whole municipality	R00	R00	04	04 licensing services reports compiled per annum	04 licensing services reports compiled	Achieved	R00	None	None	Quarterly reports	04 licensing services reports	Com 05
Basic Service Deliver	Responsive, acco	Improve access to	To ensure acces	Provision of Free	Number of Indigents	n/a	01 indigent regist	n/a	whole mun	R00	R00	0	01 indigent registe	01 indigent regist	Achieved	R00	None	None	Copy of approved	0 indigent regist	Com 06

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
y and Infrastructure Development	untable, effective and efficient local government system	basic services	s to free basic services	Basic Services to indigent households	registers compiled and approved by Council per annum		er compiled and approved by council per annum		icipality				r compiled and approved by council per annum	er compiled and approved by council (719 beneficiaries approved)					indigents register and Council resolution	er compiled and approved	
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local	Improve access to basic services	To promote social cohesion and nation building	Coordination of sport, arts and culture activities	Number of quarterly reports on sport, arts and culture activit	Number of sports, arts and culture activities coordinated per	04 quarterly reports on sport, arts and culture activities	04 sports, arts and culture activities coordina	whole municipality	R00	R00	04	04 sports, arts and culture activities coordinated per annum	04 sports, arts and culture activities coordinated	Achieved	R00	None	None	Progress Reports	04 sports, arts and culture activities coordinated	Com 07

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File/Verification No:
													Annual Target	Actual Performance							
	government system				ies coordinated per annum	annum	coordinated per annum	ted per annum													
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To ensure environmental compliance and protection	Promotion and enforcement of environmental legislations compliance	Number of quarterly reports on environmental compliance inspections conducted per annum	Number of environmental compliance inspections conducted per annum	Compile 04 quarterly reports on environmental compliance inspections conducted per annum	04 environmental compliance inspections conducted per annum	whole municipality	R00	R00	04	04 environmental compliance inspections conducted per annum	04 environmental compliance inspections conducted	Achieved	R00	None	None	Quarterly inspection reports	04 environmental compliance inspections conducted	Com 08

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To ensure environmental compliance and protection	Promotion and enforcement of environmental legislations compliance	Number of Environmental Management Plan reviewed and approved by Council by June 2023	n/a	01 Environmental Management Plan reviewed and approved by Council by June 2023	n/a	whole municipality	R00	R00	0	01 environmental management plan reviewed and approved by Council by June 2023	0 environmental management plan reviewed and approved	Not achieved	R00	The plan could not be reviewed due to lack of capacity within the unit for development of the plan	To request the department of economic development, environment and tourism to assist the municipality with the review of the plan in the next financ	environmental management plan and council resolution	n/a	Com 09

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
																		ial year 2023/2024 financial year.			
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To ensure environmental compliance and protection	Promotion and enforcement of environmental legislations compliance	Number of quarterly reports on maintenance of parks and open spaces per annum	Number of parks and open spaces maintained within Lebowakgomo township	Compile 04 quarterly reports on maintenance of parks and open spaces per annum	06 parks and open spaces maintained within Lebowakgomo township (Zo	whole municipality	R00	R00	0	06 parks and open spaces maintained within Lebowakgomo township (Zone A, B, F, P, R and S) per annum	0 parks and open spaces maintained	Not achieved	R00	No parks and open spaces maintained due to shortage of personnel and break down of municipal yellow fleet.	All vacant positions to be filled and procurement of yellow fleet for maintenance of parks and open space	Quarterly reports	0 parks and open spaces maintained	Com 10

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File/Verification No:
													Annual Target	Actual Performance							
								ne A, B, F, P, R and S) per annum										s within Lebowakgomo township in 2023/2024 financial year.			
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local government	Improve access to basic services	To provide access to community, sports, recreational and child care	Provision of maintenance and management services to social facilities	Number of quarterly reports on maintenance and management of social facilities	Number of social facilities maintained and managed per annum	Compile 04 quarterly reports on maintenance and management of social facilities	08 social facilities maintained and managed per annum	whole municipality	R00	R00	04	08 social facilities maintained and managed per annum	0 social facilities maintained and managed	Not Achieved	R00	No maintenance of social facilities conducted during the current financial year due to lack of capacity	The maintenance and management of social facilities to be done by technical services	Quarterly reports	04 reports on maintenance of social facilities	Com 11

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	system		facilities		per annum		per annum											department in the next financial year 2023/2024 financial year			
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of audit findings	n/a	Percentage of internal audit findings addressed per annum	n/a	100% of internal audit findings addressed per annum	n/a	R00	R00	0%	100% of internal audit findings addressed per annum	90% of internal audit findings addressed	Not achieved	R00	The outstanding findings are on landfill site, illegal dumping and cleaning of municipal cemetery due to the delay in the	The appointment of service provider and appointment of staff to be finalized befor	Quarterly Progress report	n/a	Com 12

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of risk queries	n/a	Percentage of risks mitigated per annum	n/a	100% of risks mitigated per annum	n/a	R00	R00	0%	100% of risks mitigated per annum	38,46% of risks mitigated	Not achieved	R00	The outstanding risks findings will be budgeted in the next financial year for implementation	The risks to be mitigate in the next financial year after the approval of Budget	Progress report	n/a	Com 14
Good governance and public participation	Responsive, accountable, effective and efficient local	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring the implementation of mSCOA	n/a	Percentage of mSCOA phases implemented per	n/a	100% of mSCOA phases implemented	n/a	R00	R00	0%	100% of mSCOA phases implemented per annum	100% of mSCOA phases implemented per annum	Not Achieved	R00	None	None	Progress report	n/a	Com 15

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
																	appointment of services provider	e end of 1st quarter in the next financial year			
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of AGSA queries	n/a	Percentage of AGSA findings addressed per annum	n/a	100% of AGSA findings addressed per annum	n/a	R00	R00	0%	100% of AGSA findings addressed per annum	n/a	n/a	n/a	There were no finding applicable for community services department in 2021 and 2022 financial year	n/a	Progress report	n/a	Com 13

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
management	effective and efficient local government system	capability	financial planning, revenue collection, expenditure and reporting capability	improve rate of collection		approved revenue enhancement strategy and approved Budget end of June 2023		collected as per approved revenue enhancement strategy and approved Budget end of June 2023					per approved revenue enhancement strategy and approved Budget end of June 2023				was over projected during the budgeting process	their previous year performance on revenue collection when projecting on revenue sources in the next financial year	ue enhancement strategy		

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	government system					annum		per annum													
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of departmental Budget	n/a	Percentage of budget spend per annum	n/a	100% of budget spend per annum	n/a	R00	R00	0%	100% of budget spend per annum	84.13% of budget spend	Not achieved	R00	Delay in the appointment of services provider which affected the spending of the department due to none sitting of bid committees	Municipal manager to enforce sitting of bids for appointments in the next financial year	Quarterly expenditure report	n/a	Com 16
Municipal financial viability and	Responsive, accountable,	Administrative and financial	To improve municipality's	Expand revenue base and	n/a	% of Revenue collected as per	n/a	100% of Revenue	n/a	R00	R00	0	100% of Revenue collected as	46.61% of Revenue collected	Not Achieved	R00	The amount project for revenue collection	The department to consider	Quarterly Progress report reven	n/a	Com 17

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of SCM procurement plan	n/a	Number of specifications reports submitted to SCM unit for procurement of services providers by June 2023	n/a	02 specifications reports submitted to SCM unit for procurement of services providers by June 2023	n/a	R00	R00	0	02 of specifications reports submitted to SCM unit for procurement of services providers by June 2023	02 specifications reports submitted to SCM unit for procurement	Achieved	R00	None	None	Specification reports	n/a	Com 18

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File/Verification No:
													Annual Target	Actual Performance							
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide assurance and consulting services to management and Council on internal controls, risk management and governance	Prevention and elimination of unauthorised, irregular, fruitless and wasteful expenditure	n/a	Nil/Zero amount of unauthorized, irregular and fruitless and wasteful expenditure incurred due to non-compliance to the municipality's	n/a	Nil/Zero amount of unauthorized, irregular and fruitless and wasteful expenditure incurred due to non-com	n/a	R00	R00	0	Nil/Zero amount of unauthorized, irregular and fruitless and wasteful expenditure incurred due to non-compliance to the municipality's SCM regulations per annum	n/a	n/a	R00	There was no amount of unauthorized, irregular and fruitless and wasteful expenditure incurred	n/a	Unauthorised, irregular, fruitless and wasteful expenditure report	n/a	Com 19

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
						SCM regulations per annum		pliance to the municipality's SCM regulations per annum													
Local Economic Development	Responsive, accountable, effective and efficient	Implement community work programme and cooperatives	Promote shared economic growth and job creation	Coordinate creation of jobs through Community Work	Number of quarterly reports compiled on Community	Number of Local reference committee meetings (Communit	Compile 04 quarterly reports on Community Works	04 Local reference committee meeting	01, 2,3, 4,5, 10,13,28 and 29	R00	R00	04	04 Local reference committee meetings (Community Works	03 Local reference committee meetings (Community Works	Not Achieved	R00	Local reference committee meetings were not held due to the expired contract of the appointed	CoGTA undertook to utilize its internal personnel to run CWP	Reports and attendance register	04 quarterly reports on CWP job	Pled 01

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	Local government system	support		s Programme	Works Programme (CWP) jobs creation per annum	y Works Programme) facilitated per annum	Programme (CWP) job creation per annum	s (Community Works Programme) facilitated per annum					Programme) facilitated per annum	Programme) facilitated per annum			services provider which ended on the 31 September 2022	in the interim supported by the municipality on the facilitation of LRC meetings			
Local Economic Development	Responsive, accountable, effective	Implement community work programme and	Promote shared economic growth and	Coordinate business support, tourism	Number of existing SMMEs provided	n/a	05 existing SMMEs provided with	n/a	whole municipality	R00	R00	0	05 existing SMMEs provided with technic	57 existing SMMEs provided with techni	Achieved	R00	None	None	Reports	n/Fa	Pld 02

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	and efficient Local government system	cooperatives support	job creation	development and job creation programmes	with technical support by June 2023		technical support by June 2023						al support by June 2023	cal support by June 2023							
Local Economic Development	Responsive, accountable, effective and efficient Local govern	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creation	Number of newly established SMMEs provided with technical support by	n/a	05 newly established SMMEs provided with technical support by	n/a	whole municipality	R00	R00	0	05 newly established SMMEs provided with technical support by June 2023	08 newly established SMMEs provided with technical support by June 2023	Achieved	R00	None	None	Reports	n/a	Pld 03

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	ent system			programmes	June 2023		June 2023														
Local Economic Development	Responsive, accountable, effective and efficient Local government system	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creation programmes	Number of SMMEs information sharing sessions provided per annum	n/a	01 SMMEs information sharing session provided per annum	n/a	whole municipality	R00	R00	0	01 SMMEs information sharing session provided per annum	01 SMMEs information sharing session provided	Achieved	R00	None	None	Reports	n/a	Pld 04

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Local Economic Development	Responsive, accountable, effective and efficient Local government system	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creation programmes	Number of local tourism indaba by June 2023	n/a	01 local tourism indaba conducted by June 2023	n/a	whole municipality	R00	R00	0	01 local tourism indaba conducted by June 2023	01 local tourism indaba conducted	Achieved	R00	None	None	Reports	n/a	Pld 05
Local Economic Development	Responsive, accountable, effec	Implement community work programm	Promote shared economic growt	Coordinate business support, touris	Number of local tourism exhibitions	n/a	01 local tourism exhibitions condu	n/a	whole municipality	R00	R00	0	01 local tourism exhibitions conduc	01 local tourism exhibitions conducted	Achieved	R00	None	None	Reports	n/a	Pld 06

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	tive and efficient Local government system	e and cooperatives support	h and job creation	m development and job creation programmes	by June 2023		cted by June 2023						ted by June 2023								
Local Economic Development	Responsive, accountable, effective and efficient Local gove	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creati	Number of land summits held by second quarter	n/a	01 land summit held by second quarter	n/a	whole municipality	R00	R00	0	01 land summit held by second quarter	0 land summit held	Not achieved	R00	Office of the mayor requested postponement of the summit due toon going engagements with the traditional	The land summit will be held during 3rd quarter of next financial year (2023/2024	Reports	n/a	Pld 07

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File/Verification No:
													Annual Target	Actual Performance							
	rnment system			on programmes													authorities on land matters	) as per approved Business plan			
Local Economic Development	Responsive, accountable, effective and efficient Local government system	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creation programmes	Number of investor conference held by third quarter	n/a	01 investor conference held by third quarter	n/a	whole municipality	R00	R00	0	01 investor conference held by third quarter	0 investor conference held	Not achieved	R00	The investor conference could not be held because it depends on the finalization of the land summit	The investor conference will be held in the 4th quarter of the next financial year (2023/2024) as per appro	Reports	n/a	Pld 08

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
																		ved Business plan.			
Local Economic Development	Responsive, accountable, effective and efficient Local government system	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creation programmes	Number of reports on business registration compiled per annum	Number of registered business on municipal business registration unit per annum	02 reports on business registration support compiled per annum	20 registered business on municipal business registration unit per annum	whole municipality	R00	R00	0	20 registered business on municipal business registration unit per annum	0 registered business	Not Achieved	R00	Waiting for Limpopo Department of Economic Development, Environment and Tourism to transfer the registration system to the Municipality	Follow ups to be done with the department of economic development, environment and Tourism to transfer the system to the munic	Reports	n/a	Pled 09

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File/ Verification No:
													Annual Target	Actual Performance							
																		ipality in the next financial year			
Local Economic Development	Responsive, accountable, effective and efficient Local government system	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creation programmes	Number of LED cluster forums held per annum	n/a	04 LED cluster forums held per annum	n/a	whole municipality	R00	R00	0	04 LED cluster forums held per annum	03 LED cluster forums held	Not Achieved	R00	Poor planning on the determination of the target by the LED Unit during the planning phase of the IDP	The target to be revised in the next financial year to 03 LED cluster forums so that it can be aligned to the annu	Reports	n/a	Pld 10

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance				m plan			
Local Economic Development	Responsive, accountable, effective and efficient Local government system	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creation programmes	Number of LED municipal forums held per annum	n/a	01 LED forum municipal held per annum	n/a	whole municipality	R00	R00	01	01 LED forum municipal held per annum	01 LED forum municipal held	Achieved	R00	None	None	Reports	n/a	Pld 11

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Local Economic Development	Responsive, accountable, effective and efficient Local government system	Implement community work programme and cooperatives support	Promote shared economic growth and job creation	Coordinate business support, tourism development and job creation programmes	Number of Lebowakgomo central business district (CBD) Hawkers livelihood relocation and restoration plan approved	n/a	01 Lebowakgomo central business district (CBD) hawkers livelihood relocation and restoration plan approved by	n/a	whole municipality	R00	R00	0	01 Lebowakgomo central business district (CBD) hawkers livelihood relocation and restoration plan approved by council by June 2023	0 Lebowakgomo central business district (CBD) hawkers livelihood relocation and restoration plan approved	Not Achieved	R00	Item was submitted to Council support unit on the 10th May 2023 for approval of Hawkers livelihood plan.	The item will be served in the next Council meeting for approval.(2023/2024 financial year)	Copy of plan and council resolution	n/a	Pled 12

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
					by Council by June 2023		council by June 2023														
Spatial Rationale	Responsive, accountable, effective and efficient Local government system	Actions supportive to human settlement outcomes	To guide, monitor and control spatial planning, land use management and development	Promote and enforce proper land uses within the municipal area	Number of reports compiled on prevention of illegal land invasion within Lebowakgomo township per	Number of inspections on prevention of illegal land invasion conducted (Lebowakgomo township) per	Four reports on prevention of illegal land invasion compiled (Lebowakgomo township) per	Four inspections on prevention of illegal land invasion conducted (Lebow	whole municipality	R00	R00	04	Four inspections on prevention of illegal land invasion conducted (Lebowakgomo township) per annum	0 inspections on prevention of illegal land invasion conducted	Not Achieved	R00	Shortage of personnel within the Town Planning Unit to conduct inspections on prevention of illegal land invasion.	All funded vacant positions to be filled in the next financial year for town planning to be able to conduct	Quarterly Reports	04 reports on illegal land invasion	Pled 13

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
			within the municipality		annum	annum	annum	akgomotownship) per annum										inspections on illegal land invasion.			
Spatial Rationale	Responsive, accountable, effective and efficient Local government	Actions supportive to human settlement outcomes	To guide, monitor and control spatial planning, land use management and	Amendment and formalization of existing settlements.	Number of properties surveyed by June 2023	n/a	2000 properties surveyed by June 2023	n/a	whole municipality	R00	R00	0km	2000 properties surveyed by June 2023	0 properties surveyed	Not achieved	R00	Delays in the appointment of Land Surveyor due to tender non-responsive	Tender re-advertised and surveyor to be appointed by end of first quarter of the next financial	Reports	31km of street surveyed	Pled 14

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	system		development within the municipality															year. The Supply chain management to conduct briefing session on specification document.			
Spatial Rationale	Responsive, accountable, effective and	Actions supportive to human settlement	To guide, monitor and control spatial	Monitor, regulate and control buildings	Number of building inspections conducted per	n/a	96 building inspections conducted per	n/a	whole municipality	R00	R00	52	96 building inspections conducted per annum	82 building inspections conducted	Not Achieved	R00	The shortage of staff affected the performance of the unit to fully	The vacant position for building inspector	Reports	91 inspections conducted	Pled 15

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	efficient Local government system	outcomes	planning, land use management and development within the municipality	construction	annum		annum										conduct the inspections	to be filled in the next financial year.			
Spatial Rationale	Responsive, accountable, effective and effici	Actions supportive to human settlement	To guide, monitor and control spatial planni	Monitor, regulate and control buildings	Number of Building Control Policies developed	n/a	01 Building Control Policy developed and appro	n/a	whole municipality	R00	R00	0	01 Building Control Policy developed and approved by	0 Building Control Policy developed and approved	Not Achieved	R00	Lack of capacity within the town planning unit for development of building policy.	The building regulations by-law to be reviewed with	Copy of approved policy and Council resolution	0 building policy developed	Pled 16

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	ent Local government system	outcomes	ng, land use management and development within the municipality	construction	and approved by Council by end of June 2023		ved by Council by June 2023						Council by June 2023					the inclusion of the procedure manual in the next financial year			
Spatial Rationale	Responsive, accountable, effective and efficient	Actions supportive to human settlement	To guide, monitor and control spatial planning,	Provide real estate property management for the	Number of supplementary valuation roll compiled and	n/a	01 supplementary valuation roll compiled and certifi	n/a	whole municipality	R2 000 000.00	R00	01	01 supplementary valuation roll compiled and certifie	01 supplementary valuation roll compiled	Achieved	R1 986 999.90	None	None	Copy of certified Valuation roll	01 General valuation roll compiled	Pled 17

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	Local government system	outcomes	land use management and development within the municipality	Municipality	certified per annum		ed per annum						d per annum								
Spatial Rationale	Responsive, accountable, effective and efficient Loca	Actions supportive to human settlement outcomes	To guide, monitor and control spatial planning, land	Provide real estate property management for the	Number of newly acquired properties registered in municipality	Number of portions of (portion 25) farm voorspoed transferred	200 newly acquired properties registered in municipality's	01 portion (portion 25) of farm voorspoed	17	R1 302 726.22	R00	0	01 portion (portion 25) of farm voorspoed transferred to municipality by	0 portion of farm transferred to municipality by CoG HSTA	Not achieved	R00	Delay by CoGHSTA to respond on request submitted by Municipality for transfer of portion 25 of the	Follow up with the department of CoG HSTA for the transfer of	Deed of transfer document	n/a	Pld 18

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	l government system		use management and development within the municipality	Municipality	name by end of June 2023	to municipality by CoGHSTA by end of June 2023	name by June 2023	transferred to municipality by CoGHSTA by end of June 2023					CoGHSTA by end of June 2023				farm Voorspoed.	portion 25 to be done during the 1st quarter of the next financial year			
Municipal institutional development and	Responsive, accountable, effec	Improve municipal financial and	To provide strategic management	Provide strategic and integrated	Number of IDPs reviewed and appro	n/a	01 Compiled IDP approved by	n/a	whole municipality	R2 079 930.60	R2 254 931.00	01	01 Compiled IDP approved by Council by 31	01 Compiled IDP approved	Achieved	R1 824 497.14	None	None	Copy of reviewed IDP and Council	01 Compiled IDP approved	Pled 19

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
transformation	tive and efficient local government system	administrative capability	nt support to the Municipality	development planning services to council	ved by Council by end of 31 May 2023		Council by 31 May 2023						May 2023						resolution		
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government	Improve municipal financial and administrative capability	To provide strategic management support to the Municipality	Provide performance management services to municipality	Number of SDBIP developed and approved by the Mayor within 28 days after approval of IDP and Budget	n/a	01 SDBIP approved and signed by the Mayor within 28 days after appro	n/a	whole municipality	R00	R00	01	01 SDBIP approved and signed by the Mayor within 28 days after approval of IDP and Budget	01 SDBIP approved	Achieved	R00	None	None	Signed SDBIP	01 SDBIP approved and signed	Pled 20

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	system						val of IDP and Budget														
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide strategic management support to the Municipality	Provide performance management services to municipality	Number of SDBIP reviewed and approved by Council by end February 2023	n/a	01 SDBIP reviewed and approved by Council by end of February 2023.	n/a	whole municipality	R00	R00	01	01 SDBIP reviewed and approved by Council by end of February 2023.	01 SDBIP reviewed	Achieved	R00	None	None	Signed revised SDBIP	01 SDBIP reviewed and approved by Council	Pled 21
Municipal institutional develo	Responsive, accounta	Improve municipal financ	To provide strategic	Provide performance	Number of Annual Performance	n/a	01 Annual Performanc	n/a	whole municipality	R00	R00	01	01 Annual Performance Report compil	01 Annual Performance	Achieved	R00	None	None	Copy of Draft Annual Perfor	01 Annual Performance	Pled 22

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
pment and transformation	ble, effective and efficient local government system	ial and administrative capability	management support to the Municipality	management services to municipality	Report compiled and submitted to Auditor General by 31 August 2022		e Report compiled and submitted to AG by 31 August 2022						ed and submitted to AG by 31 August 2022	Report compiled					mance Report	Report compiled and submitted	
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local governm	Improve municipal financial and administrative capability	To provide strategic management support to the Municipality	Provide performance management services to municipality	Number of Annual Reports prepared and approved by Council by 31 January 2023	n/a	01 Annual Report prepared and approved by council by 31	n/a	whole municipality	R00	R00	01	01 Annual Report prepared and approved by council by 31 January 2023.	01 Annual Report prepared and approved	Achieved	R00	None	None	Copy of Approved Annual Report and Council Resolution	01 Annual Report prepared and approved	Pled 23

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	ent system						January 2023.														
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide strategic management support to the Municipality	Provide performance management services to municipality	Number of Quarterly Performance Reports compiled and submitted to Council on a quarterly basis	n/a	4 Quarterly Performance Reports compiled and submitted to Council on a quarterly basis	n/a	whole municipality	R00	R00	04	04 Quarterly Performance Reports compiled and submitted to Council on a quarterly basis	04 Quarterly Performance Reports compiled	Achieved	R00	None	None	Copy of Draft Quarterly Performance Reports with Council Resolutions	04 Quarterly Performance Reports compiled and submitted	Pled 24

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of audit findings	n/a	Percentage of internal audit findings addressed per annum	n/a	100% of internal audit findings addressed per annum	n/a	R00	R00	0%	100% of internal audit findings addressed per annum	93% internal audit findings addressed	Not achieved	R00	Shortage of staff with the department of Planning and LED to ensure full implementation of internal audit finding	All vacant positions to be fill in the next financial year	Quarterly Progress report	n/a	Pld 25
Good governance and public participation	Responsive, accountable, effective and efficient local	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of AGSA queries	n/a	Percentage of AGSA findings addressed per annum	n/a	100% of AGSA findings addressed per	n/a	R00	R00	0%	100% of AGSA findings addressed per annum	100% of AGSA findings addressed	Achieved	R00	None	None	Progress report	n/a	Pld 26

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	government system							annum													
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of risk queries	n/a	Percentage of risks mitigated per annum	n/a	100% of risks mitigated per annum	n/a	R00	R00	0%	100% of risks mitigated per annum	56% of risks mitigated per annum	Not Achieved	R00	Risks identified were not mitigated due to shortage of personnel within the department	All funded vacant positions to be filled with competent personnel in the next financial year	Progress report	n/a	Pld 27
Municipal financial viabilit	Responsive, accounta	Improve municipal financ	Provide prompt	Monitoring of department	n/a	Percentage of budget	n/a	100% of budget	n/a	R00	R00	0%	100% of budget spend	65.34% of budget spend	Not Achieved	R00	Delay in the appointment of	Municipal manager to enfor	Quarterly expenditure report	n/a	Pld 28

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File/ Verification No:
													Annual Target	Actual Performance							
y and management	ble, effective and efficient local government system	ial and administrative capability	responses	al Budget		spend per annum		spend per annum					per annum	per annum			service providers	ce sitting of bids for appointments in the next financial year			
Municipal financial viability and management	Responsive, accountable, effective and efficient local government	Administrative and financial capability	To improve municipality's financial planning, revenue collection, expenditure	Expand revenue base and improve rate of collection	n/a	% of Revenue collected as per approved revenue enhancement strategy and	n/a	100% of Revenue collected as per approved revenue enh	n/a	R00	R00	0	100% of Revenue collected as per approved revenue enhancement strategy and	73.65% of Revenue collected	Not Achieved	R00	The amount budgeted for revenue collection was over projected during the budgeting process	The amounts on revenue sources to be projected taking in to consideration the	Quarterly Progress report revenue enhancement strategy	n/a	Pld 29

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	system		and reporting capability			approved Budget end of June 2023		anc eme nt strat egy and app rove d Bud get end of Jun e 202 3					approved Budget end of June 2023					previous year revenue collection			
Municipal financial viability and management	Responsive, accountable, effective and efficient local	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of SCM procurement plan	n/a	Number of specification reports submitted to SCM	n/a	01 specification reports submitted to SC	n/a	R00	R00	0	01 specification reports submitted to SCM unit for procurement of service	01 specification reports submitted	Achieved	R00	None	None	Specification report	n/a	Pld 30

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	government system					unit for procurement of services providers by June 2023		M unit for procurement of services providers by June 2023					s providers by June 2023								
Municipal financial viability and management	Responsive, accountable, effective and efficient local gove	Improve municipal financial and administrative capability	To provide assurance and consulting services to manageme	Prevention and elimination of unauthorised, irregular, fruitle	n/a	Nil/Zero amount of unauthorized, irregular and fruitless	n/a	Nil/Zero amount of unauthorized, irregular	n/a	R00	R00	0	Nil/Zero amount of unauthorized, irregular and fruitless and wasteful expen	n/a	n/a	R00	n/a	n/a	Unauthorised, irregular, fruitless and wasteful expenditure report	n/a	Pled 31

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	nment system		nt and Council on internal controls, risk management and governance	ss and wasteful expenditure		and wasteful expenditure incurred due to non-compliance to the municipality's SCM regulations per annum		and fruitless and wasteful expenditure incurred due to non-compliance to the municipality's SCM regulations					diture incurred due to non-compliance to the municipality's SCM regulations per annum								

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
								per annum													
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide effective and efficient ICT services within the municipality	Implement municipal Integrated Electronic Management System (IEMS) in compliance to mSCOA.	Percentage implementation of integrated electronic management systems completed per annum	n/a	80% implementation of integrated electronic management systems completed by June 2023	n/a	whole municipality	R00	R00	80 %	80% implementation of integrated electronic management systems completed by June 2023	78% implementation of integrated electronic management systems completed	Not Achieved	R00	The appointed services provider is busy with the finalization of the 2% outstanding modules (debt collection and asset management)	The outstanding works to be completed in the next financial year	Quarterly reports	80% implementation of integrated electronic management systems completed	Corp 01

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide legal support to the municipality	To advice on legal matters, draft and interpret contracts and legislations and ensure legal compliance	Percentage of Contracts developed and signed off within 14 days of receiving acceptance letters	n/a	100% of all Contracts developed and signed off within 14 days of receiving acceptance letters	n/a	whole municipality	R00	R00	72 %	100% of all Contracts developed and signed off within 14 days of receiving acceptance letters	30% of all Contracts developed and signed off within 14 days	Not Achieved	R00	Shortage of personnel within the Legal Services Unit for development of contracts	Municipal Manager to request Capricorn District Office to provide with support on the development of contracts	Copies of acceptance letters and signed contracts	100% of all Contracts developed and signed off	Corp 02

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide legal support to the municipality	To advice on legal matters, draft and interpret contracts and legislations and ensure legal compliance	Percentage of cases handled within 14 days of receipt of instructions.	n/a	100% of cases handled within 14 days of receipt of instructions.	n/a	whole municipality	R00	R00	100 %	100% of cases handled within 14 days of receipt of instructions.	0% of cases handled within 14 days	Not achieved	R00	Shortage of personnel within the Legal Services Unit for development of contracts	Municipal Manager to request Capricorn District Office to provide with support on the development of contracts	Litigation register	100% of cases handled	Corp 03

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide legal support to the municipality	To advice on legal matters, draft and interpret contracts and legislations and ensure legal compliance	Number of by-laws reviewed and approved by council	n/a	Review of 05 By-Laws and approved by council by June 2023	n/a	whole municipality	R00	R00	0	Review of 05 By-Laws and approved by council by June 2023	0 By-Laws reviewed and approved	Not Achieved	R00	Shortage of personnel within the Legal Services Unit for development of contracts	Municipal Manager to request Capricorn District Office to provide with support on the development of	Council resolutions and copies of reviewed by-laws	0 By-Laws reviewed and approved	Corp 04

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
																		contracts			
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour	Ensure compliance with the Employment Equity Act	Number of Employment Equity plans reviewed and approved by council.	Number of Employment Equity plans reviewed and submitted to the department of Labour by	01 Employment Equity plan reviewed and approved by council by October 2022.	01 Employment Equity plan reviewed and approved by January 2023.	whole municipality	R00	R00	01	01 Employment Equity plan reviewed and approved by January 2023.	01 Employment Equity plan reviewed and approved	Achieved	R00	None	None	Approved online submission of employment equity plan to department of Labour	01 Employment Equity plan reviewed and approved	Corp 05

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
			relations			January 2023															
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour	Ensure compliance with the Employment Equity Act	Percentage of positions filled by employees from Employment Equity target groups by	n/a	97% of positions filled by employees from Employment Equity target groups by June 2023	n/a	whole municipality	R00	R00	8%	97% of positions filled by employees from Employment Equity target groups by June 2023	3% positions filled (Municipal Manager, Training Officer and Secretary: Speaker)	Not achieved	R00	All vacant positions were advertised but could not be filled due to the consultations with Labour unions and employer	All vacant position to be filled during the 1st quarter of the next financial year	Copy of appointment letters	100% positions filled	Corp 06

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
			relations		June 2023																
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour relations	Ensure alignment of the administrative structure to the municipal operational requirements.	Number of Organizational structures reviewed and approved by council by June 2023	n/a	01 Organizational structure reviewed and approved by council by June 2023	n/a	whole municipality	R00	R00	01	01 Organizational structure reviewed and approved by council by June 2023	01 Organizational structure reviewed and approved	Achieved	R00	None	None	Approved organizational structure and Council resolution	01 Organizational structure reviewed and approved	Corp 07

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour relations	Capacitate the municipality's human capital	Number of Work place Skills Development Plans (WSDP) developed and submitted to LGSETA by June 2023	n/a	01 Work place Skills Development Plan developed and submitted to LGSETA by June 2023	n/a	whole municipality	R00	R00	01	01 Workplace Skills Development Plan developed and submitted to LGSETA by June 2023	01 Work place Skills Development Plan developed and submitted to LGSETA	Achieved	R00	None	None	Work place skills plan and proof of submission to LGSETA	01 Work place Skills Development Plan developed and submitted	Corp 08
Municipal institutional	Responsive, acco	Improve municipal	To effectively and	Capacitate the munic	Percentage of budg	n/a	100% of the budget	n/a	whole mun	R00	R00	98 %	100% of the budget spent	17% of the budget	Not Achieved	R00	The appointed services	Trainings to be procu	Budget report	100% of the budget	Corp 09

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
development and transformation	untable, effective and efficient local government system	financial and administrative capability	efficiently recruit and retain competent human capital and sound labour relations	ipality 's human capital	et spent on training of employees and councilors by June 2023		spent on training of employees and councilors by June 2023		icipality				on training of employees and councilors by June 2023	spent on training of employees and councilors (32 employees and 14 councilors)			provider scope of work didn't cover all training needs of both official and councilors	red through quotation system in 2023/2024 financial year for training needs not covered by the appointed service provider.		spent on training of employees and councilors	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour relations	Effective coordination of health and safety activities	Number of OHS awareness campaigns conducted by June 2023	n/a	04 OHS awareness campaigns conducted by June 2023	n/a	whole municipality	R15 667 8.10	R00	04	04 OHS awareness campaigns conducted by June 2023	02 OHS awareness campaigns conducted	Not achieved	R00	Inadequate capacity in OHS Unit	Engage sister departments to assist in conducting OHS Awareness in 2023/2024 financial year.	Attendance registers	04 OHS awareness campaigns conducted	Corp 10
Municipal institutional	Responsive, acco	Improve municipal	To effectively and	Implementation and	Percentage implement	n/a	100% implementation	n/a	whole municipality	R00	R00	100 %	100% implementation of	100% implementation of the	Achieved	R00	N/A	N/A	Reports	100% implementation of the	Corp 11

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
development and transformation	untable, effective and efficient local government system	financial and administrative capability	efficiently recruit and retain competent human capital and sound labour relations	coordination of Employee wellness Interventions	ation of the employee wellness interventions by June 2023		of the employee wellness interventions by June 2023						the employee wellness interventions by June 2023	employee wellness						employee wellness	
Municipal institutional development and transfo	Responsive, accountable, effective	Improve municipal financial and admin	To effectively and efficiently recruit and	Implementation and coordination of Empl	Number of employee wellness activities	n/a	04 employee wellness activities condu	n/a	whole municipality	R91 739 .10	R00	04	04 employee wellness activities conduc	04 employee wellness activities conducted	Achieved	R00	None	None	Attendance registers	01 employee wellness activities conducted	Corp 12

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
rmation	and efficient local government system	istrative capability	retain competent human capital and sound labour relations	oyee wellness Interventions	conducted by June 2023		cted by June 2023						ted by June 2023								
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent huma	Effective management of employee relations in the workplace	Percentage of referred cases attended to within the requir	n/a	100% of all referred cases attended to within 90 days	n/a	whole municipality	R00	R00	100 %	100% of all referred cases attended to within 90 days	100% of all referred cases attended	Achieved	R00	None	None	Reports	100% of all referred cases attended	Corp 13

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	government system		n capital and sound labour relations		ed timefrme (within 90 days)																
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government	Improve municipal financial and administrative capability	To prevent theft, losses and physical harm.	Provide sound security service to all municipal premises and employees	Percentage of cases investigated and reported to SAPS (within 48 hours)	n/a	100% of cases investigated and reported to SAPS within 48 hours.	n/a	whole municipality	R00	R00	100 %	100% of cases investigated and reported to SAPS within 48 hours.	100% of cases investigated and reported to SAPS	Achieved	R00	None	None	Case numbers on reported cases and investigation reports	100% of cases investigated and reported to SAPS	Corp 14

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	system																				
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To prevent theft, losses and physical harm.	Provide sound security service to all municipal premises and employees	Number of security reports compiled by June 2023	n/a	12 security reports compiled by June 2023.	n/a	whole municipality	R00	R00	12	12 security reports compiled by June 2023.	12 security reports compiled	Achieved	R00	None	None	Reports	12 security reports compiled	Corp 15
Municipal institutional	Responsive, acco	Improve municipal	To prevent theft,	Provide sound securi	Number of satellite	n/a	01 Satellite office	n/a	whole mun	R00	R300 000.00	01	01 Satellite office fitted	0 Satellite office	Not achieved	R00	None appointment of services	Municipal Manager to	Payment certificate	0 Satellite office	Corp 16

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
development and transformation	untable, effective and efficient local government system	financial and administrative capability	losses and physical harm.	ty service to all municipal premises and employees	offices fitted with surveillance cameras by June 2023		fitted with surveillance cameras by June 2023		icipality				with surveillance cameras by June 2023	fitted with surveillance cameras			provider due to late sitting of bid committees	enforce adherence to approved Bid Committee schedule in 2023/2024 financial year.		fitted with surveillance cameras	
Municipal institutional development and transformation	Responsive, accountable, effective and efficient	Improve municipal financial and administrative	To provide auxiliary support services to all depar	Provision of transport and fleet employees and desig	Percentage of required fleet maintenance attended to	n/a	100% of required fleet maintenance attended to	n/a	whole municipality	R4 000.000.00	R00	54 %	100% of required fleet maintenance attended to (service and repairs	100% of required fleet maintenance attended to (servi	Not Achieved	R899 308.	None	None	Report	100% of required fleet maintenance attended	Corp 17

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	local government system	capability	tments	nated councilors	to on a quarterly basis		(service and repairs) on a quarterly basis						) on a quarterly basis	ce and repairs)							
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government	Improve municipal financial and administrative capability	Provide sustainable records management services	Provision and implementation of sound records management services	Percentage of filed correspondences received in the registry with reference numb	n/a	100% of filed correspondences received in the registry with reference numbers	n/a	whole municipality	R00	R00	15 %	100% of filed correspondences received in the registry with reference numbers	0% of filed correspondences received	Not achieved	R00	Lack of capacity to implement file plan	Training of employees on implementation of file plan by 30 November 2023	Report on correspondences filed	0% of filed correspondences received	Corp 18

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	system				ers (within 7 days)		within 7 days						within 7 days								
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide sustainable records management services	Provision and implementation of sound records management services	Number of PAIA reports compiled and submitted to Human Rights Commission per	n/a	01 PAIA report compiled and submitted to HRC per annum	n/a	whole municipality	R00	R00	0	01 PAIA report compiled and submitted to HRC per annum	0 PAIA report compiled and submitted to HRC	Not achieved	R00	Municipality does not have a legal advisor to process municipal information as per PAIA Manual	Municipality to expedite the appointment of a legal advisor to implement PAIA Manual in 2023/2024 financial year	Report submitted to HRC	0 PAIA report compiled and submitted to HRC	Corp 19

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
					annum																
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To encourage good governance and public participation	Coordination of council and committees meetings per institutional calendar	Number of council meetings held per annum	n/a	07 council meetings held per annum	n/a	whole municipality	R00	R00	04	07 council meetings held per annum	13 council meetings held	Achieved	R00	03 special meetings were held during the financial year	None	Attendance registers and minutes	07 council meetings	Corp 20
Good governance and	Responsive, acco	Single window of	To encourage good	Coordination of counc	Number of Exco meeti	n/a	12 Exco meetings	n/a	whole mun	R00	R00	08	12 Exco meetings held	12 Exco meeti	Achieved	R00	None	None	Attendance registers	12 Exco meetings	Corp 21

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
public participation	untable, effective and efficient local government system	coordination	governance and public participation	il and committees meetings per institutional calendar	ngs held per annum		held per annum		icipality				per annum	ngs held					and minutes		
Good governance and public participation	Responsive, accountable, effective and efficient local	Single window of coordination	To encourage good governance and public participation	Coordination of council and committees meetings per institutional	Number of Portfolio Committee meetings held per	n/a	36 portfolio committee meetings held per annum	n/a	whole municipality	R00	R00	36	36 portfolio committee meetings held per annum	48 portfolio committee meetings held	Achieved	R00	None	None	Attendance register and Minutes	36 portfolio committee meetings	Corp 22

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	government system			calendar	annum																
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To encourage good governance and public participation	Coordination of ward committee meetings held as per annual calendar	Number of reports compiled on co – ordination of ward committee meetings per annum	n/a	12 reports compiled on co – ordination of ward committee meetings per annum	n/a	whole municipality	R00	R00	0	12 reports compiled on co – ordination of ward committee meetings per annum	12 reports compiled	Achieved	R00	None	None	Monthly Progress Reports	0 reports compiled	Corp 23

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File/ Verification No:
													Annual Target	Actual Performance							
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To encourage good governance and public participation	Coordination of ward committee meetings held as per annual calendar	Number of ward committee conferences coordinated by March 2023	n/a	01 ward committee conferences coordinated by March 2023	n/a	whole municipality	R00	R00	0	01 ward committee conferences coordinated by March 2023	01 ward committee conferences coordinated	Achieved	R00	None	None	Report and attendance register	0 ward committee conferences	Corp 24
Good governance and public participation	Responsive, accountable, effective	Single window of coordination	To encourage good governance and public	Coordination of ward committee meetings	Number of ward forums coordinated by	n/a	03 ward forums coordinated by	n/a	whole municipality	R00	R00	0	03 ward forums coordinated by	0 ward forums coordinated	Not achieved	R00	The ward forums were not hold due to budget constrain	The ward forums to be budgeted in the next	Report and attendance register	0 ward forums coordinated	Corp 25

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	and efficient local government system		participation	held as per annual calendar	June 2023		June 2023						June 2023					financial year			
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of audit findings	n/a	Percentage of internal audit findings addressed per annum	n/a	100% of internal audit findings addressed per annum	n/a	R00	R00	0%	100% of internal audit findings addressed per annum	2% internal audit findings addressed	Not achieved	R00	Shortage of staff	Accelerate the appointment of staff in 2023/2024financial year	Quarterly Progress report	n/a	Corp 26

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of AGSA findings	n/a	Percentage of AGSA findings addressed per annum	n/a	100% of AGSA findings addressed per annum	n/a	R00	R00	0%	100% of AGSA findings addressed per annum	0% of AGSA findings addressed	Achieved	R00	There was no finding raised by AGSA on corporate service	None	Progress report	n/a	Corp 27
Good governance and public participation	Responsive, accountable, effective and efficient local	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of risk queries	n/a	Percentage of risks mitigated per annum	n/a	100% of risks mitigated per annum	n/a	R00	R00	0%	100% of risks mitigated per annum	0% of risks mitigated	Not Achieved	R00	No risks were mitigated due to shortage of personnel within the department	All funded vacant positions to be filled with competent	Progress report	n/a	Corp 28

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	government system																	personnel in the next financial year			
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring the implementation of mSCOA	n/a	Percentage of mSCOA phases implemented per annum	n/a	100% of mSCOA phases implemented per annum	n/a	R00	R00	0%	100% of mSCOA phases implemented per annum	100% of mSCOA phases implemented	Achieved	R00	N/A	N/A	Progress report	n/a	Corp 29
Municipal financial viability	Responsive, accounta	Improve municipal financ	Provide prompt	Monitoring of department	n/a	Percentage of budget	n/a	100% of budget	n/a	R00	R00	0%	100% of budget spend	90.26% budget spend	Not Achieved	R00	Funded vacant positions not yet filled and	All funded positions to	Quarterly expenditure report	n/a	Corp 30

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
y and management	ble, effective and efficient local government system	ial and administrative capability	responses	al Budget		spend per annum		spend per annum					per annum	per annum			delay in the appointment of services provider for installation of cameras in municipal offices	be filled in the next financial year for corporate services to improve on spending			
Municipal financial viability and management	Responsive, accountable, effective and efficient local gove	Improve municipal financial and administrative capability	To provide assurance and consulting services to manageme	Prevention and elimination of unauthorised, irregular, fruitle	n/a	Nil/Zero amount of unauthorized, irregular and fruitless	n/a	Nil/Zero amount of unauthorized, irregular	n/a	R00	R00	0	Nil/Zero amount of unauthorized, irregular and fruitless and wasteful expen	R1 250 357 irregular expenditure and R40 097.19	Not Achieved	R00	Non - compliance to Policies	Municipal Manager to enforce compliance to Munic	Unauthorised, irregular, fruitless and wasteful expenditure report	n/a	Corp 31

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	rnment system		nt and Council on internal controls, risk management and governance	ss and wasteful expenditure		and wasteful expenditure incurred due to non-compliance to the municipality's SCM regulations per annum		and fruitless and wasteful expenditure incurred due to non-compliance to the municipality's SCM regulations					diture incurred due to non-compliance to the municipality's SCM regulations per annum					ipal policies in 2022/2023 financial year			

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
								per annum													
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of employees training	n/a	Percentage of provision of training provided to employees per annum	n/a	100 % of employees provided with training per annum	n/a	R00	R00	23	100% of employees provided with training per annum	17% of employees provided	Not Achieved	R00	The appointed services provider scope of work didn't cover all training needs of both official and councilors	Procurement of training through quotations for training needs not incorporated in the scope of work of the appointed servic	Attendance registers	n/a	Corp 32

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
																		e provider.			
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Administrative and financial capability	To improve municipality's financial planning, revenue collection, expenditure and reporting capability	Preparation and monitoring implementation of the annual budget	Number of mSCOA compliant annual budget prepared and approved by council by 31 May 2023	n/a	01 mSCOA compliant annual budget prepared and approved by council by 31 May 2023	n/a	whole municipality	R00	R00	01	01 mSCOA compliant annual budget prepared and approved by council by 31 May 2023	01 mSCOA compliant annual budget prepared and approved	Achieved	R00	None	None	Approved mSCOA annual budget and council resolution	01 mSCOA compliant annual budget prepared and approved	B+T 01

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Administrative and financial capability	To improve municipality's financial planning, revenue collection, expenditure and reporting capability	Preparation and monitoring implementation of the annual budget	Number of mSCOA compliant adjustment budget prepared and approved by council by 28 February 2023	n/a	01 mSCOA compliant adjustment budget prepared and approved by council by 28 February 2023	n/a	whole municipality	R00	R00	01	01 mSCOA compliant adjustment budget prepared and approved by council by 28 February 2023	01 mSCOA compliant adjustment budget prepared and approved	Achieved	R00	None	None	Approved mSCOA adjustment budget and Council resolution	01 mSCOA compliant adjustment budget prepared and approved	B+T 02
Municipal financial viability	Responsive, accounta	Administrative and financ	To improve municipality	Preparation and monitoring	Number of Section 72 report	n/a	01 Section 72 report compi	n/a	whole municipality	R00	R00	01	01 Section 72 report compil	01 Section 72 report compi	Achieved	R00	None	None	Copy of Section 72 Report	01 Section 72 report compiled	B+T 03

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
y and management	ble, effective and efficient local government system	ial capability	's financial planning, revenue collection, expenditure and reporting capability	implementation of the annual budget	s compiled and submitted to Council and Treasury as per MFMA once per annum		led and submitted to Council and Treasury as per MFMA once per annum						ed and submitted to Council and Treasury as per MFMA once per annum	led and submitted to Council and Treasury as per MFMA					proof of submission to Council and Treasury	and submitted to Council and Treasury	
Municipal financial viability and	Responsive, accountable, effec	Administrative and financial	To improve municipality 's financ	Preparation and monitoring implement	Number of GRAP compliant AFS compl Annu	n/a	01 GRAP compliant AFS compl	n/a	whole municipality	R660 993.51 & R1 200	R1 000 000.00 (own fund	01	01 GRAP compliant AFS compiled and	01 GRAP compliant AFS compi	Achieved	R1 400 864.33	None	None	Annual Financial Statements and proof	01 GRAP compliant AFS compiled	B+T 04

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
management	tive and efficient local government system	capability	ial planning, revenue collection, expenditure and reporting capability	ation of the annual budget	al Financial Statements (AFS) compiled and submitted to stakeholders as per MFMA once per annum		led and submitted to stakeholders as per MFMA once per annum			000.00	ing) and R590 993.51 (FMG)		submitted to stakeholders as per MFMA once per annum	led and submitted to stakeholders as per MFMA					of submission to Treasury and COGHSTA	and submitted	
Municipal financial viabilit	Responsive, accounta	Administrative and financ	To improve municipality	Ensure proper valuat	Number of GRAP compl	n/a	01 GRAP compliant	n/a	whole municipality	R6000 000 & R44	R2 262 400.00	01	01 GRAP compliant fixed	01 GRAP compliant	Achieved	R1 491 646.74	None	None	GRAP compliant Assets	01 GRAP compliant fixed	B+T 05

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
y and management	ble, effective and efficient local government system	ial capability	's financial planning, revenue collection, expenditure and reporting capability	ion, safe guarding, optimization and disposal of municipal assets in compliance with relevant legislation	iant fixed assets registers compiled once per annum		fixed assets registers compiled once per annum			5 14 5.29			assets registers compiled once per annum	fixed assets registers compiled					register	assets registers compiled	
Municipal financial viability and	Responsive, accountable, effec	Administrative and financial	To improve municipality's financ	Ensure adherence to SCM	Number of Annual Procurement	n/a	01 Annual Procurement Plan	n/a	whole municipality	R00	R00	01	01 Annual Procurement Plan compil	01 Annual Procurement Plan	Achieved	R00	None	None	Copy of approved Procurement plan	01 Annual Procurement Plan	B+T 06

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
management	tive and efficient local government system	capability	ial planning, revenue collection, expenditure and reporting capability	Policies	Plan compiled per annum		compiled per annum						ed per annum	compiled						compiled	
Municipal financial viability and management	Responsive, accountable, effective and efficient local gove	Administrative and financial capability	To improve municipality's financial planning, revenue collec	Ensure adherence to SCM Policies	Percentage of tenders awarded within 90 days of advertisem	n/a	100% of tenders awarded within 90 days of advertisement	n/a	whole municipality	R00	R00	45 %	100% of tenders awarded within 90 days of advertisement per annum	14.5 % of tenders awarded within 90 days of advertisement	Not Achieved	R00	None responsive bids	Re-advertisement of bids and SCM unit to conduct tender briefing	Appointment letters	77% of tenders awarded	B+T 07

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	rnment system		tion, expenditure and reporting capability		ent per annum		per annum							(14 bids appointed and total bids 96)				sessions 2023/2024 financial year			
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Administrative and financial capability	To improve municipality's financial planning, revenue collection, expenditure and reporting	Adherence to service standards and MFMA	Percentage of creditors paid within 30 days of submission of invoice.	n/a	100% of creditors paid within 30 days of submission of invoice.	n/a	whole municipality	R00	R00	86%	100% of creditors paid within 30 days of submission of invoice.	100% of creditors paid within 30 days	Achieved	R00	None	None	Reports	100% of creditors paid	B+T 08

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
			capability																		
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Administrative and financial capability	To improve municipality's financial planning, revenue collection, expenditure and reporting capability	Expand revenue base and improve rate of collection	Percentage of revenue collected from services billed per annum	n/a	30% of revenue collected from services billed per annum	n/a	whole municipality	R00	R00	25 %	30% of revenue collected from services billed per annum	35.86 % revenue collected (Billing=R53 275 216.39, Collection= R19 103 451.78, Percentage = 35.86 %)	Achieved	R00	None	None	Reports	31.5 % revenue collected	B+T 09

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of audit findings	n/a	Percentage of internal audit findings addressed per annum	n/a	100% of internal audit findings addressed per annum	n/a	R00	R00	0%	100% of internal audit findings addressed per annum	90% internal audit findings addressed	Not achieved	R00	Shortage of staff which affected implementation of Internal Audit Findings	Accelerate the process of appointment of staff in 2023/2024 financial year.	Quarterly Progress report	n/a	B+T 10
Good governance and public participation	Responsive, accountable, effective and efficient local	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of AGSA findings	n/a	Percentage of AGSA findings addressed per annum.	n/a	100% of AGSA findings addressed per	n/a	R00	R00	0%	100% of AGSA findings addressed per annum	60% of AGSA findings addressed	Not achieved	R00	Shortage of staff within the department affected the implementation of Internal Audit findings	Accelerate the process of appointment of staff in 2023/2024	Progress report	n/a	B+T 11

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	government system							annum										financial year.			
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of risk queries	n/a	Percentage of risks mitigated per annum	n/a	100% of risks mitigated per annum	n/a	R00	R00	0%	100% of risks mitigated per annum	27%of risks mitigated	Not achieved	R00	Shortage of staff within the department affected the mitigation of risks	Accelerate the process of appointment of staff in 2023/2024 financial year.	Quarterly Progress report	n/a	B+T 12
Good governance and public participation	Responsive, accountable, effec	Improve municipal financial and	Provide prompt responses	Monitoring the implementation of	n/a	Percentage of mSCOA phases	n/a	100% of mSCOA pha	n/a	R00	R00	0%	100% of mSCOA phases implemented	100% of mSCOA phases imple	Achieved	R00	None	None	Quarterly Progress report	n/a	B+T 13

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	tive and efficient local government system	administrative capability		mSCOA		implemented per annum		ses implemented per annum					per annum	ment ed							
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of departmental Budget	n/a	Percentage of budget spend per annum	n/a	100% of budget spend per annum	n/a	R00	R00	0%	100% of budget spend per annum	100% of budget spend per annum	Not achieved	R00	Shortage of staff within the department affected the implementation of budget	Accelerate the process of appointment of staff in 2023/2024 financial year.	Quarterly expenditure report	n/a	B+T 14

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Administrative and financial capability	To improve municipality's financial planning, revenue collection, expenditure and reporting capability	Expand revenue base and improve rate of collection	n/a	% of Revenue collected as per approved revenue enhancement strategy and approved Budget end of June 2023	n/a	100 % of Revenue collected as per approved revenue enhancement strategy and approved Budget end of	n/a	R00	R00	0	100% of Revenue collected as per approved revenue enhancement strategy and approved Budget end of June 2023	77.87 % of Revenue collected	Not Achieved	R00	The amount budgeted for revenue collection was over projected during the budgeting process	The projections on revenue to be done in line with the previous financial year performance on revenue collected in 2023/2024 financial year.	Quarterly Progress report revenue enhancement strategy	n/a	B+T 15

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
								June 2023													
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of SCM procurement plan	n/a	Number of projects in the procurement plan appointed and implemented as per approved procurement plan by	n/a	96 projects appointed and implemented as per approved procurement plan by June 2023	n/a	R00	R00	0	96 projects appointed and implemented as per approved procurement plan by June 2023	14 projects appointed and implemented	Not Achieved	R00	None responsive bids	Briefing session during advertisement of bids in the next financial year	Appointment letters and signed contracts	n/a	B+T 16

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
						June 2023															
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide assurance and consulting services to management and Council on internal controls, risk manageme	Prevention and elimination of unauthorised, irregular, fruitless and wasteful expenditure	n/a	Nil/Zero amount of unauthorized, irregular and fruitless and wasteful expenditure incured due to non-compliance	n/a	Nil/Zero amount of unauthorized, irregular and fruitless and wasteful expenditure incured due	n/a	R00	R00	0	Nil/Zero amount of unauthorized, irregular and fruitless and wasteful expenditure incured due to non-compliance to the municipality's SCM regulations	An amount of R62 642 971 unauthorized, irregular and fruitless and wasteful expenditure	Not Achieved	R62 642 971	Non compliance to SCM regulations	Municipal Manager to enforce compliance to SCM regulations.	Unauthorised, irregular, fruitless and wasteful expenditure report	n/a	B+T 17

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
			nt and governance			to the municipality's SCM regulations per annum		to non-compliance to the municipality's SCM regulations per annum					per annum								
Good governance and public participation	Responsive, accountable, effective	Single window of coordination	To keep stakeholders informed about	Improve communication with stakeholde	Number of Institutional Calendar developed	n/a	01 Institutional calendar developed by	n/a	whole municipality	R00	R00	01	01 Institutional calendar developed by	0 Institutional calendar developed	Not Achieved	R00	Late submission of documents to Council for approval due to	Accelerate the appointment of staff in 2023/	Approved Institutional calendar and council	01 Institutional calendar developed	MM 01

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	and efficient local government system		the affairs of the municipality.	rs through various platforms	by June 2023		June 2023						June 2023				lack of capacity within communication office	2024 financial year. The Institutional calendar to serve in the next Council meeting for approval (July 2023)	resolution		
Good governance and public	Responsive, accountable, effec	Single window of coordination	To keep stakeholders informed	Improve communication with stake	Number of communication strategies	n/a	01 communication strategy revie	n/a	whole municipality	R00	R00	01	01 communication strategy review	0 communication strategy reviewed	Not Achieved	R00	Late submission of documents to Council for approval	Accelerate the appointment of staff in	Copy of the strategy document and Coun	01 communication strategy reviewed	MM 02

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
participation	tive and efficient local government system		about the affairs of the municipality.	holders through various platforms	reviewed and approved by Council by June 2023		wed and approved by Council by June 2023						ed and approved by Council by June 2023	and approved			due to lack of capacity within communication office	2023/2024 financial year. The draft communication strategy to serve in the next Council meeting for approval (July 2023)	cil resolution	and approved	
Good governance and public	Responsive, accounta	Single window of	To provide assurance	Monitor effectiveness of	Number of Internal Audit	n/a	01 Internal Audit Plan	n/a	whole municipality	R00	R00	01	01 Internal Audit Plan develo	01 Internal Audit Plan	Achieved	R00	None	None	Approved internal audit plan	01 Internal Audit Plan devel	MM 03

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Pefoormance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
participation	ble, effective and efficient local government system	coordination	and consulting services to management and Council on internal controls, risk management and governance	internal controls through internal audit practices	Plan developed and approved by audit committee by June 2023		developed and approved by audit committee by June 2023						ped and approved by audit committee by June 2023	developed and approved by audit committee						oped and approved	

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To promote the needs and interests of special focus groups	Mainstream and monitor compliance to special focus programmes (Aged, Youths, People with Disability, Gender, Childr	Number of Special Focus Mainstreaming progress reports compiled and submitted by June 2023	n/a	12 Special Focus Mainstreaming progress reports compiled and submitted by June 2023	n/a	whole municipality	R00	R00	12	12 Special Focus Mainstreaming progress reports compiled and submitted by June 2023	11 Special Focus Mainstreaming progress reports compiled and submitted	Not Achieved	R00	Special Focus Mainstreaming was postponed during the month of December 2022 due to delay in the procurement of service provider for transport, sound system and catering	Municipal Manager to enforce SCM officials to adhere to the SCM timelines.The special focus mainstreaming for December 2022 will be	Monthly Reports	12 Special Focus Mainstreaming progress reports compiled	MM 04

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
				en and HIV/AIDS)														done in the next financial year 2023/2024 financial year			
Good governance and public participation	Responsive, accountable, effective and efficient local government	Single window of coordination	To promote the needs and interests of special focus groups	Mainstream and monitor compliance to special focus programmes (Aged,	Number of cluster ward-based AIDS Council meetings coordinated per	n/a	16 cluster ward-based AIDS Council meetings coordinated per annum	n/a	whole municipality	R00	R00	04	16 cluster ward-based AIDS Council meetings coordinated per annum	02 cluster ward-based AIDS Council meetings coordinated	Not Achieved	R00	The programme was budgeted less during the beginning of the financial year	Budget was adjusted upwards during the budget adjustment and the department mana	Attendance registers	0 cluster ward-based AIDS Council meetings	MM 05

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	system			Youths, People with Disability, Gender, Children and HIV/AIDS)	annum													ged to coordinate four meetings.			
Good governance and public participation	Responsive, accountable, effective and efficient	Single window of coordination	To provide strategic management support to the	Monitor and manage implementation of strategic	Number of Executive management meetings coordinated	n/a	12 Executive management meetings coordinated per	n/a	whole municipality	R00	R00	12	12 Executive management meetings coordinated on per annum	11 executive management meetings coordinated	Not Achieved	R00	The Executive Management meeting for the month of June 2023 was postponed due to quorum	The meeting was scheduled to be held during the month of	Agenda, attendance registers and minutes	12 executive management meetings	MM 06

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	local government system		Municipality	resolutions.	per annum		annum										by executive committee members.	July 2023			
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To provide strategic management support to the Municipality	Monitor implementation of 'Back to Basics'	Number of Back to Basics reports compiled and submitted.	n/a	12 Back to Basics reports compiled and submitted by June 2023.	04 Back to Basics reports compiled and submitted by June 2023.	whole municipality	R00	R00	04	04 Back to Basics reports compiled and submitted by June 2023.	03 back to basics reports compiled and submitted	Not Achieved	R00	Lack of capacity within Municipal Manager's Office	Accelerate the appointment of staff in 2023/2024 financial year.	Approved quarterly report on back to basics and proof of submission to CoG HSTA	04 back to basics reports compiled and submitted	MM 07

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To provide strategic management support to the Municipality	Render customer care services	Percentage of customer care issues resolved on a quarterly basis.	n/a	100% of customer care issues resolved on a quarterly basis.	n/a	whole municipality	R00	R00	100 %	100% of customer care issues resolved on a quarterly basis.	88% of (82 issues raised and 72 issues resolved) customer care issues resolved	Not Achieved	R00	Lack of capacity within Municipal Manager's Office	Accelerate the appointment of staff in 2023/2024 financial year.	Quarterly reports on issues resolved	100% of customer care issues resolved	MM 08
Good governance and	Responsive, acco	Single window of	To implement Enter	Improve risk mana	Number of Municipal	n/a	01 Municipal Risk	n/a	whole mun	R00	R00	01	01 Municipal Risk	01 Municipal Risk	Achieved	R00	None	None	Approved municipal	01 Municipal Risk	MM 09

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
public participation	untable, effective and efficient local government system	coordination	prise wide Risk Management.	gement systems and protect the municipality from risk factors	Risk Profiles developed and approved by Council by June 2023		Profile developed and approved by Council by June 2023.		icipality				Profile developed and approved by Council by June 2023.	Profile developed and approved					risk profile and council resolution.	Profile developed and approved	
Good governance and public participation	Responsive, accountable, effective and efficient local governm	Single window of coordination	To implement Enterprise wide Risk Management.	Improve risk management systems and protect the municipality from	Number of Business Continuity Plans compiled and approved by counc	n/a	01 Business Continuity Plans compiled and approved by council by	n/a	whole municipality	R00	R00	0	01 Business Continuity Plans compiled and approved by council by June 2023.	0 Business Continuity Plans compiled and approved	Not Achieved	R00	The business continuity plan was not compiled due to budget constrain	The compilation of business continuity plan to be budgeted in the next financ	The indicator to be provided with enough budget in the next financial	0 Business Continuity Plans compiled and approved	MM 10

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	ent system			risk factors	il by June 2023		June 2023.											ial year.	year for compilation of business continuity plan		
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of audit findings	n/a	Percentage of internal audit findings addressed per annum	n/a	100% of internal audit findings addressed per annum	n/a	R00	R00	0%	100% of internal audit findings addressed per annum	11% internal audit findings addressed	Not achieved	R00	Shortage of staff with the municipal manager's office for coordination of and management activities within the municipal manager's office	Accelerate the appointment of staff in 2023/2024 financial year.	Quarterly Progress report	n/a	MM 11

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of risk queries	n/a	Percentage of risks mitigated per annum.	n/a	100% of risks mitigated per annum.	n/a	R00	R00	0%	100% of risks mitigated per annum	35% of risks mitigated	Not achieved	R00	Shortage of staff with the municipal manager's office for coordination of and management activities within the municipal manager's office	Accelerate the appointment of staff in 2023/2024 financial year.	Progress report	n/a	MM 12
Municipal financial viability and management	Responsive, accountable, effective and efficient local	Improve municipal financial and administrative capability	Provide prompt responses	Monitoring of departmental Budget	n/a	Percentage of budget spend per annum.	n/a	100% of budget spend per annum.	n/a	R00	R00	0%	100% of budget spend per annum	84.37% budget spend per annum	Not Achieved	R00	Shortage of staff with the municipal manager's office for coordination of and management	Accelerate the appointment of staff in 2023/2024 financ	Quarterly expenditure report	n/a	MM 13

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	government system																activities within the municipal manager's office	ial year.			
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide assurance and consulting services to management and Council on internal controls, risk manageme	Prevention and elimination of unauthorised, irregular, fruitless and wasteful expenditure	n/a	Nil/Zero amount of unauthorized, irregular and fruitless and wasteful expenditure incurred due to non-compl	n/a	Nil/ Zero amount of unauthorized, irregular and fruitless and wasteful expenditure incurred	n/a	R00	R00	0	Nil/Zero amount of unauthorized, irregular and fruitless and wasteful expenditure incurred due to non-compliance to the municipality's SCM regulat	R70 227 541.05 amount of unauthorized, irregular and fruitless and wasteful expenditure	Not Achieved	R70 227 541.05	Irregular appointments of bids due to none adherence to SCM regulations on the composition of bid committees	Municipal Manager to enforce adherence to SCM regulation on appointment of bid committee members	Unauthorised, irregular, fruitless and wasteful expenditure report	n/a	MM 14

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
			nt and governance			iance to the municipality's SCM regulations per annum		due to non-compliance to the municipality's SCM regulations per annum					ions per annum								
Good governance and public participation	Responsive, accountable, effective	Improve municipal financial and admin	Provide prompt responses	Monitoring of AGSA findings	n/a	Percentage of AGSA findings addre	n/a	100% of AGSA findings	n/a	R00	R00	0%	100% of AGSA findings addressed	33% of AGSA findings addressed	Not Achieved	R00	Delay in the finalization of investigations on UIFW by MPAC	MPAC to speed up on finalization of invest	Progress report	n/a	MM 15

Key Performance Area	Outcome	Output	Strategy Objective	Strategies	Key Performance Indicator	Revised Key Performance Indicator	Annual Target	Revised Target	Ward number	Budget	Revised budget	Baseline	2022/2023 Annual Target and Progress		Achieved/Not Achieved	Annual Expenditure	Reasons for variance	Mitigation Measure	Portfolio of Evidence	2021/2022 Performance	File / Verification No:
													Annual Target	Actual Performance							
	and efficient local government system	istrative capability				ssed per annum.		addressed per annum					per annum					igations on UIFW incurred and make submission to Council for approval			

Chapter 4: Organizational Development Performance

Component A: Functions of each directorate within the municipality

Municipal Manager's Office	Infrastructure Services	Community services	Budget and treasury	Planning and LED	Corporate Services
Manage Risk Services.	Manage building, roads and storm water services.	Manage provision of waste and environmental management services.	Manage budget and financial reporting.	Manage development and town planning services.	Provide human resources management and development.
Manage Internal Audit Services	Provide project management services.	Manage rendering of Road Traffic Control, Law Enforcement and safety promotion.	Manage Expenditure Management Services	Manage local economic development services.	Manage provision of legal Support Services
Manage Communication Services.	Manage municipal electrical infrastructure services.	Manage provision of registrations and licensing services.	Manage Revenue Management Services	Manage Integrated Development Planning	Manage Provision of Information and Communication Technology Services
Provide administrative support to political offices.	-	Manage provision of community and social development services.	Manage Supply Chain Services	Provide Municipal Performance Management	Provide Council support.
Provide administrative support to Office of the Municipal Manager	-	-	Manage Asset Services	-	Provide auxiliary, fleet and security services.
Manage Local Economic Development and Planning.	-	-	-	-	-
Manage Infrastructure Development.	-	-	-	-	-
Manage Community Services.	-	-	-	-	-
Manage Budget and Treasury.	-	-	-	-	-

Our employees are key resources and our municipality recognizes that the sustainability of the organization also depends on providing fair remuneration, benefits, working conditions and development opportunities that will attract and retain the right people with the right skills in order to execute the developmental mandate of the organization. The period under review marks a time where several human resources initiatives were implemented or improved to support and underpin the organization's strategic goals. With the focus being on establishing the municipality as a centre of excellence, and on the attraction and retention of staff.

Municipal Workforce/Talent Acquisition

As at the end of the financial year, our municipality had a staff complement of employees. The Executive Managers appointees undergo psychometric assessments to ensure proper skills fit. The breakdown of the staff complement is reflected below as follows:

Directorate	Total posts	Filled	Vacant	% Filled	% Vacant
Technical Services	40	29	11	73%	27%
Corporate Services	57	43	14	75%	25%
Planning and LED	19	15	4	77%	23%
Community Services	76	66	10	87%	13%
Budget and Treasury	33	23	10	70%	30%
Municipal Manager's Office	20	14	6	70%	30%
Grand Total	245	190	55	75%	25%

Component B: Managing Municipal workforce Levels from Municipal Manager and Section 56 Management

Employment Equity

In an effort to comply with the Labour Relations Act, our Municipality has an exciting employment equity committee which meets on a quarterly basis. The purpose of the committee is to discuss matters such as equity in the workforce, discrimination, disability, promotion, fair remuneration, disability and others as required by legislation. The municipality is also part of the Employment Equity Skills Development Consultative Forum (EESDCF) lead by SALGA.

The purpose of adding skills development was to ensure compliance with legislation in terms of the Skills Development Act and the Employment Equity Act. It was also important that the municipality as a learning organization invests in its staff as part of employee upliftment.

Occupational Level	Male					Female					Foreign nationals		Total
	A	C	I	W	Disability	A	C	I	W	Disability	Male	Female	
Top Management	-	-	-	-	-	1	-	-	-	-	-	-	1
Senior managers	0	-	-	-	-	0	-	-	-	-	-	-	0
Managers	9	-	-	-	1	4	-	-	-	-	-	-	14
Professionally qualified and experienced	31	-	-	-	-	18	-	-	-	1	-	-	50

specialists and mid-management													
Skilled Technical and academically qualified workers, junior management, supervisors, foreman and superintendents	15	-	-	-	-	31	-	-	-	-	-	-	46
Semi- skilled and discretionary decision making	52	-	-	-	-	27	-	-	-	-	-	-	79
Total Permanent	107	-	-	-	1	81	-	-	-	1	-	-	190
Temporary employees		-	-	-	-		-	-	-	-	-	-	
Grand Total	**107**	-	-	-	**1**	**81**	-	-	-	**1**	-	-	**190**

Component C: Skills Development

Lepelle-Nkumpi is a learning organization that believes in investing in the development of its workforce. Employees are continuously exposed to learning interventions aimed at equipping them with skills, knowledge and abilities required to meet the needs of the market.

As per the relevant legislative requirements of the Skills Development Act, Our Municipality is required to annually submit a Workplace Skills Plan (forecast on training interventions to be implemented) as well as annual training report to the LGSETA. This report reflects how the skills budget was utilized for the organization to be eligible for discretionary grants from the LGSETA to further develop its staff. For the current reporting period employees and councilors were trained on different short courses/ skills programmes and the study assistance was also budgeted for the employees who wanted to study or further their academic qualifications and this can be one of the encouragements to the employees to improve their existing qualifications. Below, is a representation of trainings that our municipality provided to both Employees and Councillors:

Training Programmes	Male				Female				Foreign nationals		Total
	A	C	I	W	A	C	I	W	Male	Female	
Municipal Financial Management Programme	01	-	-	-	03	-	-	-	-	-	04

Job evaluation training	-	-	-	-	-	-	-	-	-	-	-
Councilor induction	-	-	-	-	-	-	-	-	-	-	
Grand Total	**01**	-	-	-	**03**	-	-	-	-	-	**04**

Component D: Managing the Municipal Workforce Expenditure

Expenditure	Approved budget	adjustments	Final budget	Actual amounts on comparable basis	Difference between final budget and actual
Employee related cost	R134 714 216	R15 920 844	R118 793 372	R98 887 098	R19 906 274
Remuneration of Councilors	R22 394 173	R-	R22 394 173	R23 103 442	R709 269

Other Information related to Human Resource Management (Occupational Health and Safety)

A formal Occupational Health and Safety Committee was established and apart from the fact that this is a legislative requirement, the municipality is committed to the provision of a safe and healthy work environment to its employees. The OHS committee carries out regular inspections on OHS requirements. Reports on the committee's findings are presented to the Executive Manager: Corporate Services and the Office of the Municipal Manager. All OHS representatives attend regular training interventions such as hazard identification and risk assessment and rare emergency drill training to ensure that they are prepared to act in an emergency situation.

Through its commitment to human resource processes, the municipality has managed to establish a strong employee value proposition. When concerted efforts between the organization, its staff and stakeholders come to fruition, it aids in positioning the organization as an employer of choice, a high performance organization which continuously challenges the status quo. In order to continue rendering an impeccable service to the community, our municipality ensures that best practice principles are incorporated in to all employment practice within the organization.

Job Evaluation

Our Municipality managed to develop Job descriptions for all positions approved in the organisational structure and has been submitted to Job Evaluation Committee for grading. Out of the total number submitted for grading only 78 job descriptions were approved.

Individual Performance Management

The behavior's charter, which enhances individual performance management was implemented for executive management and will be rolled out to all staff in the next financial year, several awareness workshops were held throughout the organization to ensure that the municipality fosters a workforce with professional, value-driven behavior amongst employees. A proper link between the behavior's charter and municipality's values were drawn.

Employee Relations

The employee relations function is designed to ensure that there is a sound relationship between employer and employees. Our municipality's processes are designed to ensure fairness when it comes to issues of discipline and grievances, in addition it is a mechanism that makes provision for collective bargaining. Ordinarily it is expected that each employer should provide for an effective employment relations process. To this effect our municipality has policies in place which makes provision for the code of conduct, grievances procedure, disciplinary procedure, appeals procedure and dispute procedure. A Fraud Hotline was established and managed by our District Municipality and the other investigations are dealt with by the employee relations unit. Below, is a representation of cases that our municipality honoured during the current reporting period.

Disputes	Male				Female				Foreign nationals		Total
	A	C	I	W	A	C	I	W	Male	Female	
Progressive Disciplinary cases (Counselling, Verbal warning & Written warning)	01	-	-	-	03	-		-	-	-	04
Formal Disciplinary cases(final written warning, Demotion &Dismissals	03	-	-	-	03	-	-	-	-	-	06
Investigations	0	-	-	-	-	-	-	-	-	-	0
Grievances	01	-	-	-	-	-	-	-	-	-	01
Appeals	0	-	-	-	02	-	-	-	-	-	02
Disputes(CCMA)	01	-	-	-	-	-	-	-	-	-	01
Labour Court	0	-	-	-	-	-	-	-	-	-	0
Discharge due to ill health	05	-	-	-	03	-	-	-	-	-	08
Grand Total	11	-	-	-	11	-	-	-	-	-	22

Promotions and termination of service

Department	Male				Female				Foreign nationals		Total
	A	C	I	W	A	C	I	W	Male	Female	
Technical services	02	-	-	-	0	-	-	-	-	-	02
Budget and Treasury	0	-	-	-	02	-	-	-	-	-	02
Corporate services	0	-	-	-	01	-	-	-	-	-	01
Municipal Manager's Office	01	-	-	-	0	-	-	-	-	-	01
Grand Total	03	-	-	-	03	-	-	-	-	-	06

Chapter 5: Financial Performance

Component A: Statement of Financial Performance

Revenue	2022	2023
Revenue from exchange transactions		
Service Charges	5 814 567	6 803 042
Rental of facilities and equipment	675 701	397 271
Water and sanitation: commission earned	35 504 199	35 240 491
Agency fees: Licences and permits	5 624 869	5 564 422
Finance income-exchange	16 381 801	30 220 922
Other revenue	20 408 062	3 285 636
Total revenue from exchange transactions	84 409 197	81 511 785
Taxation revenue		
Property rates	30 674 638	38 965 081
Finance income-Non exchange	14 209 575	16 946 132
Transfer revenue		
Government grants & subsidies	333 416 855	344 354 614
Traffic fines	2 010 550	686 759
Total revenue from non-exchange transactions	380 311 619	400 952 587
Total revenue	464 720 817	482 464 372
Expenditure		

Employee related costs	95 315 462	98 887 098
Remuneration of councilors	22 902 514	23 103 442
Depreciation, amortization and impairment	35 422 027	31 994 040
Finance costs	575 505	769 248
Provision for impairments adjustment	148 432 781	85 273 940
Contracted services	58 986 605	64 900 313
Donations	-	2 504 528
Loss on disposal of assets	16 111	1 618 948
Other material	1 836 301	1 892 656
General Expenses	39 600 557	60 273 412
Total Expenditure	403 087 863	371 217 624
Fair value gain or (losses)	5 764 556	4 221210
Surplus for the year	67 397 510	115 467 958

Component B: Spending against capital budget

Monthly Projections of Capital Expenditure for each vote: Year 2022 and 2023

Expenditure by Vote	Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun	
	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual
Corporate Services	657 600.00	n/a	767 200.00	n/a	876 800.00	n/a	1,53 3,75 0.00	n/a	1,53 3,75 0.00	1,5 41, 244 .91	1,53 3,75 0.00	161 204 7.84	1,0 93, 860 .00	n/a	1,3 12, 632 .00	n/a	1,31 2,63 2.00	1,2 50, 720 .24	948 012 .00	2,25 7	1 239 708 .00	1,35 3,98 4.90	692 761 .15	3,1 74, 920 .80
Community & Social Services	3 992 187.17	n/a	4 657 551 .69	n/a	5 322 916 .22	n/a	1,93 3,33 3.33	n/a	1,93 3,33 3.33	n/a	1,93 3,33 3.33	n/a	5,7 66, 414 .34	n/a	5,9 19, 697 .20	265, 989. 00	4,91 9,69 7.20	n/a	4 997 559 .09	n/a	5 535 269 .58 1	n/a	4 988 988 .11	n/a
Infrastructure Services	7 805 483.83	n/a	9 106 397 .81	n/a	10 407 311 .78	n/a	291, 666. 67	n/a	291, 666. 67	n/a	291, 666. 67	n/a	6,8 54, 494 .11	n/a	8,9 45, 392 .94	n/a	8,94 5,39 2.94	n/a	949 389 4.9	13,6 00,6 28.0 0	103 150 93. 33	9,15 1,43 3.27	745 896 4.1 4	588 ,96 0.0 0
TOTAL	**12 635 271.00**	n/a	**14 741 149 .50**	n/a	**16 847 028 .00**	n/a	12,1 77,0 94.6 7	n/a	12,1 77,0 94.6 7	904 ,80 8.7 5	12,1 77,0 94.6 7	2,75 7,33 8.24	14, 488 ,01 8.4 5	n/a	16, 950 ,97 2.1 4	2,35 8,88 0.57	15,9 50,9 72.1 4	1,7 69, 820 .24	**3 156 836 .63**	**15,8 57,9 62.9 0**	**16 709 310 .91**	**10,5 05,4 18.1 7**	**17 075 955 .41**	**3,7 63, 880 .80**

Component C: Cash Flow Management

Description	2022	2023
Receipts		
Property rates	R14 178 508	R9 571 767
Services charges	R3 333 933	R3 267 218
Other income	R27 077 335	R30 815 755
Transfers and subsidies-operational	R279 895 000	R304 428 814
Transfers and subsidies-capital	R51 708 000	R53 284 186
Interest income	R12 812 682	R25 809 993
Total	**R389 005 458**	**R427 177 733**
Payments		
Payments to suppliers for goods and services	R94 931 139	R108 237 258
Payments to and on behalf of employees	R122 285 089	R122 085 084
Gross cash payments	R217 216 220	R230 322 342
Net cash flows from operating activities	R171 789 230	R196 855 391
Cash flows used in investing activities		
Purchase of property, plant and equipment	R62 426 084	R54 136 236
Cash flows used in investing activities	62 426 084	R54 136 236
Cash flows from financing activities		
Movement in consumer deposits	76 100	40 400
Cash flows from financing activities	76 100	40 400
Net increase in cash and cash equivalent	R142 759 555	R109 439 246
Cash and cash equivalents at beginning of the year	R294 989 918	R404 185 832
Prior period adjustment	R243 332	-
Cash and cash equivalents at the end of the year	R404 185 832	R546 945 386

Component D: Other Financial Matters

For the current financial year there were no other financial matters reported.

Chapter 6: Auditor-General Audit Findings

Attached as Volume 1 of the report

Appendix A: Councillors, Committee Allocation and Council Attendance

P`R AND Ward Councillors:

Surname & Initials	Male/Female	PR/Ward Councillor	Surname & Initials	Male/Female	PR/Ward Councillor
Cllr Makgahlele MB	Male	Ward Councillor	Cllr Shogole MW	Male	PR
Cllr Lebese JM	Male	PR	Cllr Ntsoane NP	Female	PR
Cllr Makgati MA	Male	PR	Cllr Mokone SM	Male	PR
Cllr Ramoshaba RS	Female	PR	Cllr Mathabatha RE	Female	PR
Cllr Mathabatha MD	Female	PR	Cllr Matibidi MI	Male	PR
Cllr Phele RS	Male	PR	Cllr Modula MA	Female	PR
Cllr Marema TG	Female	PR	Cllr Thobejane CM	Male	PR
Cllr Maleka PI	Female	PR	Cllr Makhafola TH	Female	PR
Cllr Mphogo RJ	Female	PR	Cllr Mphahlele MJ	Male	PR
Cllr Hlongoane HM	Female	PR	Cllr Kekana KJ	Male	PR
Cllr Tsela FD	Male	PR	Cllr Mphahlele TJ	Male	PR
Cllr Tlabjane JB	Male	PR	Cllr Mogodi MM	Male	Ward Councillor
Cllr Phaahla SS	Male	Ward councillor	Cllr Makhafola MS	Female	Ward councillor
Cllr Mmako NS	Male	Ward councillor	Cllr Takalo ME	Female	Ward councillor

Cllr Maphoto ME	Female	Ward councillor	Cllr Kgapola LG	Male	Ward councillor
Cllr Mahlobogwane MD	Female	Ward councillor	Cllr Mngomezulu LJ	Male	Ward councillor
Cllr Lekgoathi FP	Female	Ward councillor	Cllr Mphahlele KP	Male	Ward councillor
Cllr Mollo MI	Male	Ward councillor	Cllr Ntlhane LJ	Male	Ward councillor
Cllr Muthwa LS	Male	Ward councillor	Cllr Phogole ML	Male	Ward councillor
Cllr Kekana MP	Male	Ward councillor	Cllr Ramothole	Male	Ward councillor
Cllr Ramaremo	Male	Ward councillor	Cllr Mahlatji	Male	Ward councillor
Cllr Kekana MS	Female	Ward councillor	Cllr Moeti TL	Female	Ward councillor
Cllr Maphoso MW	Male	Ward councillor	-	-	-
Cllr Kekana MA	Female	Ward councillor	-	-	-
Cllr Ledwaba MW	Male	Ward councillor	-	-	-

Council Attendance

Council meetings	Council Date
Council meetings	01/07/2022
Council meetings	27/07/2022
Council meetings	29/08/2022
Council meetings	27/10/2022

Council meetings	12/12/2022
Council meetings	23/01/2023
Council meetings	30/01/2023
Council meetings	06/02/2023
Council meetings	27/02/2023
Council meetings	31/03/2023
Council meetings	27/04/2023
Council meetings	30/05/2023
Council meetings	20/06/2023

Appendix B: Committee and Committee purpose, listing all committees of the Council, the Purpose of each committee and names of councilors

Executive Committee

Chapter 4 of the Municipal Structures Act, section 42 states that if the council of a municipality establishes an Executive committee, it must elect a number of councillors necessary for effective and efficient government, provided that no more than 20 per cent of the councillors or 10 councillors, whichever is the least are elected. An executive committee may not have less than three members. An executive committee must be composed in such a way that parties and interests represented in the municipal council are represented in the executive committee in substantially the same proportion they are represented in the council. A municipal council may determine any alterative mechanism for the election of an executive committee, provided it complies with section 160 (8) of the constitution.

Portfolio Committee

The portfolio committees are clustered as follows:

- Community services
- Local Economic Development, Planning and Housing
- Budget and Treasury
- Roads, Transport and Electricity
- Corporate Services
- Water and Sanitation

Municipal Public Accounts Committee

The committee submit to council their annual wok program on an annual basis. Council in every ordinary council meetings referrers reports to the committee for interrogation and to submit an oversight report on all quarterly reports referred to the committee. They meet quarterly as required by their approved work program and conduct projects visit to ensure quality assurance.

Ethics Committee

The committee report to council on a quarterly basis. They investigate cases of alleged misconduct by councillor and report to council on penalties imposed. The review on a quarterly basis councillor's attendance records and report to the speaker of any councillors who have not comply with rules of orders of council and their policy on code of conduct.

Audit Committee

Audit Committee managed to fulfil its roles and responsibilities as outlined in section 166 of the Municipal Finance Managements Act 56 of 2003 (MFMA) and the approved Audit Committee Charter. The Audit Committee adopted appropriate formal terms of reference as contained in the Audit Committee Charter approved by the Municipal Council, regulated its affairs in compliance with the charter and has discharged its responsibilities as contained therein.

The Audit Committee is supported by the Internal Audit Unit of the Municipality in order to discharge and fulfil its responsibilities.

*Section **166** of the Municipal Finance Management Act No. (MFMA), provides that the Audit Committee shall:*

> *"a. advise the Municipal Council, the political office bearers, the accounting officer and the management of the municipality, on matters relating to:*

i. *internal financial control and internal audit*
ii. *risk management*
iii. *accounting policies*
iv. *the adequacy, reliability and accuracy of the financial reporting and information*
v. *performance management*
vi. *effective governance*
vii. *Compliance with the MFMA and any other applicable legislation.*
viii. *performance evaluation*
ix. *Any other issues referred to it by the municipality or municipal entity.*

b) *Review the annual financial statements to provide the municipal council and the management with an authoritative and credible view of the financial position of the municipality, its overall level of compliance with MFMA or any other applicable legislation.*
c) *Respond to council on any issues raised by the Auditor General in the audit report.*
d) *Carry out such investigations into the financial affairs of the municipality as requested by the municipal council.*
e) *Perform such other functions as may be prescribed"*

Audit Committee Members and Attendance of meetings

Audit and Performance Committee started in July 2020 and their contract was for 3 years which ended in June 2023. Members of Audit and Performance committee signed employment contracts. Performance assessment of Audit and Performance is performed on a yearly basis. Audit and Performance Committee charter is reviewed and approved by Council. Audit and Performance Committee meet quarterly as required by section 166 of MFMA and as in when need arise. From July 2022 to June 2023 Audit and Performance Committee had nine meetings (4 x Ordinary and 3 x Special). Internal Audit plan developed annually and implemented as per the outlined timeframes.

Internal Audit staff are members of Institute of Internal Auditors. Internal Audit Charter and Internal Audit Methodology in place and reviewed annually. Summary of Implementation of Audit Committee Resolutions and Internal Audit Recommendations:

Description	2021/22	2022/23
Audit Committee resolutions	85% (total 169, 144 implemented and 25 outstanding)	90% (total 147, 133 implemented and 14 outstanding)
Internal Audit Recommendations	68% (total 219, 149 implemented and 70 outstanding)	25% (total 182, 154 implemented and 28 outstanding)

Challenges

Delays in implementation of Audit Committee resolutions and Internal Audit recommendations. Shortage of staff in Internal Audit Unit.

Proposed Interventions

Technical support from Stakeholders. Implementation of Internal Audit Implementation Plan.

Committee Attendance

All committees are functional and reporting to council on a quarterly basis.

Council Meetings	Executive committee meetings	Municipal Public accounts committee	Ethics Committee
• 01/07/2022 • 27/07/2022 • 29/08/2022 • 27/10/2022 • 12/12/2022 • 23/01/2023 • 30/01/2023 • 06/02/2023 • 27/02/2023 • 31/03/2023 • 27/04/2023 • 30/05/2023 • 20/06/2023	• 22/07/2022 • 23-28/08/2022 • 27/09/2022 • 21-24/10/2022 • 29/11/2022 • 06/12/2022 • 19-27/01/2023 • 24/02/2023 • 27/03/2023 • 21-26/04/2024 • 29/05/2023	• 28-31/07/2022 • 11/08/2022 • 25-26/08/2022 • 07/09/2022 • 15/09/2022 • 20/09/2022 • 23/09/2022 • 26/09/2022 • 03/10/2022 • 14/10/2022 • 19/10/2022 • 01-02/11/2022 • 07-08/12/2022 • 13/01/2023 • 25/01/2023 • 27/01/2023 • 08-09/02/2023 • 12-15/02/2023 • 28/02/2023 • 01-02/03/2023	• 04/11/2022 • 17/11/2022 • 31/10/2022 • 25/08/2022 • 06/06/2023 • 26/05/2023 • 11/05/2023 • 06/02/2023 • 14/02/2023

		• 06-07/03/2023 • 17-20/03/2023 • 05/04/2023 • 11/04/2023 • 07-08/05/2023 • 12/05/2023 • 16/05/2023	

Appendix C: Organogram of the administrative structure

Attached to the report as appendix C

Appendix D: The Powers and Functions of the Municipality:

Municipal Powers and Functions	Responsible Department
The provision and maintenance of child care facilities;	Community Services
Development of local tourism;	Planning and LED
Municipal planning;	Planning and LED
Municipal public transport;	Community Services/Planning and LED
Municipal public works;	Community Services
Storm water management systems;	Infrastructure Development
Administer trading regulations;	Planning and LED
Provision and maintenance of water and sanitation;	Infrastructure Development
Administer billboards and display of advertisement in public areas	Planning and LED

Administer cemeteries, funeral parlours and crematoria;	Community Services
Cleansing;	Community Services
Control of public nuisances;	Community Services
Control of undertaking that sell liquor to the public;	Planning and LED
Ensure the provision of facilities for the accommodation, care and burial of animals;	Community Services
Fencing and fences;	Infrastructure Development
Licensing of dogs;	Community Services
Licensing and control of undertakings that sell food to the public;	Planning and LED
Administer and maintenance of local amenities;	Community Services
Development and maintenance of local sport facilities;	Community Services
Develop and administer markets;	Planning and LED
Development and maintenance of municipal parks and recreation;	Community Services
Regulate noise pollution;	Community Services
Administer Pounds;	Community Services
Development and maintenance of public places;	Community Services
Refuse removal, refuse dumps and solid waste disposal;	Community Services
Administer street trading;	Planning and LED
Provision of municipal health services.	Community Services

Appendix E: Functions of ward committees, reports submitted by each of those committees, challenges experienced and measures taken to address them.

Chapter 4 of Local Government: Municipal Structures Act, No. 117 of 1998, part 4 on ward committees, section 72, 73 and 74 states that Only Metropolitan and Local Municipalities of the types mentioned in section 8 (c), (d), (g) and (h) and 9 (b), (d) and (f) may have ward committees.

In terms of the powers and functions a ward committee may make recommendations on any matter affecting its ward to the ward councillor or through the ward councillor, to the metro or local council, the executive committee, the executive mayor or the relevant metropolitan sub-council and has such duties and powers as the metro or local council may delegate to it in terms of section 59 of the Local Government: municipal system act, 2000 (Act No.32 OF 2000).

Ward No	Surname & Names	Contact Numbers	Villages	Ward Committee members
1.	Phaahla Serutle Samuel	082 845 9164	Kliphuiwel, Byldrift, Mokgopong, Kgwaripe, Malatane	Makaleng Mokgaetsi Vinolia
				Jeffrey Semakaleng Maphoso
				Madimetja Walter Matlala
				Tlokoane Madimetja Johannes
				Naka Ramasele Johanna
				Ramaesele Martha Bogopa
				Marota Potsiso Ramolokoane
				Tsheoga Ranthoese Marcus
				Mogono Lehloko Maxinah
				Mogashoa Kgalema Vincent
2.	Mmako Nkina Shirley	082 219 6393	Khureng, Seruleng, Mehlareng	Madisha Thabang Michael
				Kekana Mooipa Jan
				Aphana Mosotho Anna
				Kgoetego Kgabo Maureen
				Mampuru Mamanyake Marcia
				Aphane Sadi Martha
				Aphane Martha Pheladi Nnana
				Mogashoa Makakatlele Collins
				Aphane Mathibela Obed
				Sebothoma Bubsy Mashidila
3.	Mollo Matsobane Isaiah	082 414 9504	Ga-Molapo, Gedroogte	Mathoa Daniel Tlhomedi
				Mollo Donald
				Mothoa Makautu Lucy
				Mahlakula Mokibelo Maria

				Maphothoma Mapholo Deborah
				Mmotla Ladikie Julia
				Masemola Lethekwane Bency
				Mollo Mokgalo Solomon
				SelomaneMatshepho Sadi
				Mvundlela Mapule Johanna
4.	**Lekgoathi Fanisa Portia**	**072 869 0017**	**Magatle, Mapatjakeng**	Aphane Lesiba Sam
				Selwane Mmasebotsana Ennylin Tlaishi
				Kekana Patracia Tebogo
				Aphane Francina Mapula
				Ramphisa Maakate Ellah
				Seete Maphefo Baverly
				Mapaisa Sarah Mothepa
				Madisha Nakedi Frans
				Kekana Nkofu David
				Tshehlo Katlego Annah
5.	**Muthwa Lesiba Simon**	**076 386 4558**	**Madisha Ditoro, Madisha Leolo, Motsereng**	Ntsoane Victoria Makobe
				Ngobeni Martin
				Mhlongo Ghatja Thomas
				Lebese Rabhaahle Letta
				Masopoga Dimakatso Maggy
				Madisha Magogo Marcy
				Leso Sekgalabe David
				Madisha Ramogolo Frans
				Lekala Khutso Dimakatso
				Madisha Thabang Alfred
6.	**Kekana Mohlakana Paulos**	**082 266 0494**	**Mamogoasha (Ga-Ntanaties) Bolahlakgomo, Volop,**	Matiave Makgabo Lydia
				Gololo Jefrey Maesela
				Ledwaba Ngwakgwatse Hellen

			Sekgophokgophong	Seolwana Raesetja Julia
				Mmachaka Keratilwe Granny
				Seolwane Friddah Kgadi
				Aphane Tshepho Fortunate
				Mohlanga Mamma Julia
				Nkhuna Makhotswa Jan
				Phahle Madimetja Clemence
7.	**Maphoto Maeshibe Esmy**	**076 072 7274**	**Makweng, Motantanyane Makushaneng**	Shaku Sepoyi Bigman
				Matsetela Rankotsana Sarah
				Matlala Kedibone Eline
				Simanko Molehali Martha
				Lebese Sebolaishi Annikie
				Kekana Maafrika
				Mello Shimane Elias
				Matlala Rosina Raesibe
				Frans Nkuna
				Onicca Matsaung
8.	**Molomo Ramokone Octovia**	**076 335 8137**	**Mathibela, Ga-Mogotlane**	Mojapelo Bodisa Frans
				Mashimbyi Dorcus Mokgaetsi
				Maluleke Mmatlala Enny
				Kekana Motanyane Elizabeth
				Tladi Makotoko Regina
				Mogotlane Mahlatse Brenda
				Maleswena Masehle Clive
				Seolwane Shibe Jane
				Nyalong Mpho Given
				Mogotlane Mosehla Philadelcia
9.	**Mahlobogwane Mapula Dolly**	**076 114 1981**	**Mogoto**	Baloyi Esther Lilly
				Sedibeng Mahlogonolo Daniel
				Ribisi Doctor

				Kekana Lilian
				Kekana Thandi Linah
				Maphoso Paseka Matlhaku
				Vacancy
				Kekana Regina Ngoanamojela
				Sithole Cristina
				Seloana Kgaugelo Ashford
10.	**Ramaremo Madimetja Bernard**	**082 041 6546**	**Hlakano, Sekgweng, Mahlarolla Zebediela Estate**	Taje Tebogo Pretty
				Mashaba Tshepho Valenda
				Nkwana Mpho Mahlatse
				Ndlovu Ntsepa Gloria
				Khutama Mologadi Ennie
				Ledwaba Boitumelo Faith
				Mogotlane Thandi Pheladi
				Aphane Makhulukhulu Alfred
				Phalane Lesiba Ilani
				Phiri Rasheed Sabier
11.	**Kekana Mmasekgokgothi Sandra**	**072 577 9483**	**Sehlabeng, Moshongo Manaileng/Ga-Rafiri**	Mpenyana Tsakane Johanna
				Minyaku Resemate Johannes
				Hlongoane
				Hlongoane Khazamola Stephene
				Tshuku Rephositswe Seshego
				Selolo Roudah Malesele
				Phala Kelello Intelligant
				Mogotlane Jan
				Tjale Neo Magdeline
				Sebiloane Mahlodi Sophy
12.	**Maphoso Mathibela William**	**079 923 9879**	**Moletlane (Sekimimg, Mawaneng, Mogaba, Matjatji),New Stand**	Luvhimbi Mosibudi Meriet
				Kekana Leburwana David
				Kekana Malome Trevor

				Maphoso Edward Nyathe
				Kekana Ngobe Andries
				Sethole Pontsho Rangwato
				Kekana Monyarane Athalia
				Mahlakola Hunadi Conny
				Mogoru Ngwato Mavis
				Maluleka Tebogo Lawrence
13.	**Ledwaba Matlakala Wegan**	**072 222 2900 068 278 8014**	**Hwelereng, Turfpan, Ga-Ledwaba, Makotse, Sepanapudi**	Malebati Mmmatjie Lucy
				Ledwaba Makgadi Paulina
				Ntsoane Levy Klaas
				Mashiane Ennie Mamaropeng
				Ledwaba Kedibone Lesiba Freddy
				Radebe Tebatso Thaini
				Mampa Mamoraka Priscilla
				Mashaba Nkekolo Rosina
				Maapola Mokoanyetji Adel
				RamadimetjaJacobina Ledwaba
14.	**Kekana Mokgaetsi Angelina**	**071 515 5204**	**Rakgwatha, Mathibela, Matome**	Kekana Johanna Mamma
				Sebopa Ramadimetja Rhinette
				Maseko Tshidi Bertha
				Mashimbje Ramadimetja Salminah
				Thole Dimakatje Elizabeth
				Mashalane Raesetja Flora
				Lebese Reuben
				Lebese Maria Ouma
				Nkuna Tsakane Nelly
				Mabunda Jan Douglas
15.		**072 437 9096**	**Zone F, Zone B**	Maja Sephakabatho Kagiso
				Ndlozi Thabo Ntsakisi

	Mogodi Morewane Mpho	**066 270 3982**		Mantjane Mogole Dominic
				Lekgau Raesibe Jennifer
				Phasha Ramogohlo Evelin
				Tchako Tshwarelo Dephney
				Mahlatji Nkwana Jack
				Ramosho Dikgatsu Agnes
				Kgomo Ramatsimela Elsie
				Selepe Mpho Sidwell
16.	**Makhafola Sampolo Joyce**	**079 078 7605**	**Zone S (Phase 1,Phase 2 Phase 3), Bester, Harare**	Mathabatha Maphaswane Glacier
				Modise Meriam
				Mabiletja Khomotso Hunadi
				Phasha Mmagodira Letty
				Mpheroane Tebogo Gift
				Chabalala Raesetja Thabitha
				Manebaneba Itumeleng Sebataolo
				Mohlatlole William Mokete
				Nkosana Mahlatse Patricia
				Ngwenya Fundi Thapelo Johannes
17.	**Kgaphola Ludwick Kgapjane**	**079 862 7813**	**Zone A, Rockville, Zone P,Zone R, Zone Q**	Nkuna Walter
				Moela Jeniffer Matshakgo
				Rachidi Ramatsimela Matilda
				Kgaphola Mante Ireen
				Moela Phomelelo Lesiba
				Lekgau Tetelo Hunadi
				Chiloane Ponagatjo Nergry
				Lekau Johannes Dikgale
				Sebapu Maakibane Maria
				Montjane Mapanyane Stephene
18.	**Sello Seriting Given**	**079 090 1933**		Mosoyho Beauty
				Ntshangase Zwelithinin Cedric

			Zone A(Tleane, Sefako, Caravan Park, Bester 1, Roma, Complex)	Molema Collen Mahlatsi
				Tlabjane James Timmy
				Mashabela Matshidisho Gladys
				Mphahlele Tshaamano Bella
				Peta Seitshiro Reuben
				Ramalla Maphuthi Rosalia
				Masilela Kenneth Mogale
				Sibanada Boitumelo Maditaba
19.	**Takalo Maite Eveline**	**079 067 6859**	**Malekapane, Thamagane, Dithabaneng, Maralaleng, Sefalaolo, Makaepea, Sedimonthole**	Mphahlele Ramalatje Christina
				Medingoane Monyatji Levy
				Mphahlele Refilwe Ramathetja
				Phaladi Nkele
				Tema Rakgoale Irene
				Montjane Ramakgahlele Lethabo
				Lekgau Ramadimetje Cynthia
				Mphahlele Raesebe Vivian
				Mankoe Ramadimetje Mavis
				Phaladi Nthabiseng Mathula
20.	**Mngomezulu Liver John**	**076 498 5290**	**Marulaneng, Lenting, Morotse, Mamatonya, Mallupang, Makgopong**	Leshilo Leeto
				Lakgau Tauntsho Davis
				Leshilo Rategi Matildah
				Manaleng Lekgala Sophy
				Ratau Moses Maredi
				Ntsoane Ramadimetja Ivy
				Nchabeleng Raesibe Regina
				Ngwatwane Elma Betty
				Nengovhela Maemu Richard
				Thaba Martha Monase
21.		**079 816 0606**	**Makurung, Dithabaneng**	Marumo Kamogelo Jankie George
				Leshilo Ramadimetja Abegan

	Mphahlele Kholofela Piet		**(Mmotwaneng, Mallela, Ditlolwaneng, Ga-Lesetja, Thagaetala)**	Mametja Mphaphantshe Mahlatse
				Ramaredi Mabatho Molaba
				Ramaesele Serogole Margret
				Mphahlele Mokwene Gilbert
				Mphahlele Calvin Mashieletja
				Ntlhane Phakisho
				Mankwe Ntswaki
				Maja Ramatsemela Fentse Ashley
22.	**Nkoana Raisibe Thwintshana Francinah**	**078 154 9171 072 710 5478**	**Mamaolo, Moepeng, Tapane, Mampiki, Manaleng, Makgwathane**	Cliford Madimatja Mphahlele
				Matabane Raesetja Ireno
				Ramatsobane Paulina Shaku
				Makgati Ramatsimela Tryna
				Petja Raesetje Sanah
				Shaku Mmampuru Bestina
				Mapholo Ramaesele Smiling Christiana
				Maimane Paulina Mogwela
				Lekoloane Francina Khomotso
				Latakgomo Ramogohlo Tebatjo
23.	**Makgahlele Mamashele Bethuel**	**082 293 5754**	**Patoga, Seleteng, Phalakwane, Bolopa, Hweleshaneng, Bolatjane**	Ntlhane Lucky Shepstone
				Mogoba Mahlasela Regina
				Lekoana Nthabiseng
				Matebane Ramatsobane Albertina
				Mosana Angelina
				Takalo Ramathetje Agnes
				Kgopa Kamoge;o Sophy
				Mphahlele Makghole Messiah
				Maleka Makgohloe Gloria
				Mankoe Raesibe Cathrine

24.	**Nthlane Lepete Jeffrey**	**076 424 5545**	**Matime, Maijane, Makaung, Madilaneng**	Mphahlele Tebogo Ramaesele Emily
				Mapheto Lesiba Samuel
				Mapheto Poncho Ramatsobane
				Madigoe Morwasehlabane Kenneth
				Phogole Phakiso
				Madigoe Nthabiseng Morakong
				Ntsoane Tswarelo Joyce
				Mazwi Dorothy Raesibe
				Montjane Alpheus Morwasegosele
				Ntsoane Daniel Mamoshite
25.	**Phogole Mogome Lipson**	**082 098 6556**	**Lesetsi, Mashite, Nkotokwane, Matinkane**	Lekgau Ramoloetji Rebecca
				Kgasago Masese Simon
				Kgomoeswana Masedile Johannes
				Malahlela Madimetja Lipson
				Tladi Raesetse Kgotlelelo
				Mabala Madimetja Robert
				Mphahlele Suzan Keneilwe
				Rammala Christinah Tiny
				Makgati Mafise Jackson
				Makgoale Leseilane Vivian
26.	**Ramothole Tebogo Raon**	**082 706 2408**	**Staanplaas, Mooiplaas, Malemang, Mogodi, Serobaneng, Sekurung**	Kgomo Rasmaesela Stephina
				Mashampa Fridah Mosima
				Mnisi Mpuputla Sarah
				Lekoloane Kgaogelo Marry
				Maponya Thabang Ishmael
				Rapulane Neo Bridget
				Makoti Molebogeng Christina

				Sekokotla Lesetja Jerry
				Maatlho Lesibana Solomon
				Mello Jeanette Mamokgadi
27.	Mahlatji Mareme Aiphicus	082 387 7496	Ga-Mathabatha, Mashadi, Madikeleng 1, Koeng, Madikeleng 2, Masioneng, Ga-Makgoba, Bodutlulo, Phelindaba, Mahlaokeng, Maseleseleng, Mabowe Park	Aphane Julian Masemola
				Motebejane Margaret Ramatsimela
				Mohlatlole Mashia Christina
				Kgasago Sinah
				Mogwale Stephene Motile
				Kgasago Phistos Mahlahla
				Mosehlane Makudukana Albert
				Makgaretsa Motlatso Veron
				Malatjie Jackie Kalushi
				Ngake Matlale Christinah
28.	Moeti Taugadi Lawrence	079 753 0172	Ga-Mampa, Mashushu Mahlatjane, Matatane, Mphaaneng, Success, Ramonwane	Mohlatlole Saboshili Lizzah
				Malatji Mante Evie
				Montjane Malekotwane Johnson
				Makoti Lekwane Mishack
				Sefala Matsobane Zacharia
				Monnya Noria
				Mamokgopha Maria Given
				Matsobane Raesetja Violet
				Thobejane Julia Thage
				Matsimela Senky Mantjororo
29.	Mphofela Sabulone Mabatane	079 293 5159	Malakabaneng, Dublin, Kappa Ngwaname, Mankele, Motsane, Sekgwarapeng	Thobejane Ramathabathe Merriam
				Malesa Kgolane Esther
				Rakgoale Ditshipi Bethuel
				Matemane Kamogelo Napogadi
				Moela Kenneth Ngwato

				Malese Maatlale Peggy
				Mabiletja Tlou Refilwe
				Makwala Katlego Mphahlele
				Motebejane Makgati Mexina
				Mampa Shirley Ramatsimela
30.	**Mazwi Dimakatso Patricia**	**079 462 1345**	**Tooseng, Tjiane, Malemati, Bothunyeng**	Madigwe Hendrick Makobe
				Tema Onismus Leshitishe
				Matabane Jane Ramatsobane
				Ledwaba Raphaahle Melita
				Mphahlele Raesibe Reginah
				Matlala Rangwato Connie
				Leshilo Ramatsimele Emly
				Mphahlele Tshenolo Norah
				Mphahlele Ramatsimele Irene
				Lekgau Ramathetje Rebecca

Appendix F: Seven largest projects in each ward with start & end dates, their total value, progress and information

Refer to Appendix I of the report on service provider performance report (Capital Projects)

Appendix G: Recommendations of the Audit Committee

Municipal Audit Committee Recommendations		
Date of Committee	**Committee recommendations**	**Recommendations adopted (enter yes) if not adopted (provide explanation)**
21-Oct-2022	Management should ensure that implementation date of internal audit findings is realistic and measurable.	Yes

	2. Management should prioritize the internal audit findings to avoid recurrence.	Yes
	3. Management should complete the management comments and/or action plans on the findings raised by Internal Audit – for accountability purposes.	Yes
	4. Management should prioritise the appointment of Chief Risk Officer when implementing the approved organizational structure.	Yes
	5. Management should prioritise OHS training as it is legislated.	Yes
	6. Management should consider erecting warning signs at Sites owned by the Municipality that state that "the vacant land belongs to the Municipality and there is no thoroughfare. Transgressors will be prosecuted". This may prove to be a good preventative control system.	Yes
	7. Management should continue to follow through all cases on the register with minimum possible cost to the Municipality	Yes
	"8. Management should provide the Committee with proof of condonation of deviation by Council on the appointment of Bravospan Security Service Provider. "	Yes
	9. Contract amount reported for Bravo Span is for the expired contract. The new contract amount for month to month contract should be outlined in the contract register.	Yes
	10. Legal Advisor should provide legal advice on the contract register even if it is administered by SCM.	Yes
	11. Management should verify the registration status of MOD-HOPE with the B9 Practitioners Regulation Authority.	Yes

	12. Management should state contract amounts in all contracts in the contract register.	Yes
	13. Management should review the rental amount between the Municipality and Rusplaas Christian School.	Yes
	14. Management should provide the contract between SITA and the Municipality to the Committee for perusal.	Yes
	15. Management should enforce implementation of by-laws. Transgressors of by-laws should be fined and fines should be collected.	Yes
	16. Management should translate the healthy bank balance into providing service delivery to the community.	Yes
	17. Management should expedite the SCM processes and also ensure that the revised dates on the procurement plan are adhered to.	Yes
	18. Management should pay more attention on implementing the UIFW reduction plan.	Yes
	19. Management should prioritize service delivery KPIs.	Yes
	20. Management should attach Organisational structure on the progress reports so that it can be compared to the employee costs on the financials. This serves as internal control to mitigate the risk of having "ghost employees".	Yes
	21. Management should ensure that all departments report on their compliance matters, especially Technical Services and Planning and LED.	Yes
	22. Management should review the action date concerning the POPI Act workshop. This date should be within three months after the	Yes

	appointment of the officer responsible for POPI Act implementation.	
	23. Management should ensure that all Service Providers comply with registration requirements of their respective registering authorities.	Yes
	24. Management should accelerate appointment of PMU staff.	Yes
	25. Management should ensure that all the projects that are still in the procurement processes (Awaiting Specification and others) are expedited.	Yes
	26. Management should include the "aging vehicles" as a service delivery risk in the risk register.	Yes
	27. Management should consider investigating option for leasing of service delivery vehicles to transfer risk.	Yes
23-Jan-2023	1. While the Committee appreciates the negative impact of the shortage of staff, management should strive to address the Internal Audit findings.	Yes
	2. Management should ensure that their action plan address the root cause of the problem.	Yes
	3. Management should ensure that findings are addressed as per the agreed recommendations and action plan.	Yes
	4. The Risk Management Committee report should cover resolutions raised by the committee and whether or not they implemented.	Yes
	5. Management should ensure that emerging risks are speedily addressed.	Yes
	6. Management should still ensure that COVID-19 risk regulations are complied with.	Yes

	7. Management should speedily resolve matters raised by the Department of Labour on OHS non-compliance by the Municipality.	Yes
	8. Management should present supplementary valuation report that covers the number of ratable and non-ratable properties and the indigent register.	Yes
	9. The risk management report should provide the details with regard to the investigations being conducted in the Municipality.	Yes
	10. Management should provide information on untraceable parties (debtors) and how much they owe the Municipality.	Yes
	11. Management should monitor contracts which are about to expire very closely and provide appropriate information for those with inadequate information	Yes
	12. Management should cover challenges and corrective measures in the ICT report.	Yes
	13. Management should provide ICT steering committee resolutions and how they are being implemented.	Yes
	14. Management should look into the capacity of the landfill site in line with population growth.	Yes
	15. Management should prioritize procuring yellow fleet and their drivers in order to manage the digging of graves adequately.	Yes
	16. Management should include the indigent register (Disaster Relief) as an agenda item on their engagements with Capricorn District Municipality.	Yes
	"17. Management should monitor the progress on matters affecting community services on a monthly basis namely: • Environmental matters • Public Safety	Yes

	• Motor Vehicle Licensing • Emergency Services • Disaster Management • Public Library "	
	18. Management should continue to engage the service provider with the assistance of the Provincial Treasury with a view to addressing the cash flow challenge on the mSCOA.	Yes
	19. Management should adhere to the revised Procurement plan as contemplated.	Yes
	20. Management should review the credit control policy in order to effectively manage the UIFW expenditure.	Yes
	21. Management should implement the remedial action plan that they have developed to address these challenges	Yes
	22. Management should speedup appointment of service providers.	Yes
	23. Management should monitor progress on a monthly basis.	Yes
	24.Management should include the 7 projects in the revised Budget and SDBIP as contemplated.	Yes
	25. Management should include the challenges of electricity, which were articulated verbally, in the next report.	Yes
	26. Management should include, in the report, actions taken on poor performance of service providers in order to track progress on improvement.	Yes
	27. Management should communicate to the service providers the outcome of their performance assessment.	Yes
	28. Management should ensure that the status of the organizational structure report covers remedial actions	Yes

	29. Management should structure the compliance report such that it covers challenges and mitigation measures put in place.	Yes
	30. Management should follow-up with the Department of Sports, Arts and Culture on the PAIA manual.	Yes
	31. Management should incorporate all Internal Audit reviews in the Annual Report and the sequencing of pagination.	Yes
	32. The Municipality and the Traditional Authority should expedite the talks in order to enable the achievement of the 2 LED KPI's that are not achieved.	Yes
	33. Management should implement Infrastructure remedial action as contemplated.	Yes
20-April-2023	1. Council should consider utilizing the Capricorn District Municipality's Financial Misconduct Disciplinary Board in terms of Regulation 4 sub-regulation 8 of the Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings, in financial misconduct cases while the Municipality is still under-staffed or members are conflicted.	Yes
	2. Management should, in consultation with Council, facilitate the training of relevant officials, Council and MPAC members on the Financial Misconduct Disciplinary Board.	Yes
	3. Management should ensure that the 9 months financials for 2022/2023 are compiled to enable them to identify challenges on time.	Yes
	4. Management should find ways to capacitate employees to develop 9 and 12 months AFS instead of relying on skills transfer by service providers.	Yes

	5. Management should speed up the appointment of the right staff at the right positions, especially in top and senior management and in other service delivery functions.	Yes
	6. Management should accelerate the appointing of service providers that will assist in the compilation of 9 months financials and the AFS for 2022/2023.	Yes
	7. Management should resuscitate the Audit Steering Committee meetings.	Yes
	8. The Committee approved that the 2022/2023 Internal Audit Plan be revised such that the expenditure and UIFW audits will be conducted in the 2023/2024 financial year.	Yes
	9. Management is urged to fill the two vacancies that exist in the Internal Audit Unit.	Yes
	10. The municipality should conduct investigation of the UIFW reflecting in the audited 2021/2022 AFS and UIFW reported by Internal Audit in 2022/2023 financial year as required by Circular 68	Yes
	11. The municipality should conduct full investigation on municipal fleet covering fuel, repairs and maintenance. We recommend full investigation in order to get a bigger picture because Internal Audit worked on a sample.	Yes
	12. Management should implement UIFW reduction strategy which outlines processes to assist the Municipality in reducing the UIFW expenditure.	Yes
	13. The Risk Management Committee report should cover resolutions raised by the committee and whether or not they implemented.	Yes
	14. Management should ensure that emerging risks are speedily addressed	Yes

	15. Management should formalize the invaded land whose structures were demolished before the court order was issued in terms of the spatial framework.	Yes
	16. Management should implement their mitigation plans and monitor them on monthly basis	Yes
	17. Management should make resources available to mitigate emerging risks.	Yes
	18. Management should require attorneys to provide a report on recovery of costs in instances where the Municipality won the cases with costs.	Yes
	19. Management should conduct quality checks on the contract reports before they submit them to the audit committee.	Yes
	20. Management should adhere to the revised Procurement plan as contemplated.	Yes
	21. Management should review the credit control policy in order to effectively manage the UIFW expenditure.	Yes
	22. Management should implement the remedial action plan that they have developed to address these challenges.	Yes
	23. Management should speedup appointment of service providers.	Yes
	24. Management should monitor progress on a monthly basis.	Yes
	25. Management should request progress reports from Legal Firms whose contracts has expired and handover the matters to the new Legal Firms upon appointment of Panel of Attorneys.	Yes
	26. Management should accelerate the appointment of panel of consultants.	Yes

	27. Management should ensure that upon appointment, the legal firm SLA must include a clause requiring regular reporting by the latter	Yes
	28. Management should ensure that the status of the organizational structure report covers remedial actions.	Yes
	29. Management should structure the compliance report such that it covers challenges and mitigation measures put in place	Yes
	30. Management should incorporate all Internal Audit reviews in the Annual Report and the sequencing of pagination.	Yes
	31. Management should implement Infrastructure remedial action as contemplated.	Yes
	32. Management should implement the recruitment plan and also strive to comply with the approved Procurement Plan.	Yes
	33. Management should be active Risk owners in their different portfolio. Risk management should be part of the agenda of management meetings.	Yes

Appendix H: Information related to the largest projects agreements and contracts and any public, private partnership

Information related to the largest projects agreements and contracts is not applicable to the municipality.

Appendix I: 2022/2023 Service Provider Performance Schedule

Performance Category and Description

Rating	Performance category	Description
1	Unacceptable performance	Performance does not meet the standard expected for the job
2	Performance not fully effective	Performance meets some of the standard expected for the job
3	Performance fully effective	Performance fully meet all areas of the job
4	Performance significantly above expectations	Performance is significantly higher than standard expected in the job
5	Outstanding performance	Performance far exceeds the standard expected of a jobholder at this level

Performance Summary

Department	Number of Service Providers Assessed	Service providers not assessed	Rating				
			1	2	3	4	5
Technical Services	26	02	03	02	19	0	0
Community Services	03	0	0	01	02	0	0
Planning and LED	05	01	0	0	04	0	0

Corporate Services	18	01	0	04	11	02	0
Budget and Treasury	09	0	0	0	09	0	0
Total	61	04	03	07	45	02	0

Item No.	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
1.	Tholangkhutso Trading & Projects JV Makgata Construction (Contractor)	Upgrading of access road from gravel to tar: Kliphuiwel	5 months	Technical Services	Project is on completion	17/01/2022	17/06/2022	R5,038,473.27	R00	3	Performance fully effective	None	None
2.	Dolmen Engineers cc	Upgrading of access road from gravel to tar: Kliphuiwel	5 months	Technical Services	Project is on practical completion	17/01/2022	17/06/2022	R1 309 564.19	R00	3	Performance fully effective	None	None

Item No.	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
3.	Nkoane Phaahle General Maintenance	Development of Recreational Facilities Lekurung (ward 30)	5 months	Technical Services	Contract Lapsed	01/01/2022	10/06/2022	R9,010,204.00	R1 302 902.49	2	Performance not fully effective	Poor performance	Email was send for penalties
4.	Maswika consulting Engineers	Development of Recreational Facilities Lekurung (ward 30)	5 months	Technical Services	Contract Lapsed	01/01/2022	10/06/2022	R1 036 761.60	R00	n/a	n/a	n/a	Service provider was irregularly appointed. No work allocated. Service provider appointed on the 01 June 2022
5.	Selema Plant Hire	Professional service provider for hiring of plant	36 months	Technical Services	In operation	15/04/2019	15/04/2022.	As per the bid tariffs	R 1 114 299.98	3	Performance fully effective	None	None

Item No.	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
6.	Morwamogale Trading enterprise	Resealing of Unit A internal street	4 months	Technical services	Project is on Completion	09/02/2022	07/06/2022	R5 303 420.45	R00	2	Performance not fully effective	Contractor took long to finalise the snack list of the project	Management to engage with the contractor to finalise the project
7.	Marumo Consulting Engineers	For the professional services for the provision of storm-water drainage: Mogotlane	36 months	Technical Services	In operation	13/12/2018	30/12/2022	R2 226 589.54	R00	n/a	n/a	n/a	Service provider was irregularly appointed. No work allocated. Service provider appointed on the 01 June 2022

Item No	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
8.	Jovi Holdings	Ga-Makgoba Re-gravelleling & Stormwater	3 months	Technical services	Project is On Completion	01/02/2022	01/05/2022	R5 507 991.93	R00	3	Performance fully effective	None	None
9.	Silverwell Business Enterprise (Turnkey)	Upgrading of Mogoto to Moshongo access road from gravel to tar and stormwater control	8 months	Technical Services	Project is On Completion	01/04/2022	27/01//2023	R16 466 959.83	R 574 468.94	3	Performance fully effective	None	None
10	Zebacraft and Thantsha Mamorare Construction Jv	Maijane/Makaung/Makaepea road: phase 02	05 months	Technical Services	In operation	20/01/2023	20/07/2023	R7 001 5 94.65	R00	3	Performance not fully effective	Progress not satisfactory	Intervention meetings held to improve progress

Item No.	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
11	Zakumi Consulting Engineers	Maijane/Makaung/Makaepea road: phase 02	05 months	Technical Services	In operation			R1 279 306,91	R00	3	Performance not fully effective	Progress not satisfactory	Intervention meetings held to improve progress
12	Kingki Electrical & Construction.	Manaileng Electrification	04 months	Technical Services	Project is on practical Completion	11/02/2021	22/04/2022 Contract Extended	R3 632 962,00	R00	3	Performance fully effective	Delays in energising by ESKOM and Cable Theft	Existing connections energise and stolen cables require budget to be replaced
13	Mulanga Consultant Engineer							R159 377,60	R00	3	Performance fully effective	None	None
14	Risima Project Management Turnkey	Mamogoasha Electrification	04 months	Technical Services	Busy with Constructions	07/02/2022	07/06/2022	R4 516 758,40	R00	1	Unacceptable performance	Poor performance	Contractor has been recommended for termination

Item No.	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
15	Aspire Safety Consultants (Pty) Ltd & A New Awakening Trading	Bolahlakgomo Electrification	03 months	Technical Services	In operation	24/02/2022	24/05/2022	R1 592 646,39	R00	1	Unacceptable performance	Poor performance	Contractor has been recommended for termination
16	Volt Consulting								R00	3	Performance fully effective	None	None
17	Risima Project Management Turnkey	Design and installation of 14 High mast Lights	02 months	Technical Services	At design stage	13/09/2022	13/11/2022	R4 600 982.10	R00	1	Unacceptable performance	Non-performance	Service provider has supported withdrawal letter
18	Simolola JV EEMMIRATES Turnkey	Electrification of 150 connections in Matjatji village	04 months	Technical Services	Designs Completed Construction to	13/09/2022	13/03/2023	R2 661 983-31	R239 578.50	3	Performance fully effective	None	None

Item No.	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
					commence Jan 2023								
19	Maruputl eLa Consultin g Engineer s	Upgrading of internal street Zone B	06 months	Technical Services	In operation	12/09/2 022	03/04/2 023	R7 600 516.80	R00	3	Performan ce fully effective	None	None
20	LMC Enterpris e JV Temosho dan Construct ion	Upgrading of internal street Zone B	06 months	Technical Services	Practical Completion	12/09/2 022	03/04/2 023	R7 129 142.10	R3 174 777.26	3	Performan ce fully effective	None	None
21	Emole	Completion of Municipal Building	08 months	Technical Services	In operation	12/09/2 022	02/06/2 023	R9 589 393.51	R2 313 660.55	3	Performan ce fully effective	None	None
22	Lumar Consultin g	Upgrading of Mathabatha Road	06 months	Technical Services	In operation	25/01/2 023	31/05/2 023	R1 023 392.32	R00	3	Performan ce fully effective	None	None

Item No	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
	Engineers												
23	Tholangkhutso Trading & Projects	Upgrading of Mathabatha Road	08 months	Technical Services	In operation	25/01/2023	25/08/2023	R13 734 425.47	R366 970.76	3	Performance fully effective	None	None
24	Big Pun /Malerate JV(Turnkey)	Upgrading of Dithabaneng Road	08 months	Technical Services	In operation	01/04/2023	01/12/2023	R21 447 522.04	R1 640 378.80	3	Performance fully effective	None	None
25	Tshwane Engineering /Jovi	Upgrading of Kliphuiwel Road	06 months	Technical Services	In operation	20/01/2023	20/07/2023	R8 057 163.40	R1 337 988.32	3	Performance fully effective	None	None
26	Mantabo 2 Air-conditioner	Building and maintenance		Technical Services	In operation	28/02/2022	28/02/2024	R117 860.05	R534 683.61	3	Performance fully effective	None	None
27	Mascon Trading	Operation and	36 months	Community Services	Contract lapsed	01/03/2020	28/02/2023	R14 898 250	R1 205 250	2	Performance not fully effective	Lack of water hinder the	Service provider buys water for drinking

Item No.	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
		maintenance of landfill site										cleaning of tyres of truck entering exiting the site.	and ablution
28	Manthabo2 Air-conditioning	Cleaning of illegal dumping	36 months	community Services	Contract lapsed	01/02/2020	31/01/2023	As the bid rates of R1 999.85	R307 284	3	Performance fully effective	None	None
29	Selema Plan Hire Construction	Cleaning of illegal dumping	36 months	community Services	In operation	01/03/2023	28/02/2026	As the bid rates of R70 061, 76	R00	3	Performance fully effective	None	None
30	IT Master Consultant	Provision of services, support and hardware for the ICT production and DR environment.	36 months	Corporate services	Expired in 2021	Contract expired	Contract expired	As per the rates of the contract	R40 000.00	3	Outstanding performance	None	None

Item No	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
31	Bafana Ncube incorporated	Appointment of panel of attorneys	03 years	Corporate Services	Contract extended	23/02/2018	Extended until finalisation of their current matter	As per the bid tariffs	R00	3	Performance fully effective	None	None
32	SC Mdhluli attorneys INC	Appointment of panel of attorneys	03 years	Corporate Services	Contract extended	23/11/2018	Extended until finalisation of their current matter	As per the bid tariffs	R00	2	Performance not fully effective	Failure to provide regular updates	Requests regular updates
33	Popela Maake Attorneys	Appointment of panel of attorney	03 years	Corporate Services	Contract extended	23/02/2018	Extended until finalisation of their current matter	As per the bid tariffs	R220 304-50	2	Performance not fully effective	Failure to provide regular updates	Requests regular updates

Item No.	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
34	Modise Mabule INC	Appointment of panel of attorneys	03 years	Corporate Services	Contract extended	23/02/2018	Extended until finalisation of their current matter	As per the bid tariffs	R00	3	Performance fully effective	None	None
35	Makhubela Attorneys	Appointment of panel of attorneys	03 years	Corporate Services	Contract extended	23/02/2018	Extended until finalisation of their current matter	As per the bid tariffs	R00	3	Performance fully effective	None	None
36	Mahowa Inc Incorporated	Appointment of panel of attorneys	03 years	Corporate Services	Contract extended	23/02/2018	Extended until finalisation of their current matter	As per the bid tariffs	R00	2	Performance not fully effective	Failure to provide regular updates	Requests regular updates

Item No.	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
37	Verveen Attorneys	Appointment of panel of attorneys	03 years	Corporate Services	In operation	07/11/2021	07/11/2024	As per the bid tariffs	R1 126 432-00	4	Performance significantly above expectations	None	None
38	Lebea and Associates Attorneys	Provision of legal services	12 Months	Corporate services	Contract extended until 23 January 2023.	24/01/2020	Extended for six month or until finalisation of current matters.	As per quotation	R1 369 454-50	4	Performance significantly above expectations	None	None
39	Mapotene Mangena Incorporated	Provision of legal services	03 years	Corporate services	In operation	07/01/2021	07/01/2024	As per quotation	R962 240-00	3	Performance fully effective	None	None

Item No	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
40	Net star	Fleet Management Service (Vigil Monitoring System)	24 months	Corporate Services	Running on a month basis	28/02/2023	28/02/2025	R209 585.76	R43 085.19	3	Performance fully effective	None	None
41	West bank	Fleet Management Services (Vigil Monitoring System)	60 months	Corporate Services	Running on a month basis	02/06/2020	02/06/2026	As per service rendered	R32 885.11	3	Performance fully effective	None	None
42	Fedility ADT	Monitoring and Security Services	24 months	Corporate Services	Running on a month basis	07/07/2018	07/06/2020(extended on month to month)	R24 672.96	R2276.26	3	Performance fully effective	None	None
43	Nashua	Leasing of photocopiers	36 months	Corporate Services	Running on a month basis	01/12/2015	30/11/2018 (extended on month	R 2 002 536.72	R108 395	2	Performance not fully effective	Machines depreciated and break	Appointment of service provider through competitive

Item No.	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
							to month)					from time to time	bidding process
44	Telkom	Provisioning communication services	60 months	Corporate Services	Still in operation	14/03/2018	13/03/2023	R2 349 675.00	R121 407.93	3	Performance fully effective	None	None
45	BravoSpan	Provision of physical secuorty	Month to month	Corporate Services	in operation	01 Nov 2021	On a month to month	R747 477.00	R7 938 943.21	3	Performance fully effective	None	None
46	Vodacom	Bulk messaging (for communication	Month to month	Corporate Services	In operation	21 August 2015	On a month to month	As per usage	R677.34	3	Performance fully effective	None	None
47	Kgolo Institute	Training of employees and councillors	24 months	Corporate Services	Service provider appointed on the 01 June 2022. In operation but	01 June 2022	01 June 2024	Determined by a total of the quotations	R00	n/a	n/a	n/a	No work allocated. Service provider appointed on the 01 June 2022

Item No.	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
48	Rusplaas Christian model school.	Rusplaas is leasing municipal property for purpose of operating a private school in a monthly rental.	30 years	LED & Planning	Still in operation	01/01/2019	31/12/2049	R2265 per months	R6795.00	3	Performance fully effective	None	None
49	IEC	IEC is leasing two offices at cultural centre in the monthly rental of R1400	Indefinite unless parties decide to terminate	LED & Planning	Still in operation	24/06/2008	Until the contract is terminated by notice	R1400 Per Month	R4200.00	3	Performance fully effective	None	None
50	Vodacom. 254 Unit A –	Vodacom is leasing the municipal property for the purpose	9 years 11 months	LED & Planning	Still in operation	01/11/2012	30/09/2022	R1200 Per Month	R3600.00	3	Performance fully effective	None	None

Item No	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
	BS:22528	of installing aerial network											
51	Red Ants security relocation and eviction services	Professional services for land reaction invasion Unit	36 months	LED & Planning	In operation	02/11/2020	02/11/2023	As per the pricing schedule in the SLA	R00	None	None	None	No work performed during second quarter
52	Mod-Hope Properties	Professional service for compilation of general valuation roll and maintenanc	5 years	LED & Planning	In Operation	27/08/2021	30/06/2027	As per bid tariff	R1 739 709.23	3	Performance fully effective	None	None

Item No.	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
		e of supplementary valuation roll											
53	Nora Elle Pty	Supply and delivery of toilet papers	36 months	Budget & Treasury	In operation.	01/03/2020	28/02/2023	As per the bid rates of R291 per bundle	R00	3	Performance fully effective	None	None
54	Mailtronic Direct Marketing Printing	Printing and folding of monthly municipal statement	36 Months	Budget & Treasury	In operation	01/04/2019	29/02/2020 contract expired and it is extended from month to month)	R2 904 249.60	R200 173.27	3	Performance fully effective	None	None

Item No.	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
55	CDM // LNM	Provision of water	Indefinite	Budget and Treasury	In operation	01/07/2018	Until revised	The municipality collects 30% revenue collected per annum and pay CDM 70%	R20 618 936.00	3	Performance fully effective	None	None
56	BCX	Implementation of MSCOA (SOLAR)	36 months	Budget and Treasury	In operation	25/07/2020	25/07/2023	R 6 000 000.	R476 724.68	3	Performance fully effective	None	None
57	Maximum Profit Recovery Pty ltd	Professional Service Provider to conduct VAT contingency review for Lepelle	3 Years	Budget and Treasury	In operation	22/10/2020	22/10/2023	8,625% commission (inclusive of VAT)	R1 481 254.40	3	Performance fully effective	None	None

Item No	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
		Nkumpi Municipality											
58	Governor Risk Solutions CC	Professional Service Provider of Insurance for Lepelle Nkumpi Municipality for a period of 36	3 Years	Budget & treasury	In operation	01/10/2021	30/09/2024	R2 296 782.00 per annum	R90 299.00	3	Performance fully effective	None	None
59	Reakgona Travel	Professional Service for Travel Management	24 Months	Budget and Treasury	Still in Operation	02/12/2021	02/12/2023	18% Commission	R460 915.00	3	Performance fully effective	None	None
60	Fidelity Cash Solutions	Security Services for Cash Collection for a Period of 24 Months (contract expired and it is	2 Years	Budget and Treasury	In operation	01/03/2018	29/02/2020 contract expired and it is extended from month	R556 365.60	R65 596.26	3	Performance fully effective	None	None

Item No.	Service Provider	Project Description	Duration of Contract	Responsible Department	Project Status	Project Start Date	Project End Date	Contract Amount	Annual Expenditure	Performance Rating	Performance category	Reasons for poor Performance	Measures taken to improve performance
		extended from month to month)					to month)						
61	Makgata Construction	Supply and delivery of electrical tools for a period of 24 months (As and when required)	24 Months	Budget and Treasury	In operation	01/06/2022	01/06/2024	R2 317 977.23	R00	3	Performance fully effective	None	None

Appendix J: Senior Managers' disclosures of financial interest

Attached as appendix J

Appendix K: Revenue by Source, Operating Expenditure and Capital Expenditure

Monthly Projections of Revenue to be collected by Source: Year: 2022 AND 2023

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June

Revenue by Source	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual
Property rates	2,864,490.08	3,216,813.97	2,864,490.08	3,227,358.71	2,864,490.08	3,228,097.12	2,864,490.08	3,228,347.67	2,864,490.08	3,284,158.47	2,864,490.08	3,239,494.50	2,864,490.08	3,243,790.23	2,864,490.08	3,244,960.35	2,864,490.08	3,246,723.72	2,864,490.08	3,248,723.72	2,864,490.08	3,249,875.92	2,864,490.08	3,298,581.47
Refuse Removal Revenue	593,384.08	586,589.30	593,384.08	586,669.50	593,384.08	588,013.95	593,384.08	586,709.60	593,384.08	586,749.70	593,384.08	526,165.55	593,384.08	586,789.80	593,384.08	581,448.75	593,384.08	581,157.63	593,384.08	565,491.32	593,384.08	441,246.52	593,384.08	585,667.00
Grants	31,003,074.83	117,677,342.97	31,003,074.83	5,804,649.40	31,003,074.83	120,344.25	31,003,074.83	1,011,964.17	31,003,074.83	102,987.98	31,003,074.83	85,330,135.56	31,003,074.83	509,549.13	31,003,074.83	991,179.16	31,003,074.83	113,088,996.99	31,003,074.83	33,333.32	31,003,074.83	-10,653,436.26	31,003,074.83	24,783.12
Interest & Investment Income	1,097,476.67	787,502.88	1,097,476.67	589,567.32	1,097,476.67	1,085,450.61	1,097,476.67	1,276,381.95	1,097,476.67	1,351,144.16	1,097,476.67	3,774,173.21	1,097,476.67	2,214,633.97	1,097,476.67	n/a	1,097,476.67	4,206,628.20	1,097,476.67	2,254,428.88	1,097,476.67	5,807,045.45	1,097,476.67	2,463,036.55
Rent of facilities & equipment	27,833.83	30,836.79	27,833.83	25,880.27	27,833.83	22,402.01	27,833.83	18,488.98	27,833.83	24,054.19	27,833.83	4,347.82	27,833.83	41,338.49	27,833.83	3,826.08	27,833.83	34,647.12	27,833.83	20,495.50	27,833.83	19,365.06	27,833.83	15,017.24

Interest Earned on Outstanding Debtors	1,285,127.42	5,004,814.38	1,285,127.42	1,738,846.84	1,285,127.42	5,125,645.72	1,285,127.42	1,630,191.33	1,285,127.42	1,616,146.81	1,285,127.42	5,195,379.27	1,285,127.42	1,646,224.19	1,285,127.42	1,822,296.84	1,285,127.42	1,843,672.03	1,285,127.42	1,849,917.18	1,285,127.42	1,775,540.04	1,285,127.42	1,893,182.61
Fines	1,005,108.83	2,006.52	1,005,108.83	1,000.00	1,005,108.83	200.00	1,005,108.83	9,689.13	1,005,108.83	3,800.00	1,005,108.83	3,300.00	1,005,108.83	3,700.00	1,005,108.83	3,650.00	1,005,108.83	38,513.03	1,005,108.83	4,750.00	1,005,108.83	5,450.00	1,005,108.83	5,000.00
Other	10,977,506.83	143,923.19	16 278 444.68	107,959.57	18 603 936.77	-262.45	14,368,495.58	717,787.70	14,368,549.5868	675,860.51	14,368,549.58	-	10,977,506.83	6,810,704.91	16 278 444.68	207,699	18 603 936.77	17,087,356.40	10,977,506.83	571,882.52	16 278 444.68	516,882.35	18 603936.77	933,150.09
Total Revenue by Source	**52,244,991.33**	**129,289,914.62**	**52,244,991.33**	**13,112,743.86**	**52,244,991.33**	**10,591,772.88**	**52,244,991.33**	**5,219,177.87**	**52,244,991.33**	**4,530,445.76**	**52,244,991.33**	**98,566,644.35**	**52,244,991.33**	**1,857,127.48**	**52,244,991.33**	**6,855,060.18**	**52,244,991.33**	**123,042,338.72**	52,244,991.33	**8,549,022.44**	52,244,991.33	**1,161,969.08**	52,244,991.33	**9,222,013.42**

Monthly Projections of Operating Expenditure for each vote: Year 2022 and 2023

Operating Expenditure by Vote	Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun	
	Projection	Actual	Projection	Actual	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R
Executive and Council	3,871,808.33	2,932,269.79	3,871,808.33	3,526,472.91	3,871,808.33	3,120,055.28	3,871,808.33	3,024,125.46	3,871,808.33	3,074,933.03	3,871,808.33	3,018,002.50	2,993,944	n/a	3,488,839.67	n/a	3,403,003.18	3,403,003	3,871,808.33	3,222,162.32	3,871,808.33	4,573,930.24	3,871,808.33	2,784,237.00
Municipal Manager	1,643,003.58	489,385.55	1,643,003.58	571,527.36	1,643,003.58	612,912.87	1,643,003.58	784,155.71	1,643,003.58	2,538,326.22	1,643,003.58	1,092,633.85	3,405,447	n/a	1,185,424.26	n/a	613,807.10	613,807	1,643,003.58	663,527.23	1,643,003.58	982,874.45	1,643,003.58	632,236.51
Corporate Services	7,165,436.75	8,024,914.91	7,165,436.75	5,303,677.42	7,165,436.75	7,696,335.25	7,165,436.75	4,618,296.22	7,165,436.75	5,488,415.69	7,165,436.75	5,107,401.53	5,706,866	36,382	3,497,946.54	n/a	5,357,262.62	5,357,263	7,165,436.75	4,628,416.01	7,165,436.75	5,856,628.50	7,165,436.75	6,862,692.39
Budget & Treasury	7,165,577.17	1,593,370.57	7,165,577.17	2,256,044.59	7,165,577.17	4,590,365.47	7,165,577.17	3,647,473.61	7,165,577.17	2,609,747.58	7,165,577.17	1,874,905.76	1,729,646	4,067,944	19,338,678.64	1,885,044	1,798,897.72	1,798,898	7,165,577.17	8,722,131.83	7,165,577.17	4,716,043.12	7,165,577.17	3,991,455.56

Operating Expenditure by Vote	Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun	
	Projection	Actual	Projection	Actual	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R	Opex R	Rev R
Community Services	5,711,947.75	3,417,271.26	5,711,947.75	4,311,561.53	5,711,947.75	4,011,169.67	5,711,947.75	3,731,106.67	5,711,947.75	4,123,772.74	5,711,947.75	3,576,810.50	5,378,695	1,381,437	4,035,186.79	1,002,644	4,195,410.28	4,195,410	5,711,947.75	3,979,500.66	5,711,947.75	4,146,729.11	5,711,947.75	4,442,417.66
Planning and Development	2,417,727.50	1,210,543.62	2,417,727.50	1,632,616.07	2,417,727.50	1,190,886.95	2,417,727.50	1,163,421.31	2,417,727.50	1,381,764.70	2,417,727.50	1,019,061.64	1,383,247	3,267,983	1,074,143.03	3,317,416	1,185,395.57	1,185,396	2,417,727.50	1,689,591.32	2,417,727.50	3,474,572.24	2,417,727.50	1,533,938.76
Infrastructure Services	8,325,312.25	2,497,082.72	8,325,312.25	3,191,446.63	8,325,312.25	3,329,466.45	8,325,312.25	3,932,834.69	8,325,312.25	3,101,513.32	8,325,312.25	1,794,520.42	4,686,654	10,610,873	2,112,242.55	649,956	3,513,046.73	3,513,047	8,325,312.25	3,503,234.78	8,325,312.25	1,455,519.87	8,325,312.25	3,051,669.16
TOTAL	36,300,813.33	20,164,838.42	36,300,813.33	20,793,349.51	36,300,813.33	24,551,191.94	15,944,178.00	20,901,413.67	15,944,178.00	22,318,473.28	15,944,178.00	17,483,336.20	25,284,498	1,857,127	34,732,461.48	6,855,060	20,066,823.20	20,066,823	36,300,813.33	26,408,564.15	36,300,813.33	25,206,297.53	36,300,813.33	23,298,647.04

Monthly Projections of Capital Expenditure for each vote: Year 2022 and 2023

Expenditure by Vote	Jul		Aug		Sep		Oct		Nov		Dec		Jan		Feb		Mar		Apr		May		Jun	
	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual	Projection	Actual
Corporate Services	657 600.00	n/a	767 200 .00	n/a	876 800 .00	n/a	1,53 3,75 0.00	n/a	1,53 3,75 0.00	1,5 41, 244 .91	1,53 3,75 0.00	161 204 7.84	1,0 93, 860 .00	n/a	1,3 12, 632 .00	n/a	1,31 2,63 2.00	1,2 50, 720 .24	948 012 .00	2,25 7	1 239 708 .00	1,35 3,98 4.90	692 761 .15	3,1 74, 920 .80
Community & Social Services	3 992 187.17	n/a	4 657 551 .69	n/a	5 322 916 .22	n/a	1,93 3,33 3.33	n/a	1,93 3,33 3.33	n/a	1,93 3,33 3.33	n/a	5,7 66, 414 .34	n/a	5,9 19, 697 .20	265, 989. 00	4,91 9,69 7.20	n/a	4 997 559 .09	n/a	5 535 269 .58 1	n/a	4 988 988 .11	n/a
Infrastructure Services	7 805 483.83	n/a	9 106 397 .81	n/a	10 407 311 .78	n/a	291, 666. 67	n/a	291, 666. 67	n/a	291, 666. 67	n/a	6,8 54, 494 .11	n/a	8,9 45, 392 .94	n/a	8,94 5,39 2.94	n/a	949 389 4.9	13,6 00,6 28.0 0	103 150 93. 33	9,15 1,43 3.27	745 896 4.1 4	588 ,96 0.0 0

TOTAL	12 635 271.00	n/a	14 741 149 .50	n/a	16 847 028 .00	n/a	12,177,094.67	n/a	12,177,094.67	904 ,80 8.75	12,177,094.67	2,757,338.24	14, 488 ,01 8.45	n/a	16, 950 ,97 2.14	2,358,880.57	15,950,972.14	1,769, 820 .24	3 156 836 .63	15,857,962.90	16 709 310 .91	10,505,418.17	17 075 955 .41	3,763, 880 .80

Appendix L: Performance of Conditional Grants excluding MIG

Grant	2023	2022
Equitable share	301 329 053	275 926 000
Financial Management Grant	1 629 784	1 719 761
EPWP	1 370 864	1 969 000
INEP	340 990	3 010 010
Municipal Disaster grant	-	5 617 401

Appendix M: Capital Expenditure on new assets programme and on upgrade/renewal programmes showing the actual of the prior year

Project	Budget	Expenditure
0.52 km of internal street upgraded from gravel road to surfaced road and storm water control by June 2023 at Kliphuiwel (phase 3)	9 626 278.00	6 055 400.26
1km of internal street upgraded from gravel road to surfaced road and storm water control by June 2023 at Dithabaneng village	7 804 813.82 MIG and 4 595 186.18	10 077 046.47
2km of internal street upgraded from gravel road to surfaced road and storm water control by June 2023 at Ga-Mathabatha village (phase 2)	14 554 466.00	7 766851.36
1.5km of internal street upgraded from gravel road to tar by June 2023 at Lebowakgomo Zone B	8 500 000.00	6 283 753.89
2.5km of internal street upgraded from gravel to block paving by June 2023 at Mogoto Moshongo access	5 000 000.00 own funding and 7 000 000.00	7 961 185.19
4.8km of access road upgraded from gravel road to surfaced road and storm water control by June 2023 at Maijane/Makaung/ Makaepea village by June 2023 (Phase 2)	7 678 535.00 own funding and 4 965 857.00 MIG	4 843 640.44

Appendix N: Adjusted Budget information

Attached as annexure N of the report

Appendix O: Capital Projects per ward

Refer to chapter 3 of the report on service delivery performance

Appendix P: Not Applicable in terms of municipal powers and functions

Appendix Q: Service backlogs experienced by the community where another sphere of government is responsible for providing the service.

Service to Households	2011 (as per census results)		2016 (as per census results)	
	Total backlog	Percentage	Total backlog	Percentage
No electricity	4809	8%	1261	2%
Water below RDP standard	14501	24%	18300	30%
Sanitation below RDP standard	29827	50%	37604	38%
No weekly/bi-weekly refuse removal services	47082	79%	47588	78%

Appendix R: Not Applicable in terms of municipal powers and functions

Appendix T: Powers and Functions of the Municipality

Specific Powers and Functions were assigned to Lepelle-Nkumpi Local Municipality in terms of Notice of Establishment (Notice No. 307) which was published in Limpopo Provincial Government Notice No. 307 of 2000.

The Powers and Functions of the Municipality are as follow:

Municipal Powers and Functions	Responsible Department
The provision and maintenance of child care facilities;	Community Services
Development of local tourism;	Planning and LED
Municipal planning;	Planning and LED

Municipal public transport;	Community Services/Planning and LED
Municipal public works;	Community Services
Storm water management systems;	Infrastructure Development
Administer trading regulations;	Planning and LED
Provision and maintenance of water and sanitation;	Infrastructure Development
Administer billboards and display of advertisement in public areas	Planning and LED
Administer cemeteries, funeral parlours and crematoria;	Community Services
Cleansing;	Community Services
Control of public nuisances;	Community Services
Control of undertaking that sell liquor to the public;	Planning and LED
Ensure the provision of facilities for the accommodation, care and burial of animals;	Community Services
Fencing and fences;	Infrastructure Development
Licensing of dogs;	Community Services
Licensing and control of undertakings that sell food to the public;	Planning and LED
Administer and maintenance of local amenities;	Community Services
Development and maintenance of local sport facilities;	Community Services
Develop and administer markets;	Planning and LED
Development and maintenance of municipal parks and recreation;	Community Services
Regulate noise pollution;	Community Services
Administer Pounds;	Community Services
Development and maintenance of public places;	Community Services
Refuse removal, refuse dumps and solid waste disposal;	Community Services
Administer street trading;	Planning and LED

Provision of municipal health services.	Community Services

The division of powers and functions between the district municipalities and local municipalities were adjusted by Limpopo MEC for Co-Operative Governance in terms of Sections 16 and 85 of the Municipal Structures Act, 1998 and published in Provincial Gazette No. 878, dated 07 March 2003.

The following district municipal powers and functions were transferred to Lepelle-Nkumpi Municipality:

Municipal Powers and Functions	Responsible Department
Solid waste disposal sites;	Community Services
Municipal roads;	Infrastructure Development
Cemeteries and crematoria;	Community Services
Promotion of local tourism; and	Planning and LED
Municipal public works relating to any of the above functions or any other functions assigned to the local municipality.	Community Services

Appendix U: 2022 and 2023 Audit Action Plan

Finding	Root Cause	Recommendation	No. of Years Repeated	Reason Repeated	Responsible Person	Due Date	Action Plan	Management Approval Comments	CFO Approval Comments	IA Approval Comments
Matters Affecting Audit										

Reclassification of trade payables amount from accruals account during the current reporting period.	Inadequate Review of AFS.	Management should ensure that accruals and trade payables accounts opening amount for the current reporting period, 2022/23 are restated.	Not Applicable	Not Applicable	Daphney Moroaswi	24-Aug-2024	Management will ensure that accruals and trade payables accounts opening amount for the current reporting period, 2022/23 is restated.	Adherence of the action plan.	Adequate review of AFS and supporting documents .	Management should strengthen controls over the review of the AFS and the supporting documents for accurately and Completeness.
CDM – Creditor closing amount overstated with VAT output inappropriately accounted for	Inadequate review of AFS	1. Management should ensure that CMD Creditor amount of the municipality is accounted for in accordance with VAT Act requirements and that it is accurate and complete. 2. The reported transaction should be investigated and remedial action be implemented.	Not Applicable	Not Applicable	Daniel Mathekga	23-Aug-2024	Ensuring correct accounting for CDM creditor with respect to VAT	Perform and review VAT Control Account on a monthly basis to ensure the accuracy of Output VAT.	Perform and review Vat Control account on a monthly basis to ensure the accuracy of Output VAT	Management should review CMD Creditor amount of the municipality to ensure that it is accounted for in accordance with VAT Act requirements on a monthly basis.
Impairment of receivables from non-exchange incorrectly determined	Inadequate review of AFS	1. Management should ensure that all receivables are assessed for any indication of impairment efficiently. 2. Management should further ensure that the impairment is calculated based on inputs that have been outlined in the policy of	Not Applicable	Not Applicable	Daniel Mathekga	23-Aug-2024	To review the impairment policy in order to accommodate the correct approach with respect to government debts.	To review the impairment policy on or before end February 2023.	To adhere to the action plan.	The reviewed impairment policy should be implemented.

		the municipality that was reviewed and approved by Council.								
Finding	**Root Cause**	**Recommendation**	**No. of Years Repeated**	**Reason Repeated**	**Responsible Person**	**Due Date**	**Action Plan**	**Management Approval Comments**	**CFO Approval Comments**	**IA Approval Comments**
Other Important Matters										
Policies and Procedures not reviewed and approved	Lack of review of policies	The accounting Officer should ensure that all policies of the municipality are reviewed and approved to ensure that the municipality is updated with the latest norms and standards.	Not Applicable	Not Applicable	1. Rudzani Ramuhulu 2. Stella Mphahlele	29-Mar-2024	Will ensure that all policies of the municipality are reviewed and approved to ensure that the municipality is updated with the latest norms and standards.	To review the policies on or before the end of the financial year.	To review the policies on or before 30 June 2024.	1. Reviewal of the Policies should be aligned to the 2023/2024 financial year to avoid recuring of the finding, we recommend that the policies be approved by April 2024. 2. The reviewed policies should be submitted to Council for approval. 3. Management should ensure that the policies are reviewed as outlined in the paragraph of the

										review of the policies.
Critical vacant executive positions	Shortage of Staff in Human Resources Management and non - compliance to the approved recruitment plan.	Municipal Council should facilitate appointment Executive managers and other critical funded vacant positions to ensure that an effective control environment is maintained and the municipality complies with the Systems Act and thus achieving its set goals and targets.	Not Applicable	Not Applicable	1. Stella Mphahlele 2. Morongwe Monyepao	29-Mar-2024	1. Management will review the Recruitment plan to ensure that all critical positions are prioritised. 2. Implementation of the approved recruitment plan as per the dates outlined in the plan.	Action Plan approved	Adherence to the action plan.	The root cause for non-adherence to the recruitment plan should be identified and addressed to avoid recuring non implementation of the recruitment plan.
Approval of a tender not recommended by the Bid Evaluation Committee	Non - Compliance to SCM Regulations	1. Management should ensure compliance with SCM regulations to avoid irregular expenditure 2. Management should investigate the population of bids to identify any other similar transgression and implement corrective measures.	Not Applicable	Not Applicable	Rudzani Ramuhulu, Dorothy Diale	30-Jun-2024	In cases where the BAC awards a tender which was not recommended by the BEC, BAC will provide the Accounting Officer with the reasons of disagreement with the BEC's recommendati	To ensure SCM regulations are thoroughly followed.	To review the minutes of BEC and BAC for proper recommendations to the Accounting Officer.	1. Training should be provided to the Bid Committees. 2.Municipal Manager should return the reports to the Adjudication Committee to incorporate statement outlining the reason why they differ with the recommended bidder by Evaluation

							on as required by the Act.			Committee as required by the Act.
Disciplinary board was not fully functional in current financial year and the term of membership is not clear in the Terms of Reference	The appointed Disciplinary Board is not effective due to the shortage of staff e.g Unavailability of Legal Advisor, Executive Manager Corporate Services and conflicted members of the board e.g Chief Audit Executive as most of the financial misconduct matters were identified by Internal Audit and the Chief Audit Executive will not adjudicate on those matters.	• Management should ensure that the Disciplinary is fully composed and functional throughout the year. • Management should align the Terms of Reference to the regulations.	Not Applicable	Not Applicable	Morongwe Monyepao	30-Mar-2024	1. Letter was written to CDM to request that LNM utilise their Disciplinary Board while awaiting for appointment of Executive Manager Corporate Services and Legal Advisor. 2. Follow - Up letter to CDM to determine progress on addressing the request to Utilise District Disciplinary Board Accelerate the process of appointment of staff.	Agree to the Action Plan completed.	Adherence to the action plan.	Management should accelerate the process of appointment of staff which affect the composition of the Disciplinary Board.
Indicator Com 04: Number of operations conducted on law	Inadequate review of quarterly and	• Management must examine the population to which the misstatement relates to and understand the cause of the misstatement and to make	Not Applicable	Not Applicable	1. Donald Maphoru 2. Matee Seduma	23-Feb-2024	Agree the quarterly and Annual PMS report to the evidence file	Review PMS thoroughly before submission .	Review the PMS thoroughly on a	Manager PMS should review the SDBIP, PMS quarterly and Annual Reports to

enforcement operations of By-Laws and National Traffic Act conducted per annum	Annual PMS reports.	the appropriate adjustments in the annual performance report. • Management should implement proper reviews of the Portfolio of Evidence and the Annual Performance Report to ensure that the actual performance reported is complete.					for accuracy and completeness.		quarterly basis.	ensure compliance to SCM Regulations.
Indicator Com 01 Number of weekly waste collection services provided by June 2023 within Lebowakgomo township one day per week per zone (Zone A, S, R, P2, Q, F, BA, B, IA and C	Inadequate review of the SDBIP, Quarterly and Annual PMS Reports.	1. Management must examine the population to which the misstatement relates to and understand the cause of the misstatement and to make the appropriate adjustments in the annual performance report. 2. Management should implement proper reviews of the Portfolio of Evidence and the Annual Performance Report to ensure that the actual performance reported is valid and supported by valid and accurate supporting evidence.	Not Applicable	Not Applicable	1. Donald Maphoru 2. Matee Seduma	23-Feb-2024	Review the 2023/2024 IDP and SDBIP to ensure that the indicators are measurable	IDP and SDBIP to be checked and verified before submission	Ensure that the action plan is implemented.	Manager PMS should review the SDBIP, PMS quarterly and Annual Reports to ensure compliance to SCM Regulations.
Indicator Tec 01: Number of kilometers of internal street planned for	Inadequate review of the Quarterly and Annual PMS Report	1. Management must examine the population to which the misstatement relates to and understand the cause of the misstatement and to make	Not Applicable	Not Applicable	1. Donald Maphoru 2. Matee Seduma,	23-Feb-2024	Review the SDBIP to ensure that relevant information is	SDBIP to be checked and verified before submission	To adhere to the action plan	Manager PMS should review the SDBIP, PMS quarterly and Annual reports to

upgrading from gravel road to paving block at Lebowakgomo Zone B by June 2023		the appropriate adjustments in the annual performance report. 2. Management should ensure that roll-over projects in the SDBIP are reviewed properly.					currently captured			ensure compliance to SCM regulations
AOPO Indicator PLED 03: Number of newly established SMME's provided with technical support is incomplete	Inadequate review of the SDBIP, Quarterly and Annual PMS reports.	1. Management must examine the population to which the misstatement relates to and understand the cause of the misstatement and to make the appropriate adjustments in the annual performance report. 2.Implement proper record keeping by ensuring that the actual performance reported in the annual performance reported is valid, accurate (recorded in the correct financial year) and a complete reflection of actual performance achieved as at year-end.	Not Applicable	Not Applicable	1. Donald Maphoru 2. Matee Seduma,	23-Feb-2024	Agree the progress reported to the evidence file for completeness and accuracy.	SMME progress report to be checked and verified before submission	To adhere to the action plan	Manager PMS should review the SDBIP, PMS quarterly and Annual Reports to ensure compliance to SCM Regulations.
AOPO Indicator PLED 02: Number of existing SMME's provided with	Inadequate review of the SDBIP, Quarterly and	1. Management must examine the population to which the misstatement relates to and understand the cause of the misstatement and to make	Not Applicable	Not Applicable	1. Donald Maphoru 2. Matee Seduma,	23-Feb-2024	Agree the reported information to the evidence file for	SMME report to be checked and verified before submission	To adhere to the action plan.	Manager PMS should review the SDBIP, PMS quarterly and Annual Reports to ensure compliance

technical support by June 2023 is incomplete	Annual PMS reports.	the appropriate adjustments in the annual performance report. 2. Implement proper record keeping by ensuring that the actual performance reported in the annual performance reported is valid, accurate (recorded in the correct financial year) and a complete reflection of actual performance achieved as at year-end.					completeness and accuracy.			to SCM Regulations.
1. Repairs and Maintenance misclassified in the AFS disclosure	Inadequate review of Annual Financial Statements	Management should ensure that the municipality discloses material line items separately as required by the GRAP standards.	Not Applicable	Not Applicable	1. Daphney Moroaswi 2.Rudzani Ramuhulu	23-Aug-2024	Management will ensure that the municipality discloses material line items separately as required by the GRAP standards.	To ensure correct classification of items before the preparations of AFS	To review the mapping during preparations of AFS to allow correct classifications and compliance with GRAP 1 and 36.	Management should strengthen controls obn the review of AFS and the supporting documents.
AOPO Indicator PLED 02: Number of existing SMME's provided with technical	Inadequate review of the SDBIP, Quarterly and Annual PMS reports.	1.Management must examine the population to which the misstatement relates to and understand the cause of the misstatement and to make the appropriate adjustments in the annual performance	Not Applicable	Not Applicable	1. Donald Maphoru 2. Matee Seduma,	23-Feb-2024	Review SDBIP to ensure that accurate and correct information is captured.	SBIP to be checked and reviewed before submission	To adhere to the action plan.	Manager PMS should review the SDBIP, PMS quarterly and Annual Reports to ensure compliance

support by June 2023 is incomplete		report .2. Implement proper record keeping by ensuring that the actual performance reported in the annual performance reported is valid, accurate (recorded in the correct financial year) and a complete reflection of actual performance achieved as at year-end.								to SCM Regulations.
Indicator Tech 21:Number of additional households planned for connection to electricity grid at Manaileng village by June 2023	Inadequate review of Quarterly and Annual PMS reports	Management should ensure that: 1. Management must examine the population to which the misstatement relates to and understand the cause of the misstatement and to make the appropriate adjustments in the annual performance report. 2. Management to ensure that actual reported achievements have occurred in the current year under review.	Not Applicable	Not Applicable	1. Donald Maphoru 2. Matee Seduma,	28-Jun-2024	Agree the reported progress to the evidence submitted and further conduct physical verification of projects to confirm the accuracy of the reported information.	evidence and report on physical verification to be checked before submission	The department should adhere to the action plan.	Manager PMS should review the SDBIP, PMS quarterly and Annual Reports to ensure compliance to SCM Regulations.
Indicator PLED 01: Number of Local reference committee meetings (Community	Inadequate review of Quarterly and Annual Performance Reports	1.Management must examine the population to which the misstatement relates to and understand the cause of the misstatement and to make the appropriate adjustments	Not Applicable	Not Applicable	1. Donald Maphoru 2. Matee Seduma,	28-Jun-2024	agree quarterly and annual performance report for	Report on Local reference Committee to be checked	To adhere to the action plan	Manager PMS should review the SDBIP, PMS quarterly and Annual Reports to ensure compliance

Works Programme facilitated per annum is incomplete		in the annual performance report. 2. Implement proper record keeping by ensuring that the actual performance reported in the annual performance reported is valid, accurate (recorded in the correct financial year) and a complete reflection of actual performance achieved as at year-end.					accuracy and completeness.	before submission		to SCM Regulations.
The presentation and disclosure of the indicators is not in accordance with the Performance Management and Reporting Framework (FMRF)	Inadequate review of SDBIP, Quarterly and Annual Performance Reports.	1. Management to re-look at the reasons provided for mitigation measures to improve performance and provide evidence to corroborate the reason. 2. Management to ensure that mitigating measures indicated can be corroborated.	Not Applicable	Not Applicable	1. Donald Maphoru 2. Matee Seduma,	28-Jun-2024	agree the quarterly and annual performance report to ensure accuracy and completeness.	Managements reports to be checked and verified before submission	To adhere to the action plan.	Manager PMS should review the SDBIP, PMS quarterly and Annual Reports to ensure compliance to SCM Regulations.
Invoices due after 30 days from date invoice was received.	Management did not ensure that all the suppliers' invoices received during the year are settled within 30	Management should ensure that all suppliers' invoices received during the year end are within 30 days after date on which the invoice was received by the municipality.	Not Applicable	Not Applicable	Nancy Masemola	28-Jun-2024	Invoices will be investigated to verify validity then the outcomes will determine	To pay within 30 days upon receipt of the invoice as required in	To pay within 30 days upon receipt of the invoice as required in terms of	In cases where there are disputes that delays payment within 30 days all correspondences with the affected service providers

	days after the date of invoices received.						whether to reverse them on the system and/or register or not.	terms of S65 O MFMA.	S65 of MFMA	should be kept for future reference.
Differences identified in opening and closing balances of retention account balance for the current reporting period between AFS/TB/GL and retention listing.	Inadequate review of AFS and supporting documents.	Management should ensure that retention listings as underlying records to the reported amount in the AFS/TB/GL are agreed in the preparation of the annual financial statements.	Not Applicable	Not Applicable	Nancy Masemola	23-Aug-2024	The difference will be investigated to determine whether to reduce/increase the register or the system.	To verify the closing balance after the submission of the audit report.	verify and compare the opening balances to the closing balances during review of reconciliation.	Management should strengthen controls over the reviews oif the AFS and Supporting documents for accuracy and completeness
There was a difference of R875 412, 21 identified between unallocated deposits register and amount recorded in the financial statements under the current	Management did not ensure that unallocated deposits amount for the current reporting period in the annual financial statements, trial balance and general ledger is supported by credible, accurate and	Management should ensure that unallocated deposits amount as reported in the annual financial statements is accurately and completely supported.	Not Applicable	Not Applicable	Daniel Mathekga	29-Jun-2024	To prepare monthly reconciliations and regular updates of Unallocated deposits.	Ensure adherence of the Action plan.	Ensure adherence of the action plan.	Monthly reconciliation should be reviewed for accuracy and Completness by the CFO.

reporting period.	complete underlying financial records.									
Lack of trade payables reconciliation and age analysis schedules	Internal Control Deficiencies.	•Management should ensure that reported financial information of trade payables balance is supported by credible and accurate underlying financial records.	Not Applicable	Not Applicable	Nancy Masemola	24-Aug-2024	to perform reconciliation and age analysis of payables on a monthly basis.	Perform and review reconciliation on a monthly basis.	Ensure adherence to the action plan.	Agree to the Action Plan.
There is no evidence that the DTI was notified about the local content awarded bids	Non - compliance to SCM Regulations.	Management must ensure that subsequent to the awarding bids, the local content-related procurements are reported to the DTI.	Not Applicable	Not Applicable	Rudzani Ramuhulu	29-Jun-2024	Management will ensure that subsequent to the awarding bids, the local content-related procurements are reported to the DTI.	To ensure compliance with SCM Regulations.	Adherence of the action plan.	Checklist on implementation of SCM Regulations should be developed and updated when appointing service provider as part of strengthening controls on SCM processes.
SCM PRACTITIONERS not part of the bid committees.	Non - compliance to SCM Regulations.	Management must ensure that at least one SCM Practitioner should be included in each bed evaluation and bid adjudication committees.	Not Applicable	Not Applicable	Rudzani Ramuhulu	29-Jun-2024	Management will ensure that at least one SCM Practitioner should be included in each bed evaluation and bid	Composition of committees are in line with SCM Regulation.	Composition of bid committees are formed in line with SCM Regulations.	Management should adhere to the SCM Regulations during composition of Bid Committees.

							adjudication committees.			
Purchase agreement form for the sale of land are not signed by the delegated officials resulting the incorrect accounting treatment being applied	Internal Control Deficiency	1.The accounting officer should establish adequate controls surrounding the sale of land ,which include the establishment of a policy for land sales, standard operating procedures to ensure that all the purchase agreement form are signed before any third party initiates payments for the land inventory and the delegated officials are aware of their roles and responsibilities. 2. Management should revisit the population to establish the full extent of the additional inventory disclosure required and the unallocated deposits payable related to the sale of land transactions which have not been presented in the Annual Financial Statements which were provided for audit and establish the process for correction. This information should be provided to the auditors for assessment due to the complexity, staff capacity and timing for additional	Not Applicable	Not Applicable	1. pleasure Setsiba 2. Matee Seduma	29-Jun-2024	benchmarking with other municipalities over the processes and procedures related to alienation/disposal of Municipal Land.	Skills gaps register, training requests and capacity building to be verified and signed-off before submission	The department should ensure that the action plan is implemented.	Management should ensure that Purchase agreement form for the sale of land are signed by the delegated officials when selling the land.

		audit to be performed. The auditor after assessing the information will then provide feedback on whether or not adjustments will be allowed. 3.Management should assess the capacity within the LED department regarding skills required are adequate and in compliance with the requirements of MFMA and best practises of selling of Land sites.								
Receivables from non-exchange transactions - Presentation and Disclosure	Inadequate review of AFS	Management should implement adequate review processes on the review of the financial statements to ensure that the financial statements are adequately reviewed before they are submitted for audit.	Not Applicable	Not Applicable	Daphney Moroaswi	23-Aug-2024	Management will review the financial statements to ensure that the financial statements are accurate.	Review of AFS	To implement the action plan.	Management should strengthen controls on review of AFS and the supporting documents.
Repairs and maintenance incorrectly classified	Inadequate review of AFS	Management should implement adequate review processes on the financial statements to ensure that the financial statements are adequately reviewed before they are submitted for audit.	Not Applicable	Not Applicable	Daphney Moroaswi	24-Aug-2024	Fuel & Oil and Repairs and maintenance will be disclosed separately	Review of AFS	Adherence of the action plan	Management should strengthen controls on review of AFS and the supporting documents.
1. Cash on hand not supported	Inadequate review of AFS.	Management should ensure that reported financial information of cash on hand balance is supported by actual hard cash on hand	Not Applicable	Not Applicable	Nancy Masemola	24-Aug-2024	the posting of transaction to be investigated and corrected	Perform and review bank reconciliations.	To adhere to the action plan.	Management should strengthen controls on review of AFS and the

		and appropriate supporting documentation.					to clear the petty cash balance of R18 000.			supporting documents.
Statement of budget vs actual Non-compliance with GRAP 24	Inadequate review of AFS.	Management should implement effective internal controls such as review of the statement of budget vs actual before submitting to audit to ensure that the financial statements are accurately presented and complies with GRAP.	3	Inadequate review of AFS.	Daphney Moroaswi	24-Aug-2024	Management will implement effective internal controls such as review of the statement of budget vs actual	To ensure compliance with GRAP 24	Proper review of AFS.	Review of the statement of budget vs actual and agree the figures to AFS as required by GRAP 24.
Fleet Management Vouchers not signed	Internal Control deficiency.	1. Management should ensure that corrective internal control measures are implemented and that fleet management vouchers are duly authorised. 2. The reported cases should be investigated and corrective measures be instituted.	Not Applicable	Not Applicable	1. Phuti Somo 2.Stella Mphahlele	29-Jun-2024	Fleet Officer to ensure that the fleet voucher is signed by the supervisor for approval of filing of fuel.	Action Plan Approved	The department to ensure the implement ation of action plan.	Admin Manager should review the fleet voucher on a monthly basis to ensure completeness and accuracy.
Unspent Conditional Grants and Receipts	Inadequate review of Financial Information	1. Management should ensure that there are adequate reviews performed to ensure that annual financial statement provided for audit are accurate. 2. Management should follow up on the incorrect accounting for the grant and	Not Applicable	Not Applicable	Daphney Moroaswi	24-Aug-2024	Management will ensure that there are adequate reviews performed to ensure that annual financial statement	Adequate review of AFS	Adherence of action plan.	Action plan adress the root cause.

		institute corrective measures.					provided for audit are accurate.			
Supplier in service with the state.	Non - Compliance to SCM Regulations.	Management must ensure that there are effective reviews and monitoring of controls to ensure that the municipality complies with the SCM regulations and prescripts.	Not Applicable	Not Applicable	Rudzani Ramuhulu	29-Jun-2024	Management will ensure that cession holders are vatted before the cession is approved.	To comply with the applicable legislations.	To ensure compliance with the applicable legislations .	Checklist should be developed and updated when appointing service providers to ensure compliance with SCM Regulations.
Prior year adjustments incorrectly accounted for	Inadequate review of AFS.	1. Management should ensure that there are adequate reviews performed on the annual financial statements in order to ensure that annual financial statement provided for audit fairly present financial performance and position of the municipality as required by GRAP 1 paragraph 17 and section 122 (1) of the MFMA. 2. The reported matter followed up and corrective measures be implemented.	Not Applicable	Not Applicable	Daphney Moroaswi	24-Aug-2024	Management will ensure that there are adequate reviews performed on the annual financial statements in order to ensure that annual financial statement provided for audit fairly present financial performance and position of the municipality as required by GRAP 1	Adequate review of the AFS .	Adequate review of AFS to enable quality submission of AFS.	Action Plan adresses the root cause

							paragraph 17 and section 122 (1) of the MFMA.			
1. Not all active contracts are recorded in the commitment register	Inadequate review of AFS and supporting documents.	Management must ensure that effective reviews and monitoring of controls are established and implemented to ensure that the commitment register is complete and accurate.	Not Applicable	Not Applicable	Rudzani Ramuhulu	24-Aug-2024	Commitment register will be updated to include all the Commitments	Adequate review of commitment register with the contract register.	Adequate review of AFS.	1. Commitment register should be updated and reviewed on a monthly basis. 2. Agree the commitment register to AFS for accuracy and completeness.
Procurement of goods and service without a valid contract/SLA : Nashua Limpopo Office	Poor contract management	1. Management should ensure that reviews on compliance are performed regularly to ensure that there are valid contract/SLA and appropriate council resolutions in place for all procurement extensions of goods and services above 15% of the original contract amount are effected. 2. Management should ensure that reviews on compliance are performed to ensure there is adherence to section 116 (3) (b) before the extensions for all procurement of goods and services above 15% of the original contract amount are	Not Applicable	Not Applicable	Rudzani Ramuhulu	29-Jun-2024	Management will ensure that contract extension is done within the applicable laws and regulations.	Ensure compliance with the applicable legislations	To comply with applicable legislations .	Action Plan adresses the root cause.

		effected. 3. Management should revisit the population within contract register and were expenditure incurred has been identified for expired contracts this should be assessed for irregular expenditure.								
Contracts from the prior year contract register not included in the current year final contract management register.	Inadequate review of AFS and Supporting documents.	Management must ensure that effective reviews and monitoring of controls are established and implemented to ensure that the final contract management register is complete and accurate.	Not Applicable	Not Applicable	Rudzani Ramuhulu	29-Jun-2024	Management will ensure that the contract register is updated and reviewed	Review completeness of the contract register	Review the accuracy of the contract register.	Contract register should be updated and reviewed on a monthly basis.
Differences identified between cash book balance in TB/GL/AFS and cash book balance in the bank reconciliation	Inadequate review of AFS and Supporting Documents,	Management should ensure that reported financial cash and cash equivalents is supported by accurate and credible supporting documents.	Not Applicable	Not Applicable	Daphney Moroaswi	23-Aug-2024	Management will ensure that reported financial cash and cash equivalents is supported by accurate and credible supporting documents.	Perform and review bank reconciliation on a monthly basis.	AFS are accompanied by correct supporting documents	Review of AFS and supporting documents for accuracy and completness.
Agency fees report amount not agreeing with the	Inadequate review of AFS.	1. Management should ensure that the amounts disclosed on the financial statements are supported by	Not Applicable	Not Applicable	1. Daniel Mathekga 2.	23-Aug-2024	To prepare monthly reconciliations	Adherence to the action plan.	Adequate review of AFS.	1. Monthly reconciliation on license fee should be reviewed by

financial statements		accurate and complete underlying records. 2. Management should implement adequate review processes on the financial statements to ensure that the financial statements are adequately reviewed before they are submitted for audit.			Masopo Mametja		of licensing fees			senior official for accuracy and completeness. 2. Review of AFS and supporting documents.
The disclosure of the contingent liabilities is incomplete.	Inadequate review of AFS and Supporting Documents.	Management should adjust the contingent liability amount disclosed as per the external legal confirmation	Not Applicable	Not Applicable	Daphney Moroaswi	23-Aug-2024	Management will adjust the contingent liability amount disclosed as per the external legal confirmation	Adequate review of AFS and supporting documents.	To ensure corporate services submit accurate register before the submission of AFS.	1. Agree the Litigation register to the legal confirmation forms from the Legal Firms for completeness of the contingent liability or contingent assets. 2. Review of the litigation register for accuracy and completeness by Executive Manager Corporate Services.
Limitation on the confirmation of the amount disclosed in the Annual Financial Statements.	Inadequate review of AFS and supporting documents.	Management should provide the auditors with the correct details of the attorneys representing the municipality so that we can perform alternative procedures.	Not Applicable	Not Applicable	Stella Mphahlele	23-Aug-2024	Litigation Register to be updated on a monthly basis. Executive Manager Corporate Services to review the	Action Plan Approved.	The department to ensure the implementation of the action plan.	Action Plan addresses the root causes.

							Litigation Register on a monthly basis to ensure that all the legal firms are updated in the register.			
The case was omitted from the prior period error note	Inadequate review of AFS and supporting documents.	Management should disclose the prior period error in the notes to the AFS to ensure fair presentation.	Not Applicable	Not Applicable	Daphney Moroaswi	23-Aug-2024	Management will disclose the prior period error in the notes to the AFS to ensure fair presentation.	Adherence to the action plan.	Adequate review of AFS and supporting documents.	Action Plan addresses the root cause.
1. Disclosure note 44 non-compliance with GRAP 1.33	Inadequate review of AFS	Management should implement effective internal controls such as review of the financial statements before submitting to audit to ensure that the financial statements are accurately presented and complies with GRAP.	Not Applicable	Not Applicable	Daphney Moroaswi	23-Aug-2024	Management will implement effective internal controls such as review of the financial statements before submitting to audit to ensure that the financial statements are accurately presented and	Adherence to the action plan.	Adequate review of AFS.	Agree the financial statements to the supporting documents for accuracy and completeness.

							complies with GRAP.			
2. Unauthorized expenditure Register does not agree to the amount per the statement of financial performance.	Inadequate review of AFS	The management should implement effective internal controls such as review of the financial statement before submitting to audit to ensure that the financial statements line items are supported by credible and complete underlying financial records.	Not Applicable	Not Applicable	Daphney Moroaswi	23-Aug-2024	The management will review the financial statement before submitting to audit to ensure that the financial statements line items are supported by credible and complete underlying financial records.	Adherence to the action plan.	Adequate review of AFS.	Action Plan address the root cause.
Instances of unauthorized expenditure were not investigated or finalized as at 30 June 2023 to determine if any person is liable for the expenditure	Inadequate capacity of MPAC	Management should establish mechanisms to ensure that investigations into instances of prior year unauthorised expenditure are done timeously, to ensure that consequence management is effectively implemented.	Not Applicable	Not Applicable	1. Stella Mphahlele 2. Joyce Mphahlele	29-Jun-2024	1. Provision of Training to MPAC Committee. 2. To develop MPAC schedule of Meetings to investigate UIFW as referred by Council. 3. Adherence to MPAC	Action Plan Approved.	The unauthorised expenditure will be reported to Council to authorise the expenditure. in terms of section	Management should provide MPAC with relevant information on time.

							Schedule of meetings. 4. Investigation of 2022/2023 and quarterly UIFW for 2023/2024		28 of the MFMA.	
Instances of unauthorized expenditure were not investigated or finalized as at 30 June 2023 to determine if any person is liable for the expenditure	Inadequate capacity of MPAC	Management should establish mechanisms to ensure that investigations into instances of prior year unauthorised expenditure are done timeously, to ensure that consequence management is effectively implemented.	Not Applicable	Not Applicable	1. Stella Mphahlele 2. Joyce Mphahlele	29-Jun-2024	1. Provision of Training to MPAC Committee. 2. To develop MPAC schedule of Meetings to investigate UIFW as referred by Council. 3. Adherence to MPAC Schedule of meetings. 4. Investigation of 2022/2023 and quarterly UIFW for 2023/2024	Action Plan Approved.	Adherence of action plan.	Management should provide MPAC with relevant information on time.
Opening balance of 2022/23 irregular	Inadequate capacity of MPAC	Management should establish an action plan to be implemented to ensure that all non-compliances	Not Applicable	Not Applicable	1. Stella Mphahlele 2. Joyce	29-Jun-2024	1. Provision of Training to MPAC Committee.	Action Plan Approved.	Adherence to the	Management should provide

expenditure as per UIFW register not investigated or finalized as at 30 June 2023		identified are followed up and corrective measures established to address non-compliances identified so to implement consequence management processes.			Mphahlele		2. To develop MPAC schedule of Meetings to investigate UIFW as referred by Council. 3. Adherence to MPAC Schedule of meetings. 4. Investigation of 2022/2023 and quarterly UIFW for 2023/2024		action plan.	MPAC with relevant information on time.
Key Performance Area - Basic Service Delivery- Com 03- Percentage of illegal dumping removed within municipal clusters (mafefe & Mathabatha cluster, zebediela	Inadequate review of Quarterly and Annual PMS Reports	1. Management should ensure that SMART targets are set for the following period and adequate reviews performed. 2. Management to ensure that the evidence provided is in line with the indicator target and that auditors are able to re-perform and re-calculate the actual performance.	Not Applicable	Not Applicable	1. Donald Maphoru 2. Matee Seduma	23-Feb-2024	Review the IDP and SDBIP to ensure reliability and accuracy of the annual performance report.	IDP and SDBIP to be checked and verified before submission for quality assurance	The department should implement according to the action plan.	Manager PMS should review the SDBIP report to ensure that the SDBIP is aligned to the IDP as required by PMS Regulations.

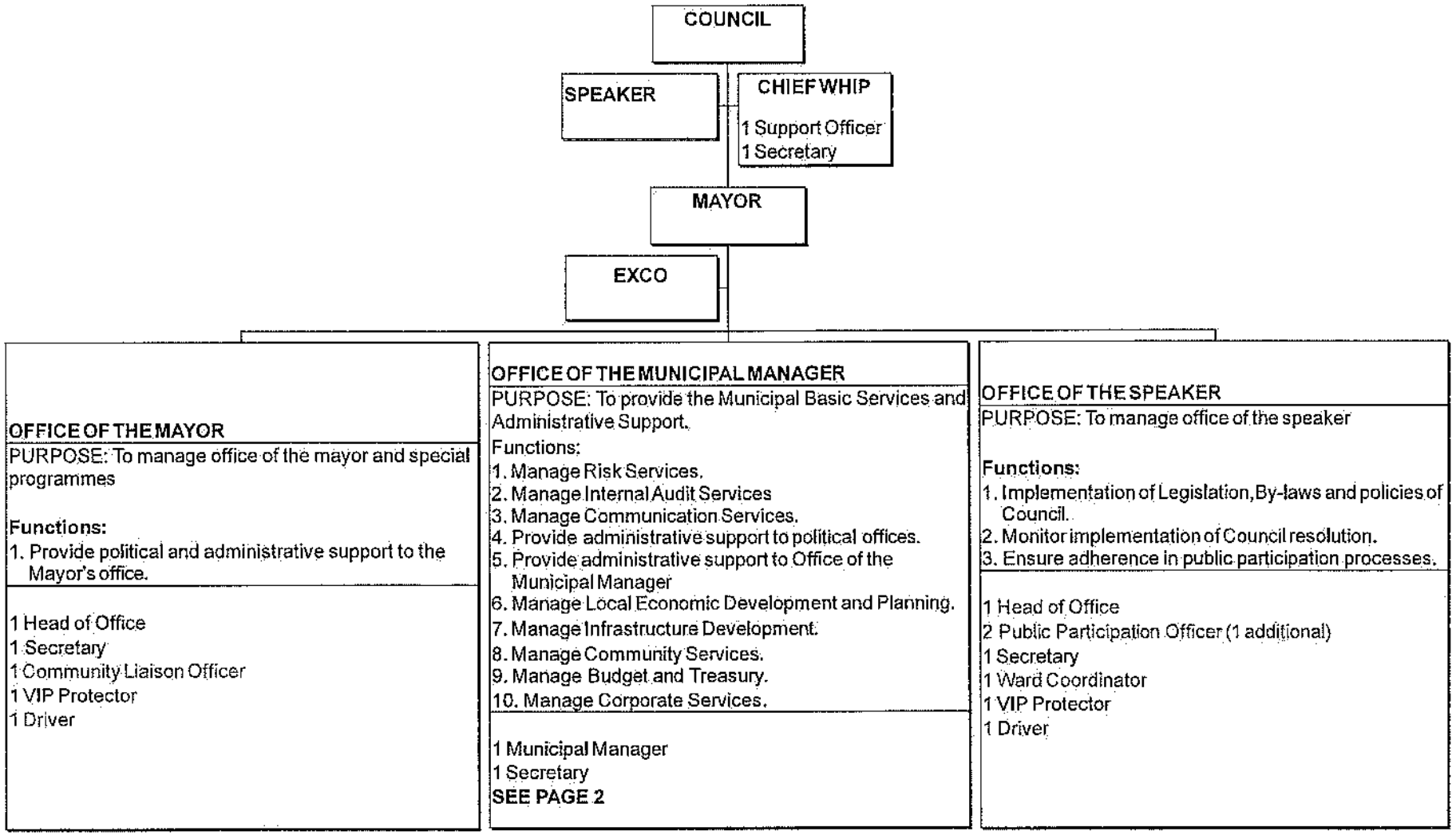
cluster, mphahlele cluster and Lebowakgomo cluster									

VOLUME II: AUDITED FINANCIAL STATEMENTS

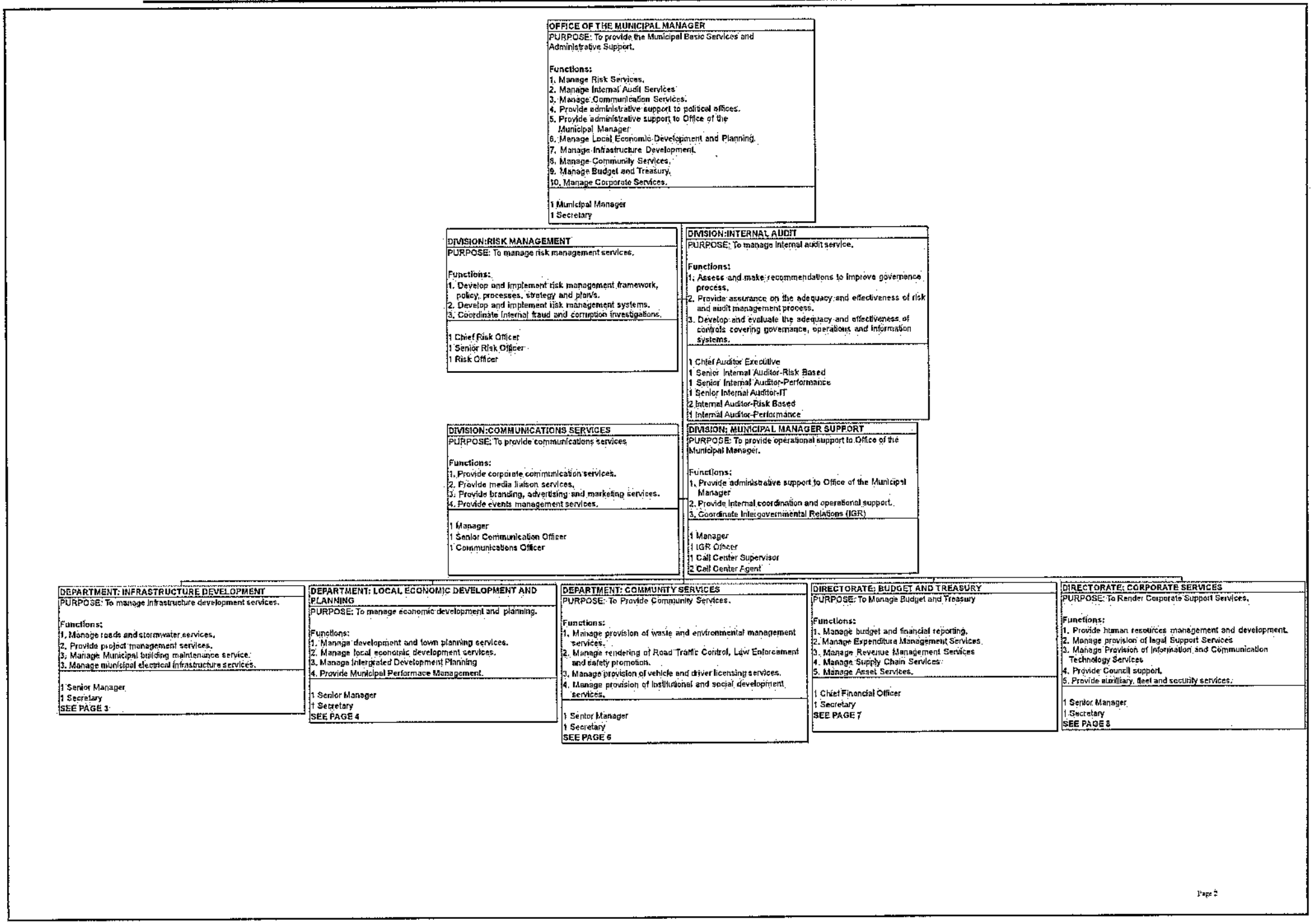
Attached as volume two of the report

CHAPTER 4: ORGANISATIONAL STRUCTURE

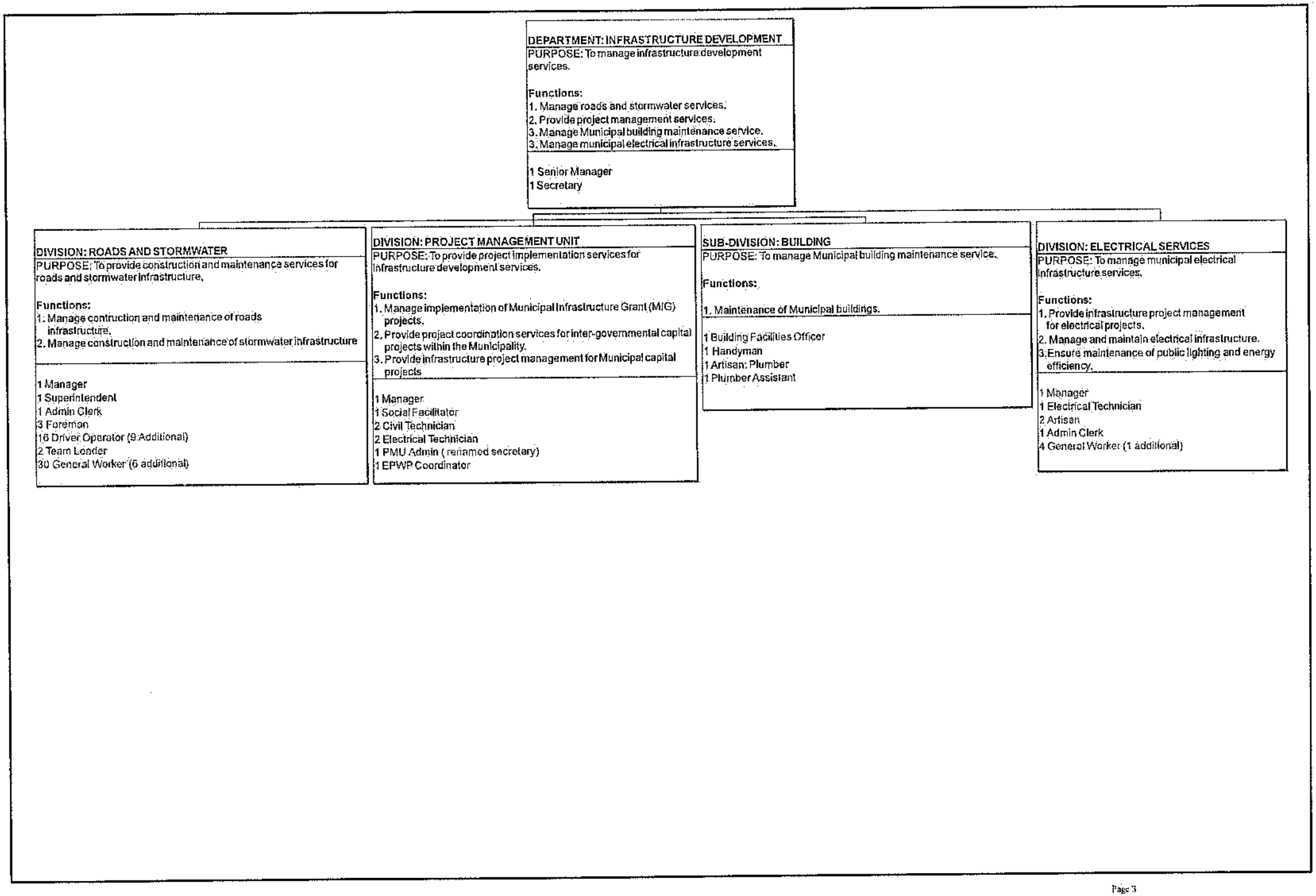
PROPOSED ORGANISATIONAL STRUCTURE: LEPELLE-NKUMPI LOCAL MUNICIPALITY (2022)



PROPOSED ORGANISATIONAL STRUCTURE: LEPELLE-NKUMPI LOCAL MUNICIPALITY (2022)



PROPOSED ORGANISATIONAL STRUCTURE: LEPELLE - NKUMPI LOCAL MUNICIPALITY (2022)



PROPOSED ORGANISATIONAL STRUCTURE: LEPELLE-NKUMPI LOCAL MUNICIPALITY (2022)

DEPARTMENT: LOCAL ECONOMIC DEVELOPMENT AND PLANNING

PURPOSE: To manage economic development and planning.

Functions:
1. Manage development and town planning services.
2. Manage local economic development services.
3. Manage Intergrated Development Planning
4. Provide Municipal Performace Management.

1 Director
1 Secretary

DIVISION: DEVELOPMENT AND TOWN PLANNING

PURPOSE: To provide development planning services

Functions:
1. Provide property management and housing services.
2. Provide building, spatial and Land Use Management services.

1 Manager (renamed Town Planner)
See page 5

DIVISION: LOCAL ECONOMIC DEVELOPMENT

PURPOSE: To provide Local Economic Development services.

Functions:
1. Develop and implement LED strategies.
2. Manage and coordinate trade and business licenses.
3. Development and implementation of tourism plan.
4. Provide implementation framework and standard operating procedure for community works programmes (CWP).

1 Manager
1 LED Officer
1 Tourism Officer
1 Business Registration Administrator
1 Business Inspector

DIVISION:INTERGRATED DEVELOPMENT PLANNING

PURPOSE: To provide strategic and intergrated development planning.

Functions:
1. Develop, review and coordinate municipal intergrated develoment plan.
2. Provide strategy and policy alignment service.

1 Manager
1 IDP Officer

DIVISION: MUNICIPAL PERFORMANCE MANAGEMENT

PURPOSE: To provide municipal performance management system

Functions:
1. Develop and implement performace information framework.
2. Develop, implement and monitor of service delivery and budget implementation plan (SDBIP).
3. Monitor legislative compliance.

1 Manager
2 PMS Officer

PROPOSED ORGANISATIONAL STRUCTURE: LEPELLE-NKUMPI LOCAL MUNICIPALITY (2022)

DIVISION: DEVELOPMENT AND TOWN PLANNING

PURPOSE: To provide development planning services

Functions:

1. Provide property management and housing services.
2. Provide building, spatial and Land Use Management services.

1 Manager (renamed Town Planner)

SUB-DIVISION: PROPERTY MANAGEMENT AND HOUSING

PURPOSE: To provide property management and housing services.

Functions:

1. Ensure administrative and legislative compliance to Municipal Property Act.
2. Administer, registration and transfer of properties.
3. Provide adminstrative support to Housing Authority (COGHSTA).

1 Senior Property Officer
1 Housing Officer
1 Property Officer
1 Deed Officer
1 Deeds Clerk
1 Property Clerk (renamed Finance Clerk)

SUB-DIVISION: BUILDING AND LAND USE MANAGEMENT

PURPOSE: To provide building, spatial and Land Use Management services.

Functions:

1. Prepare and manage spatial development frameworks.
2. Provide town planning services.
3. Develop, manage and maintain Municipal Land Use Management Systems (NUMS).
4. Provide Land Development advisory and management services.
5. Provide administrative support to Municipal Planning Tribunal (MPT).
6. Provide Building control services.
7. Manage local transport planning.

1 Building Control Officer
2 Building Inspector
2 Land Use Officer
1 Spatial Planner
1 Land Development Administrator

PROPOSED ORGANISATIONAL STRUCTURE:LEPELLE-NKUMPI LOCAL

DEPARTMENT: COMMUNITY SERVICES

PURPOSE: To Provide Community Services.

Functions:
1. Manage provision of waste and environmental management services.
2. Manage rendering of Road Traffic Control, Law Enforcement and safety promotion.
3. Manage provision of registrations and licensing services.
4. Manage provision of community and social development services.

1 Director
1 Secretary
1 Data Capturer

DIVISION: WASTE AND ENVIRONMENT MANAGEMENT SERVICES

PURPOSE: To provide waste and environmental management services

Functions:
1. Manage Waste Management services.
2. Manage Environmental management services.
3. Manage parks and cemetries.

1 Manager
SEE PAGE 6.1

DIVISION: ROAD TRAFFIC CONTROL, LAW ENFORCEMENT AND ROAD SAFETY PROMOTION

PURPOSE: To render Road Traffic Law Enforcement Services.

Functions:
1. Provide Traffic Operations.
2. Provide animal Pound Services.
3. Provide Law enforcement.
4. Provide Traffic and by-laws fines processing services.
5. Provide Road Safety Promotion services.

1 Chief Traffic Officer
1 Superintendent
4 Assistant Superintendent (2 additional)
1 Contravention Clerk (renamed Registration Clerk)
1 Pound Master
1 Admin Clerk
2 Pound Assistant
1 Road Safety Officer
15 Traffic Officer (7 additional)
10 Traffic Warden

DIVISION: LICENSING SERVICES

PURPOSE: To provide Traffic Law Administration services

Functions:
1. Provide drivers and learners licensing services.
2. Provide motor vehicles registration and licensing services
3. Provide motor vehicle roadworthy testing services

1 Chief Licensing Officer
2 Management Rep (1 addition)
1 Senior Registration Officer
2 Admin Clerk
2 Senior Examiner: DLTC & VTS
6 Examiner Grade R & A: VTS & DLTC (1 addition)
1 Registration Officer
4 Registration Clerk
1 Pit Assistant
2 Examiner Grade L & F

DIVISION: COMMUNITY AND SOCIAL DEVELOPMENT

PURPOSE: To provide community and social development services.

Functions:
1. Provide Indigent support + free basic services.
2. Facilitate Disaster Management Services
3. Provider community safety services.
4. Provide Community Sports, Arts & Culture.
5. Manage Municipal Facilities Management.
6. Provide Library Services

1 Manager
1 Sport, Arts, Culture and Recreational Officer
2 Disaster & Indigent Support Officer
1 Assistant Librarian
1 Admin Clerk: Disaster & Indigent
1 Facility Officer
1 Facility Clerk
7 General Worker
1 Driver

DIVISION: SPECIAL PROGRAMMES

PURPOSE: To manage special programmes

Functions:
1. Develop special programmes policy, strategy and plans.
2. Coordinate, monitor and mainstream special programmes services.

1 Manager
1 Assistant Manager: Special Focus
1 Disability, Elderly and Children Officer
1 Gender and Youth Officer
1 HIV/AIDS Coordinator
1 Disability Assistant Officer

PROPOSED ORGANISATIONAL STRUCTURE:LEPELLE-NKUMPI LOCAL

DIVISION: WASTE AND ENVIRONMENT MANAGEMENT SERVICES

PURPOSE: To provide waste and environmental management services

Functions:
1. Manage Waste Management services.
2. Manage Environmental management services.
3. Manage parks and cemetries.

1 Manager

SUB-DIVISION: WASTE MANAGEMENT SERVICES

PURPOSE: To render waste management

Functions:
1. Render solid waste removal services.
2. Render refuse removal and litter picking.
3. Render landfill sites management services.
4. Facilitate waste recycling services and projects.

1 Waste Management Officer
1 Superintendent
1 Landfill Control Officer
7 Driver/Operator (2 additional)
23 General Worker

SUB-DIVISION: ENVIRONMENTAL SERVICES

PURPOSE: To render environmental management services

Functions:
1. Provide Environmental Impact Assessment, Air quality, projects compliance monitoring service.
2. Conduct environmental awareness programmes.

1 Environmental Planner
2 Environmental Officer (1 Additional)

SUB-DIVISION: PARKS AND CEMETRIES

PURPOSE: To provide parks, cemetries and recreational facilities services

Functions:
1. Manage Municipal Parks and public spaces.
2. Provide Horticulture and Nursery services.
3. Provide Cemetery Management services

1 Horticulturist
2 Driver Operator
1 Team Leader
5 General Worker: Parks & Cemetry

PROPOSED ORGANISATIONAL STRUCTURE: LEPELLE - NKUMPI LOCAL MUNICIPALITY (2022)

DIRECTORATE: BUDGET AND TREASURY

PURPOSE: To Manage Budget and Treasury

Functions:
1. Manage budget and financial reporting.
2. Manage Expenditure Management Services
3. Manage Revenue Management Services
4. Manage Supply Chain Services
5. Manage Asset Services.

1 Chief Financial Officer
1 Secretary

DIVISION: SYSTEM ADMIN

PURPOSE: To provide financial systems administration and maintenance

Functions:
1. Develop and maintain procedures and documentation for administrative support of the systems.
2. Monitor and implement changes to improve system performance and ensure data integrity.
3. Support venus, solar, cash drawer and payday.

1 System Administrator

DIVISION: BUDGET AND FINANCIAL REPORTING

PURPOSE: To provide budget and financial reporting

Functions:
1. Preparation of credible budget for the Municipality
2. Implement financial systems and controls.
3. Compile Annual Financial Statements
4. Compile bank reconcilliations.

1 Manager
1 Accountant: Budget Control
1 Accountant: Reconcilliation
1 Accountant: Financial Reporting
1 Finance Clerk

DIVISION: EXPENDITURE SERVICES

PURPOSE: To Manage Expenditure and Payments

Functions:
1. Manage payroll
2. Manage creditors and cash payments.
3. Manage petty cash.
4. Manage tax levies.

1 Manager
1 Accountant: Payroll
1 Accountant: Creditors
1 Payroll Clerk
1 Creditors Clerk

DIVISION:REVENUE MANAGEMENT

PURPOSE: To Manage Revenue services

Functions:
1. Provide billing services.
2. Provide revenue and cash management.
3. Manage credit control
4. Manage debt collection
5. Manage property rates.

1 Manager
1 Accountant: Revenue
1 Accountant: Debtors & Credit Control
2 Senior Cashier
1 Senior Billing Clerk
3 Cashier
3 Billing Clerk
2 Credit Control Clerk
2 Finance Clerk (rates & taxes)

DIVISION:SUPPLY CHAIN MANAGEMENT

PURPOSE: To Render Supply Chain Management Services

Functions:
1. Manage demand services.
2. Manage acquisition services.
3. Manage logistics services.
4. Manage the provision of Stores and stock taking
5. Manage Service level agreement for all purchasing/acquisitions (Contract Management)

1 Manager
3 Supply Chain Officer (1 additional)
1 Stores Clerk
1 Supply Chain Clerk
1 Demand Clerk

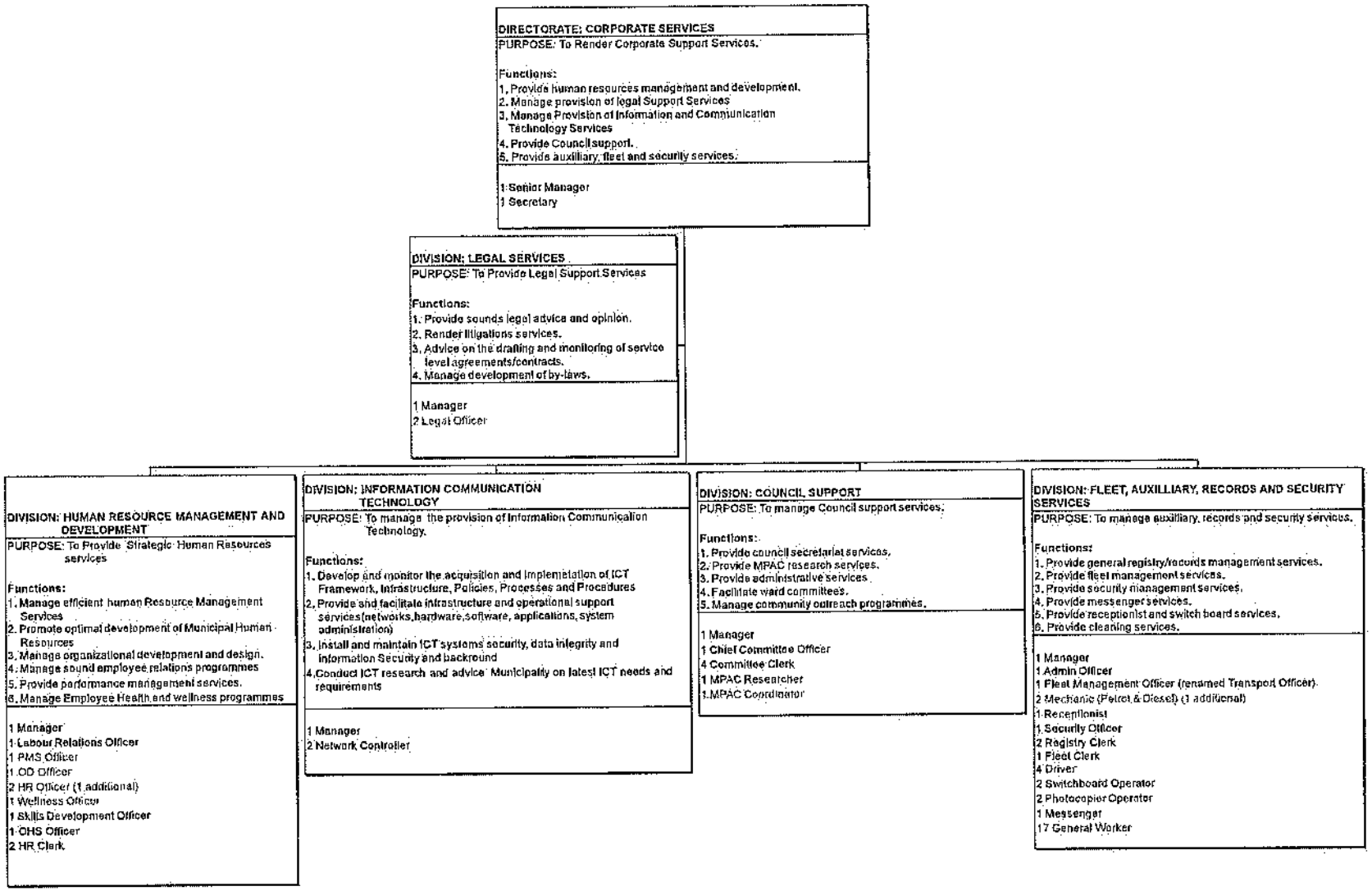
DIVISION:ASSET MANAGEMENT

PURPOSE: To Render Assets Management Services.

Functions:
1. Provide assets management services.
2. Compile and maintain GRAP compliant municipal asset register.
3. Manage Assets depreciation and disposal

1 Manager
1 Accountant
2 Assets Clerk

PROPOSED ORGANISATIONAL STRUCTURE: LEPELLE- NKUMPI LOCAL MUNICIPALITY (2022)



CHAPTER 6, VOLUME I: AGSA REPORT

Report of the auditor-general to Limpopo provincial legislature and Council on Lepelle-Nkumpi Local Municipality

Report on the audit of the financial statements

Opinion

1. I have audited the financial statements of the Lepelle-Nkumpi Local Municipality set out on pages xx to xx, which comprise the statement of financial position as at 30 June 2023, statement of financial performance, statement of changes in net assets, statement of cash flows and statement of comparison of budget and actual amounts for the year then ended 30 June 2023, as well as notes to the financial statements, including a summary of significant accounting policies.

2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Lepelle-Nkumpi Local Municipality as at 30 June 2023 and its financial performance and cash flows for the year then ended in accordance with the requirements of the Standards of Generally Recognised Accounting Practice (GRAP), the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 5 of 2022 (DoRA).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the responsibilities of the auditor-general for the audit of the financial statements section of my report.

4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Restatement of corresponding figures

7. As disclosed in note 37 to the financial statements, the corresponding figures for 30 June 2022 were restated as a result of an error in the financial statements of the municipality at, and for the year ended, 30 June 2023.

Uncertainty relating to the future outcome of litigations

8. With reference to note 38 to the financial statements, the municipality is the defendant in a number of lawsuits. The municipality is opposing these claims. The ultimate outcome of these matters could not be determined and no provision for any liability that may result was made in the financial statements.

Material impairments – Receivables from exchange and non-exchange transactions

9. As disclosed in note 31 to the financial statements, a material loss of R85 273 941 was incurred as a result of the impairment for long outstanding receivables from exchange and non-exchange transactions.

Underspending of the conditional grant

10. As disclosed in note 24 to the financial statements, the municipality materially underspent the Municipal Infrastructure Grant by R21 051 076 and the Integrated National Electrification Programme by R5 533 000.

Other matters

11. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Unaudited disclosure notes

12. In terms of section 125(2)(e) of the MFMA the municipality is required to disclose particulars of Non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion thereon.

Unaudited supplementary schedules

13. The supplementary information set out on pages xx to xx does not form part of the financial statements and is presented as additional information. I have not audited this these schedules and, accordingly, I do not express an opinion on them.

Responsibilities of the accounting officer for the financial statements

14. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with Standards of GRAP, the MFMA and DoRA and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

15. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern; disclosing, as applicable, matters relating to going concern; and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Responsibilities of the auditor-general for the audit of the financial statements

16. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error; and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

    A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

17. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I must audit and report on the usefulness and reliability of the reported performance against predetermined objectives for the selected development priorities presented in the annual performance report. The accounting officer is responsible for the preparation of the annual performance report.

18. I selected the following development priorities presented in the annual performance report for the year ended 30 June 2023 for auditing. I selected development priorities that measures the municipality's performance on its primary mandated functions and that are of significant national, community or public interest.

Development priorities	Page numbers	Purpose
KPA 1 - Basic service delivery and infrastructure	[XX - XX]	• To improve access to waste management services. • To ensure public safety on the road • To ensure access to free basic services. • To promote social cohesion and nation building. • To ensure environmental compliance and protection • To provide access to community, sports, recreation and child care facilities.
KPA 2 - Spatial rationale	[XX - XX]	• To provide infrastructure for sustainable human settlement • To guide, monitor and control spatial planning, land use management and development within the municipality • To coordinate and promote safe, accessible and affordable transport services.

Development priorities	Page numbers	Purpose
KPA 3 - Local economic development	[XX - XX]	• Promote shared economic growth and job creation

19. I evaluated the reported performance information for the selected development priorities against the criteria developed from the performance management and reporting framework, as defined in the general notice. When an annual performance report is prepared using these criteria, it provides useful and reliable information and insights to users on the municipality's planning and delivery on its mandate and objectives.

20. I performed procedures to test whether:

- the indicators used for planning and reporting on performance can be linked directly to the municipality's mandate and the achievement of its planned objectives.
- the indicators are well defined to ensure that they are easy to understand and can be applied consistently, as well as verifiable so that I can confirm the methods and processes to be used for measuring achievements.
- the targets can be linked directly to the achievement of the indicators and are specific, time bound and measurable to ensure that it is easy to understand what should be delivered and by when, the required level of performance as well as how performance will be evaluated.
- the indicators and targets reported on in the annual performance report are the same as those committed to in the approved initial or revised planning documents.
- the reported performance information is presented in the annual performance report in the prescribed manner.
- there is adequate supporting evidence for the achievements reported and for the reasons provided for any over- or under achievement of targets taken to improve performance.

21. I performed the procedures for the purpose of reporting material findings only; and not to express an assurance opinion or conclusion.

22. I did not identify any material findings on the reported performance information for the development priorities, KPA 2 - Spatial rationale.

23. The material findings on the reported performance information for the selected development priority information for the development priority, KPA 1 - Basic service delivery and infrastructure is as follows:

KPA 1 - Basic service delivery basic service delivery and infrastructure

Indicator Tec 02: Number of kilometres of internal street planned for resealing to surfaced road at Lebowakgomo Zone A by June 2022

24. The reported achievement is not consistent with the planned and reported indicator, as the reported achievement relates to the current year whilst the performance indicator relates to the prior year. This resulted in a usefulness finding under the category of consistency. The published service delivery and budget implementation plan (SDBIP) contains the indicator description as it relates to the prior year.

Indicator Com 03: Percentage of illegal dumping removed within the municipal clusters (Mafefe, Mathabatha cluster, Zebediela cluster, Mphahlele cluster and Lebowakgomo cluster)

25. The reported target is not measurable as the evidence provided does not substantiate the calculation by management and it was impractical to make a determination from the evidence provided. The indicator could not be corrected as it affected the usefulness criterion of the performance information.

Other matters

26. I draw attention to the matters below.

Achievement of planned targets

27. The annual performance report includes information on reported achievements against planned targets and provides explanations for over- or under achievements / measures taken to improve performance. This information should be considered in the context of the material findings on the reported performance information.

Material misstatements

28. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information for KPA 1 - Basic Service Delivery and Infrastructure and KPA 3 - Local Economic Development. Management did not correct all of the misstatements and I reported material findings in this regard.

Report on compliance with legislation

29. In accordance with the PAA and the general notice issued in terms thereof, I must audit and report on compliance with applicable legislation relating to financial matters, financial management and other related matters. The accounting officer is responsible for the municipality's compliance with legislation.

30. I performed procedures to test compliance with selected requirements in key legislation in accordance with the findings engagement methodology of the Auditor-General of South Africa

(AGSA). This engagement is not an assurance engagement. Accordingly, I do not express an assurance opinion or conclusion.

31. Through an established AGSA process, I selected requirements in key legislation for compliance testing that are relevant to the financial and performance management of the municipality, clear to allow consistent measurement and evaluation, while also sufficiently detailed and readily available to report in an understandable manner. The selected legislative requirements are included in the annexure to this auditor's report.

32. The material findings on compliance with the selected legislative requirements, presented per compliance theme, are as follows:

Financial statements and annual reports

33. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA.

    Material misstatements of current assets, liabilities and disclosure items identified by the auditors in the submitted financial statements were subsequently corrected and the supporting records were provided subsequently which resulted in the financial statements receiving an unqualified opinion.

Consequence management

34. The unauthorised expenditure incurred by the municipality was not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(a) of the MFMA.

35. Some of the irregular expenditure incurred by the municipality were not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(b) of the MFMA.

Expenditure management

36. Reasonable steps were not taken to prevent irregular expenditure amounting to R39 354 272 as disclosed in note 45 to the annual financial statements, as required by section 62(1)(d) of the MFMA. The majority of the irregular expenditure was caused by non-compliance with applicable supply chain management (SCM) legislation.

37. Reasonable steps were not taken to prevent unauthorised expenditure amounting to R3 510 730 as disclosed in note 44 to the annual financial statements, in contravention of section 62(1)(d) of the MFMA. The unauthorised expenditure was as a result of under budgeting for the non-cash expenditure items.

38. Reasonable steps were not taken to ensure that the municipality implements and maintains an effective system of expenditure control, including procedures for the approval of funds, as required by section 65(2)(a) of the MFMA.

Procurement and contract management

39. Some of the contracts were made to bidders other than those recommended by the bid evaluation committee without ratification by the accounting officer, as required by SCM regulation 29(5) (b).

Other information in the annual report

40. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report, which includes the audit committee's report. The other information does not include the financial statements, the auditor's report and those selected objectives presented in the annual performance report that have been specifically reported in this auditor's report.

41. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.

42. My responsibility is to read this other information and, in doing so, consider whether it is materially inconsistent with the financial statements and the selected development priorities presented in the annual performance report or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

43. I did not receive the other information prior to the date of this auditor's report. After I receive and read this information, and if I conclude that there is a material misstatement, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

44. I considered internal control relevant to my audit of the financial statements, annual performance report and compliance with applicable legislation; however, my objective was not to express any form of assurance on it.

45. The matters reported below are limited to the significant internal control deficiencies that resulted in the material findings on the annual performance report and the material findings on compliance with legislation included in this report.

46. The financial statements contained misstatements, some of which were corrected. This was mainly due to the financial statements not being effectively reviewed to ensure compliance with the requirements of the financial reporting framework.

47. The basic accounting and internal control disciplines of daily and monthly reconciliation of transactions was not adequately implemented and monitored.

48. Consequence management was not adequately implemented to deter non-performance and promote clean administration.

49. Material findings identified on the annual performance report could have been prevented if the performance planning documents were effectively reviewed.

50. Non-compliance with legislation as detailed under the findings on compliance with legislation section of this report could have been prevented if compliance been properly reviewed and monitored.

51. The municipality developed and monitored plans to address prior year external audit findings, but the plans did not adequately address the significant findings on compliance with legislation included in this report.

Material irregularity

52. In accordance with the PAA and the Material Irregularity Regulations, I have a responsibility to report on material irregularities identified during the audit and on the status of material irregularities as previously reported in the auditor's report.

Status of previously reported material irregularities

Prohibited investment with a mutual bank not registered in terms of the Bank's Act: Venda Building Society (VBS)

53. The municipality made investments with Venda Building Society (VBS) Mutual Bank on 29 November 2017 in contravention of regulation 6 of the municipal investment regulations. At the time of placing VBS Mutual Bank under curatorship, the municipality had investments amounting to R150 000 000 and accrued interest of R5 343 824.62.

    (a) In terms of regulation 6 of the municipal investment regulations, a municipality may only invest deposits with a bank registered in terms of the Bank Act 90 of 1990 (Bank Act). The municipality did not comply with municipal investment regulations, as VBS Mutual Bank is not registered in terms of Banks Act.

    (b) The non-compliance was likely to result in a material financial loss if the amount invested is not recovered in full of the estate of VBS Mutual Bank.

    (c) The accounting officer was notified of the material irregularity on 30 November 2021 and invited to make a written submission on actions taken and that will be taken to address the matter. The accounting officer responded on 24 December 2021 and the following actions have been taken to resolve the material irregularity:

        (i) Council suspended both accounting officer (MM) and the Chief Financial Officer (CFO) with immediate effect on 9 November 2018.

        (ii) Disciplinary steps were taken against both MM and CFO, who subsequently resigned 13 December 2018 and 21 June 2019 respectively, before the finalisation of the disciplinary process.

(iii) The municipality lodged a claim with the curator as creditor on 7 August 2019 in the Polokwane High Court before the Master of High Court.

(iv) On the 4 February 2022 the municipality received R10 500 000 as a dividend from the VBS estate.

54. The material irregularity reported in the prior year received the attention of the accounting officer, the mayor and the council. These role-players actively intervened to take adequate corrective action and worked to resolve the MI as soon as possible. The matter was referred to South African Police Service officers from the Directorate for Priority Crime Investigation for further investigation.

55. I received a written submission on the actions taken to address the material irregularity on 28 June 2022. I considered the representations made and the substantiating documents provided and have concluded that appropriate actions have been taken to address the material irregularity. Therefore, I will not pursue this matter any further.

Other reports

56. I draw attention to the following engagements conducted by various parties which had, or could have, an impact on the matters reported in the municipality's financial statements, reported performance information, compliance with applicable legislation and other related matters. These reports did not form part of my opinion on the financial statements or my findings on the reported performance information or compliance with legislation.

57. An independent forensic consultant investigated allegations of employee misconduct, fraud and other irregular activities, which covered the period 2018-19 to 2020-21. The investigations were concluded on 3 May, 24 May and 26 September 2022 and recommended disciplinary action against implicated employees. The municipality is in the process of implementing the recommendations.

Auditor-General

Polokwane

14 December 2023

AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Annexure to the auditor's report

The annexure includes the following:

- The auditor-general's responsibility for the audit
- The selected legislative requirements for compliance testing

Auditor-general's responsibility for the audit

Professional judgement and professional scepticism

As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected development priorities and on the Municipality's compliance with selected requirements in key legislation.

Financial statements

In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made
- conclude on the appropriateness of the use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease operating as a going concern
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Communication with those charged with governance

I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.

Compliance with legislation – selected legislative requirements

The selected legislative requirements are as follows:

Legislation	Sections or regulations
Municipal Finance Management Act 56 of 2003	Section 1 - Paragraph (a), (b) & (d) of the definition: irregular expenditure Section 1 - Definition: service delivery and budget implementation plan Sections 11(1), 13(2), 14(1), 14(2)(a), 14(2)(b), 15, 24(2)(c)(iv), 29(1), Sections 29(2)(b), 32(2), 32(2)(a), 32(2)(a)(i), 32(2)(a)(ii), 32(2)(b), 32(6)(a), Sections 32(7), 53(1)(c)(ii), 54(1)(c), 62(1)(d), 62(1)(f)(i), 62(1)(f)(ii), Sections 62(1)(f)(iii), 63(1)(a), 63(2)(a), 63(2)(c), 64(2)(b), 64(2)(c), 64(2)(e), Sections 64(2)(f), 64(2)(g), 65(2)(a), 65(2)(b), 65(2)(e), 72(1)(a)(ii), 112(1)(j), Sections 116(2)(b), 116(2)(c)(ii), 117, 122(1), 122(2), 126(1)(a), 126(1)(b), Sections 127(2), 127(5)(a)(i), 127(5)(a)(ii), 129(1), 129(3), 133(1)(a), Sections 133(1)(c)(i), 133(1)(c)(ii), 170, 171(4)(a), 171(4)(b)
MFMA: Municipal Budget and Reporting Regulations, 2009	Regulation 71(1), 71(2), 72
MFMA: Municipal Investment Regulations, 2005	Regulations 3(1)(a), 3(3), 6, 7, 12(2), 12(3)
MFMA: Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings, 2014	Regulations 5(4), 6(8)(a), 6(8)(b), 10(1)
MFMA: Municipal Supply Chain Management Regulations, 2017	Regulations 5, 12(1)(c), 12(3), 13(b), 13(c), 13(c)(i), 16(a), 17(1)(a), 17(1)(b), Regulations 17(1)(c), 19(a), 21(b), 22(1)(b)(i), 22(2), 27(2)(a), 27(2)(e), Regulations 28(1)(a)(i), 28(1)(a)(ii), 29(1)(a) and (b), 29(5)(a)(ii), 29(5)(b)(ii), Regulations 32, 36(1), 36(1)(a), 38(1)(c), 38(1)(d)(ii), 38(1)(e), 38(1)(g)(i), Regulations 38(1)(g)(ii), 38(1)(g)(iii), 43, 44, 46(2)(e), 46(2)(f)
MSA: Disciplinary Regulations for Senior Managers, 2011	Regulations 5(2), 5(3), 5(6), 8(4)
Annual Division of Revenue Act	Sections 11(6)(b), 12(5), 16(1); 16(3)

Legislation	Sections or regulations
Construction Industry Development Board Act 38 of 2000	Section 18(1)
Construction Industry Development Board Regulations, 2004	Regulations 17, 25(7A)
Municipal Property Rates Act 6 of 2004	Section 3(1)
Preferential Procurement Policy Framework Act 5 of 2000	Sections 2(1)(a), 2(1)(f)
Preferential Procurement Regulations, 2017	Regulations 4(1), 4(2), 5(1), 5(3), 5(6), 5(7), 6(1), 6(2), 6(3), 6(6), 6(8), 7(1), Regulations 7(2), 7(3), 7(6), 7(8), 8(2), 8(5), 9(1), 10(1), 10(2), 11(1), 11(2)
Preferential Procurement Regulations, 2022	Regulations 4(1), 4(2), 4(3), 4(4), 5(1), 5(2), 5(3), 5(4)
Prevention and Combating of Corrupt Activities Act 12 of 2004	Section 34(1)
Municipal Systems Act 32 of 2000	Sections 25(1), 26(a), 26(c), 26(h), 26(i), 27(1), 29(1)(b)(ii), 29(2)(a), Sections 29(2)(c), 34(a), 34(b), 38(a), 41(1)(a), 41(1)(b), 41(1)(c)(ii), 42, Sections 43(2), 56(a), 57(2)(a), 57(4B), 57(6)(a), 66(1)(a), 66(1)(b), Sections 67(1)(d),74(1), 93J(1), 96(b) Parent municipality with ME: Sections 93B(a), 93B(b) Parent municipality with shared control of ME: Sections 93C(a)(iv), 93C(a)(v)
MSA: Municipal Planning and Performance Management Regulations, 2001	Regulations 2(1)(e), 2(3)(a), 3(3), 3(4)(b), 3(5)(a), 7(1), 8, 9(1)(a), 10(a), Regulations 12(1), 15(1)(a)(i), 15(1)(a)(ii)
MSA: Municipal Performance Regulations for Municipal Managers and Managers directly Accountable to Municipal Managers, 2006	Regulations 2(3)(a), 4(4)(b), 8(1), 8(2), 8(3)
MSA: Regulations on Appointment and Conditions of Employment of Senior Managers, 2014	Regulations 17(2), 36(1)(a)

APPENDIX J: SENIOR MANAGERS' DISCLOSURES OF FINANCIAL INTEREST

LEPELLE-NKUMPI LOCAL MUNICIPALITY

Postal Address:
Private Bag X07
CHUENESPOORT
0745

www.lepelle-nkumpi.gov.za

Physical Address:
170 SA Civic Centre
LEBOWAKGOMO 0737
Tel (+27) 15 633 2401
Fax (+27) 15 633 2662

DISCLOSURE AND DECLARATION OF INTEREST (MUNICIPAL MANAGER)

2022-23

1. In terms of the Municipal Supply Chain Management Policy Chapter 2, Part 4 Section 44, the municipality is prohibited to award bids to persons in the service of the state. Reference is also made to article 5, Schedule 2 of the Municipal systems Act of 2000.

2. In order to give effect to the above, the following questionnaire must be completed and submitted to the Municipal Manager.

NOTE: Particulars of each company/business must be on a separate disclosure form.

2.1. Full Names: Monongwe Adelaide Mongwe

2.2. Identity Number: 7109150018087

2.3. Contact Numbers: 0825786095

2.4. Residential Address: 963 Cnr. Mare & Kerk Streets
Haenertsburg
0730

2.4. Postal Address: P O Box 52
Haenertsburg
0730

2.5. Company/Business Name: KMR Consulting

2.6. Company Registration Number: Company is not active.

2.7. Business Address:

2.8. Shareholding Percentage (%):

2.9. Tax Reference Number: _____

2.10. VAT Registration Number: _____

3. Do you have any close family member** with a registered business? (YES)/NO

3.1. If so, furnish the following

3.1.1 Member's name: Kholofelo Manoko Ruth Monyepao

3.1.2 Relationship: Daughter

3.1.3 Business Name: Ruthroi Service and Supplies

3.1.4 Business Activity: Service and Supplier

3.1.5 Business Address: 122 12th Avenue Rivonia, Sandto...

3.1.6 Business contact numbers: 0662650870

4. Do you have any shares bought in any organization? YES/(NO)

4.1 If so, furnish the following

4.1.1 Company's name: N/A

4.1.2 Amount / Percentage of shares _____

NOTE: No bid will be accepted from persons in the service of the state.

*MSCM Regulations; "in the service of the state" means to be-

(a) a member of-

- Any municipal council
- Any provincial legislature; or
- The National Assembly or the National Council of Provinces;

(b) a member of the board of directors of any municipal entity; (excluding non-executive members).

(c) an official of any municipality or municipal entity;

(d) an employee of any national or provincial department, national or provincial public Entity or constitutional institution within the meaning of the Public Finance Management Act, 1999 (Act No. 1 of 1999);

e) a member of the accounting authority of any national or provincial public entity; or

(f) an employee of Parliament or a provincial legislature.

** Close family member "means (i) the individual's spouse; (ii) the individual's and the spouse's grandparents, parents, siblings, children, nieces, nephews, aunts, uncles, and first cousins; (iii) the spouse of any persons listed in subcategories (i) and (ii); and (iv) any other person who shares the same household with the individual."

I, the undersigned (name) Morongwe Adelaide Mongwee certify that the information furnished in this declaration form is adequate and correct. I accept that the municipality may act against me should this declaration be found to be false. I also undertake to notify the municipality of any changes in my business interests.

SIGNATURE

11/10/2022
DATE

MAYOR

11/10/2022
DATE

MUNICIPAL CALL CENTRE NUMBER: 0800 222 011

"Motho ke motho ka batho"

LEPELLE-NKUMPI
LOCAL MUNICIPALITY

Postal Address
Private Bag X07
CHUENESPOORT
0745

www.lepelle-nkumpi.gov.za

Physical Address
170 BA Civic Centre
LEBOWAKGOMO, 0737
Tel : (+27)15 633 4500
Fax : (+27)15 633 6896

DISCLOSURE AND DECLARATION OF INTEREST (EMPLOYEES)

2022 - 2023

1. In terms of the Municipal Supply Chain Management Policy Chapter 2, Part 4 Section 44, the municipality is prohibited to award bids to persons in the service of the state. Reference is also made to article 5, Schedule 2 of the Municipal systems Act of 2000.

2. In order to give effect to the above, the following questionnaire must be completed and submitted to the Municipal Manager.

NOTE: Particulars of each company/business must be on a separate disclosure form.

2.1. Full Names: KHOMOTJO GRACE MANEGA

2.2. Identity Number: 8902110888082

2.3. Contact Numbers: 076 892 3003

2.4. Residential Address: 164 ZONE 3 SEGHEGO
0742

2.4. Postal Address: 164 ZONE 3 SEGHEGO
0742

2.5. Company/Business Name: N/A

2.6. Company Registration Number: N/A

2.7. Business Address: N/A
N/A

2.8. Shareholding Percentage (%): N/A

2.9. Tax Reference Number: N/A

2.10. VAT Registration Number: N/A

3. Do you have any close family member** with a registered business? (YES)/NO

3.1. If so, furnish the following

3.1.1 Member's name: MAMPHO GLENCINA MANIKGA

3.1.2 Relationship: SISTER

3.1.3 Business Name: MANIKGA HOLDINGS

3.1.4 Business Activity: GENERAL TRADING

3.1.5 Business Address: 164 ZONE 3 SESHEGO

3.1.6 Business contact numbers: _____

4. Do you have any shares bought in any organization? YES/(NO)

4.1 If so, furnish the following

4.1.1 Company's name: N/A

4.1.2 Amount / Percentage of shares N/A

NOTE: No bid will be accepted from persons in the service of the state.

*MSCM Regulations; "in the service of the state" means to be-

(a) a member of-

- Any municipal council
- Any provincial legislature; or
- The National Assembly or the National Council of Provinces;

(b) a member of the board of directors of any municipal entity; {excluding non-executive members}

(c) an official of any municipality or municipal entity;

(d) an employee of any national or provincial department, national or provincial public Entity or constitutional institution within the meaning of the Public Finance Management Act, 1999 (Act No. 1 of 1999);

e) a member of the accounting authority of any national or provincial public entity; or

(f) an employee of Parliament or a provincial legislature.

I, the undersigned (name) KHONOTJO GRACE MANKGA certify that the information furnished in this declaration form is adequate and correct. I accept that the municipality may act against me should this declaration be found to be false. I also undertake to notify the municipality of any changes in my business interests.

13/07/2022

SIGNATURE DATE

COMMENTS BY DEPARTMENTAL HEAD

13/07/2022

SIGNATURE DEPARTMENTAL HEAD DATE

LEPELLE-NKUMPI LOCAL MUNICIPALITY

Postal Address
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CHUENESPOORT
0745

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170 BA Civic Centre
LEBOWAKGOMO, 0737
Tel : (+27)15 633 4500
Fax : (+27)15 633 6896

DISCLOSURE AND DECLARATION OF INTEREST (EMPLOYEES)

2022 - 2023

1. In terms of the Municipal Supply Chain Management Policy Chapter 2, Part 4 Section 44, the municipality is prohibited to award bids to persons in the service of the state. Reference is also made to article 5, Schedule 2 of the Municipal systems Act of 2000.

2. In order to give effect to the above, the following questionnaire must be completed and submitted to the Municipal Manager.

NOTE: Particulars of each company/business must be on a separate disclosure form.

2.1. Full Names: PAPOLA SAMUEL CHOSHI

2.2. Identity Number: 6609265753083

2.3. Contact Numbers: 0726271570

2.4. Residential Address: 172 MAROWE VILLAGE MOLETJIE MOLEMOLE LOCAL MUNICIPALITY 0713

2.4. Postal Address: P.O.Box 1578 LADANNA POLOKWANE 0704

2.5. Company/Business Name: SEARCH MANAGEMENT CONSULTING

2.6. Company Registration Number: 2016/371172/02

2.7. Business Address: 172 MAROWE VILLAGE MOLETJIE MOLEMOLE LOCAL MUNICIPALITY

2.8. Shareholding Percentage (%): 100.

PS

2.9. Tax Reference Number: 9488296188

2.10. VAT Registration Number: DGFECDF2EC

3. Do you have any close family member** with a registered business? YES/NO NO

3.1. If so, furnish the following

3.1.1 Member's name: N/A

3.1.2 Relationship:

3.1.3 Business Name:

3.1.4 Business Activity:

3.1.5 Business Address:

3.1.6 Business contact numbers:

4. Do you have any shares bought in any organization? YES/NO YES

4.1 If so, furnish the following

4.1.1 Company's name: SEE ATTACHED LIST OF COMPANIES

4.1.2 Amount / Percentage of shares BUT ALL REMAINING OR NOT TRADING

NOTE: No bid will be accepted from persons in the service of the state.

*MSCM Regulations; "in the service of the state" means to be-

(a) a member of-

- Any municipal council
- Any provincial legislature; or
- The National Assembly or the National Council of Provinces;

(b) a member of the board of directors of any municipal entity; (excluding non-executive members)

(c) an official of any municipality or municipal entity;

(d) an employee of any national or provincial department, national or provincial public

Entity or constitutional institution within the meaning of the Public Finance

Management Act, 1999 (Act No. 1 of 1999);

e) a member of the accounting authority of any national or provincial public entity; or

(f) an employee of Parliament or a provincial legislature.

I, the undersigned (name) PAPOLA SAMUEL GHOSH I certify that the information furnished in this declaration form is adequate and correct. I accept that the municipality may act against me should this declaration be found to be false. I also undertake to notify the municipality of any changes in my business interests.

SIGNATURE

14/7/2022
DATE

COMMENTS BY DEPARTMENTAL HEAD

SIGNATURE DEPARTMENTAL HEAD

DATE

MUNICIPAL CALL CENTRE NUMBER: 0800 222 011

"Motho ke motho ka batho"

LEPELLE-NKUMPI LOCAL MUNICIPALITY

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Fax : (+27)15 633 6896

DISCLOSURE AND DECLARATION OF INTEREST (EMPLOYEES)

2022 - 2023

1. In terms of the Municipal Supply Chain Management Policy Chapter 2, Part 4 Section 44, the municipality is prohibited to award bids to persons in the service of the state. Reference is also made to article 5, Schedule 2 of the Municipal systems Act of 2000.

2. In order to give effect to the above, the following questionnaire must be completed and submitted to the Municipal Manager.

NOTE: Particulars of each company/business must be on a separate disclosure form.

2.1. Full Names: Patricia Seowe Mogalanae Raphela

2.2. Identity Number: 7809290466082

2.3. Contact Numbers: 072 245 9970

2.4. Residential Address: 31 Deo Manor
Bendor
0699

2.4. Postal Address: P.O. Box 11706
Bendor park.
0713.

2.5. Company/Business Name: My businesses were

2.6. Company Registration Number: deregistered.

2.7. Business Address:

2.8. Shareholding Percentage (%):

KG

2.9. Tax Reference Number: _____

2.10. VAT Registration Number: _____

3. Do you have any close family member** with a registered business? YES/NO

3.1. If so, furnish the following

3.1.1 Member's name: _____

3.1.2 Relationship: _____

3.1.3 Business Name: _____

3.1.4 Business Activity: _____

3.1.5 Business Address: _____

3.1.6 Business contact numbers: _____

4. Do you have any shares bought in any organization? YES/NO

4.1 If so, furnish the following

4.1.1 Company's name: _____

4.1.2 Amount / Percentage of shares _____

NOTE: No bid will be accepted from persons in the service of the state.

*MSCM Regulations; "in the service of the state" means to be-

(a) a member of-

- Any municipal council
- Any provincial legislature; or
- The National Assembly or the National Council of Provinces;

(b) a member of the board of directors of any municipal entity; {excluding non-executive members}

(c) an official of any municipality or municipal entity;

(d) an employee of any national or provincial department, national or provincial public Entity or constitutional institution within the meaning of the Public Finance Management Act, 1999 (Act No. 1 of 1999);

e) a member of the accounting authority of any national or provincial public entity; or

(f) an employee of Parliament or a provincial legislature.

KG

I, the undersigned (name) PF Maqhina-Raphela certify that the information furnished in this declaration form is adequate and correct. I accept that the municipality may act against me should this declaration be found to be false. I also undertake to notify the municipality of any changes in my business interests.

SIGNATURE

DATE

COMMENTS BY DEPARTMENTAL HEAD

As per declaration

SIGNATURE DEPARTMENTAL HEAD

DATE

APPENDIX N: ADJUSTED BUDGET INFORMATION

LEPELLE-NKUMPI LOCAL MUNICIPALITY

Postal Address
Private Bag X07
CHUENESPOORT
0745

www.lepelle-nkumpi.gov.za

Physical Address
170 BA Civic Centre
LEBOWAKGOMO, 0737
Tel : (+27)15 633 4500
Fax : (+27)15 633 6896

TO : COUNCIL

FROM : EXECUTIVE COMMITTEE

DATE : FEBRUARY 2023

SUBJECT : 2022-2023 ADJUSTMENT BUDGET

1. Introduction

In every financial year of a municipality it is expected that a performance assessment (review) with regard to the implementation of the agreed IDP strategic objectives and the service delivery programmes as outlined in our SDBIP must be done after every quarter.

After the quarterly assessment has been done both financial and non – financial report must be compiled as in accordance to section 72 of the Municipal Finance Management Act (MFMA) to assess whether is it necessary for the municipality to adjust or review its budget (Adjustment Budget) or not.

In our case we are assessing our performance on a quarterly basis through an SDBIP and quarterly financial reports. As a result there will be a need to review our approved budget through processes of Adjustment Budget.

The Mid-Year report of December 2022 and its SDBIP were used to review whether we have spent and collected accordingly and whether we have implemented the approved programmes.

2. Purpose

To present to IDP/Budget Executive Committee the proposed 2022-2023 adjustment budget

3. Legislative Provisions

3.1 In terms of sec 28 of the Municipal Finance Management Act no 56 of 2003:-

.....28. (1)A municipality may revise an approved annual budget through an Adjustment Budget.

(2) An adjustment budget—

(a) must adjust the revenue and expenditure estimates downwards if there is Material under-collection of revenue during the current year;

(b) may appropriate additional revenues that have become available over and above those anticipated in the annual budget but only to revise or accelerate spending programmes already budgeted for;

(c) may within a prescribed framework authorise unforeseeable and unavoidable expenditure recommended by the mayor of the municipality;

(d) may authorise the utilisation of projected savings in one vote towards spending under another vote;

(e) may authorise the spending of funds that were unspent at the end of the past financial year where the under-spending could not reasonably have been foreseen at the time to include projected roll-overs when the annual budget for the current year was approved by the council;

(f) may correct any errors in the annual budget; and

(g) may provide for any other expenditure within a prescribed framework.

(3) An adjustments budget must be in a prescribed form.

(4) Only the mayor may table an adjustments budget in the municipal council but an adjustments budget in terms of subsection (2)(b) to (g) may only be tabled within any prescribed limitations as to timing or frequency.

(5) When an adjustments budget is tabled it must be accompanied by—

(a) an explanation how the adjustments budget affects the annual budget;

(b) a motivation of any material changes to the annual budget;

(c) an explanation of the impact of any increased spending on the annual budget and the annual budgets for the next two financial years; and

(d) any other supporting documentation that may be prescribed.

(6) Municipal tax and tariffs may not be increased during a financial year except when required in terms of a financial recovery plan.

(7) Sections 22(b) 23(3) and 24(3) apply in respect of an adjustments budget and in such application a reference in those sections to an annual budget must be read as a reference to an adjustment budget.

4. Discussions

OPERATING REVENUE AND EXPENFITURE

Description	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022.2023	Budget Year 2023/2024	Budget Year 2024/2025	Reasons for Adjustment
REVENUE							
Property rates	34,373,879.82	3,100,000.00	-	37,473,879.82	39,122,730.53	40,883,253.41	Adjusted upwards. The department is currently busy registering the property belonging to the municipality but not appearing on the assets register and also due to registration of department of public works properties which were not registered at deeds office which the municipality were unable to bill

Refuse Removal(Lebowakgomo)	7,120,609.07	2,000.00	-	7,122,609.07	7,433,915.87	7,768,442.08	The proposed adjustment si due to over performance on waste bins vote.
Rental of facilities and equipment	334,006.23	-	-	334,006.23	348,702.51	364,394.12	No proposed Adjustment
Interest earned - external investments	13,169,720.00	13,000,000.00		26,169,719.65	27,321,187.32	28,550,640.75	The budget will be adjusted upwards to cover the current over performance due to interest earned on investments made with various banking institutions.
Interest earned - outstanding debtors	15,421,527.49	3,000,000.00		18,421,527.49	19,232,074.70	20,097,618.08	The variance is due to the non-payment of services. Provision has been made for bad debts.
Fines, penalties and forfeits	12,061,305.88	2,500.00		12,063,805.88	12,592,003.33	13,158,643.48	The proposed adjustment si due to over performance on cattle pound vote.
Licences and permits	6,367.00	-	-	6,367.00	6,647.15	6,946.27	No proposed Adjustment
Agency services	40,615,498.00	4,111,521.70		44,727,019.70	42,402,579.79	44,310,695.88	The budget will be adjusted upwards to cater the current performance on Licensing services due to covid-19 restrictions lifted as

							most of the clients could not previously come to renew their licences as normal and now they are coming in numbers to address the backlog. The licensing officials were working over the weekend and even after hours to extend access of the provision of services
Transfers and subsidies	310,408,898.00	-	-	310,408,898.00	329,557,000.00	348,854,000.00	National Treasury operating grants were received as per the grant transfer schedule. No proposed adjustment.
Other revenue	131,730,082.00	444,454.68	80,000.00	132,094,534.65	118,922,123.61	114,273,619.18	
Gains	70,000.00			70,000.00	73,080.00	76,368.60	
Total Revenue (excluding capital transfers and contributions)	665,311,893.49	23,660,476.38	80,000.00	689,092,367.49	597,012,044.61	618,344,521.03	

Expenditure By Type							
Employee related costs	134,714,214.56	3,002,059.25	18,922,900.49	118,793,373.32	140,641,640.00	146,970,513.80	
Remuneration of councillors	22,394,173.00	-	-	22,394,170.00	23,379,513.48	24,431,591.59	
Debt Impairment	54,242,089.00	39,061,491.52	1,000,000.00	92,303,580.11	75,003,983.79	62,427,518.85	
Depreciation & asset Impairment	37,699,940.52	163,542.50	163,542.50	37,699,940.62	44,489,321.63	45,823,038.88	
Inventory Consumed	4,983,423.00	807,926.98		5,791,349.98	4,847,219.67	5,065,344.66	
Finance Charges	153,613.00		103,612.62	50,000.00	160,371.57	167,588.29	
Contracted services	127,067,777.00		447,200.35	126,620,576.65	93,188,714.88	104,698,897.05	
Other expenditure	54,354,527.00		1,569,713.31	55,924,240.31	57,682,529.79	60,162,093.63	
Total Expenditure	435,609,759.52	43,035,020.25	22,206,969.27	459,577,230.99	439,343,294.81	449,746,586.68	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	61,628,000.00	11,107,086.69	16,300,000.00	56,435,086.69	64,340,000.00	67,225,000.00	
Surplus/Deficit							

P2866

REPAIRS AND MAINTENANCE

Description	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022.2023	Budget Year 2023/2024	Budget Year 2024/2025	Reasons for Adjustment
REPAIRS AND MAINTENANCE							
Municipal Buildings	800,000.00			800,000.00	835,200.00	872,784.00	No proposed Adjustment
Municipal Buildings	200,000.00			200,000.00	208,800.00	218,196.00	No proposed Adjustmaht
CDM: Stadiums	300,000.00			300,000.00			No proposed Adjustment
CDM: Mamaolo Community Halls(Renovations)	6,135.00			6,135.00			No proposed Adjustment
CDM: Eradication of Alien Plant	16,455.00			16,455.00			No proposed Adjustment
Electricity Maintenance	1,000,000.00	1,405,000.00		2,405,000.00	1,044,000.00	1,090,980.00	Adjusted upwards
Electricity Maintenance	300,000.00			300,000.00	313,200.00	327,294.00	No proposed Adjustment
Municipal Vehicle Costs and Services and repairs on Municipal Fleet	4,085,157.00			4,085,157.00	4,264,903.91	4,456,824.58	No proposed Adjustment

Traffic Management Systems (Lights, camera machines)	200,000.00			200,000.00	208,800.00	218,196.00	No proposed Adjustment
Maintenance and Calibration of machines	60,000.00			60,000.00	62,640.00	65,468.80	No proposed Adjustment
Roads and Storm water	6,346,677.00			6,346,677.00	6,625,930.79	6,924,097.67	No proposed Adjustment
Roads and Storm water	666,226.80			666,226.80	682,069.42	712,762.54	No proposed Adjustment
Public Facilities Maintenance	1,000,000.00			1,000,000.00	1,044,000.00	1,090,980.00	No proposed Adjustment
Security Equipment Surveillance Cameras	104,800.00			104,800.00	109,411.20	114,334.70	No proposed Adjustment
Tools and Materials Gardening	305,000.00		252,870.25	52,129.75	318,420.00	332,748.90	Savings to cater fleet (Both Maintenance and Fuel)
TOTAL R&M	15,390,450.80	1,405,000.00	252,870.25	16,542,580.55	15,717,375.32	16,424,657.20	

Refer to the attachments annexure A for operating expenditure programmes

NON CASH ITEMS: PROVISION FOR BAD DEBTS

Description	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022.2023	Budget Year 2023/2024	Budget Year 2024/2025	Reasons for Adjustment
NON CASH ITEMS							
Provision for Bad Debts: Consumer Debtors; Rates	25,780,409.87	30,000,000.00	-	55,780,409.87	44,852,947.90	30,919,686.36	The budget to be adjusted upwards to cover the impairment of property rates of Government property and unregistered property which were not previously impaired to address AGSA findings and unauthorised expenditure.
Provision for Bad Debts: Consumer Debtors: Refuse	5,274,678.73	3,700,000.00	-	8,974,678.73	5,506,764.59	5,754,569.00	To be adjusted upwards to cover the current status and mitigation of unauthorised expenditure.
Provision for Bad Debts: Consumer Debtors: GDM water Commission	18,864,000.00	5,361,491.62	-	24,225,491.62	20,131,069.30	21,036,956.97	To be adjusted upwards to cover the current status and mitigation of unauthorised expenditure.
Provision for Bad Debts: Traffic Fines	4,323,000.00	-	1,000,000.00	3,323,000.00	4,513,212.00	4,716,306.54	To be adjusted upwards to cover the current status and mitigation of unauthorised expenditure.
TOTAL PROVISIONS	54,242,088.59	39,061,491.62	1,000,000.00	92,303,580.11	75,003,993.79	62,427,518.85	

NON CASH ITEMS: DEPRECIATION

Description	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022.2023	Budget Year 2023/2024	Budget Year 2024/2025	Reasons for Adjustment
DEPRECIATION							
Depreciation op building municipal offices	3,368,078.02	-	-	3,368,078.02	3,959,379.13	4,077,845.72	No proposed adjustment.
Depreciation computer equipment	338,929.49	-	-	338,929.49	398,432.32	410,353.61	No proposed adjustment.
Depreciation furniture & office equipment	344,104.51	-	-	344,104.51	404,515.88	416,619.19	No proposed adjustment.
Depreciation transport assets	3,413,011.12	-	-	3,413,011.12	4,012,203.08	4,132,250.19	No proposed adjustment.
Depreciation solid waste landfill sites	565,933.62	-	-	565,933.62	665,289.55	685,195.34	No proposed adjustment.
Depreciation solid waste transfer station	104,115.66	-	-	104,115.66	122,394.31	126,056.41	No proposed adjustment.
Depreciation community testing stations	338,691.59	-	-	338,691.59	398,152.66	410,065.58	No proposed adjustment.
Depreciation community libraries	901,202.45	-	-	901,202.45	1,059,418.53	1,091,116.86	No proposed adjustment.
Depreciation community halls	5,897,357.99	-	-	5,897,357.99	6,932,704.60	7,140,134.56	No proposed adjustment.

Depreciation community clinics/care cent	261,710.75	-	-	261,710.75	307,656.98	316,862.23	No proposed adjustment.
Depreciation community cemeteries/crematoria	644,121.76	-	-	644,121.76	757,204.48	779,860.41	No proposed adjustment.
Depreciation community market	84,967.65	-	-	84,967.65	99,884.66	102,873.26	No proposed adjustment.
Depreciation community taxi rank/bus	937,878.12	-	-	937,878.12	1,102,633.02	1,135,521.36	No proposed adjustment.
Depreciation sport & recreational outdoor facility	1,534,953.27	-	-	1,534,953.27	1,804,431.34	1,858,420.83	No proposed adjustment.
Depreciation machinery & equipment	150,000.00	-	-	150,000.00	176,334.16	181,610.17	No proposed adjustment.
Depreciation roads	17,218,367.52	163,542.50	-	17,381,910.02	20,433,497.13	21,044,877.51	No proposed adjustment.
Depreciation electricity iv networks	1,432,976.51	-	-	1,432,976.51	1,684,551.42	1,734,954.04	No proposed adjustment.
Amortisation intangible computer software	163,542.50	-	163,542.50	-	170,738.37	178,421.59	Amortisation intangible computer software
TOTAL DEPRECIATION	37,699,940.52	163,542.50	163,542.50	37,699,940.52	44,499,321.66	45,823,038.88	TOTAL DEPRECIATION

ELECTRICITY PROJECTS: -

Description	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022.2023	Budget Year 2023/2024	Budget Year 2024/2025	Reasons for Adjustment
ELECTRICITY PROJECTS: OWN FUNDING							
Electrification of Makgophong ward 1 (110HH) New	1,980,000.00	-	-	1,980,000.00	-	-	
Electrification of Mahlatjane ward 28 (109HH)	1,962,000.00	-	-	1,962,000.00	-	-	
Electrification of Bolahlakgomo ward 6 (100HH)	1,800,000.00	-	-	1,800,000.00	-	-	
Electrification of Matime ward 24 (35HH)	630,000.00	-	-	630,000.00	-	-	
Electrification of Makushwaneng ward 7 (80HH)	1,440,000.00	-	-	1,440,000.00	-	-	
Electrification of Manalleng ward 11 (128HH)	2,304,000.00	-	-	2,304,000.00	-	-	

Electrification of Manalleng ward 11 (149HH)	-	200,000.00	-	200,000.00	-	-	Rollover allocation
Electrification of Zone B ward 15 (11HH)	1,400,000.00	-	-	1,400,000.00	-	-	
Electrification of Lenting ward 20 (200 HH)	3,600,000.00	-	-	3,600,000.00	-	-	
Electrification of Mphaaneng ward 28 (75 HH)	1,350,000.00	-	-	1,350,000.00	-	-	
Electrification of Thamagane ward 19 (40HH)	720,000.00	-	720,000.00	-	-	-	Project taken over by ESKOM funds to be reprioritised to(Elec of Sedimonthole)
Electrification of Makgoba ward 27 (50HH)	900,000.00	-	-	900,000.00	-	-	
Electrification of Matjatji ward 12 (150)	2,700,000.00	-	-	2,700,000.00	2,000,000.00		
Electrification of Dublin 29 (60HH)	1,080,000.00	-	-	1,080,000.00	-	-	
Electrification of Gedroogte ward 03 (80HH)	1,440,000.00	-	-	1,440,000.00	-	-	

Electrification of Mashite ward 25 (50 HH0)	900,000.00	-	-	900,000.00	-	-	
Electrification of Madilaneng ward 24 (20HH)	360,000.00	-	-	360,000.00	-	-	
Electrification of Tjlane ward 30 (85)	1,530,000.00	-	-	1,530,000.00	-	-	
Electrification of Hwaleshaneng ward 26 (30HH)	-	-	-	-	-	600,000.00	
Electrification of Mamogashoa Ward 6 (280HH)	-	375,000.00	-	375,000.00	-	-	Rollover allocation
Electrification of Maljane Ward 24 (80HH)	1,440,000.00	-	-	1,440,000.00	-	-	
Electrification of Mshongville ward 11 (110HH)	1,980,000.00	-	1,980,000.00	-	-	-	Project taken over by ESKOM funds to be reprioritised to (Elec of Manalleng, Elec of Mamogashoa & R&M Material)
Electrification of Kliphuiwel ward 1 (26HH)	450,000.00	-		450,000.00	-	-	No proposed adjustment.

Electrification of Mapatjakeng ward 4 (38)	702,000.00	-	-	702,000.00	-	-	No proposed adjustment.
Electrification of Motantanyane ward 14 (250 HH)	2,500,000.00	-	500,000.00	2,000,000.00	-	-	Co-funding to align project scope with INEP allocation
Electrification of Sedimonthole ward 19 (50HH)	-	1,000,000.00	-	1,000,000.00	-	-	Co-funding to align project scope with INEP allocation
Electrification of Mogoto ward 9 (100HH)	1,800,000.00	-	-	1,800,000.00	-	-	No proposed adjustment.
Electrification of Maralaleng ward 19 (80HH)	-	-	-	-	-	1,600,000.00	No proposed adjustment.
Electrification of Khureng ward 02 (100HH)	-	-	-	-	-	2,000,000.00	No proposed adjustment.
Electrification of Matjatji - ward 12 (150HH)	-	-	-	-	-	3,000,000.00	No proposed adjustment.
Electrification of Ga-Molapo ward 03 (151HH)	-	-	-	-	-	3,020,000.00	No proposed adjustment.

Electrification of Tjiane ward 30 (35HH)						700,000.00	No proposed adjustment.
Electrification of Dithabaneng ward 21 (60HH)						1,200,000.00	No proposed adjustment.
Electrification of Phelendaba ward 27 (4HH)						80,000.00	No proposed adjustment.
Electrification of Unit H UNIT Ward 17	6,080,000.00	1,500,000.00		7,580,000.00			No proposed adjustment.
TOTAL RETICULATION: OWN FUNDING	41,048,000.00	3,075,000.00	3,200,000.00	40,923,000.00	2,000,000.00	12,200,000.00	
ELECTRICITY PROJECTS: INEP FUNDING							
BY VOTE PER DEPT	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022,2023	Budget Year +2 2023/2024	Budget Year +3 2024/2026	
Electrification of Makurung Ward 21(180) - Roll over						3,600,000.00	No proposed adjustment.
Electrification of Mshongville ward11 (260HH)						5,004,000.00	No proposed adjustment.

Electrification of Matjatji ward 12 (100)	-				2,000,000.00		No proposed adjustment.
Electrification of Tswaing ward 25 (40HH)	-					800,000.00	No proposed adjustment.
Electrification of Byldrift ward 1 (200HH)	-				4,000,000.00	-	No proposed adjustment.
Electrification of Lekurung ward 30 (150)	-				3,000,000.00		No proposed adjustment.
Electrification of Sedimonthole ward 19 (150HH)	3,000,000.00		1,000,000.00	2,000,000.00	-		Realignment as per INEP allocation
Electrification of Motantanyane 14 (110 HH)	2,000,000.00	1,000,000.00		3,000,000.00	-		Realignment as per INEP allocation
TOTAL RETICULATION INEP FUNDING	5,000,000.00	1,000,000.00	1,000,000.00	5,000,000.00	9,000,000.00	10,404,000.00	

INSTITUTIONAL PROJECTS

Description	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022.2023	Budget Year 2023/2024	Budget Year 2024/2025	Reasons for Adjustment
OTHER CAPITAL ASSETS							
Motor Vehicle	2,000,000.00			2,000,000.00	1,100,000	-	No proposed adjustment
IT Facilities	2,000,000.00			2,000,000.00	1,500,000	-	No proposed adjustment
IT Software	3,500,000.00			3,500,000.00	2,500,000	-	No proposed adjustment
Vehicles	1,200,000.00			1,200,000.00	-	-	No proposed adjustment
Tools and Material - Community Services	200,000.00		100,000.00	100,000.00	-	-	
Plant and Equipment	15,500,000.00			15,500,000.00	-	-	No proposed adjustment
Furniture	440,000.00			440,000.00	367,500	385,875	No proposed adjustment
Buildings	450,000.00	220,000.00		670,000.00	1,200,000	-	Installation of aircons, from R&M (Initially the vote was for R&M of aircons, now is moved to CAPEX as the expenditure will be for replacement)

Machinery & Equipment	2,140,000.00			2,140,000.00	357,000	374,850	No proposed adjustment.
Machinery & Equipment	360,000.00			360,000.00	-	-	No proposed adjustment.
Security Equipment	315,000.00		7,000.00	308,000.00	330,750	347,288	
TOTAL OTHER CAPITAL ASSETS	28,106,000.00	220,000.00	107,000.00	28,218,000.00	7,365,250	1,106,013	

INFRASTRUCTURAL PROJECTS: OWN FUNDED

Description	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022.2023	Budget Year 2023/2024	Budget Year 2024/2025	Reasons for Adjustment
Upgrading of internal street from gravel to block paving Zone B ward 16	8,500,000.00	-	-	8,500,000.00	4,134,600	-	No proposed adjustment.
Resealing of internal Street Zone A Ward 18	4,500,000.00	-	-	4,500,000.00	-	-	No proposed adjustment.
Madishaditoro Community Hall ward 05	2,000,000.00	-	-	2,000,000.00	-	-	No proposed adjustment.

Upgrading of Mamaolo to Mampiki Internal Streets and Stormwater (800m including passing lanes) (Ward 26)	-	8,000,000.00		8,000,000.00	-	-	
Upgrading of internal street from gravel to Tar Mamaolo Ward 22 (2km)	8,000,000.00		8,000,000.00	-	7,000,000	-	
Upgrading of internal street from gravel to block paving Zone S ward 16 (2KM)	16,000,000.00	-	-	16,000,000.00	-	-	No proposed adjustment.
Construction of Hweleshaneng via Seleteng to Maralaleng access road Ward 19 & 28	-	-		-	-	20,000,000	No proposed adjustment.
Description	**Final Budget Year 2022/2023**	**Increase**	**Decrease**	**Proposed Adjustment Budget 2022.2023**	**Budget Year 2023/2024**	**Budget Year 2024/2025**	**Reasons for Adjustment**
Construction of Lebowakgomo Zone A internal roads ward 18	1,000,000.00	1,968,271.27	-	2,968,271.27	-	15,000,000	The project is as per Council resolution.
Construction of Lebowakgomo Zone S & R internal roads ward 16 &17	1,000,000.00	1,968,271.27	-	2,968,271.27	-	15,000,000	The project is as per Council resolution.
Construction of Lebowakgomo Zone P internal roads Ward 17	1,000,000.00	1,968,271.27	-	2,968,271.27	-	15,000,000	The project is as per Council resolution.

Design and Construction of GA road ward 17	10,500,000.00	-	10,500,000.00	-	-	-	The project is as per Council resolution.
Zone F Storm Water ward 15	500,000.00	1,000,000.00		1,500,000.00	-	-	No proposed adjustment.
Motlapodi Wet Land: Fencing ward 05	500,000.00	-	-	500,000.00	-	-	No proposed adjustment.
Construction of Storm water drainage- Mathibela (Ward 08)	2,400,000.00	3,618,541.36	-	6,018,541.36	13,500,000	-	Budget relocated from Mogolo Mshengo Road Own Funding to (Mathibela Storm water drainage,Lebowakgomo stadium,Rakgoatha and Lekurung Recreational Facilities)
BY VOTE PER DEPT	**Final Budget Year 2022/2023**	**Increase**	**Decrease**	**Proposed Adjustment Budget 2022.2023**	**Budget Year 2023/2024**	**Budget Year 2024/2025**	
Construction of Malakabaneng Access Bridge ward 29	-			-	8,000,000		No proposed adjustment.
Rakgwatha : Construction of Stormwater drainage (Ward 14)				-	15,000,000		No proposed adjustment.

Extension of Municipal Offices (Ward 17)	9,600,000.00			9,600,000.00	-		No proposed adjustment.
Construction of Magatle Thusong centre (Buildings) Ward 4				-	15,400,000		No proposed adjustment.
Construction of grade A VTS(Lebowakgomo) (Ward 18)	12,000,000.00			12,000,000.00	-		No proposed adjustment.
Highmast Light Malemang (Ward 26)	375,000.00			375,000.00			No proposed adjustment.
Construction of Street Light (Legislature to Police Station) & Robots to Zone B Clinic ward 15				-	5,000,000		No proposed adjustment.
Public Lights - Ga Seloane- Ward 1	375,000.00			375,000.00			No proposed adjustment.
Public Lights Magatle/ Mapatjakeng - (Ward 4)	375,000.00			375,000.00			No proposed adjustment.
BY VOTE PER DEPT	**Final Budget Year 2022/2023**	**Increase**	**Decrease**	**Proposed Adjustment Budget 2022.2023**	**Budget Year 2023/2024**	**Budget Year 2024/2025**	No proposed adjustment.
High mast lights Zone A ward 18	375,000.00			375,000.00			No proposed adjustment.

Township establishment (Provision of services unit H) (Ward 17)	500,000.00		500,000.00	-	9,396,000	21,989,104	The project is compromised to fund the Electricity of Unit H.
Township establishment (Provision of services unit BA) (Ward 17)	1,000,000.00			1,000,000.00	25,000,000	20,842,068	The project is compromised to fund the Electricity of Unit H.
Township establishment (Provision of services unit R) (Ward 17)	-			-	21,000,000	20,000,000	No proposed adjustment.
Mogotlane: Construction of Stormwater drainage (Ward 10)				-	8,000,000		No proposed adjustment.
Mangwakwana/ Maijane Access Bridge ward 24				-	5,000,000		No proposed adjustment.
Waste Transfer Station : Mathabatha ward 27				-		10,000,000	No proposed adjustment.
Waste Transfer Station : Magatle ward 04				-		10,000,000	No proposed adjustment.
Construction of Lebowakgomo Stadium (Ward 17)	5,000,000.00		1,000,000.00	4,000,000.00	5,000,000	5,000,000	Adjusted Downwards
Hawkers Stalls (Lebowakgomo) ward 17	2,000,000.00			2,000,000.00	-	-	No proposed adjustment.

Development of recreational Facilities Makushwaneng (ward 07)				-	10,000,000	-	No proposed adjustment.
Public Lights - Lebowakgomo Cementry ward 17)	375,000.00	-	-	375,000.00	-	-	No proposed adjustment.
Public Lights - Sepanapudi (Ward 13)	375,000.00	-	-	375,000.00	-	-	No proposed adjustment.
Highmast Lights - Sekgwong (Ward 10)	375,000.00	-	-	375,000.00	-	-	No proposed adjustment.
Highmast Lights - Dublin/ Malakabaneng/Motsane (Ward 29)	375,000.00	-	-	375,000.00	-	-	No proposed adjustment.
Highmast Lights - Motantanyane (Ward 14)	375,000.00	-	-	375,000.00	-	-	No proposed adjustment.
Public Lights - Kgwaripe/ Makgopong (Ward 01)	375,000.00	-	-	375,000.00	-	-	No proposed adjustment.
Public Lights - Gedroogte (Ward 03)	375,000.00	-	-	375,000.00	-	-	No proposed adjustment.
Public Lights - Seruleng (Ward 02)	375,000.00	-	-	375,000.00	-	-	No proposed adjustment.
Public Lights - Makurung/Dithabaneng (Ward 21)	375,000.00	-	-	375,000.00	-	-	No proposed adjustment.

Public Lights - Tjiane (Ward 30)	375,000.00	-	-	375,000.00	-	-	No proposed adjustment.
Public Lights - Morotse (Ward 29)	375,000.00	-	-	375,000.00	-	-	No proposed adjustment.
Public Lights - Matome (Ward 08)	375,000.00	-	-	375,000.00	-	-	No proposed adjustment.
Upgrading of Mogoto to Moshongo access road from gravel to Tar and stormwater control (Multi-year) (Ward 9 and 11)	5,000,000.00	-	5,000,000.00	-	-	-	The project was initially planned to cover the roll over for phase 1. The project is now covered under rolled over project of R8,739,511.13 (for both Phase 1 and Phase 2) Refer to approved roll over projects.
							budget relocated to (Mathibela,Lebowa kgomo stadium,Rakgoatha and Lekurung)
Waste Transfer Station - Mafefe /Mahlatjane Ward 28				-	2,000,000	6,020,000	To be adjusted down wards to cover Dithabaneng which was compromised from R22,000,000 in the

							current financial year, due to MIG withholding of Grant in the 2021-2022. Dilhabaneng to be Multi-funded in the 2021-2022 and 2022-2023. The project is not yet registered. The source of funding to be changed from MIG to own. The project to be implemented as a multi-year from 2022-2023 to 2024-2025 financial year. R3,000,000 from Electrification of Matjatji.
Upgrading Dilhaba Road To Tar & S/Water W21(Co Funded)	-	4,595,186.18		4,595,186.18			To be co-funded with MIG
Upgrading of Gravel to Tar of Maijane/Makaung/.Makaepea Access Road (Ward 24 & 19) 4.8km multi-year funded. Phase 2	7,678,535.00			7,678,535.00			
CAPITAL PROJECT - OWN FUNDED	104,678,535.00	14,118,541.36	18,000,000.00	102,797,076.36	153,530,500.00	158,851,172.68	

INFRASTRUCTURAL PROJECTS: MIG FUNDED

Description	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022.2023	Budget Year 2023/2024	Budget Year 2024/2026	Reasons for Adjustment
Development of recreational Facilities Seruleng (ward 02)	-	-	-		10,000,000	-	
Development of recreational Facilities Lesetsi (ward 25)	-	-	-	-	10,000,000	-	
Upgrading of Mogoto to Moshongo access road from gravel to Tar and stormwater control (Multi-year) (Ward 9 and 11)	7,000,000.00		7,000,000.00		-	-	R7,000,000 was for implementation of Phase 2. The project is now covered under rolled over project of R8,739,511.13 (Both Phase 1 and Phase 2) Refer to approved roll over projects
Upgrading of Dithabaneng access road from gravel to Tar and	22,400,000.00		14,595,186.18	7,804,813.82	10,000,000	12,000,000	To be adjusted up-wards from Mahlagane waste transfer

stormwater control (Multi-year) (Ward 21)							station to cover Dithabaneng which was compromised from R22,000,000 in the current financial year.
							due to MIG withholding of Grant in the 2021-2022. Dithabaneng to be Multi-funded in the 2021-2022 and 2022-2023.
Construction of Road and Stormwater: Kliphuiwel (Ward 01) Phase 3	9,626,278.00			9,626,278.00			No proposed adjustment.
Ga- Mathabatha (Moleke Village) upgrading of internal road from Gravel to Tar Phase (Phase 2) Ward 27	14,554,466.00			14,554,466.00			No proposed adjustment.

Mogotlane Community Hall ward 10				-	7,000,000		
Upgrading of Gravel to Tar of Maijane/Makaung/ Makaepea Access Road (Ward 24 & 18) 4.8km multi-year funded. Phase 2	4,965,857.00	5,295,186.79		10,261,043.79	-		Adjusted as per revised implementation plan
Development of recreational Facilities : Rakgoatha (ward 14)				-	-	9,710,000	
Development of recreational Facilities : Marulaneng (ward 20)				-		9,710,000	
Development of recreational Facilities Serobaneng (ward 26)				-		9,710,000	
Development of recreational				-		9,710,000	

Facilities: Motsana (ward 29).							
Construction of Khureng Tar Road ward 02						10,000,000	
Magatle VTS Ward 04						15,023,750	
Construction of Mashadi to Maseleselang Bridge (Ward 27)					5,000,000		
Waste Transfer Station - Mafefe /Mahlatjane ward 28							To be adjusted down wards to cover Dithabaneng which was compromised from R22,000,000 in the current financial year, due to MIG withholding of Grant in the 2021-2022, Dithabaneng to be Multi-funded in the 2021-2022 and 2022-2023.

							The project is not yet registered. The source of funding to be changed from MIG to own.
CONSTR: S/WATER DRAINAGE: MATHIBELA W 08							Adjusted as per revised implementation plan, THE PROJECT IS CO-FUNDED (Own & MIG)
Upgrading of internal street from gravel to Tar, Mamaolo Ward 22 (2km)	-			-	7,123,000		
Construction of Makgophong to Ga-Molapo Bridge (Ward 01)	-			-	12,000,000	-	
CAPITAL PROJECT - MIG FUNDED	58,546,601.00	5,285,186.79	21,595,186.18	42,246,601.61	61,123,000.00	75,863,750.00	
TOTAL CAPITAL EXPENDITURE EXCLUDING ROLL OVER	191,330,136.00	19,633,728.14	37,702,186.18	179,261,577.86	222,008,750.00	236,822,936.10	

ROLL OVER PROJECTS: MIG FUNDING

Description	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022.2023	Budget Year 2023/2024	Budget Year 2024/2025	Reasons for Adjustment
UPGR MOGOTO-MSHON A-RD TAR&S-WA W9-11, P2	-	8,739,511.13		8,739,511.13			
UPGR MAIJ/MAKAU/MAKAP A/RD TO TAR W24/19	-	440,695.42		440,695.42			Budget relocated from Mogoto Mshongo Road Own Funding to (Mathibela Storm water drainage,Lebowakgomo stadium,Rakgoatha and Lekurung Recreational Facilities)
DEV OF REC FACILITIES LEKUR W30	-	1,926,880.14		1,926,880.14			Budget relocated from Mogoto Mshongo Road Own Funding to (Mathibela Storm water drainage,Lebowakgomo stadium,Rakgoatha and Lekurung Recreational Facilities)
TOTAL MIG ROLL OVER PROJECTS	-	11,107,086.69	-	11,107,086.69	-	-	
UPGR MOGOTO-MSHON A-RD TAR&S-WA W9-11, P2	-	8,739,511.13		8,739,511.13			

UPGR MAIJ/MAKAU/MAKAP A/RD TO TAR W24/19	-	440,695.42		440,695.42			Budget relocated from Mogoto Mshongo Road Own Funding to (Mathibela Storm water drainage,Lebowakgomo stadium,Rakgoatha and Lekurung Recreational Facilities)
DEV OF REC FACILITIES LEKUR W30	-	1,926,880.14		1,926,880.14			Budget relocated from Mogoto Mshongo Road Own Funding to (Mathibela Storm water drainage,Lebowakgomo stadium,Rakgoatha and Lekurung Recreational Facilities)
TOTAL MIG ROLL OVER PROJECTS		11,107,086.69		11,107,086.69			

ROLL OVER PROJECTS: OWN FUNDING

Description	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022.2023	Budget Year 2023/2024	Budget Year 2024/2025	Reasons for Adjustment
REFURBISHMENT OF LEBOWAKGOMO STADIUM (PHASE 1)	-	300,000.00		300,000.00			Budget relocated from Mogoto Mshongo Road Own Funding to (Mathibela Storm water drainage,Lebowakgomo stadium,Rakgoatha and Lekurung Recreational Facilities)
RAKGOATHA UPGRADING OF INTERNAL STREET AND STORMWATER CONTROL	-	223,135.54		223,135.54			Budget relocated from Mogoto Mshongo Road Own Funding to (Mathibela Storm water drainage;Lebowakgomo stadium,Rakgoatha and Lekurung Recreational Facilities)
DEVELOPMENT OF RECREATIONAL FACILITIES LEKURUNG (WARD 30)	-	858,323.10		858,323.10			Budget relocated from Mogoto Mshongo Road Own Funding to (Mathibela Storm water drainage,Lebowakgomo stadium,Rakgoatha and Lekurung Recreational Facilities)
TOTAL ROLL OVER PROJECTS: OWN FUNDING		1,381,458.64	-	1,381,458.64			

RECOMMENDATION(S)

It is recommended that: -

5.1 Council approve the 2022-2023 MTREF Adjustment Budget (Tables B1-B7).

a) MBRR Table B1 – Month Budget Summary.
b) MBRR Table B2 - Table C2 Monthly Budget Statement - Financial Performance (functional classification).
c) MBRR Table B3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)
d) MBRR Table B4 - Budgeted Financial Performance (revenue and expenditure)
e) MBRR Table B5 - Budgeted Capital Expenditure (municipal vote, functional classification and funding)
f) MBRR Table B6 - Budgeted Financial Position.
g) MBRR Table B7 - Monthly Budget Statement - Cash Flow

5.2 National Treasury approved roll over amount of R11, 107,086 from the previous financial year 2021-2022.

5.3 Council takes note of the Treasury budget analysis reports.

Cllr. Molala MM

Mayor

REVENUE

REVENUE BY SOURCE	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget	Budget Year 2023/2024	Budget Year 2024/2025
Operating Revenue by Source						
Property rates	43 840 310,77	3 100 000,00		46 940 310,77	49 005 604,45	51 210 940,25
Property rates :Revenue Foregone	- 9 466 430,95			- 9 466 430,95	- 9 882 953,91	- 10 327 686,84
Refuse Removal(,ebowakgomo)	7 059 691,32			7 059 691,32	7 364 953,73	7 695 436,15
Refuse Removal :Revenue Foregone	- 20 786,33			- 20 786,33	- 21 700,95	- 22 677,49
2,5 % Commission on Insurance	251 293,06			251 293,06	262 340,96	274 155,71
Accumulated Internal Funding	112 407 557,14			112 407 557,14	117 353 469,66	112 634 990,69
Building Plans: Business	74 115,52	150 000,00		224 115,52	77 376,61	80 856,56
Building Plans: Residential	178 416,11		70 000,00	108 416,11	186 265,41	194 646,40
Building Plans: Rural	16 501,64			16 501,64	17 540,81	18 330,15
Burial Fees	164 721,51			164 721,51	171 969,25	179 707,87

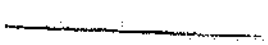
REVENUE BY SOURCE	DRAFT BUDGET YEAR+1 22/23	Increase	Decrease	Proposed Adjustment Budget	BUDGET YEAR+2 23/24	BUDGET YEAR+3 24/25
Cattle Pound	2 177,68	2 500,00		1 677,68	2 273,49	2 376,60
Clearance Certificates	58 759,84			58 759,84	81 345,27	84 105,01
Commission:Water Agency Fee Charges	34 584 000,00			34 584 000,00	36 105 696,00	37 730 452,32
Communication Network - Rental	227 574,25			227 574,25	237 587,51	248 276,05
Reservation of Graves	23 003,57			23 003,57	24 015,72	25 096,43
Consolidation Fees	5 775,81	5 000,00		10 775,81	6 020,94	6 301,20
Dustbin	1 404,07	2 000,00		3 404,07	1 569,81	1 630,00
Hawkers fees	4 733,59			4 733,59	4 941,67	5 164,25
Hawkers License Fees - new	2 096,00			2 096,00	2 188,22	2 286,89
Instructors Certificate	1 639,26			1 833,26	1 705,12	1 781,85
Insurance Reimbursements	44 133,32			44 133,32	46 076,16	48 148,86

REVENUE BY SOURCE	DRAFT BUDGET YEAR+1 22/23	Increase	Decrease	Proposed Adjustment Budget	BUDGET YEAR+2 23/24	BUDGET YEAR+3 24/25
Interest on accounts in arrears	15 421 527,49	3 000 000,00		18 421 527,49	19 232 074,70	20 097 510,06
Interest on Bank Accounts: Investment	12 875 145,59	13 000 000,00		25 875 145,59	27 013 651,89	28 229 269,33
Interest on current account	294 574,07			294 574,07	307 535,33	321 374,42
Landfill Proceeds	86 211,03			86 211,03	90 004,32	94 054,51
Library services	1 089,26			1 089,26	1 137,19	1 188,37
PTO - business	4 355,12	20 000,00		24 355,12	4 546,74	4 751,35
PTO - residential	13 821,92		10 000,00	3 821,92	14 430,08	15 078,44
Relocation of Beacons	5 410,71			5 410,71	5 652,79	5 906,66
Rental of Municipal Halls ; Urban	69 348,05			69 348,05	72 397,28	75 655,10
Rental of Municipal offices	37 085,93			37 085,93	38 717,71	40 460,01
Rezoning Application	2 178,20	2 000,00		4 178,20	2 274,04	2 376,37

REVENUE BY SOURCE	DRAFT BUDGET YEAR+1 22/23	Increase	Decrease	Proposed Adjustment Budget	BUDGET YEAR+2 23/24	BUDGET YEAR+3 24/25
Rubble	3 735,16			3 735,16	3 899,52	4 075,00
Sale os sites	17 820 000,00			17 820 000,00		
Skills Development Levy - Refunds	211 726,95			211 726,95	221 042,04	230 969,67
Stop Cock	5 260,16			5 260,16	5 499,08	5 747,48
Sundry Income	125 013,60	204 954,60		329 968,24	130 614,19	136 867,30
Traffic Fines:	12 052 000,00			12 052 000,00	12 582 288,00	13 148 490,96
Traffic Revenue: Own Licensing	6 031 497,69	4 111 521,70		10 143 019,39	6 290 868,79	6 580 248,36
Transfer of property	125 165,84			125 165,84	130 673,13	136 553,42
Profit on Sale of Assets	70 000,00			70 000,00	73 080,00	76 386,00
Waste Management By-Law	7 128,20			7 128,20	7 441,84	7 776,72
Proof of Residence	114 183,22	26 000,00		140 183,22	119 207,28	124 571,61

REVENUE BY SOURCE	FINAL BUDGET YEAR+1 22/23	Increase	Decrease	Proposed Adjustment Budget	BUDGET YEAR+2 23/24	BUDGET YEAR+3 24/25
Special Consent	23 763,92	10 000,00		33 763,92	24 909,64	25 926,07
Mortgage Bond/ REGISTRATION OF MORTGAGES	20 908,69			20 908,69	21 828,68	22 810,97
Connection Fees Water	22 082,02	25 000,00		47 082,02	23 058,63	24 091,04
Reconnection Fees	1 633,75	1 500,00		3 133,75	1 705,64	1 782,36
Replacement of Meters	435,55			435,55	454,71	475,18
Drain Blockage	1 633,75			1 633,75	1 705,64	1 782,36
GRANTS	372 036 096,00	11 197 086,68	16 300 000,00	360 843 984,69	393 097 800,00	416 078 000,00

TOTAL BUDGET	625 939 891,11	34 767 563,07	16 380 000,00	645 327 454,18	661 352 044,01	686 669 521,83
GRANTS						
EQUITABLE SHARE	301 320 000,00			301 320 000,00	318 557 000,00	337 450 000,00
FMG GRANT	2 000 000,00			2 000 000,00	2 000 000,00	2 000 000,00
MIG GRANT	61 620 000,00		16 300 000,00	45 320 000,00	64 340 000,00	67 225 000,00
MIG GRANT:ROLL OVER	-	11 107 086,59		11 107 086,59		
CDM: Eradication of Alien Plant	18 455,00			18 455,00		
CDM: Mamsolo Hall	6 135,00			6 135,00		
Sekolang college diamond	300 000,00			300 000,00		
CDM: Integrated Transport Plan	377 306,00			377 306,00		
INEP/DME	5 000 000,00			5 000 000,00	9 000 000,00	9 404 000,00
EPWP Incentive Grant	1 380 000,00			1 380 000,00		
TOTAL GRANTS	372 036 896,00	11 107 086,59	16 300 000,00	366 843 984,59	393 897 000,00	416 079 000,00





BY VOTE PER DEPT	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022.2023	Budget Year 2023/2024	Budget Year 2024/2025	Reasons for Adjustment
OTHER CAPITAL ASSETS							
Motor Vehicle	2 000 000,00			2 000 000,00	1 100 000		
IT Facilities	2 000 000,00			2 000 000,00	1 500 000		
IT Software	3 500 000,00			3 500 000,00	2 500 000		
Vehicles	1 200 000,00			1 200 000,00			
Tools and Material - Community Services	200 000,00		100 000,00	100 000,00			
Plant and Equipment	15 600 000,00			15 600 000,00			
Furniture	440 000,00			440 000,00	367 500	385 875	
Buildings	450 000,00	220 000,00		670 000,00	1 200 000	-	Installation of Aircons, from R&M (initially the vote was for R&M of aircons now is moved to CAPEX as the expenditure will be for replacement)
Machinery & Equipment	2 140 000,00			2 140 000,00	367 500	574 650	
Machinery & Equipment	360 000,00			360 000,00			
Security Equipment	945 000,00		7 000,00	938 000,00	338 760	347 388	
TOTAL OTHER CAPITAL ASSETS	28 185 000,00	220 000,00	107 000,00	28 218 000,00	7 369 260	1 108 013	
BY VOTE PER DEPT	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022.2023	Budget Year 2023/2024	Budget Year 2024/2025	
Upgrading of Internal street from gravel to block paving Zone B ward 15	8 500 000,00			8 500 000,00	4 134 500	-	
Resealing of Internal Street Zone A Ward	4 500 000,00			4 500 000,00			
Magallane Community Hall WARD 10				-	-		
Madishaditoro Community Hall ward 09	2 000 000,00			2 000 000,00			
Upgrading of Mamadu to Mampiki Internal Streets and Stormwater (800m including passing lanes) (Ward 28)		8 000 000,00		8 000 000,00	-		
Upgrading of Internal street from gravel to Tar Mamolo Ward 22 (2km)	8 000 000,00		8 000 000,00	-	7 000 000		
BY VOTE PER DEPT				-			
Upgrading of Internal street from gravel to	16 000 000,00			16 000 000,00			
Wate Transfer Station - Matafe /Mahlaliana				-	-		
Construction of Hlakalahanong via Selateng				-		20 000 000	
Construction of Matefaifi/Nwangame to				-			
Construction of Lebowakgomo Zone A	1 000 000,00	1 988 271,27		2 988 271,27		15 000 000	The projects is as per Council resolution.
Construction of Lebowakgomo Zone S & R	1 000 000,00	1 988 271,27		2 988 271,27		15 000 000	The projects is as per Council resolution.
Construction of Lebowakgomo Zone P	1 000 000,00	1 988 271,27		2 988 271,27		15 000 000	The projects is as per Council resolution.
Design and Construction of GA road Ward	10 500 000,00		10 500 000,00	-			
Zone F Storm Water construction ward 15	500 000,00	1 000 000,00		1 500 000,00			
Mahapadi Wet Land- Fencing ward 08	600 000,00			600 000,00			
Construction of Stormwater drainage	2 400 000,00	3 618 541,36		6 018 541,36	13 500 000		Budget relocated from Magato Mshonga
BY VOTE PER DEPT	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022.2023	Budget Year 2023/2024	Budget Year 2024/2025	
Construction of Mmakotsheng Access Bridge ward 28	-			-	8 000 000		

Rakgwatha : Construction of Stormwater drainage (Ward 14)				-	15 000 000		
Extension of Municipal Offices (Ward 17)	9 000 000,00			9 000 000,00			
Construction of Magatle Tlhrsong centre (Buildings) Ward 4				-	15 400 000		
Construction of grade A VTS(Lebowakgomo) (Ward 18)	12 000 000,00			12 000 000,00	-		
Highmast Light Matshamang (Ward 26)	375 000,00			375 000,00			
Construction of Street Light (Legislature to Police Station) & Robots to Zone D Clinic ward 15				-	5 000 000		
Public Lights - Ga Selepane- Ward 1.	375 000,00			375 000,00			
Public Lights Magatle Maphiakeng - (Ward 4)	375 000,00			375 000,00			
BY VOTE PER DEPT	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022.2023	Budget Year 2023/2024	Budget Year 2024/2025	
High mast lights Zone A ward 18	375 000,00			375 000,00			
BY VOTE PER DEPT				-			
Township establishment (Provision of services unit H) (Ward 17)	500 000,00		500 000,00	-	9 386 000	21 989 104	This project is compromised to fund the Electr
Township establishment (Provision of services unit BA) (Ward 17)	1 000 000,00			1 000 000,00	28 000 000	20 642 896	This project is compromised to fund the Electr
Township establishment (Provision of services unit R) (Ward 17)	-			-	21 000 000	20 000 000	
Magotlane: Construction of Stormwater drainage (Ward 10)				-	8 000 000		
Mangwakwena/ Mollane Access Bridge ward 24.				-	5 000 000		
Waste Transfer Station : Mathabatha ward 27				-		10 000 000	
Waste Transfer Station : Magatle ward 04				-		10 000 000	
Construction of Lebowakgomo Stadium (Ward 17)	5 000 000,00		1 000 000,00	4 000 000,00	5 000 000	5 000 000	
Hawkers Stalls (Lebowakgomo) ward 17	2 000 000,00			2 000 000,00	-	-	
Development of (recreational) Facilities Makushwaneng (ward 07)				-	10 000 000		
BY VOTE PER DEPT	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022.2023	Budget Year 2023/2024	Budget Year 2024/2025	
Public Lights - Lebowakgomo Cemetery ward 17)	375 000,00			375 000,00			
Public Lights - Sepaltopudi (Ward 13)	375 000,00			375 000,00			
Highmast Lights - Sekgweng (Ward 10)	375 000,00			375 000,00			
Highmast Lights - Dublin/ Mahlakaneng/Motsana (Ward 29)	375 000,00			375 000,00			
Highmast Lights - Molorionyane (Ward 14)	375 000,00			375 000,00			

Public Lights - Kgwaipe/ Makopong (Ward 01)	375 000,00			375 000,00			
Public Lights - Sedeogile (Ward 03)	375 000,00			375 000,00			
Public Lights - Sentlhaj (Ward 02)	375 000,00			375 000,00			
Public Lights - Makurung/Dithabaneng (Ward 21)	375 000,00			375 000,00			
BY VOTE PER DEPT	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022,2023	Budget Year 2023/2024	Budget Year 2024/2025	
Public Lights - Tjitjing (Ward 30)	375 000,00			375 000,00			
Public Lights - Manoke (Ward 20)	375 000,00			375 000,00			
Public Lights - Mulome (Ward 08)	375 000,00			375 000,00			
Upgrading of Mogoto to Moshango access road from gravel to Tar and stormwater control (Multi-year) (Ward 9 and 11)	5 000 000,00		5 000 000,00	-			The project was initially planned to cover the roll over for phase 1. The project is now covered under roled over project of R9,736,541.13 (for both Phase 1 and Phase 2) Refer to approved roll over projects.
Waste Transfer Station - Molefe /Mahlaljeng ward 28				-	2 000 000	8 020 000	To be adjusted down wards to cover Dithabaneng which was compromised from R22 000 000 in the current financial year due. The project is not yet registered. The source of funding to be changed from MIG to own. The project to be implemented as a multi-year from 2022-2023 to 2024-2025 financial year. R8,000,000 from Electrification of Molefe.
UPGR DITHABA ROAD TO TAR & SWA CONT W21(co funded)		4 595 166,18		4 595 166,18			
Upgrading of Gravel to Tar of Maipana/Makoung/ Mahaopha Access Road (Ward 24 & 19) 4.6km multi-year funded, Phase 2	7 678 535,00			7 678 535,00			
CAPITAL PROJECT - OWN FUNDED	104 678 535,00	23 119 541,35	25 000 000,00	102 797 976,35	183 630 500,00	168 851 172,68	
BY VOTE PER DEPT	Approved Budget Year 2023/2023	Increase	Decrease	Proposed Adjustment Budget 2022,2023	Budget Year 2023/2024	Budget Year 2024/2025	
CAPITAL PROJECT - MIG FUNDED							
Development of recreational Facilities Senaleng (ward 02)					10 000 000		
Development of recreational Facilities Letlafa (ward 25)				-	10 000 000		

Upgrading of Magolo to Moshongo access road from gravel to Tar and stormwater control (Multi-year) (Ward 9 and 11)	7 000 000,00		7 000 000,00	-	-	-	R7,000,000 was for implementation of Phase 2. The project is now covered under rolled over project of R8,739,611.13 (Both Phase 1 and Phase 2) Refer to approved roll over projects
Upgrading of Dithabaneng access road from gravel to Tar and stormwater control (Multi-year) (Ward 21)	22 400 000,00		14 595 188,19	7 804 813,82	10 000 000	12 000 000	To be adjusted up wards from Mahlatjane waste hunster station to cover Dithabaneng which was compromised from R22,000,000 in the current financial year.
							due to MIG withholding of Grant in the 2021-2022. Dithabaneng to be Multi-funded in the 2021-2022 and 2022-2023.
Construction of Road and Stormwater, Kgohlwane (Ward 01) Phase 3	9 625 278,00			9 625 278,00			
Ga- Mathabatha (Moteke Village) upgrading of internal road from Gravel to Tar Phase (Phase 2) Ward 27	14 551 468,00			14 551 468,00			
Mogotlane Community Hall ward 10							
Upgrading of Gravel to Tar of Maijane/Makaling/ Mokaepaa Access Road (Ward 24 & 10) 4.0km multi-year funded, Phase 2	4 886 857,00	5 206 186,79		10 261 043,79	7 000 000		Adjusted as per revised implementation plan
BY VOTE PER DEPT	Final Budget Year 2022/2023	Increase	Decrease	Proposed Adjustment Budget 2022/2023	Budget Year 2023/2024	Budget Year 2024/2025	

Development of recreational Facilities : Rakgoatha (ward 14)				-	-	9 710 000	
Development of recreational Facilities : Mapulateam (ward 20)				-		9 710 000	
Development of recreational Facilities Sterkshoop (ward 28)				-		9 710 000	
Development of recreational Facilities: Molepane (ward 29)				-		9 710 000	
Construction of Khureng Tar Road ward 02				-		10 000 000	
Mapatle VTS Ward 04				-		15 823 760	
Construction of Mmaheul to Mazelenalong Bridge (Ward 27)				-	6 000 000		
Upgrading of internal street from gravel to Tar Manyaka Ward 22 (2km)	-			-	7 123 000		
Construction of Makgophong to Ga-Molapo Bridge (Ward 01)	-			-	12 000 000	-	
CAPITAL PROJECT - MIG FUNDED	58 546 691,00	5 295 166,79	21 595 166,10	42 240 001,81	31 123 000,00	75 823 760,00	
TOTAL CAPITAL EXPENDITURE EXCLUDING ROLL OVER	191 330 139,00	20 631 728,14	46 702 166,10	173 261 677,06	222 000 760,00	235 822 936,19	
ROLL OVER PROJECTS: MIG FUNDING							
UPGR MOGOTO-MSHON A RD TAR&S: WA W8-11, P2	-	8 739 511,13		8 739 511,13			
UPGR MALIMAKAU/MAKAP ARD TO TAR W24/19	-	440 695,42		440 695,42			Budget relocated from Mogoto Mshongo Road Own Funding to (Mathibela Storm water drainage,Lebowakgomo stadium,Rakgoatha and Lekurung Recreational Facilities)
DEV OF REC FACILITIES LEKUR W30	-	1 926 960,14		1 926 960,14			Budget relocated from Mogoto Mshongo Road Own Funding to (Mathibela Storm water drainage,Lebowakgomo stadium,Rakgoatha and Lekurung Recreational Facilities)
TOTAL MIG ROLL OVER PROJECTS	-	11 107 086,69	-	11 107 086,69	-	-	
ROLL OVER PROJECTS: OWN FUNDING							
REFURBISHMENT OF LEBOWAKGOMO STADIUM (PHASE 1)	-	300 000,00		300 000,00			Budget relocated from Mogoto Mshongo Road Own Funding to (Mathibela Storm water drainage,Lebowakgomo stadium,Rakgoatha and Lekurung Recreational Facilities)
RAKGOATHA UPGRADING OF INTERNAL STREET AND STORMWATER CONTROL	-	223 135,54		223 135,54			Budget relocated from Mogoto Mshongo Road Own Funding to (Mathibela Storm water drainage,Lebowakgomo stadium,Rakgoatha and Lekurung Recreational Facilities)
DEVELOPMENT OF RECREATIONAL FACILITIES LEKURUNG (WARD 30)	-	858 323,10		858 323,10			Budget relocated from Mogoto Mshongo Road Own Funding to (Mathibela Storm water drainage,Lebowakgomo stadium,Rakgoatha and Lekurung Recreational Facilities)
TOTAL ROLL OVER PROJECTS: OWN FUNDING	-	1 381 458,64	-	1 381 460,64	-	-	
TOTAL CAPITAL EXPENDITURE	191 330 139,00	41 122 273,47	46 702 166,10	186 760 223,28	222 000 760,00	235 822 936,19	

VOLUME II: AUDITED FINANCIAL STATEMENTS

Lepelle-Nkumpi Municipality

(Registration Number LIM 355)
Annual Financial Statements
for the year ended 30 June 2023

Received!!
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Lepelle-Nkumpi Municipality

(Registration Number LIM 355)
Annual Financial Statements for the year ended 30 June 2023

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Lepelle-Nkumpi Municipality

(Registration Number LIM 355)
Annual Financial Statements for the year ended 30 June 2023

General Information

Nature of Business and Principal Activities	Local Government and the provision of basic services to the local community
Municipal grading	3
Members of the council	
MAYOR	MOLALA MM
SPEAKER	NKOABELA NJ
CHIEF WHIP	SELLO SG
MEMBER OF EXCECUTIVE COMMITTEE	LEDWABA PE
MEMBER OF EXCECUTIVE COMMITTEE	LEKGOATHI S
MEMBER OF EXCECUTIVE COMMITTEE	MATSIMELA MD
MEMBER OF EXCECUTIVE COMMITTEE	MAZWI DP
MEMBER OF EXCECUTIVE COMMITTEE	MOLOMO RO
MEMBER OF EXCECUTIVE COMMITTEE	MPHAHLELE MTR
MEMBER OF EXCECUTIVE COMMITTEE	MPHOFELA SM
MEMBER OF EXCECUTIVE COMMITTEE	NKOANA RTF
MEMBER OF EXCECUTIVE COMMITTEE	RABABALELA SM
MEMBER OF EXCECUTIVE COMMITTEE	TAKALO ME
MPAC	MAKGAHLELE MB
ETHICS	RAMOSHABA M
OTHER COUNCILLORS	

General Information

COUNCILLOR	MAREMA TG
COUNCILLOR	TLABJANE JB
COUNCILLOR	MOLLO MI
COUNCILLOR	MAKGATI MA
COUNCILLOR	PHELE RS
COUNCILLOR	MPHAHLELE TJ
COUNCILLOR	MASEBE BN
COUNCILLOR	MPHOGO RJ
COUNCILLOR	MAHLOBOGWANE MD
COUNCILLOR	MAKHAFOLA SJ
COUNCILLOR	KGAPHOLA LK
COUNCILLOR	RAMOTHOLE TR
COUNCILLOR	THOBEJANE CM
COUNCILLOR	KEKANA MA
COUNCILLOR	NTSOANE NP
COUNCILLOR	MPHAHLELE MJ
COUNCILLOR	MATHABATHA RE
COUNCILLOR	MOGODI MM
COUNCILLOR	MATIBIDI MI
COUNCILLOR	MOKONE SM
COUNCILLOR	LEKGOATHI FP
COUNCILLOR	KEKANA MS
COUNCILLOR	MAPHOTO ME
COUNCILLOR	MAKHAFOLA TH
COUNCILLOR	MMAKO NS
COUNCILLOR	MALEKA PI
COUNCILLOR	MOETI TL
COUNCILLOR	PHOGOLE ML
COUNCILLOR	MAHLATJI MA
COUNCILLOR	MPHAHLELE KP
COUNCILLOR	NTLHANE LJ
COUNCILLOR	MAPHOSO MW
COUNCILLOR	LEDWABA MW
COUNCILLOR	MUTHWA LS
COUNCILLOR	KEKANA MP
COUNCILLOR	MNGOMEZULU LJ
COUNCILLOR	TSELA FD
COUNCILLOR	RAMAREMO MB
COUNCILLOR	PHAAHLA SS
COUNCILLOR	MATHABATHA MD
COUNCILLOR	LEBESE JM
COUNCILLOR	MODULA MA
COUNCILLOR	SHOGOLE MW
COUNCILLOR	MAJA AD
COUNCILLOR	HLONGOANE HM

Lepelle-Nkumpi Municipality

(Registration Number LIM 355)
Annual Financial Statements for the year ended 30 June 2023

General Information

Municipal Manager	Monyepao MA (October 2022 to current)
Acting Municipal Manager	Mankga K.G (Until September 2022)
Chief Financial Officer	Mankga K.G (Until January 2023)
Acting Chief Financial Officer	Moema MD (February 2023 to current)
Legal form	Municipality in terms of section 1 of the Local Government: Municipal Structures Act (Act 117 of 1998) read with section 155 (1) of the Constitution of the republic of South Africa (Act 108 of 1996)
Legislation governing the municipality's operations	Constitution of the Republic of south Africa (Act 108 of 1998) Local Government: Municipal Finance Management Act (Act no.56 of 2003) Local Government: Municipal Systems Act (Act 32 of 2000) Local Government: Municipal Structures Act (Act 117 of 1998) Municipal Property Rates Act (act of 6 2004) Division of Revenue Act (Act 1 of 2007)
Registered Office	Lebowakgomo
Business Address	170 BA Civic Centre Lebowakgomo 0737
Postal Address	Private Bag X07 Chuenespoort 0745

Lepelle-Nkumpi Municipality

(Registration Number LIM 355)
Annual Financial Statements for the year ended 30 June 2023

General Information

Bankers	First National Bank (FNB) ABSA Standard bank Nedbank
Auditors	Auditor General of South Africa
Attorneys	SC Mdhuli attorneys INC Popela Maake Attorneys Modise Mabule INC Makhubela Attorneys Mahowa Inc Verveen Attorneys Bafana ka-Ncube
Tel:	015 633 4500
Website	www.lepelle-nkumpi.gov.za

Abbreviations

CDM	Capricon District Municipality
GRAP	Generally Accepted Accounting Practice
MFMA	Municipal Finance Management Act
MPAC	Municipal Public Accounts Committee
MIG	Municipal Infrastructure Grant
FMG	Finance Management Grant
IIASA	Institute of Internal Auditors South Africa
ECSA	Engineering Council of South Africa
CIGFARO	Interpretation of the Standards of Generally Recognised Accounting Practice (IGRAP) Chartered Institute of Government Finance Audit and Risk Officers
IGRAP	
UIFW	Unauthorised, Irregular, Fruitless and wasteful expenditure,

Accounting Officer Responsibilities and Approval

The accounting officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and was given unrestricted access to all financial records and related data.

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The accounting officer acknowledges that she is ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, the accounting officer sets standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The accounting officer is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.

I am responsible for the preparation of these annual financial statements, which are set out on pages 7 to 124 , in terms of Section 126(1) of the Municipal Finance Management Act and which I have signed on behalf of the Municipality.

I certify that the salaries, allowances and benefits of Councillors, loans made to Councillors, if any, and payments made to Councillors for loss of office, if any, as disclosed in note 26 of these annual financial statements are within the upper limits of the framework envisaged in Section 219 of the Constitution, read with the Remuneration of Public Officer Bearers Act and the Minister of Cooperative Governance and Traditional Affairs determination in accordance with this Act."

31 August 2023

Monyepao MA — **Date**
Municipal Manager

Statement of Financial Position

Figures in R	Notes	2023	2022 Restated
Assets			
Current assets			
Inventories	3	106 259 835	107 660 054
Receivables from exchange transactions	4	19 483 238	26 516 217
Receivables from non - exchange transactions (Statutory receivables)	5	12 822 894	25 375 875
Cash and cash equivalents	6	546 945 387	404 185 832
Total current assets		685 511 355	563 737 978
Non-current assets			
Property, plant and equipment	8	753 258 790	739 714 015
Investment property	7	112 361 815	108 452 669
Intangible assets	9	11 054	154 754
Heritage assets	10	183 684	183 684
Total non-current assets		865 815 343	848 505 123
Total assets		1 551 326 698	1 412 243 101
Liabilities			
Current liabilities			
Consumer deposits	12	2 134 561	2 094 161
Payables from exchange transactions	11	97 232 068	86 421 762
Employee benefit obligation	15	433 819	439 123
Unspent conditional grants and receipts	13	32 163 326	18 804 940
Total current liabilities		131 963 774	107 759 986
Non-current liabilities			
Provisions	14	1 280 502	2 066 478
Employee Benefits Obligation	15	5 164 144	4 969 366
Total non-current liabilities		6 444 647	7 035 845
Total liabilities		138 408 421	114 795 831
Net Assets			
Total net assets and liabilities		1 412 918 277	1 297 447 270
Accumulated surplus		1 412 915 227	1 297 447 270

Statement of Financial Performance

Figures in R	Notes	2023	2022 Restated
Revenue from exchange transactions			
Service charges	16	6 803 042	5 814 567
Rental of facilities and equipment	17	397 271	675 701
Water and sanitation : Commission Earned	18	35 240 491	35 504 199
Agency fees : Licences and permits	19	5 564 422	5 624 869
Finance income - Exchange	21	30 220 922	16 381 801
Other revenue	20	3 285 636	20 408 062
Total revenue from exchange transactions		81 511 785	84 409 197
Revenue from non-exchange transactions			
Taxation revenue			
Property rates	23	38 965 081	30 674 639
Finance income - Non exchange	22	16 946 132	14 209 575
Transfer Revenue			
Government grants and subsidies	24	344 354 614	333 416 855
Traffic fines		686 759	2 010 550
Total revenue from non-exchange transactions		400 952 587	380 311 619
Total revenue		482 464 372	464 720 817
Expenditure			
Employee costs - salaries	27	(98 887 098)	(95 315 462)
Remuneration of councillors	28	(23 103 442)	(22 902 514)
Depreciation, amortisation and impairment	29	(31 994 040)	(35 422 027)
Finance cost	30	(769 248)	(575 505)
Provision for impairments adjustment	31	(85 273 940)	(148 432 781)
Contracted services	32	(64 900 313)	(58 986 605)
Donations	8	(2 504 528)	-
Loss on disposal of assets	8	(1 618 948)	(16 111)
Other materials	33	(1 892 656)	(1 836 301)
General expenses	34	(60 273 412)	(39 600 557)
Total other expenses		(371 217 624)	(403 087 863)
Fair value gain or (losses)	26	4 221 210	5 764 556
Surplus for the year		115 467 958	67 397 510

Statement of Changes in Net Assets

Figures in R	Accumulated surplus	Total
Balance at 1 July 2021 as previously reported	1 228 323 417	1 228 323 417
Prior period adjustments - Note 37.	1 726 343	1 726 343
Balance at 1 July 2021 as restated	1 230 049 760	1 230 049 760
Changes in net assets		
Surplus for the year	67 397 510	67 397 510
Balance at 30 June 2022 as restated	**1 297 447 270**	**1 297 447 270**
Balance at 1 July 2022 as previously reported	1 295 998 725	1 295 998 725
Prior period adjustments - Note 37.	1 448 545	1 448 545
Balance at 1 July 2022 as restated	1 297 447 270	1 297 447 270
Changes in net assets		
Surplus for the year	115 467 958	115 467 958
Balance at 30 June 2023 as restated	**1 412 915 227**	**1 412 915 227**

Statement of Cash Flows

Figures in R	Notes	2023	2022 Restated
Receipts			
Property rates		9 571 767	14 178 508
Service charges		3 267 218	3 333 933
Other income		30 815 755	27 077 335
Transfers and subsidies - Operational		304 428 814	279 895 000
Transfers and subsidies - capital		53 284 186	51 708 000
Interest income		25 809 993	12 812 682
		427 177 733	389 005 458
Payments			
Payments to suppliers for goods and services		(108 237 258)	(94 931 139)
Payments to and on behalf of employees		(122 085 084)	(122 285 089)
Gross cash payments		(230 322 342)	(217 216 228)
Net cash flows from operating activities		196 855 391	171 789 230
Cash flows used in investing activities			
Purchase of property, plant and equipment		(54 136 236)	(62 426 084)
Cash flows used in investing activities		(54 136 236)	(62 426 084)
Cash flows from financing activities			
Movement in consumer deposits		40 400	76 100
Cash flows from financing activities		40 400	76 100
Net increase in cash and cash equivalents		142 759 555	109 439 246
Cash and cash equivalents at beginning of the year		404 185 832	294 989 918
Prior period adjustment			(243 332)
Cash and cash equivalents at end of the year	6	546 945 386	404 185 832

Statement of Comparision of Budget and Actual Amounts

Figures in R | Notes

Statement of financial performance

		Approved budget	Adjustments	Final budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Revenue							
Property rates	23	34 373 881	3 100 000	37 473 881	38 965 081	(1 491 200)	
Service charges	16	7 120 609	2 000	7 122 609	6 803 042	319 567	
Rental of facilities and equipment	17	334 006	-	334 006	397 271	(63 265)	
Interest earned- External investments	21	13 169 720	13 000 000	26 169 720	25 809 993	359 727	Note 50
Interest earned - Outstanding debtors	21	15 421 529	3 000 000	18 421 529	21 357 061	(2 935 532)	Note 50
Fines, penalties and forfeits		12 061 306	2 500	12 063 806	686 759	11 377 047	
Licences and permits		6 367	-	6 367	592	5 775	
Agency services	18 & 19	40 615 498	4 111 522	44 727 020	40 804 914	3 922 106	
Transfers and subsidies	24	310 408 898	-	310 408 898	304 329 701	6 079 197	Note 50
Other revenue	20	131 730 082	364 454	132 094 536	3 285 044	128 809 492	Note 50
Gain on disposal of assets and liabilities		70 000	-	70 000	-	70 000	
Total revenue		565 311 896	23 580 476	588 892 372	442 439 458	146 452 914	

Statement of Comparision of Budget and Actual Amounts

Figures in R	Notes	Approved budget	Adjustments	Final budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Expenditure							
Employee related cost	27	(134 714 216)	15 920 844	(118 793 372)	(98 887 098)	(19 906 274)	
Remuneration of councillors	28	(22 394 173)	-	(22 394 173)	(23 103 442)	709 269	
Provision for impairments adjustment	31	(54 242 089)	(38 061 492)	(92 303 581)	(85 273 940)	(7 029 641)	
Depreciation, amortisation and impairment	29	(37 699 942)	-	(37 699 942)	(31 994 040)	(5 705 902)	
Finance cost	30	(153 613)	103 613	(50 000)	(769 248)	719 248	
Inventory consumed		(4 983 423)	(807 927)	(5 791 350)	(1 892 656)	(3 898 694)	
Contracted services		(127 041 777)	421 200	(126 620 577)	(64 900 313)	(61 720 264)	
Other expenditure		(54 380 527)	(1 543 713)	(55 924 240)	(60 273 412)	4 349 172	
Loss on disposal		-	-	-	(1 618 948)	1 618 948	
Donations		-	-		(2 504 528)	2 504 528	
Total expenditure		(435 609 760)	(23 967 475)	(459 577 235)	(371 217 624)	(88 359 611)	
Operating surplus/(Deficit)		129 702 136	(386 999)	129 315 137	71 221 834	58 093 303	
Transfers and subsidies - capital		61 628 000	(5 192 913)	56 435 087	40 024 914	16 410 173	Note 50
Gains on fair value adjustments		-	-	-	4 221 210	(4 221 210)	
Surplus / (deficit) for the year		191 330 136	(5 579 912)	185 750 224	115 467 958	70 282 266	

Lepelle-Nkumpi Municipality

(Registration Number LIM 355)
Financial Statements for the year ended 30 June 2023

Statement of Comparision of Budget and Actual Amounts

Figures in R | Notes

Statement of Financial Position

	Notes	Approved budget	Adjustments	Final budget	Actual amount on comparative basis	Difference between final budget and actual	Reference
Assets							
Cash	6	30 475 257	(25 136 711)	5 338 546	35 629 874	(30 291 328)	Note 50
Call investment deposits	6	326 101 582	224 267 585	550 369 167	511 315 513	39 053 654	Note 50
Consumer debtors	5	170 793 073	(94 237 144)	76 555 929	29 392 118	47 163 811	Note 50
Other debtors	4	47 462 690	(21 962 690)	25 500 000	2 914 014	22 585 986	Note 50
Inventories	3	104 472 449	7 904 513	112 376 962	106 259 835	6 117 127	
Total current assets		**679 305 051**	**90 835 553**	**770 140 604**	**685 511 356**	**84 629 249**	
Investment property	7	103 625 000	5 827 000	109 452 000	112 361 815	(2 909 815)	
Property, plant and equipment	8	871 699 115	(19 176 828)	852 522 287	753 258 790	99 263 497	
Intangible assets	9	3 654 754	-	3 654 754	11 054	3 643 700	
Other non-current assets	10	183 684	-	183 684	183 684	(0)	
Total non-current assets		**979 162 553**	**(13 349 828)**	**965 812 725**	**865 815 343**	**99 997 382**	
Total assets		**1 658 467 604**	**77 485 725**	**1 735 953 329**	**1 551 326 698**	**184 626 631**	

Statement of Comparision of Budget and Actual Amounts

Figures in R	Notes	Approved budget	Adjustments	Final budget	Actual amount on comparative basis	Difference between final budget and actual	
Liabilities							
Current liabilities							
Borrowings		(238 138)	238 138	-	-	-	
Consumer deposits	12	2 210 477	(110 477)	2 100 000	2 134 561	(34 561)	
Trade and other payables	11	(255 031 321)	358 770 540	103 739 219	129 395 394	(25 656 175)	Note 50
Provisions		21 698 860	(21 248 860)	450 000	433 819	16 181	
Total current liabilities		**(231 360 122)**	**337 649 341**	**106 289 219**	**131 963 774**	**(25 674 555)**	
Non-current liabilities							
Borrowings		238 138	(238 138)	-		-	
Provisions	14 & 15	-	8 500 000	8 500 000	6 444 646	2 055 354	Note 50
Total non-current liabilities		**238 138**	**8 261 862**	**8 500 000**	**6 444 646**	**2 055 354**	
Total liabilities		**(231 121 984)**	**345 911 203**	**114 789 219**	**138 408 420**	**(23 619 201)**	
Net assets		**1 889 589 588**	**(268 425 478)**	**1 621 164 110**	**1 412 918 278**	**208 245 832**	
Accumulated surplus		1 698 259 452	(150 368 583)	1 547 890 869	1 412 915 226	134 975 642	
Total net assets		**1 698 259 452**	**(150 368 583)**	**1 547 890 869**	**1 412 915 226**	**134 975 642**	

Statement of Comparision of Budget and Actual Amounts

Figures in R **Notes**

Cashflow statement

	Approved budget	Adjustments	Final budget	Actual amount on comparative basis	Difference between final budget and actual
Cashflow statement					
Receipts					
Property rates	13 095 531	-	13 095 531	9 571 767	3 523 764
Service charges	49 376 975	(46 448 828)	2 928 147	3 267 218	(339 071)
Other revenue	550 665 189	(361 439 454)	189 225 735	30 815 755	158 409 980
Government Grants - Operating	5 683 443	304 725 455	310 408 898	304 428 814	5 980 084
Government Grants - Capital	61 628 000	(5 193 000)	56 435 000	53 284 186	3 150 814
Interest Income	4 188 218	27 507 961	31 696 179	25 809 993	5 886 186
	684 637 356	(80 847 866)	603 789 490	427 177 733	176 611 757
Payments					
Suppliers and employees	(520 033 377)	190 509 665	(329 523 712)	(230 322 342)	(99 201 370)
Finance cost	-	(50 000)	(50 000)	-	(50 000)
	(520 033 377)	190 459 665	(329 573 712)	(230 322 342)	(99 251 370)
Net cashflow from operations	164 603 979	109 611 799	274 215 778	196 855 391	77 360 387

Statement of Comparision of Budget and Actual Amounts

Figures in R	Notes					
Cash flows used in investing activities						
Decrease (increase) in non-current investments		(150 000 000)	150 000 000	-	-	-
Proceeds on disposal of PPE		-	70 000	70 000	-	70 000
Capital assets		(191 330 136)	5 579 914	(185 750 222)	(54 136 236)	(131 613 986)
Purchase of intangible assets						
Cash flows used in investing activities		**(341 330 136)**	**155 649 914**	**(185 680 222)**	**(54 136 236)**	**(131 543 986)**
Cash flows from financing activities						
Repayment of borrowings		-	-	-	-	
Increase (decrease) in consumer deposit		-	-	-	40 400	(40 400)
Cash flows from financing activities		-	-	-	40 400	(40 400)
Net increase in cash and cash equivalents		**(176 726 157)**	**265 261 713**	**88 535 556**	**142 759 555**	**(54 223 999)**
Cash and cash equivalents at beginning of the year		240 077 682	164 351 482	404 429 164	404 185 832	243 332
Cash and cash equivalents at end of the year		63 351 525	429 613 195	492 964 720	546 945 387	(53 980 667)

General information

1. Presentation of Annual Financial Statements

The annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practices (GRAP) prescribed by the Minister of Finance in terms of General Notice 991 and 992 of 2005. These annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention unless specified otherwise. They are presented in South African Rand.

A summary of the significant accounting policies, which have been consistently applied in the preperation of these annual financial statements, are disclosed below.

These accounting policies are consistent with the previous period.

1.1 Significant judgements and sources of estimation uncertainty

In preparing the annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the annual financial statements. Significant judgements include:

Trade receivables / Held to maturity investments and/or loans and receivables

The municipality assesses its loans and receivables for impairment at each statement of financial position date. In determining whether an impairment loss should be recorded in the statement of financial performance, the municipality makes judgements as to whether there is observable data indicating a measurable decrease in the estimated future cash flows from a financial asset.

The impairment for loans and receivables is calculated on a portfolio basis, based on historical loss ratios, adjusted for national and industry-specific economic conditions and other indicators present at the reporting date that correlate with defaults on the portfolio. These annual loss ratios are applied to loan balances in the portfolio and scaled to the estimated loss emergence period.

Allowance for slow moving, damaged and obsolete stock

An allowance for stock to write stock down to the lower of cost or net realisable value. Management have made estimates of the selling price and direct cost to sell on certain inventory items.

The write down is included in the impairment of assets note.

Fair value estimation

The fair value of financial instruments traded in active markets (such as trading and available-for-sale securities) is based on quoted market prices at the statement of financial position date. The quoted market price used for financial assets held by the municipality is the current bid price. The carrying value less impairment provision of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the municipality for similar financial instruments

Presentation of Annual Financial Statements continued...

Impairment testing

The recoverable amounts of cash-generating units and individual assets have been determined based on the higher of value in-use calculations and fair values. These calculations require the use of estimates and assumptions. It is reasonably possible that the assumption may change which may then impact our estimations and may then require a material adjustment to the carrying value of goodwill and tangible assets.

The municipality reviews and tests the carrying value of assets when events or changes in circumstances suggest that the carrying amount may not be recoverable. Assets are grouped at the lowest level for which identifiable cash flows are largely independent of cash flows of other assets and liabilities. If there are indications that impairment may have occurred, estimates are prepared of expected future cash flows for each group of assets. Expected future cash flows used to determine the value in use of goodwill and tangible assets are inherently uncertain and could materially change over time. They are significantly affected by a number of factors including production estimates, supply and demand, together with economic factors such as exchange rates, inflation and interest rates.

Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions is included in note 14 - Provisions.

Useful lives

The municipality's management determines the estimated useful lives and related depreciation charges for the property, plant and equipment and intangible assets. This estimate is based on industry norms. Management will increase the depreciation charge where useful lives are less than previously estimated useful lives. In the event that assets are fair valued, the useful lives of these assets is the estimated remaining useful life on takeon date.

Effective interest rate

The municipality used the prime interest rate to discount future cash flows.

Allowance for doubtful debts

On debtors an impairment loss is recognised in surplus and deficit when there is objective evidence that it is impaired. The impairment is measured as the difference between the debtors carrying amount and the present value of estimated future cash flows discounted at the effective interest rate, computed at initial recognition.

Other long term employee benefits

The present value of the other long term employee benefits depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost (income) include the discount rate. Any changes in these assumptions will impact on the carrying amount of other long term employee benefits.

The municipality determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, the municipality considers the interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension liability.

Presentation of Annual Financial Statements continued...

Classification Difficulties

The municipality was faced with difficulties in classifying land properties in various locations within the municipal jurisdiction wherein there was no council resolutions granting the disposal, no service level agreements with the land developers nor the properties are owner-occupied. These properties were tested to determine whether these properties are held for undetermined use and meeting investment properties classification. Management judgement was applied and these properties were deemed as inventories. These properties were treated as such due to their proximity and similarities to the majority of the stands and land properties already treated as inventory and/or as supported by previous sales in same localities. These land properties are located in Lebowakgomo Unit F and Unit S residential areas.

1.2 Presentation currency

These annual financial statements are presented in South African Rand, which is the functional currency of the municipality.

1.3 Going concern assumption

In terms of the accounting standard GRAP 1 paragraphs 27 to 30 the annual financial statements are prepared on a going concern basis. The assumption is based on the fact that the municipality may invoke its power to levy additional rates or taxes to enable the municipality to be considered as a going concern even though the municipality will be operational for extended periods with negative net assets.

1.4 Investment property

Investment property is property (land or a building, or part of a building, or both) held to earn rentals or capital appreciation or both, rather that for:
- use in the production or supply of goods or services, or
- administrative purposes, or
- sale in the ordinary course of operations.

Investment property is recognised as an asset when, its is probable that the future economic benefits or service potential that are associated with the investment property will flow to the municipality and the cost or fair value of the investment property can be measured reliably

Initial Measurement:

At initial recognition, the Municipality measures investment property at cost including transaction costs once it meets the definition of investment property. However, where an investment property was acquired through a non-exchange transaction (i.e. where it acquired the investment property for no or a nominal value), its cost is its fair value as at the date of acquisition. The cost of self-constructed investment property is the cost at date of completion.

Subsequent Measurement:

Investment property is measured at fair value. After initial recognition all investment property is measured at fair value at each Statement of financial position date. No depreciation is calculated on these properties.

Presentation of Annual Financial Statements continued...

Item	Useful life
Property - land	Indefinite

Investment property is derecognised on disposal or when the investment property is permanently withdrawn from use and no future economic benefits or service are expected from its disposal

Gains or losses arising from the retirement or disposal of investment property is the difference between the net disposal proceeds and the carrying amount of the asset and is recognised in surplus or deficit in the period of retirement or disposal.

1.5 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one period.

The cost of an item of property, plant and equipment is recognised as an asset when:
- it is probable that future economic benefits or service potential associated with the item will flow to the municipality; and
- the cost of the item can be measured reliably

Property, plant and equipment is initially measured at cost. The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost. Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.

The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located is also included in the cost of property, plant and equipment, where the entity is obligated to incur such expenditure, and where the obligation arises as a result of acquiring the asset or using it for purposes other than the production of inventories.

Where an asset is acquired at no cost, or for a nominal cost, its cost is its fair value as at date of acquisition. Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Major spare parts and stand by equipment which are expected to be used for more than one period are included in property, plant and equipment. In addition, spare parts and stand by equipment which can only be used in connection with an item of property, plant and equipment are accounted for as property, plant and equipment.

Presentation of Annual Financial Statements continued...

Major inspection costs which are a condition of continuing use of an item of property, plant and equipment and which meet the recognition criteria above are included as a replacement in the cost of the item of property, plant and equipment. Any remaining inspection costs from the previous inspection are derecognised.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses except for land and buildings which is carried at re-valued amount being the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Subsequent Measurement:

Subsequent to initial recognition, items of property, plant and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated as it is deemed to have an indefinite useful life.

Where the municipality replaces parts of an asset, it derecognises the part of the asset being replaced and capitalises the new component. Subsequent expenditure incurred on an asset is capitalised when it increases the capacity or future economic benefits associated with the asset

Property, plant and equipment are depreciated on the straight line basis over their expected useful lives to their estimated residual value.

The useful lives of items of property, plant and equipment have been assessed as follows:-

Item	Useful life
Land	Indefinite
Buildings	10 - 30 years
Community assets	10 - 30 years
Infrastructure:	
• Roads	10 - 100 years
• Electricity	5 - 80 years
Other assets:	
• Machinery and equipment	2 - 15 years
• Furniture and equipment	5 - 15 years
• Computer equipment	5 - 10 years
• Vehicles	7 - 15 years

In the event that assets are fair valued, the useful lives of those assets is the estimated remaining useful life on takeon date.

The asset management policy contains the details of the components and their specific useful life estimates.

The residual value, the useful life and the depreciation method are reviewed at least at every reporting date

Presentation of Annual Financial Statements continued...

The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of
another asset.

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset. The gain or loss arising from the de-recognition of an item of Intangible assets is included in surplus or deficit when the items derecognised. The gain or loss arising from the de-recognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item and is recognised in the Statement of Financial Performance.

1.6 Intangible assets

An Intangible asset is an identifiable, non-monetary asset without physical substance and recognised when:

- it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity; and
- the cost of the asset can be measured reliably.

An asset is identified as an intangible asset when it:

- is capable of being separated or divided from an entity and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, assets or liability; or
- arises from contractual rights or other legal rights, regardless whether those rights are transferable or separate from the municipality or from other rights and obligations.

Intangible assets are initially recognised at cost.

An intangible asset acquired at no or nominal cost, the cost shall be its fair value as at the date of acquisition.

Expenditure on research (or on the research phase of an internal project) is recognised as an expense when it is incurred. An intangible asset arising from development (or from the development phase of an internal project) is recognised when:

- it is technically feasible to complete the asset so that it will be available for use or sale.
- there is an intention to complete and use or sell it.
- there is an ability to use or sell it.
- it will generate probable future economic benefits.
- there are available technical, financial and other resources to complete the development and to use or sell the asset.
- the expenditure attributable to the asset during its development can be measured reliably

Intangible assets are carried at cost less any accumulated amortisation and any impairment losses. An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows. Amortisation is not provided for these intangible assets. For all other intangible assets amortisation is provided on a straight line basis over their useful life.

Presentation of Annual Financial Statements continued...

The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date. Reassessing the useful life of an intangible asset with a definite useful life after it was classified as indefinite is an indicator that the asset may be impaired. As a result the asset is tested for impairment and the remaining carrying amount is amortised over its useful life.

Internally generated brands, mastheads, publishing titles, customer lists and items similar in substance are not recognised as intangible assets.

Amortisation is provided to write down the intangible assets, on a straight line basis, to their residual values as follows:

Item	Useful life
Computer software	Indefinite

Intangible assets are derecognised:
- on disposal; or
- when no future economic benefits or service potential are expected from its use or disposal.

1.7 Inventories

Inventories are measured at the lower of cost and net realisable value

The cost at reporting date comprises of all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. The cost of inventories is assigned using the first-in, first-out (FIFO) formula. The same cost formula is used for all inventories having a similar nature and use to the entity.

When inventories are sold, the carrying amount of those inventories is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of inventories to net realisable value and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value, are recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

Redundant and slow-moving inventories are identified and written down from cost to net realisable value with regard to their estimated economic or realisable values.

Unsold properties are at the lower of cost and net realisable value. Direct cost are accumulated for each separately identifiable development. Cost also includes a portion of the overhead costs.

1.8 Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, and minus any reduction (directly or through the use of an allowance account) for impairment or un-collectability.

Presentation of Annual Financial Statements continued...

A concessionary loan is a loan granted to or received by an entity on terms that are not market related.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates

De-recognition is the removal of a previously recognised financial asset or financial liability from an entity's statement of financial position.

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability (or group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, an entity shall estimate cash flows considering all contractual terms of the financial instrument (for example, prepayment, call and similar options) but shall not consider future credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate, (see the Standard of GRAP on Revenue from Exchange Transactions) transaction costs, and all other premiums or discounts.

There is a presumption that the cash flows and the expected life of a group of similar financial instruments can be estimated reliably. However, in those rare cases when it is not possible to reliably estimate the cash flows or the expected life of a financial instrument (or group of financial instruments), the entity shall use the contractual cash flows over the full contractual term of the financial instrument (or group of financial instruments).

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable willing parties in an arm's length transaction.

A financial asset is:
- cash;
- a residual interest of another entity; or
- a contractual right to:

> receive cash or another financial asset from another entity; or
> exchange financial assets or financial liabilities with another entity under conditions that are potentially favourable to the entity

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

A financial liability is any liability that is a contractual obligation to:
- deliver cash or another financial asset to another entity; or
- exchange financial assets or financial liabilities under conditions that are potentially unfavourable to the entity.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Presentation of Annual Financial Statements continued...

Liquidity risk is the risk encountered by an entity in the event of difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

Loan commitment is a firm commitment to provide credit under pre-specified terms and conditions.

Loans payable are financial liabilities, other than short-term payables on normal credit terms.

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

A financial asset is past due when a counterparty has failed to make a payment when contractually due.

Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or financial liability. An incremental cost is one that would not have been incurred if the entity had not acquired, issued or disposed of the financial instrument.

Financial instruments at amortised cost are non-derivative financial assets or non-derivative financial liabilities that have fixed or determinable payments, excluding those instruments that:
- the entity designates at fair value at initial recognition; or
- are held for trading.

Financial instruments at cost are investments in residual interests that do not have a quoted market price in an active market, and whose fair value cannot be reliably measured.

Financial instruments at fair value comprise financial assets or financial liabilities that are:
- derivatives;
- combined instruments that are designated at fair value;
- instruments held for trading. A financial instrument is held for trading if:
- it is acquired or incurred principally for the purpose of selling or repurchasing it in the near-term; or
- on initial recognition it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit-taking;
- non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition; and
- financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

Classification

The municipality has the following types of financial assets as reflected on the face of the statement of financial position or in the notes thereto:

Class	Category

Presentation of Annual Financial Statements continued...

• Cash and cash equivalents	Financial assets measured at amortised cost
• Trade and other receivables from non-exchange transactions	Financial assets measured at amortised cost
• Trade and other receivables from exchange transactions	Financial assets measured at amortised cost

The municipality has the following types of financial liabilities as reflected on the face of the statement of financial position or in the notes thereto:

Class	Category
• Long term liabilities	Financial liability measured at amortised cost
• Trade and other payables	Financial liability measured at amortised cost

Initial recognition

The entity recognises a financial asset or a financial liability in its statement of financial position when the entity becomes a party to the contractual provisions of the instrument.

The entity recognises financial assets using trade date accounting.

Initial measurement of financial assets and financial liabilities

The entity measures a financial asset and financial liability initially at its fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability. The entity measures a financial asset and financial liability initially at its fair value [if subsequently measured at fair value]. The entity first assesses whether the substance of a concessionary loan is in fact a loan. On initial recognition, the entity analyses a concessionary loan into its component parts and accounts for each component separately.

The entity accounts for that part of a concessionary loan that is:

- a social benefit in accordance with the Framework for the Preparation and Presentation of Financial Statements, where it is the issuer of the loan; or
- non-exchange revenue, in accordance with the Standard of GRAP on Revenue from Non exchange Transactions (Taxes and Transfers), where it is the recipient of the loan.

Subsequent measurement of financial assets and financial liabilities

The entity measures all financial assets and financial liabilities after initial recognition using the following categories:

- Financial instruments at fair value.
- Financial instruments at amortised cost
- Financial instruments at cost.

All financial assets measured at amortised cost, or cost, are subject to an impairment review.

Fair value measurement considerations

Presentation of Annual Financial Statements continued...

The best evidence of fair value is quoted prices in an active market. If the market for a financial instrument is not active, the entity establishes fair value by using a valuation technique. The objective of using a valuation technique is to establish what the transaction price would have been on the measurement date in an arm's length exchange motivated by normal operating considerations. Valuation techniques include using recent arm's length market transactions between knowledgeable, willing parties, if available, reference to the current fair value of another instrument that is substantially the same, discounted cash flow analysis and option pricing models. If there is a valuation technique commonly used by market participants to price the instrument and that technique has been demonstrated to provide reliable estimates of prices obtained in actual market transactions, the entity uses that technique. The chosen valuation technique makes maximum use of market inputs and relies as little as possible on entity-specific inputs. It incorporates all factors that market participants would consider in setting a price and is consistent with accepted economic methodologies for pricing financial instruments. Periodically, an entity calibrates the valuation technique and tests it for validity using prices from any observable current market transactions in the same instrument (i.e. without modification or repackaging) or based on any available observable market data. The fair value of a financial liability with a demand feature (e.g. a demand deposit) is not less than the amount payable on demand, discounted from the first date that the amount could be required to be paid.

Reclassification

The entity does not reclassify a financial instrument while it is issued or held unless it is:

- combined instrument that is required to be measured at fair value; or
- an investment in a residual interest that meets the requirements for reclassification.

Where the entity cannot reliably measure the fair value of an embedded derivative that has been separated from a host contract that is a financial instrument at a subsequent reporting date, it measures the combined instrument at fair value.

This requires a reclassification of the instrument from amortised cost or cost to fair value.

If fair value can no longer be measured reliably for an investment in a residual interest measured at fair value, the entity reclassifies the investment from fair value to cost. The carrying amount at the date that fair value is no longer available becomes the cost.

If a reliable measure becomes available for an investment in a residual interest for which a measure was previously not available, and the instrument would have been required to be measured at fair value, the entity reclassifies the instrument from cost to fair value.

Gains and losses

A gain or loss arising from a change in the fair value of a financial asset or financial liability measured at fair value is recognised in surplus or deficit. For financial assets and financial liabilities measured at amortised cost or cost, a gain or loss is recognised in surplus or deficit when the financial asset or financial liability is derecognised or impaired, or through the amortisation process.

Impairment and un-collectability of financial assets

The entity assess at the end of each reporting period whether there is any objective evidence that a financial asset or group of financial assets is impaired.

Financial assets measured at amortised cost:

Presentation of Annual Financial Statements continued...

If there is objective evidence that an impairment loss on financial assets measured at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced directly OR through the use of an allowance account. The amount of the loss is recognised in surplus or deficit.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed directly OR by adjusting an allowance account. The reversal does not result in a carrying amount of the financial asset that exceeds what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in surplus or deficit.

If there is objective evidence that an impairment loss has been incurred on an investment in a residual interest that is not measured at fair value because its fair value cannot be measured reliably, the amount of the impairment loss is measured as the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed.

De-recognition

Financial assets

The entity derecognises financial assets using trade date accounting.

The entity derecognises a financial asset only when:

- the contractual rights to the cash flows from the financial asset expire, are settled or waived;
- the entity transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
- the entity, despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity:

> derecognise the asset; and
> recognise separately any rights and obligations created or retained in the transfer.

The carrying amounts of the transferred asset are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. Newly created rights and obligations are measured at their fair values at that date. Any difference between the consideration received and the amounts recognised and derecognised is recognised in surplus or deficit in the period of the transfer.

If the entity transfers a financial asset in a transfer that qualifies for de-recognition in its entirety and retains the right to service the financial asset for a fee, it recognise either a servicing asset or a servicing liability for that servicing contract. If the fee to be received is not expected to compensate the entity adequately for performing the servicing, a servicing liability for the servicing obligation is recognised at its fair value. If the fee to be received is expected to be more than adequate compensation for the servicing, a servicing asset is recognised for the servicing right at an amount determined on the basis of an allocation of the carrying amount of the larger financial asset.

If, as a result of a transfer, a financial asset is derecognised in its entirety but the transfer results in the entity obtaining a new financial asset or assuming a new financial liability, or a servicing liability, the entity recognise the new financial asset, financial liability or servicing liability at fair value.

Presentation of Annual Financial Statements continued...

On de-recognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received is recognised in surplus or deficit.

If the transferred asset is part of a larger financial asset and the part transferred qualifies for de-recognition in its entirety, the previous carrying amount of the larger financial asset is allocated between the part that continues to be recognised and the part that is derecognised, based on the relative fair values of those parts, on the date of the transfer. For this purpose, a retained servicing asset is treated as a part that continues to be recognised. The difference between the carrying amount allocated to the part derecognised and the sum of the consideration received for the part derecognised is recognised in surplus or deficit.

If a transfer does not result in de-recognition because the entity has retained substantially all the risks and rewards of ownership of the transferred asset, the entity continue to recognise the transferred asset in its entirety and recognise a financial liability for the consideration received. In subsequent periods, the entity recognises any revenue on the transferred asset and any expense incurred on the financial liability. Neither the asset, and the associated liability nor the revenue, and the associated expenses are offset.

Financial liabilities

The entity removes a financial liability (or a part of a financial liability) from its statement of financial position when it is extinguished i.e. when the obligation specified in the contract is discharged, cancelled, expires or waived.

An exchange between an existing borrower and lender of debt instruments with substantially different terms is accounted for as having extinguished the original financial liability and a new financial liability is recognised. Similarly, a substantial modification of the terms of an existing financial liability or a part of it is accounted for as having extinguished the original financial liability and having recognised a new financial liability.

1.9 Revenue from exchange transactions

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.

An exchange transaction is one in which the municipality receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Measurement

Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts and volume rebates.

Sale of goods

Presentation of Annual Financial Statements continued...

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:
- the municipality has transferred to the purchaser the significant risks and rewards of ownership of the goods;
- the municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rendering of services

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality;
- the stage of completion of the transaction at the reporting date can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

When services are performed by an indeterminate number of acts over a specified time frame, revenue is recognised on a straight line basis over the specified time frame unless there is evidence that some other method better represents the stage of completion. When a specific act is much more significant than any other acts, the recognition of revenue is postponed until the significant act is executed.

When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Service revenue is recognised by reference to the stage of completion of the transaction at the reporting date. Stage of completion is determined by.

Interest, royalties and dividends

Revenue arising from the use by others of entity assets yielding interest, royalties and dividends is recognised when:
- It is probable that the economic benefits or service potential associated with the transaction will flow to the municipality, and
- The amount of the revenue can be measured reliably.

Interest is recognised, in surplus or deficit, using the effective interest rate method.

Royalties are recognised as they are earned in accordance with the substance of the relevant agreements.

Dividends, or their equivalents are recognised, in surplus or deficit, when the municipality's right to receive payment has been established.

Service fees included in the price of the product are recognised as revenue over the period during which the service is performed.

Presentation of Annual Financial Statements continued...

1.10 Revenue from Non-Exchange Transactions

Revenue comprises gross inflows of economic benefits or service potential received and receivable by a municipality, which represents an increase in net assets, other than increases relating to contributions from owners.

Conditions on transferred assets are stipulations that specify that the future economic benefits or service potential embodied in the asset is required to be consumed by the recipient as specified or future economic benefits or service potential must be returned to the transferor.

Control of an asset arise when the municipality can use or otherwise benefit from the asset in pursuit of its objectives and can exclude or otherwise regulate the access of others to that benefit.

Exchange transactions are transactions in which one entity receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of cash, goods, services, or use of assets) to another entity in exchange.

Fines are economic benefits or service potential received or receivable by entities, as determined by a court or other law enforcement body, as a consequence of the breach of laws or regulations.

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, a municipality either receives value from another municipality without directly giving approximately equal value in exchange, or gives value to another municipality without directly receiving approximately equal value in exchange.

Restrictions on transferred assets are stipulations that limit or direct the purposes for which a transferred asset may be used, but do not specify that future economic benefits or service potential are required to be returned to the transferor if not deployed as specified. Stipulations on transferred assets are terms in laws or regulation, or a binding arrangement, imposed upon the use of a transferred asset by entities external to the reporting municipality.

Taxes are economic benefits or service potential compulsorily paid or payable to entities, in accordance with laws and or regulations, established to provide revenue to government. Taxes do not include fines or other penalties imposed for breaches of the law.

Transfers are inflows of future economic benefits or service potential from non-exchange transactions, other than taxes.

Recognition

An inflow of resources from a non-exchange transaction recognised as an asset is recognised as revenue, except to the extent that a liability is also recognised in respect of the same inflow.

As the municipality satisfies a present obligation recognised as a liability in respect of an inflow of resources from a non-exchange transaction recognised as an asset, it reduces the carrying amount of the liability recognised and recognises an amount of revenue equal to that reduction.

Measurement

Presentation of Annual Financial Statements continued...

Revenue from a non-exchange transaction is measured at the amount of the increase in net assets recognised by the municipality.

When, as a result of a non-exchange transaction, the municipality recognises an asset, it also recognises revenue equivalent to the amount of the asset measured at its fair value as at the date of acquisition, unless it is also required to recognise a liability.

Where a liability is required to be recognised it will be measured as the best estimate of the amount required to settle the obligation at the reporting date, and the amount of the increase in net assets, if any, recognised as revenue. When a liability is subsequently reduced, because the taxable event occurs or a condition is satisfied, the amount of the reduction in the liability is recognised as revenue.

Transfers

Apart from Services in kind, which are not recognised, the municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset.

The municipality recognises an asset in respect of transfers when the transferred resources meet the definition of an asset and satisfy the criteria for recognition as an asset.

Transferred assets are measured at their fair value as at the date of acquisition.

Fines

Fines are recognised as revenue when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset.

Assets arising from fines are measured at the best estimate of the inflow of resources to the municipality.

Where the municipality collects fines in the capacity of an agent, the fine will not be revenue of the collecting entity.

1.11 Expenditure

This policy applies to all types of expenditures incurred by the municipality, including but not limited to operating expenses, capital expenditures, and other related costs.

Classification of Expenditures:

Expenditures shall be classified as either operating or capital in accordance with GRAP standards. Operating expenditures are those related to the day-to-day activities of the municipality, while capital expenditures are associated with the acquisition or improvement of long-term assets.

Recognition and Measurement:

Presentation of Annual Financial Statements continued...

Expenditures shall be recognized in the financial statements when:

a. The goods or services are received,
b. The municipality has an obligation to pay for the goods or services,
c. It is probable that the municipality will settle the obligation, and
d. The amount of the expenditure can be reliably measured.

Capitalization of Expenditures:

Capital expenditures, including those related to the acquisition or improvement of tangible assets, shall be capitalized in accordance with GRAP standards. Depreciation or amortization shall be applied as appropriate.

Grant Expenditures:

Expenditures related to grants received shall be accounted for in accordance with the conditions stipulated in the grant agreements and relevant accounting standards. Any unspent grant funds shall be appropriately disclosed.

1.12 Conditional Grants and receipts

Revenue received from conditional grants, donations and funding are recognised as revenue to the extent that the municipality has complied with any of the criteria, conditions or obligations embodied in the agreement. To the extent that the criteria, conditions or obligations have not been met a liability is recognised.

1.13 Provisions and contingencies

Provisions are recognised when:
- the municipality has a present obligation as a result of a past event;
- it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation; and
- a reliable estimate can be made of the obligation.

The amount of a provision is the best estimate of the expenditure expected to be required to settle the present obligation at the reporting date.

Where the effect of time value of money is material, the amount of a provision is the present value of the expenditures expected to be required to settle the obligation.

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement is recognised when, and only when, it is virtually certain that reimbursement will be received if the municipality settles the obligation. The reimbursement is treated as a separate asset. The amount recognised for the reimbursement does not exceed the amount of the provision.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required, to settle the obligation.

Presentation of Annual Financial Statements continued...

Where discounting is used, the carrying amount of a provision increases in each period to reflect the passage of time. This increase is recognised as an interest expense.

A provision is used only for expenditure for which the provision was originally recognised.

Provisions are not recognised for future operating deficits.

If an entity has a contract that is onerous, the present obligation (net of recoveries) under the contract is recognised and measured as a provision.

No obligation arises as a consequence of the sale or transfer of an operation until the municipality is committed to the sale or transfer, that is, there is a binding agreement.

Contingent assets and contingent liabilities are not recognised. Contingencies are disclosed in note 38 to the financial statements.

1.14. Unauthorised expenditure

Unauthorised expenditure means:
- overspending of a vote or a main division within a vote;
- expenditure not in accordance with the purpose of a vote or, in the case of a main division, not in accordance with the purpose of the main division.

All expenditure relating to unauthorised expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.15 Irregular expenditure

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), The Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the Municipality's supply chain management policy. Irregular expenditure excludes unauthorised expenditure.

Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

Presentation of Annual Financial Statements continued...

1.16 Fruitless and wasteful expenditure

Fruitless expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised. All expenditure relating to fruitless and wasteful expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.17 Comparative figures

Current year comparatives

Budgeted amounts have been included in the statement of comparison of budget and actual amounts for the current financial year only.

Prior year comparatives

When presentation or classification of items in the annual financial statements is amended, prior period comparative amounts are restated. The nature and reason for the reclassification is disclosed. Where there has been a change in accounting policy in the current year, the adjustment is made retrospectively as far as is practicable, and the prior year comparatives are restated accordingly.

1.18 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership

Operating leases – lessor

Operating lease income is recognised as an income on a straight-line basis over the lease term.

Initial direct costs incurred in negotiating and arranging operating leases are added to the carrying amount of the leased asset and recognised as an expense over the lease term on the same basis as the lease income.

Income for leases is disclosed under revenue in the statement of financial performance.

1.19 Impairment of cash-generating assets

Cash-generating assets are those assets held by the municipality with the primary objective of generating a commercial return. When an asset is deployed in a manner consistent with that adopted by a profit-orientated entity, it generates a commercial return.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Presentation of Annual Financial Statements continued...

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets held with the primary objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable amount of an asset or a cash-generating unit is the higher of its fair value less costs to sell and its value in use.

Useful life is either:
- the period of time over which an asset is expected to be used by the municipality; or
- the number of production or similar units expected to be obtained from the asset by the municipality

Identification

When the carrying amount of a cash-generating asset exceeds its recoverable amount, it is impaired. The municipality assesses at each reporting date whether there is any indication that a cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable amount of the asset.

Value in use

Value in use of a cash-generating asset is the present value of the estimated future cash flows expected to be derived from the continuing use of an asset and from its disposal at the end of its useful life.

When estimating the value in use of an asset, the municipality estimates the future cash inflows and outflows to be derived from continuing use of the asset and from its ultimate disposal and the municipality applies the appropriate discount rate to those future cash flows.

Basis for estimates of future cash flows

Presentation of Annual Financial Statements continued...

In measuring value in use the municipality:

- base cash flow projections on reasonable and supportable assumptions that represent management's best estimate of the range of economic conditions that will exist over the remaining useful life of the asset. Greater weight is given to external evidence;
- base cash flow projections on the most recent approved financial budgets/forecasts, but excludes any estimated future cash inflows or outflows expected to arise from future restructuring's or from improving or enhancing the asset's performance. Projections based on these budgets/forecasts covers a maximum period of five years, unless a longer period can be justified; and
- estimate cash flow projections beyond the period covered by the most recent budgets/forecasts by extrapolating the projections based on the budgets/forecasts using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. This growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the entity operates, or for the market in which the asset is used, unless a higher rate can be justified.

Composition of estimates of future cash flows

Estimates of future cash flows include:

- projections of cash inflows from the continuing use of the asset;
- projections of cash outflows that are necessarily incurred to generate the cash inflows from continuing use of the asset (including cash outflows to prepare the asset for use) and can be directly attributed, or allocated on a reasonable and consistent basis, to the asset; and
- net cash flows, if any, to be received (or paid) for the disposal of the asset at the end of its useful life.

Estimates of future cash flows exclude:

- cash inflows or outflows from financing activities; and
- income tax receipts or payments.

The estimate of net cash flows to be received (or paid) for the disposal of an asset at the end of its useful life is the amount that the municipality expects to obtain from the disposal of the asset in an arm's length transaction between knowledgeable, willing parties, after deducting the estimated costs of disposal.

Cash-generating units

If there is any indication that an asset may be impaired, the recoverable amount is estimated for the individual asset. If it is not possible to estimate the recoverable amount of the individual asset, the municipality determines the recoverable amount of the cash-generating unit to which the asset belongs (the asset's cash-generating unit).

If an active market exists for the output produced by an asset or group of assets, that asset or group of assets is identified as a cash-generating unit, even if some or all of the output is used internally. If the cash inflows generated by any asset or cash generating unit are affected by internal transfer pricing, the municipality uses management's best estimate of future price(s) that could be achieved in arm's length transactions in estimating:

- the future cash inflows used to determine the asset's or cash-generating unit's value in use; and
- the future cash outflows used to determine the value in use of any other assets or cash-generating units that are affected by the internal transfer pricing.

Cash-generating units are identified consistently from period to period for the same asset or types of assets, unless a change is justified.

The carrying amount of a cash-generating unit is determined on a basis consistent with the way the recoverable amount of the cash-generating unit is determined.

Presentation of Annual Financial Statements continued...

An impairment loss is recognised for a cash-generating unit if the recoverable amount of the unit is less than the carrying amount of the unit.

The impairment is allocated to reduce the carrying amount of the cash-generating assets of the unit on a pro rata basis, based on the carrying amount of each asset in the unit. These reductions in carrying amounts are treated as impairment losses on individual assets.

In allocating an impairment loss, the entity does not reduce the carrying amount of an asset below the highest of:
- its fair value less costs to sell (if determinable);
- its value in use (if determinable); and
- zero.

The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other cash-generating assets of the unit.

Where a non-cash-generating asset contributes to a cash-generating unit, a proportion of the carrying amount of that noncash-generating asset is allocated to the carrying amount of the cash-generating unit prior to estimation of the recoverable amount of the cash-generating unit.

Reversal of impairment loss

The municipality assess at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a cash-generating asset may no longer exist or may have decreased. If any such indication exists, the entity estimates the recoverable amount of that asset.

An impairment loss recognised in prior periods for a cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable amount. The increase is a reversal of an impairment loss.

The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a cash-generating asset is recognised immediately in surplus or deficit. Any reversal of an impairment loss of a re-valued cash-generating asset is treated as a revaluation increase.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

A reversal of an impairment loss for a cash-generating unit is allocated to the cash-generating assets of the unit pro rata with the carrying amounts of those assets. These increases in carrying amounts are treated as reversals of impairment losses for individual assets. No part of the amount of such a reversal is allocated to a noncash-generating asset contributing service potential to a cash-generating unit.

In allocating a reversal of an impairment loss for a cash-generating unit, the carrying amount of an asset is not increased above the lower of:
- its recoverable amount (if determinable); and
- the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset in prior periods.

Presentation of Annual Financial Statements continued...

The amount of the reversal of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit.

Re-designation

The re-designation of assets from a cash-generating asset to a non-cash-generating asset or from a non- cash-generating asset to a cash-generating asset only occur when there is clear evidence that such a re-designation is appropriate.

1.20 Employee benefits

Employee benefits are all forms of consideration given by an entity in exchange for service rendered by employees.

A qualifying insurance policy is an insurance policy issued by an insurer that is not a related party (as defined in the Standard of GRAP on Related Party Disclosures) of the reporting entity, if the proceeds of the policy can be used only to pay or fund employee benefits under a defined benefit plan and are not available to the reporting entity's own creditors (even in liquidation) and cannot be paid to the reporting entity, unless either:
- the proceeds represent surplus assets that are not needed for the policy to meet all the related employee benefit obligations; or
- the proceeds are returned to the reporting entity to reimburse it for employee benefits already paid.

Termination benefits are employee benefits payable as a result of either:
- an entity's decision to terminate an employee's employment before the normal retirement date; or
- an employee's decision to accept voluntary redundancy in exchange for those benefits.

Other long-term employee benefits are employee benefits (other than post-employment benefits and termination benefits) that are not due to be settled within twelve months after the end of the period in which the employees render the related service.

Vested employee benefits are employee benefits that are not conditional on future employment.

Composite social security programmes are established by legislation and operate as multi-employer plans to provide post-employment benefits as well as to provide benefits that are not consideration in exchange for service rendered by employees.

A constructive obligation is an obligation that derives from an entity's actions where by an established pattern of past practice, published policies or a sufficiently specific current statement, the entity has indicated to other parties that it will accept certain responsibilities and as a result, the entity has created a valid expectation on the part of those other parties that it will discharge those responsibilities.

Short-term employee benefits

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.

Presentation of Annual Financial Statements continued...

Short-term employee benefits include items such as:
- wages, salaries and social security contributions;
- short-term compensated absences (such as paid annual leave and paid sick leave) where the compensation for the absences is due to be settled within twelve months after the end of the reporting period in which the employees render the related employee service;
- bonus, incentive and performance related payments payable within twelve months after the end of the reporting period in which the employees render the related service; and
- non-monetary benefits (for example, medical care, and free or subsidised goods or services such as housing, cars and cell phones) for current employees.

When an employee has rendered service to the entity during a reporting period, the entity recognise the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service:
- as a liability (accrued expense), after deducting any amount already paid. If the amount already paid exceeds the undiscounted amount of the benefits, the entity recognise that excess as an asset (prepaid expense) to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund; and
- as an expense, unless another Standard requires or permits the inclusion of the benefits in the cost of an asset.

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs. The entity measure the expected cost of accumulating compensated absences as the additional amount that the entity expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

The entity recognise the expected cost of bonus, incentive and performance related payments when the entity has a present legal or constructive obligation to make such payments as a result of past events and a reliable estimate of the obligation can be made. A present obligation exists when the entity has no realistic alternative but to make the payments.

Other long-term employee benefits

Other long-term employee benefits include:
(a) long service award

The amount recognised as a liability for other long-term employee benefits shall be the net total of the following amounts:
(a) the present value of the defined benefit obligation at the reporting date; and
(b) minus the fair value at the reporting date of plan assets (if any) out of which the obligations are to be settled directly.

For other long-service awards, the Municipality recognises the net total of the following amounts as expense

(a) current service cost;
(b) interest cost;
(c) the expected return on any plan assets and on any reimbursement right recognised as an asset;
(d) actuarial gains and losses, which shall all be recognised immediately;
(e) past service cost, which shall all be recognised immediately; and
(f) the effect of any curtailments or settlements.

Presentation of Annual Financial Statements continued...

1.21 Investment income

Investment income is recognised on a time-proportion basis using the effective interest method.

1.22 Offsetting

Assets, liabilities, revenue and expenses have not been offset except when offsetting is required or permitted by a Standard of GRAP.

1.23 Investments

Where the carrying amount of an investment is greater than the estimated recoverable amount, it is written down immediately to its recoverable amount and an impairment loss is charged to the Statement of Financial Performance.

1.24 Grants in aid

The Lepelle-Nkumpi Municipality transfers money to individuals, institutions and organisations. When making these transfers, The Municipality does not:
-Receive any goods or services directly in return, as would be expected in a purchase or sale transaction
-Expect to be repaid in future; or
-Expect a financial return, as would be expected from an investment

These transfers are recognised in the financial statements as expenses in the period that the events giving rise to the transfer occurred.

1.25 Impairment of non-cash-generating assets

Non-cash-generating assets are assets other than cash-generating assets.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable service amount is the higher of a non-cash-generating asset's fair value less costs to sell and its value in use.

Useful life is either:
- the period of time over which an asset is expected to be used by the municipality; or
- the number of production or similar units expected to be obtained from the asset by the municipality.

Presentation of Annual Financial Statements continued...

Identification

When the carrying amount of a non-cash-generating asset exceeds its recoverable service amount, it is impaired. The municipality assesses at each reporting date whether there is any indication that a non-cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable service amount of the asset.

Value in use

Value in use of an asset is the present value of the asset's remaining service potential.

The present value of the remaining service potential of an asset is determined using the following approach:

Depreciated replacement cost approach

The present value of the remaining service potential of a non-cash-generating asset is determined as the depreciated replacement cost of the asset. The replacement cost of an asset is the cost to replace the asset's gross service potential. This cost is depreciated to reflect the asset in its used condition. An asset may be replaced either through reproduction (replication) of the existing asset or through replacement of its gross service potential. The depreciated replacement cost is measured as the reproduction or replacement cost of the asset, whichever is lower, less accumulated depreciation calculated on the basis of such cost, to reflect the already consumed or expired service potential of the asset.

The replacement cost and reproduction cost of an asset is determined on an "optimised" basis. The rationale is that the municipality would not replace or reproduce the asset with a like asset if the asset to be replaced or reproduced is an overdesigned or overcapacity asset. Overdesigned assets contain features which are unnecessary for the goods or services the asset provides. Overcapacity assets are assets that have a greater capacity than is necessary to meet the demand for goods or services the asset provides. The determination of the replacement cost or reproduction cost of an asset on an optimised basis thus reflects the service potential required of the asset.

Restoration cost approach

Restoration cost is the cost of restoring the service potential of a cash-generating asset to its pre-impaired level. The present value of the remaining service potential of the asset is determined by subtracting the estimated restoration cost of the asset from the current cost of replacing the remaining service potential of the asset before impairment. The latter cost is determined as the depreciated reproduction or replacement cost of the asset, whichever is lower.

Service units approach

The present value of the remaining service potential of the asset is determined by reducing the current cost of the remaining service potential of the asset before impairment, to conform to the reduced number of service units expected from the asset in its impaired state. The current cost of replacing the remaining service potential of the asset before impairment is determined as the depreciated reproduction or replacement cost of the asset before impairment, whichever is lower.

Recognition and measurement

Presentation of Annual Financial Statements continued...

If the recoverable service amount of a non-cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable service amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a re-valued non-cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the non-cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standards of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Reversal of an impairment loss

The municipality assess at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a non-cash-generating asset may no longer exist or may have decreased. If any such indication exists, the municipality estimates the recoverable service amount of that asset.

An impairment loss recognised in prior periods for a non-cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable service amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable service amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a non-cash-generating asset is recognised immediately in surplus or deficit.
Any reversal of an impairment loss of a revalued non-cash-generating asset is treated as a revaluation increase.
After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the non- cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Re-designation

The re-designation of assets from a cash-generating asset to a non-cash-generating asset or from a non- cash-generating asset to a cash-generating asset only occur when there is clear evidence that such a re-designation is appropriate.

1.26 Presentation of Budget information in the financial statements

The Municipality shall present a comparison of the budget amounts for which it is held publicly accountable and actual amounts either as a separate additional financial statement or as additional budget columns in the financial statements currently presented in accordance with Standards of GRAP. The comparison of budget and actual amounts shall present separately for each level of legislative oversight:

- the approved and final budget amounts;
- the actual amounts on a comparable basis; and
- by way of note disclosure, an explanation of material differences between the budget for which the entity is held publicly accountable and actual amounts, unless such explanation is included in other public documents issued in conjunction with the financial statements, and a cross reference to those documents is made in the notes.

Presentation of Annual Financial Statements continued...

Where an entity prepares its budget and annual financial statements on a comparable basis, it includes the comparison as an additional column in the primary annual financial statements. Where the budget and annual financial statements are not prepared on a comparable basis, a separate statement is prepared called the 'Statement of Comparison of Budget and Actual Amounts'. This statement compares the budget amounts with the amounts in the annual financial statements adjusted to be comparable to the budget.

The Municipality considers a significant varianceto be anything exceeding 10%.

A comparable basis means that the budget and annual financial statements:
- are prepared using the same basis of accounting i.e. either cash or accrual;
- include the same activities and entities;
- use the same classification system; and
- are prepared for the same period.

1.27 Heritage assets

Recognition of Assets

The municipality recognises a heritage asset as an asset if it is probable that future economic benefits or service potential associated with the asset will flow to the municipality, and the cost or fair value of the asset can be measured reliably.

Heritage assets is recognised when it has a cultural, environmental, historical, natural, scientific, technological or artistic significance and are held indefinitely for the benefit of present and future generations.

Certain heritage assets are described as inalienable items thus assets which are retained indefinitely and cannot be disposed of without consent as required by law or otherwise.

A heritage asset is further recognised as an asset only if:
- it is probable that future economic benefits or service potential associated with the asset will to the municipality; and
- the cost of fair value of the asset can be measured reliably.

Subsequent Measurement

Heritage asset is measured at its cost value and should it be acquired through a non-exchange transaction will it be measured at its fair value as at the date of acquisition and is carried at its cost less any accumulated impairment losses.

If a heritage asset's carrying amount is increased as a result of a revaluation, the increase is credited directly to a revaluation surplus and is recognised in surplus or deficit to the extent that it reverses a revaluation decrease of the same heritage asset previously recognised in surplus or deficit. If a heritage asset's carrying amount is decreased as a result of a revaluation, the decrease is recognised in surplus or deficit and is debited directly to a revaluation surplus to the extent of any credit balance existing in the revaluation surplus in respect of that heritage asset.

Although a heritage asset is not depreciated it is the heritage asset assess at each reporting date to disclose whether there is an indication that it may be impaired.

Presentation of Annual Financial Statements continued...

In terms of the standard, compensation from third parties for heritage assets that have been impaired, lost or given up, should be included in surplus or deficit when the compensation becomes receivable.

The municipality will treat any difference at that date between the carrying amount of the heritage asset and its fair value in the same way as a revaluation in accordance with this Standard. Should any item of property, plant and equipment or an intangible asset carried at a re-valued amount, or investment property carried at fair value is reclassified as a heritage asset carried at a re-valued amount, the entity applies the applicable Standard to that asset up to the date of change. The entity treats any difference at that date between the carrying amount of the asset and its fair value in accordance with the applicable Standard relating to that asset. Transfer of investment property carried at fair value, or inventories to heritage assets at a re-valued amount, any difference between the fair value of the asset at that date and its previous carrying amount should be recognised in surplus or deficit.

Item use	Full life
Property and building	Indefinite
Other Assets	5 to 50 years

De-recognition of Asset

The carrying amount of a heritage is de-recognised:
- on disposal, or
- when no future economic benefits or service potential are expected from its use of disposal.

The gain or loss arising from the de-recognition, of a heritage asset should be determined as the difference between the net disposal proceeds, if any, and the carrying amount of the heritage asset. Such difference is recognised in surplus or deficit when the heritage asset is derecognised.

1.28 Value Added Tax (VAT)

The municipality accounts for Value Added Tax on the cash basis.

1.29 Statutory receivables

Identification

Statutory receivables are receivables that arise from legislation, supporting regulations, or similar means, and require settlement by another entity in cash or another financial asset.

Statutory receivables arise from the following legislation:

Municipal Property Rates Act (Act no 6 of 2004)
Criminal Procedure Act (Act no 51 of 1977)
Value Added Tax Act 89 (Act 89 of 1991)
National Road Traffic Act 93 of 1996
Local Government: Municipal Property Rates Act 6 of 2004

Presentation of Annual Financial Statements continued...

The cost method is the method used to account for statutory receivables that requires such receivables to be measured at their transaction amount, plus any accrued interest or other charges (where applicable) and, less any accumulated impairment losses and any amounts derecognised.

Nominal interest rate is the interest rate and/or basis specified in legislation, supporting regulations or similar means.

The transaction amount for a statutory receivable means the amount specified in, or calculated, levied or charged in accordance with, legislation, supporting regulations, or similar means.

Recognition

The municipality recognises statutory receivables as follows:
- if the transaction is an exchange transaction, using the policy on Revenue from exchange transactions;
- if the transaction is a non-exchange transaction, using the policy on Revenue from non-exchange transactions (Taxes and transfers); or
- if the transaction is not within the scope of the policies listed in the above or another Standard of GRAP, the receivable is recognised when the definition of an asset is met and, when it is probable that the future economic benefits or service potential associated with the asset will flow to the entity and the transaction amount can be measured reliably.

Initial measurement

The municipality initially measures statutory receivables at their transaction amount.

Subsequent measurement

The municipality measures statutory receivables after initial recognition using the cost method. Under the cost method, the initial measurement of the receivable is changed subsequent to initial recognition to reflect any:
- interest or other charges that may have accrued on the receivable (where applicable);
- impairment losses; and
- amounts derecognised.

Accrued interest

Where the municipality levies interest on the outstanding balance of statutory receivables, it adjusts the transaction amount after initial recognition to reflect any accrued interest. Accrued interest is calculated using the nominal interest rate.

Interest on statutory receivables is recognised as revenue in accordance with the policy on Revenue from exchange transactions or the policy on Revenue from non-exchange transactions (Taxes and transfers), whichever is applicable.

Other charges

Where the municipality is required or entitled in terms of legislation, supporting regulations, by-laws or similar means to levy additional charges on overdue or unpaid amounts, and such charges are levied, the entity applies the principles as stated in "Accrued interest" above, as well as the relevant policy on Revenue from exchange transactions or the policy on Revenue from non-exchange transactions (Taxes and transfers).

Impairment losses

Presentation of Annual Financial Statements continued...

The municipality assesses at each reporting date whether there is any indication that a statutory receivable, or a group of statutory receivables, may be impaired.

In assessing whether there is any indication that a statutory receivable, or group of statutory receivables, may be impaired, the municipality considers, as a minimum, the following indicators:
- Significant financial difficulty of the debtor, which may be evidenced by an application for debt counselling, business rescue or an equivalent.
- It is probable that the debtor will enter sequestration, liquidation or other financial re-organisation.
- A breach of the terms of the transaction, such as default or delinquency in principal or interest payments (where levied).
- Adverse changes in international, national or local economic conditions, such as a decline in growth, an increase in debt levels and unemployment, or changes in migration rates and patterns.

If there is an indication that a statutory receivable, or a group of statutory receivables, may be impaired, the municipality measures the impairment loss as the difference between the estimated future cash flows and the carrying amount. Where the carrying amount is higher than the estimated future cash flows, the carrying amount of the statutory receivable, or group of statutory receivables, is reduced, either directly or through the use of an allowance account. The amount of the losses is recognised in surplus or deficit.

In estimating the future cash flows, an municipality considers both the amount and timing of the cash flows that it will receive in future. Consequently, where the effect of the time value of money is material, the entity discounts the estimated future cash flows using a rate that reflects the current risk-free rate and, if applicable, any risks specific to the statutory receivable, or group of statutory receivables, for which the future cash flow estimates have not been adjusted.

An impairment loss recognised in prior periods for a statutory receivable is revised if there has been a change in the estimates used since the last impairment loss was recognised, or to reflect the effect of discounting the estimated cash flows.
Any previously recognised impairment loss is adjusted either directly or by adjusting the allowance account. The adjustment does not result in the carrying amount of the statutory receivable or group of statutory receivables exceeding what the carrying amount of the receivable(s) would have been had the impairment loss not been recognised at the date the impairment is revised. The amount of any adjustment is recognised in surplus or deficit.

Derecognition

The municipality derecognises a statutory receivable, or a part thereof, when:
- the rights to the cash flows from the receivable are settled, expire or are waived;
- the municipality transfers to another party substantially all of the risks and rewards of ownership of the receivable; or
- the municipality, despite having retained some significant risks and rewards of ownership of the receivable, has transferred control of the receivable to another party and the other party has the practical ability to sell the receivable in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity:
- derecognise the receivable; and
- recognise separately any rights and obligations created or retained in the transfer.

The carrying amounts of any statutory receivables transferred are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. The entity considers whether any newly created rights and obligations are within the scope of the Standard of GRAP on Financial Instruments or another Standard of GRAP. Any difference between the consideration received and the amounts derecognised and, those amounts recognised, are recognised in surplus or deficit in the period of the transfer.

Presentation of Annual Financial Statements continued...

1.30 Commitments

Items are classified as commitments when an entity has committed itself to future transactions that will normally result in the
outflow of cash.

Disclosures are required in respect of unrecognised contractual commitments.

Commitments for which disclosure is necessary to achieve a fair presentation should be disclosed in a note to the financial
statements, if both the following criteria are met:

- Contracts should be non-cancellable or only cancellable at significant cost (for example, contracts for computer or building maintenance services); and
- Contracts should relate to something other than the routine, steady, state business of the entity – therefore salary commitments relating to employment contracts or social security benefit commitments are excluded.

1.31 Segment information

A segment is an activity of an entity:
- that generates economic benefits or service potential (including economic benefits or service potential relating to transactions between activities of the same entity);
- whose results are regularly reviewed by management to make decisions about resources to be allocated to that activity and in assessing its performance; and
- for which separate financial information is available.

Based on the definition above, the municipalities functions are structured per department based on service delivery objectives. Each department performs its responsibilities per determined objective and individual indicators are set to measure performance of service delivery objectives. The reporting of performance is not done per geographic location of the communities serviced, consolidated budget vs actual is reported in the financial statement to evaluate performance of the municipality. Performance reporting is done per designed service delivery objectives.
The Departments are centralised to provide service delivery function to all the geographical areas namely Ward 1 to Ward 30 on implementation of infrastructure requirements of the municipality. Based on how the budget of the Municipality is determined, annually the communities from all the Wards are consulted on their needs through the integrated development plan processes. This information is then used to allocate resources available to implement these needs. Resources are not allocated based on how the unit has performed or the activity within the unit has performed, but based on the needs priorities and the available funds at the time that the Municipality holds.

Municipal revenue, expenditure and assets are not reviewed as per geographical area, these are presented as a consolidated figure. The service provided to communities are the same for all Wards, therefore the level of information of each ward within the municipal jurisdiction may not be relevant for decision making purposes, as such reporting of segments is deemed not applicable.

The cost to develop the information in line with the requirements of GRAP18 will be excessive and not provide any additional information as other reports i.e., predetermine objectives and comparison of budget and actual. are already presented.

Presentation of Annual Financial Statements continued...

1.32 Related parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

Joint control is the agreed sharing of control over an activity by a binding arrangement, and exists only when the strategic financial and operating decisions relating to the activity require the unanimous consent of the parties sharing control (the venturers).

Related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party, regardless of whether a price is charged.

Significant influence is the power to participate in the financial and operating policy decisions of an entity, but is not control over those policies.

Management are those persons responsible for planning, directing and controlling the activities of the municipality, including those charged with the governance of the municipality in accordance with legislation, in instances where they are required to perform such functions.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by that person in their dealings with the municipality.

The municipality is exempt from disclosure requirements in relation to related party transactions if that transaction occurs within normal supplier and/or client/recipient relationships on terms and conditions no more or less favourable than those which it is reasonable to expect the municipality to have adopted if dealing with that individual entity or person in the same circumstances and terms and conditions are within the normal operating parameters established by that reporting entity's legal mandate.

Where the municipality is exempt from the disclosures in accordance with the above, the municipality discloses narrative information about the nature of the transactions and the related outstanding balances, to enable users of the entity's financial statements to understand the effect of related party transactions on its annual financial statements.

2. New standards and interpretations

Standards and interpretations issued, but not yet effective

The municipality has not applied the following standards and interpretations, which have been published and are mandatory for the municipality's accounting periods beginning on or after 01 July 2020 or later periods:

New standards and interpretations continued...

Standard/ Interpretation:	Nature	Effective date: Years beginning on or after	Expected impact:
Guideline: Guideline on Accounting for Landfill Sites	The guideline deals with the following accounting aspects will: • Accounting for land and the landfill site asset. • Costs to be capitalised as part of the landfill site asset and how these should be depreciated and tested for impairment. • Costs to be included in the rehabilitation provision, including the treatment of monitoring and inspection expenses to be undertaken after the closure of the landfill site. • Accounting for changes in costs, discount rates, other estimates in relation to the rehabilitation provision, and changes in future events such as legislation, and how these changes impact the initial measurement of the landfill site asset	No effective date yet	The municipality does not expect that this guideline will have any material impact as the principles in the guidance are already applied by the municipality
GRAP25 (as revised) :Employee Benefits	The main impact relates to amendments regarding the presentation of defined benefit plans and the fact that minimum funding requirements in the postemployment benefit plan may give rise to a liability	No effective date yet	Presentation of the components to be presented in the statement of financial performance will result in the cost being grouped between service cost, net interest and remeasurements. These are already currently disclosed in the notes and will not result in any material impact on the financial statements.

New standards and interpretations continued...

iGRAP 7 (as revised): Limit on defined benefit asset, minimum funding requirements and their interaction	The main impact relates to amendments regarding the presentation of defined benefit plans and the fact that minimum funding requirements in the ostemployment benefit plan may give rise to a liability.	No effective date yet	Presentation of the components to be presented in the statement of financial performance will result in the cost being grouped between service cost, net interest and remeasurements. These are already currently disclosed in the notes and will not result in any material impact on the financial statements
iGRAP21 :The effects of past decisions on materiality	The standard is aimed at ensuring that the most relevant information is provided to the users of the Financial statements.	2023/04/01	Unlikely there will be a material impact
GRAP 104 (as revised): Financial Instruments	The main changes made were to amend the scope of financial instruments, classification and reclassification rules, recognition of interest and the impairment model and disclosures	2025/04/01	The municipality does not expect any material changes to the classification of bank accounts included in cash and cash equivalents and to its impairment model due to these changes. As the municipality is not issuing financial guarantee contracts or loan commitments, it is not expected that the changes in the scope will impact the entity.

New standards and interpretations continued...

GRAP 2020: Improvements to the standards of GRAP 2020	The Board undertakes periodic revisions of the Standards of GRAP. The changes made to the Standards of GRAP comprise certain changes resulting from amendments to the International Public Sector Accounting Standards (IPSAS) and the International Financial Reporting Standards (IFRS® Standards), as well as general improvements identified through consultation with stakeholders. There has been minor amendments to GRAP 5, 13, 16, 17, 20, 24, 31, 32, 37, 106 and directive 7 to provide clarity, references and examples	2023/04/01	The municipality does not expect that the changes will have any material impact.
GRAP 1 (amended): Presentation of Financial Statements	The minor amendments were made to GRAP 1 to provide clarity ,references and examples to the stakeholders.	2023/04/01	Unlikely there will be a material impact

Notes to the Financial Statements

Figures in R	2023	2022 Restated

3. Inventories

Inventories comprise:

Consumable stores	1 949 715	1 824 422
Land inventory	104 310 120	105 835 633
	106 259 835	107 660 054

Carrying value of inventories carried at lower of cost or net realisable value:

Land Inventory		
Opening balance	105 835 633	109 608 851
Impairment loss for the year(writedown)	(850 380)	(410 699)
Disposal	(675 133)	(3 362 519)
	104 310 120	105 835 633
Consumables		
Opening balance	1 824 422	1 908 548
Additions	1 624 463	1 027 143
Issues	(1 499 169)	(1 111 269)
	1 949 715	1 824 422

Included in Land Inventory is land that is in the process of being sold or transferred to buyers but the land has not been registered in the name(s) of the buyer(s) at year-end. The carrying amount of such land is R429,493

The amount of inventories recognised as an expense during the period were as follows:

Consumable stores	1 499 169	1 111 269
Land inventory	675 133	3 362 519
	2 174 302	4 473 788

The Municipality sold residential and business landsites at net realisable value during the year.
No inventory has been pledged as collateral

Notes to the Financial Statements

Figures in R	2023	2022 Restated
4. Receivables from exchange transactions		
CDM advance commission	212 354 813	182 865 601
Less provision for impairment	(196 151 248)	(161 691 778)
Grants Debtors	40 000	40 000
Consumer debtors - Refuse	79 813 500	71 590 027
Less provision for impairment	(77 092 537)	(68 371 795)
Sundry debtors	518 711	2 084 162
	19 483 238	26 516 217
Ageing		
CDM advance commission - Ageing		
Current (0-30 days)	7 034 140	6 537 037
31 - 60 days	3 413 419	3 011 236
61 - 90 days	3 131 636	3 134 338
91 - 120 days	3 253 543	3 064 699
> 120 days	195 522 075	170 688 425
	212 354 813	186 435 735
Summary of debtors by customer classification - CDM debtor		
Business		
Current (0-30days)	370 442	727 072
31 days - 60 days	150 680	270 682
61 days - 90 days	132 322	234 920
91 days - 120 days	140 288	209 099
> 120 days	6 118 295	5 479 140
	6 912 027	6 920 913
Domestic		
Current(0-30days)	6 345 013	5 547 174
31 days - 60 days	3 186 287	2 814 658
61 days - 90 days	2 944 633	2 909 545
91 days - 120 days	3 066 008	2 774 010
> 120 days	187 428 940	158 006 407
	202 970 881	172 051 794
Government		
Current(0-30days)	273 518	368 094
31 days - 60 days	59 767	60 483
61 days - 90 days	31 031	81 341
91 days - 120 days	27 038	106 706
> 120 days	705 689	2 568 786
	1 097 042	3 185 410

Notes to the Financial Statements

Figures in R	2023	2022 Restated
Receivables from exchange transactions continued...		
Church		
Current(0-30days)	45 167	34 941
31 days - 60 days	16 685	18 263
61 days - 90 days	23 650	18 564
91 days - 120days	20 209	22 082
> 120 days	1 269 151	1 063 955
	1 374 862	**1 157 805**
Total		
Current(0-30days)	7 034 140	6 537 037
31 days - 60 days	3 413 419	3 011 236
61 days - 90 days	3 131 636	3 134 338
91 days - 120 days	3 253 543	3 064 699
> 120 days	195 522 075	170 688 425
	212 354 813	**186 435 735**
Less: Allowance for impairment	(196 151 248)	(161 691 778)
	16 203 565	**24 743 957**
Reconciliation of allowance for impairment		
Balance at the beginning of the year	(161 691 778)	(134 575 302)
Contribution to allowance for impairment	(34 459 470)	(27 116 476)
	(196 151 248)	**(161 691 778)**
Refuse		
Current (0 -30 days)	2 022 087	2 136 741
31 - 60 days	905 272	891 054
61 - 90 days	910 001	867 236
91 - 120 days	903 777	838 282
121 days - 390 days	7 764 150	6 591 125
> 390 days	67 308 213	60 267 287
	79 813 500	**71 591 725**

Notes to the Financial Statements

Figures in R	2023	2022 Restated
Receivables from exchange transactions continued...		
Summary of debtors by customer classification - Refuse		
Business		
Current (0-30days)	492 964	452 812
31 days - 60 days	199 648	207 195
61 days - 90 days	207 062	177 816
91 days - 120 days	187 882	169 721
121 days - 390 days	1 624 767	1 274 505
> 390 days	13 443 889	12 318 093
	16 156 211	**14 600 142**
Domestic		
Current(0-30days)	1 417 670	1 433 337
31 days - 60 days	680 718	634 660
61 days - 90 days	678 499	640 885
91 days - 120 days	696 964	626 225
121 days - 390 days	5 982 376	4 946 880
> 390 days	52 863 229	46 487 312
	62 319 456	**54 769 299**
Government		
Current(0-30days)	88 176	122 089
31 days - 60 days	13 604	16 134
61 days - 91 days	13 172	15 847
91 days - 120 days	7 706	15 742
121 days - 390 days	59 096	119 108
> 390 days	102 838	979 291
	284 591	**1 268 211**
Church		
Current(0-30days)	23 277	21 936
31 days - 60 days	11 303	10 606
61 days - 90 days	11 270	10 493
91 days - 120days	11 225	10 454
121 days - 390 days	97 910	82 104
> 390 days	898 256	788 300
	1 053 241	**923 893**
Indigents		
Current(0-30days)	-	4 564
31 days - 60 days	-	2 126
61 days - 90 days	-	2 054
91 days - 120days	-	1 999
121 days - 390 days	-	19 419
> 390 days	-	19
	-	**30 181**

Notes to the Financial Statements

Figures in R	2023	2022 Restated
Receivables from exchange transactions continued...		
Total		
Current(0-30days)	2 022 087	2 034 738
31 days - 60 days	905 272	870 721
61 days - 90 days	910 001	847 095
91 days - 120 days	903 777	824 141
121 days - 390 days	7 764 150	6 442 016
> 390 days	67 308 213	60 573 015
	79 813 500	71 591 726
Less: Allowance for impairment	(77 092 537)	(68 371 795)
	2 720 963	3 219 931
Reconciliation of allowance for impairment		
Balance at the beginning of the year	(68 371 795)	(48 807 757)
Contribution to allowance for impairment	(8 720 742)	(19 564 038)
	(77 092 537)	(68 371 795)

Consumer debtors pledged as security

No consumer debtors were pledged as security for any liabilities.

Fair value of consumer debtors

The fair value of consumer debtors approximates the carrying amount thereof.

Notes to the Financial Statements

Figures in R	2023	2022 Restated
5. Receivables from non-exchange transactions		
Fines	2 407 940	17 029 348
Less: Provision for impairment - Fines	(2 243 477)	(11 295 370)
Consumer Debtors -Rates	268 004 990	225 780 215
Less: Provision for impairment - Rates	(257 741 863)	(217 314 540)
Value added tax	2 395 304	11 176 222
	12 822 894	**25 375 875**
Rates - Ageing		
Current (0-30 days)	8 961 734	7 064 385
31 - 60 days	4 199 722	3 356 171
61 - 90 days	4 056 946	3 307 117
91 - 120 days	3 978 634	3 257 789
121 days - 390 days	33 672 668	25 681 454
> 390 days	213 135 285	183 113 299
	268 004 990	**225 780 215**
Summary of debtors by customer classification - Rates		
Business		
Current (0-30days)	1 008 080	727 071
31 days - 60 days	357 130	270 682
61 days - 90 days	343 602	234 920
91 days - 120 days	309 044	209 098
121 days - 390 days	2 700 688	1 563 750
> 390 days	12 914 850	8 700 574
	17 633 394	**11 706 095**
Domestic		
Current(0-30days)	4 930 164	4 157 459
31 days - 60 days	2 385 365	2 040 988
61 days - 91 days	2 362 590	2 024 547
91 days - 121 days	2 336 380	2 007 664
121 days - 390 days	19 893 821	16 092 273
> 390 days	139 174 130	121 494 083
	171 082 450	**147 817 014**
Government		
Current(0-30days)	2 892 722	2 064 342
31 days - 60 days	1 394 436	990 163
61 days - 91 days	1 288 272	993 877
91 days - 120 days	1 271 028	987 605
121 days - 390 days	10 530 437	7 595 851
> 390 days	56 532 520	25 102 309
	73 909 416	**37 734 147**

Notes to the Financial Statements

Figures in R	2023	2022 Restated
Receivables from non-exchange transactions continued...		
Indigents		
Current(0-30days)	-	8 875
31 days - 60 days	-	4 164
61 days - 90 days	-	3 990
91 days - 120days	-	3 862
121 days - 390 days	-	44 252
> 390 days	-	-
	-	65 143
Agriculture		
Current(0-30days)	130 767	106 638
31 days - 60 days	62 791	50 174
61 days - 90 days	62 483	49 783
91 days - 120 days	62 182	49 560
121 days - 390 days	547 722	385 328
> 390 days	4 513 785	27 816 333
	5 379 730	28 457 816
Total		
Current(0-30days)	8 961 734	7 064 385
31 days - 60 days	4 199 722	3 356 171
61 days - 90 days	4 056 946	3 307 117
91 days - 120 days	3 978 634	3 257 789
121 days - 390 days	33 672 668	25 681 454
> 390 days	213 135 285	183 113 299
	268 004 990	225 780 215
Less: Allowance for impairment	(257 741 863)	(217 314 540)
	10 263 127	8 465 675
Reconciliation of provision for impairment - Rates		
Opening balance	(217 314 540)	(129 725 742)
Correction of prior year error	-	11 028 050
Contribution to allowance	(40 427 322)	(98 616 848)
	(257 741 863)	(217 314 540)
Traffic Fines		
Traffic fines	2 407 940	17 029 348
Less: Provision for impairment	(2 243 477)	(11 295 370)
	164 463	5 733 978
Reconciliation of provision for impairment - Traffic fines		
Opening balance	(11 295 370)	(8 159 951)
Contribution to allowance	9 051 892	(3 135 419)
	(2 243 477)	(11 295 370)

No consumer debtors were pledged as security for any liabilities.

Figures in R	2023	2022 Restated

Receivables from non-exchange transactions continued...

Credit quality of receivables from non-exchange transactions (statutory receivables)
The credit quality of other receivables from non-exchange transactions that are neither past nor due nor impaired can be assessed by reference to external credit ratings (if available) or to historical information about counterparty default rates

Fair value of receivables from non-exchange transactions (statutory receivables)
The fair value of consumer debtors approximates the carrying amount thereof.

Receivables from non-exchange transactions (Statutory receivables) impaired
The amount of the provision for impairment was:

Traffic fines	2 243 477	11 295 370
Consumer debtors - Rates	257 741 863	217 314 540

Interest raised for the period
During the 2022/2023 financial year, Interest on outstanding receivables were calculated at a rate of 10% (2022: 10%) as per tariff structure

Statutory receivables: GRAP 108

The Municipality assess impairment on a yearly basis.

Refer to Note 51 for the approach on impairment for statutory receivables.

Value added tax
The municipality accounts for Value Added Tax on accrual basis for financial reporting purposes and on the cash basis for submisions of VAT 201 reports to SARS.

6. Cash and cash equivalents

Cash and cash equivalents comprise:

Cash on hand	26 221	19 000
FNB Paymaster account	26 524 260	3 095 197
FNB Money market account	453 093 785	235 707 133
FNB revenue account	7 432 761	398 322
FNB salaries account	1 646 633	304 146
Nedbank call account	(0)	50 531
Standard Bank - 60 Days	58 221 728	54 804 163
ABSA Investments account	-	54 467 242
Nedbank Investments	-	55 340 098
VBS Mutual bank (3 Months notice)	39 500 000	39 500 000
VBS Mutual bank (12 Months notice)	100 000 000	100 000 000
	686 445 387	543 685 832
Provision for impairment	(139 500 000)	(139 500 000)
	546 945 387	**404 185 832**

The municipality has made provision for the impairment of VBS Mutual bank because of the uncertainty regarding the recovery of the investment of R139 500 000 (2022: R 139 500 000).

No cash and cash equivalents are held as collateral

Cash and cash equivalents continued...

The Municipality had the following bank accounts

Account number / Description	Bank statement balances			Cash book balances		
	June 30 2023	June 30 2022	June 30 2021	June 30 2023	June 30 2022	June 30 2021
Primary bank accounts						
Paymaster General Account - FNB - 6206-334-5790	26 385 797	2 878 903	916 065	26 524 260	3 095 197	1 375 690
Revenue Account - FNB - 6206-334-2720	7 424 748	530 764	2 086 443	7 432 761	398 322	1 937 273
Salaries Account - FNB - 6206-334-5980	1 646 633	304 145	2 705 062	1 646 633	304 146	2 705 062
	35 457 178	**3 713 812**	**5 707 570**	**35 603 653**	**3 797 665**	**6 018 025**
Investments						
Standard Bank - 60 Days	58 221 728	54 804 163	52 309 937	58 221 728	54 804 163	52 309 937
ABSA Bank - 90 Days	-	54 467 242	51 987 677	-	54 467 242	51 987 677
Nedbank Investment	-	55 340 098	52 796 599	-	55 340 098	52 796 599
Money Market Account - FNB - 6206-335-6888	453 093 785	235 707 132	131 820 216	453 093 785	235 707 133	131 820 216
Nedbank call account	-	50 531	48 682	(0)	50 531	48 682
	511 315 513	**400 369 166**	**288 963 111**	**511 315 513**	**400 369 167**	**288 963 111**
	546 772 691	**404 082 978**	**294 670 681**	**546 919 166**	**404 166 832**	**294 981 137**

Figures in R	2023	2022 Restated

7. Investment property

Balances at year end and movements for the year

Balance at start of year		
At fair value	108 452 669	102 125 000
Net book value	108 452 669	102 125 000
Movements for the year		
Gains (losses) on fair value adjustment	3 909 146	6 327 669
Decrease resulting from a transfer of functions between entities under common control or a merger	-	-
Investment property at end of year	112 361 815	108 452 669
Closing balance at end of year		
At fair value	112 361 815	108 452 669
Net book value	112 361 815	108 452 669

Pledged as security

No investment properties was pledged as security for liabilities.

Details of properties

The fair values are determined by independed property valuer using comperable sales valuation method and adjusted infalation rate (CPI).
The valuaer has completed National Diploma in Property valuation with UNISA and is registered with the following:
- Registered with the South African Council for the property Valuers Profession for 8 years
- Registered as a Professional AssociatedValuer(No restrictions) with SACPVP Reg no 6429
- Registered with South African Institute of Valuers since 2011 Reg no mod004

A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the municipality.

Classification difficulties

The municipality was faced with difficulties in classifying land properties in various locations within the municipal jurisdiction wherein there was no council resolutions granting the disposal, no service level agreements with the land developers nor the properties are owner-occupied. These properties were tested to determine whether these properties are held for undetermined use and meeting investment properties classification. Management judgement was applied and these properties were deemed as inventories. These properties were treated as such due to their proxmity and similarities to the majority of the stands and land properties already treated as inventory and/or as supported by previous sales in same localities.

The fair values are determined by independent property valuer using comperable sales valuation method.

8. Property, plant and equipment

	2023			2022		
	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value
Land	40 180 290	(5 242 650)	34 937 640	40 180 290	(5 242 650)	34 937 640
Buildings	88 983 627	(44 279 711)	44 703 916	89 037 802	(41 780 006)	47 257 795
Community Assets	262 961 798	(118 217 073)	144 744 725	263 988 860	(110 326 971)	153 661 889
Infrastructure - Electricity	20 457 196	(11 722 742)	8 734 454	20 457 196	(10 643 898)	9 813 298
Infrastructure - Roads	500 088 603	(113 775 149)	386 313 453	470 247 517	(100 399 083)	369 848 434
Infrastructure - Solid waste	19 512 545	(5 962 783)	13 549 762	20 517 743	(5 374 409)	15 143 335
Furniture and fixures	9 265 081	(8 131 855)	1 133 226	8 782 479	(8 059 977)	722 501
Computer equipment	6 336 545	(3 732 014)	2 604 531	4 575 617	(3 111 337)	1 464 280
Capital work in progress	102 469 449	(2 357 425)	100 112 024	90 764 556	(2 357 425)	88 407 131
Plant and Machinery	3 661 340	(2 368 959)	1 292 381	2 741 440	(2 215 842)	525 599
Other movable assets (Motor vehicles)	47 534 165	(32 401 488)	15 132 677	47 534 165	(29 602 052)	17 932 114
	1 101 450 639	(348 191 849)	753 258 790	1 058 827 666	(319 113 650)	739 714 015

Property, plant and equipment continued...

8.1 Balances at year end and movements for the year

	Land	Buildings	Landfill site asset	Community Assets	Infrastructure-Electricity	Infrastructure-Roads	Capital work in progress	Comput equipment	Other Movable assets	Furniture and Fittings	Plant and machinery	Total
Reconciliation for the year ended 30 June 2023												
Balance at 1 July 2022												
At cost	40 180 290	89 037 802	20 517 743	263 988 660	20 457 196	470 247 517	90 764 556	4 575 617	47 534 165	8 782 479	2 741 440	1 058 827 656
Accumulated depreciation and impairment	(5 242 650)	(41 780 006)	(5 374 409)	(110 326 971)	(10 643 898)	(100 399 083)	(2 357 425)	(3 111 337)	(29 602 052)	(8 059 977)	(2 215 842)	(319 113 650)
Net book value	34 937 640	47 257 795	15 143 335	153 661 689	9 813 298	369 848 434	88 407 131	1 464 280	17 932 114	722 501	526 595	739 714 016
Movements for the year ended 30 June 2023												
Additions from acquisitions	-	-	-	-	-	-	51 884 634	1 774 587	-	677 016	919 900	55 056 136
Transfers	-	-	-	1 501 007	-	31 369 927	(32 870 934)	-	-	-	-	-
Depreciation	-	(2 486 331)	(580 976)	(8 292 982)	(945 217)	(14 457 203)	-	(613 551)	(2 799 061)	(255 134)	(146 982)	(30 575 537)
Impairment loss recognised in surplus or deficit	-	(67 826)	(7 399)	(915 365)	(133 627)	(265 214)	-	(12 173)	(375)	(8 466)	(8 036)	(1 418 501)
Disposals	-	-	-	(1 209 803)	-	(182 491)	-	(8 612)	-	(2 688)	-	(1 403 594)
Other movements	-	-	(1 005 198)	-	-	-	(7 108 808)	-	-	-	-	(8 114 006)
Property, plant and equipment at end of year	34 937 640	44 703 639	13 549 762	144 744 725	8 734 454	386 313 453	100 112 024	2 604 531	15 132 677	1 133 228	1 292 381	753 258 913
Closing balance at 30 June 2023												
At cost	40 180 290	88 903 627	19 512 545	252 961 798	20 457 196	500 088 603	102 469 449	6 336 545	47 534 165	9 285 081	3 661 340	1 101 450 639
Accumulated depreciation and impairment	(5 242 650)	(44 279 711)	(5 962 783)	(118 217 073)	(11 722 742)	(113 775 149)	(2 357 425)	(3 732 014)	(32 401 488)	(8 151 853)	(2 368 959)	(348 191 849)
Net book value	34 937 640	44 703 916	13 549 762	144 744 725	8 734 454	386 313 453	100 112 024	2 604 531	15 132 677	1 133 228	1 292 381	753 258 790

Notes to the Financial Statements

Figures in R

Property, plant and equipment continued...

Reconciliation for the year ended 30 June 2022	Land	Buildings	Landfill site asset	Community Assets	Infrastructure - Electricity	Infrastructure - Roads	Capital work in progress	Computer Equipment	Other Movable assets	Furniture and Fittings	Plant and machinery	Total
Balance at 1 July 2021												
At cost	40 180 891	89 050 091	21 109 829	254 924 941	20 457 190	411 604 137	97 616 747	3 802 847	47 534 165	8 781 175	2 356 551	997 418 564
Accumulated depreciation and impairment	(4 658 097)	(39 305 509)	(4 796 207)	(97 455 146)	(9 698 681)	(85 792 421)	(2 357 425)	(2 852 219)	(27 072 279)	(7 911 632)	(2 175 392)	(284 075 003)
Net book value	35 522 794	49 744 582	16 313 621	157 469 795	10 758 509	325 811 716	95 259 322	950 628	20 461 892	869 543	181 159	713 343 561
Movements for the year ended 30 June 2022												
Additions	-	-	-	-	-	65 663	61 154 652	819 576	-	1 993	384 890	62 426 084
Transfers	-	-	-	9 063 036	-	58 923 808	(68 006 843)	-	-	-	-	-
Depreciation	-	(2 466 414)	(588 021)	(8 441 378)	(945 217)	(14 089 190)	-	(291 080)	(2 524 196)	(133 100)	(34 013)	(29 526 609)
Impairment loss recognised in surplus or deficit	(585 153)	-	-	(4 449 563)	-	(862 889)	-	(5 330)	(5 627)	(15 245)	(6 374)	(5 930 181)
Disposals	-	(373)	(545)	(2)	-	(6 671)	-	(9 516)	-	-	-	(17 107)
Other movements	-	-	(581 720)	-	-	-	-	-	-	-	-	(581 720)
Property, plant and equipment at end of year	34 937 641	47 257 795	15 143 335	153 661 888	9 813 292	369 848 437	88 407 131	1 464 278	17 932 069	722 501	525 662	739 714 025
Closing balance at 30 June 2022												
At cost	40 180 290	89 037 802	20 517 743	263 988 660	20 457 196	470 247 517	90 764 556	4 575 617	47 534 165	8 782 479	2 741 440	1 058 827 666
Accumulated depreciation and impairment	(5 242 650)	(41 780 006)	(5 374 408)	(110 326 971)	(10 643 898)	(100 399 080)	(2 357 425)	(3 111 337)	(29 602 052)	(8 059 977)	(2 215 842)	(319 113 650)
Net book value	34 937 640	47 257 795	15 143 335	153 661 889	9 813 298	369 848 434	88 407 131	1 464 280	17 932 114	722 501	525 599	739 714 015

Figures in R	2023	2022 Restated

Property, plant and equipment continued...

8.2 Additional disclosures

Assets whose title is restricted and pledged as security
No property, plant and equipment were pledged as security for any financial liability.

Details of properties
A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the municipality.

During the financial year, the municipality has received amounts for reimbursement due to loss of assets from the insurer. The amounts received are detailed below:

An amount of R11 499 has been received from Guard Risk Holdings Limited for a damaged tablet.

Expenditure incurred to repair and maintain property, plant and equipment included in Statement of Financial Performance

Buildings	328 797	32 978
Community assets	2 791 421	-
Infrastructure	2 185 007	981 075
Other Assets	8 110 089	7 360 968
	13 415 314	8 375 021

Work in progress

Reconciliation of Work in progress 2023	Included within buildings	Included within Community assets	Included within Infrastructure	Total
Opening balance	24 392 677	16 710 109	47 304 267	88 407 053
Additions/capital expenditure	6 887 584	1 985 849	42 811 201	51 684 634
Transfers to completed projects	-	(1 501 007)	(31 369 927)	(32 870 934)
Other movements	-	(2 791 421)	(4 317 387)	(7 108 808)
	31 280 261	14 403 530	54 428 154	100 111 945

Reconciliation of Work in progress 2022	Included within buildings	Included within Community assets	Included within Infrastructure	Total
Opening balance	24 392 677	15 064 452	55 802 114	95 259 243
Additions/capital expenditure	-	10 728 693	50 425 959	61 154 652
Transfers to completed projects	-	(9 083 036)	(58 923 806)	(68 006 842)
	24 392 677	16 710 109	47 304 267	88 407 053

Included in the WIP is R12 054 704 relating to electrical projects (electrification of households) that the municipality is undertaking on behalf of Eskom. These projects will be handed over to Eskom upon completion.

The following projects are identified as slow moving:

Figures in R	2023	2022 Restated

Property, plant and equipment continued...

Project description	Reason for slow moving	Amount
Upgrading of Malakabaneng road to tar	Budgetary Constraints	775 232
Rakgoatha Stormwater Management	Budgetary Constraints	932 530
Mathibela Stormwater Management	Budgetary Constraints	1 336 726
Stormwater Drainange at Sehlabeng/Hlakano 5KM	Budgetary Constraints	1 129 559
Stormmwater Drainage at Mogotlane Village	Budgetary Constraints	1 101 903
Refurbishment Of VTS at Traffic Department	Budgetary Constraints	609 114
Construction of Madisha Ditiro Community Hall	Dispute with contractor.	3 822 565
Construction of Magatle Thusong Center	Budgetary Constraints	1 496 455
Development of Recreational Facility at Maijane	Budgetary Constraints	1 387 091
Upgrading Of Parks at Lebowakgomo Unit A, B, F, S & R	Budgetary Constraints	290 601
Highmast Light: Marulaleng	Dispute with contractor.	207 442
Highmast Light: Makgothane	Dispute with contractor.	207 442
Highmast Light: Landfill Site	Dispute with contractor.	207 442
Highmast Light: Makaepea	Dispute with contractor.	207 442
Electrification of Mashite	Budgetary Constraints	36 221
Electrification of Mamogaswa (280HH)	Dispute with contractor.	3 778 346
Electrification of Mawaneng (25HH)	Budgetary Constraints.	34 223
Electrification of Matime	Budgetary Constraints	17 208
Electrification of Manaileng (149HH)	Dispute with contractor.	4 834 726
Electrification of Blydrift Village	Budgetary Constraints	200 070
Electrification of Mogoto Village	Budgetary Constraints	88 047
Electrification of Makgopong (110 HH)	Budgetary Constraints	1 122 659
Revitalisation Mun Building (Civic)	Paused.	1 416 859
Development Of Sites Residential	Paused.	-
Electrification of Tjiane Village	Budgetary Constraints	124 950
Electrification of Kliphuiwel (25 HH)	Budgetary Constraints.	122 548
Electrification Of Ngwaname & Mafefe (120 HH)	Budgetary Constraints.	147 000
		25 634 398

9. Intangible assets

	2023			2022		
	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value
Computer software	938 145	(927 091)	11 054	938 145	(783 391)	154 754

Notes to the Financial Statements

Figures in R	2023	2022 Restated

Intangible assets continued...

Reconciliation of changes in intangible assets

	Intangible assets	Total
Reconciliation for the year ended 30 June 2023		
Balance at 1 July 2022		
At cost	938 145	938 145
Accumulated amortisation and impairment	(783 391)	(783 391)
Net book value	**154 754**	**154 754**
Movements for the year ended 30 June 2023		
Impairment loss recognised in surplus or deficit	(143 700)	(143 700)
Intangible assets at end of period	**11 054**	**11 054**
Closing balance at 30 June 2023		
At cost	938 145	938 145
Accumulated amortisation and impairment	(927 091)	(927 091)
Net book value	**11 054**	**11 054**
Reconciliation for the year ended 30 June 2022		
Balance at 1 July 2021		
At cost	938 145	938 145
Accumulated amortisation and impairment	(783 391)	(783 391)
Net book value	**154 754**	**154 754**
Closing balance at 30 June 2022		
At cost	938 145	938 145
Accumulated amortisation and impairment	(783 391)	(783 391)
Net book value	**154 754**	**154 754**

Other information

Intangible assets with indefinite lives:
Intangible assets comprise of computer software with indefinite useful life. These assets are not amortised. The intangible assets with indefinite life are assessed annually for impairment. Whenever there is an indication of impairment, the intangible assets are impaired.

Figures in R	2023	2022 Restated

10. Heritage assets

Balances at year end and movements for the year		
Reconciliation for the year ended 30 June 2023		
Balance at 1 July 2022		
Gross carrying amount	183 684	183 684
Net carrying amount	183 684	183 684
Closing balance at 30 June 2023		
Gross carrying amount	183 684	183 684
Net carrying amount	183 684	183 684
Reconciliation for the year ended 30 June 2022		
Balance at 1 July 2021		
Gross carrying amount	183 684	183 684
Net carrying amount	183 684	183 684
Closing balance at 30 June 2022		
Gross carrying amount	183 684	183 684
Net carrying amount	183 684	183 684

11. Payables from exchange transactions

Payables from exchange transactions comprise:		
Trade payables	9 748 604	10 829 442
Retentions	24 059 230	23 192 275
Leave provision	8 236 172	8 348 081
Bonus provision	2 669 909	2 652 543
Traffic department creditor	48 714	48 714
Debtors with credit balances	1 940 309	1 847 525
CDM Advance Account: R&M	68 169	68 169
Accruals	16 725 080	5 092 113
Bank suspense	5 020	5 088
CDM Creditor	24 850 158	26 723 153
Deposits Various	116 529	103 516
Unallocated deposits	7 366 662	6 361 125
Traffic department - 80:20 Split	1 271 523	1 036 423
SABS	161	161
Prodiba	59 013	58 065
Road transport management	66 816	55 368
Total payables from exchange transactions	97 232 068	86 421 762

The fair value of trade and other payables approximates their carying amounts

Figures in R	2023	2022 Restated

12. Consumer deposits

Consumer deposits comprise:		
Rental properties	49 925	49 925
Service charges	2 084 636	2 044 236
	2 134 561	2 094 161

No interest is paid on consumer deposits

Included in unallocated deposits are amounts received in advance for land parcels that are in the process of being sold or transferred but the land has not been registered in the name(s) of the buyer(s) at year-end. The receipts amount to R775,357.46

13. Unspent conditional grants and receipts

Unspent conditional grants and receipts comprise the following balances		
MIG	21 051 076	16 827 215
Finance management grant	370 217	280 239
CDM : Halls	6 135	6 135
CDM : Stadiums	300 000	300 000
CDM : Eradication of Alien Plants	16 455	16 455
CDM : Integrated Transport plan	377 308	377 308
INEP	5 533 000	989 990
Municipal disaster relief	4 500 000	7 599
EPWP	9 136	-
	32 163 326	18 804 940

Conditional Grants

The amounts will be recognised as revenue when conditions have been met.

Included in the unspent conditional grants is R4 500 000 received in respect of Municipal disaster relief grant for the 2023/2024 financial year.

The extent of government grants recognised in the Statement of financial performance relates to the portion of the grant where the conditions have been met.

Unfulfilled conditions and other contingencies attaching to government assistance has been recognised as a liability in the Statement of financial position.

See note 24 for reconciliation of grants from National/Provincial Government.

Figures in R	2023	2022 Restated

14. Provisions

The total amounts recognised in the statement of financial position are as follows:

Environmental rehabilitation	1 280 502	2 066 478
	1 280 502	**2 066 478**

Reconciliation of provisions - 2023	Opening balance	Additions	Reductions	Closing balance
Environmental rehabilitation	2 066 478	219 222	(1 005 198)	1 280 502
	2 066 478	**219 222**	**(1 005 198)**	**1 280 502**

Reconciliation of provisions - 2022	Opening balance	Additions	Reductions	Total
Environmental rehabilitation	2 433 480	214 718	(581 720)	2 066 478
	2 433 480	**214 718**	**(581 720)**	**2 066 478**

Environmental rehabilitation provision

The provision is made in terms of the licensing stipulations. The Provision has been determined on the basis of the recent independent study by taking into account a number of factors to the design, manner of operations and rehabilitation measures proposed which was assessed, investigated and tested. There is no anticipated environmental harm, groundwater pollution, leachate leakage that could be found. The municipality did not alter any structure and infrustructure to the existing landfill.

The CPI is used for determining the future value of current costs in the year when the cost is projected to be incurred. The CPI figure used in the GLCCM is based on the three-month average CPI for the quarter that includes the financial year-end date. The average of the CPI for the last three months amounted to 6.1716%.

The amount of the discounted landfill closure provision of R1,280,502 represents a decrease of R785,976 over the provision of R2,066,478 in the previous financial statements.

The current expected remaining life of the landfill is estimated at 52 years, after which the resulting outflows of economic benefits or service potential is expected.

Rehabilitation and closure report was compiled by Environmental and Sustainability Solutions CC appointed by the Council.

Changes in the present value of provision for landfill rehabilitation are as follows:

Opening balance	2 066 478	2 433 480
Additions	(785 976)	(367 002)
	1 280 502	**2 066 478**

Figures in R	2023	2022 Restated

15. Employee benefit obligation

The total amounts recognised in the statement of financial position are as follows:

Long service awards	5 597 963	5 408 489
	5 597 963	5 408 489

Reconciliation of provisions - 2023	Opening balance	Additions	Reductions	Closing balance
Long service awards	5 408 489	988 966	(799 492)	5 597 963
	5 408 489	988 966	(799 492)	5 597 963

Reconciliation of provisions - 2022	Opening balance	Additions	Reductions	Total
Long service awards	4 754 093	1 340 585	(686 189)	5 408 489
	4 754 093	1 340 585	(686 189)	5 408 489

Figures in R	2023	2022 Restated

Employee benefit obligation continued...

Long Service Award

Employees qualify for the long service awards in terms of the SALGA collective agreement. The employees will qualifies for long service award for every five years of service completed , from ten years of service to 45 years of services in the following manner:

Completed service (Years)	Long Service Bonus Awards (Number of Days)	Determination of cash bonus
- 10 year	10	10/250x Annual Salary
- 15 years	20	20/250x Annual Salary
- 20-45 years	30	30/250x Annual Salary

In the month that each "Completed Service" milestone is reached, the employee is granted a long service award. Working days awarded are value at 1/250 of annual salary per day.

An actuarial valuation of the obligation has been performed by One Pangea Expertise and Solutions on all 187 employees that are entitled to long service awards as at 30 June 2023.

The amounts recognised in the statement of financial position are as follows:

Carrying value		
Long service awards - Non current portion	5 164 144	4 969 366
Long service awards - Current portion	433 819	439 123
	5 597 963	5 408 489

Changes in the present value of the defined benefit obligation are as follows:

Long service awards		
Opening balance	5 408 489	4 754 093
Net expense or (gain) recognised in the statement of financial performance	189 474	654 396
	5 597 963	5 408 489

Net expense or (gain) recognised in the statement of financial performance in Employee cost.

Current service cost	438 940	416 685
Interest cost	550 026	360 787
Benefit vesting	(487 428)	(686 189)
Acturial (gains) or losses	(312 064)	563 113
	189 474	654 396

Key assumptions used at the reporting date:

Average retirement age	63 years	63 years
Discount rates used	10.73%	10.60%
Expected increase in salaries	6.38%	7.74%

Notes to the Financial Statements

Figures in R	2023	2022 Restated
16. Service charges		
Refuse removal (Lebowakomo)	6 793 829	5 790 135
Landfill proceeds	7 565	24 105
Sewerage charges	1 304	-
Connection fee	344	327
	6 803 042	**5 814 567**
17. Rental of facilities and equipment		
Rental of Communication Network	327 098	630 744
Rental of facilities	70 174	44 956
	397 271	**675 701**

Operating leases - as lessor (income)

Certain of the municipality's properties are held to generate rental income. At the reporting date the Municipality has operating lease agreements with various tenants. The minimum lease receivable under operating leases will fall due as follows:

	2023		
	Not later than one year	in second to fifth year inclusive	later than five years
Minimum lease receivable	91 646	378 254	7 000 112

	2022		
	Not later than one year	in second to fifth year inclusive	later than five years
Minimum lease receivable	187 229	408 332	7 611 348

18. Water and Sanitation : Commission earned		
Commission received from sale of water	35 240 491	35 504 199
	35 240 491	**35 504 199**

Lepelle-Nkumpi Municipality entered into a principal agent relationship with the Capricon District Municipality (CDM) whereby the Municipality performs collection of revenue relating to water and sanitation on behalf of the District Municipality.

Lepelle-Nkumpi Municipality is the agent as defined in GRAP 109 as it has been directed by Capricon District Municipality (a principal), through a binding arrangement, to undertake transactions with third parties on behalf of the principal and for the benefit of the principal.

The current signed SLA allows Lepele-Nkumpi to receive 30% of the revenue collected during the current year (2022: 30%). There were no changes to significant terms and conditions during the reporting period.

There are no significant risks attached to the arrangement.

Refer to Note11 for details of the liability resulting from the arrangement.

Notes to the Financial Statements

Figures in R	2023	2022 Restated
19. Agency fees: Licences and permits		
Licences and permits: Department of transport	5 564 422	5 624 869
	5 564 422	5 624 869

Lepelle-Nkumpi Municipality entered into a principal agent relationship with the Department of Transport (DOT) whereby the Municipality performs vehicle registration and licencing functions on behalf of the Department of transport.

Lepelle-Nkumpi Municipality is the agent as defined in GRAP 109 as it has been directed by Department of Transport (a principal), through a binding arrangement, to undertake transactions with third parties on behalf of the principal and for the benefit of the principal.

Lepelle-Nkumpi Municipality receives a fixed fee of 20% of all monthly revenue collected in respect of licencing and registration of motor vehicles and shall deposit 80% of the said revenue collected on a monthly basis to Department of Transport Account on or before the 15th day of each month. There were no changes to significant terms and conditions during the reporting period.

There are no significant risks attached to the arrangement.

Refer to Note 11 for details of the liability resulting from the arrangement.

Notes to the Financial Statements

Figures in R	2023	2022 Restated
20. Other Revenue		
Application fees: pto - residential	750	1 078
Transfer of property	83 489	75 609
Advertising boards	-	2 261
Burial fees	90 539	124 188
Building plans: bussiness and residential	223 065	214 828
Building plans : Rural	2 829	57 650
Connection fees: water	50 155	18 431
Skills development program	189 824	180 585
Application fees: pto - bussiness	17 047	3 391
Consolidation fees	7 088	4 369
Drain blockage	505	719
Rezoning application	2 776	843
Gain on inventory write down reversal	3 595	223
Instructor certificate	592	686
Clearance certificate	45 844	37 654
Proof of residence	114 473	94 379
Special consent	17 377	32 261
Stop Clock	281	469
Mortgage Bonds	14 366	22 132
Sundry Income	1 228 019	1 266 710
Relocations of Beacons	-	3 913
Reconnection fees	1 432	1 210
Reservation of graves	-	10 400
Trading	-	41
Sale of Sites	1 191 589	4 172 854
VBS Recoveries	-	10 500 000
Leave provision charge	-	3 561 176
	3 285 636	**20 408 062**
21. Finance Income - Exchange		
Interest receivable - Exchange receivables	4 410 929	3 569 119
Interest receivable - External Investments	25 803 273	12 812 682
Interest receivable - Current accounts	6 720	-
	30 220 922	**16 381 801**
22. Finance Income - Non-exchange		
Interest receivable - Non-Exchange receivables	16 946 132	14 209 575
	16 946 132	**14 209 575**

Notes to the Financial Statements

Figures in R	2023	2022 Restated
23. Property rates		
Rates received		
Residential	18 038 205	15 134 892
Commercial	6 215 605	4 344 241
State	10 407 704	8 008 577
Agriculture	4 303 567	3 186 928
	38 965 081	**30 674 639**
Valuations		
Residential	3 625 678 150	3 024 435 690
Commercial	852 059 000	825 864 000
State	2 311 575 610	2 006 652 101
Agriculture	3 719 525 000	2 957 753 000
	10 508 837 760	**8 814 704 791**

Valuations on land and buildings are performed every five years. The last valuation came into effect on 1 July 2022. Interim valuations are processed on an annual basis to take into account changes in individual property values due to alterations and subdivisions.

Notes to the Financial Statements

Figures in R	2023	2022 Restated
24. Government grants and subsidies		
Operating grants		
Equitable share	301 329 053	275 926 000
Finance management grant	1 629 784	1 719 761
EPWP	1 370 864	1 969 000
	304 329 701	**279 614 761**
Capital grants		
Municipal Infrastructural Grant	39 683 924	45 174 684
Department of Minerals & Energy - INEP	340 990	3 010 010
Municipal disaster grant	-	5 617 401
	40 024 914	**53 802 095**
	344 354 614	**333 416 855**

Conditional and Unconditional
Included in above are the following grants and subsidies received:

Equitable Share
In terms of the Constitution, this grant is used to subsidise the provision of basic services to indigent community members.

Finance Management Grant (FMG)		
Balance unspent at beginning of year	280 239	-
Current-year receipts	2 000 000	2 000 000
Conditions met - transferred to revenue	(1 629 784)	(1 719 761)
Withheld	(280 239)	-
Unspent amount transferred to liabilities	**370 217**	**280 239**

Conditions still to be met - remain liabilities (see note 13).

This grant was used to promote and support reforms to municipal financial management and the implementation of the MFMA, 2003.

Municipal Infrastructure Grant (MIG)		
Balance unspent at beginning of year	16 827 215	19 918 898
Current year receipts	60 735 000	57 085 000
Conditions met - transferred to revenue	(39 683 924)	(45 174 684)
Withheld	(16 827 215)	(15 002 000)
Unspent amount transferred to liabilities	21 051 076	16 827 215

Conditions still to be met - remain liabilities (see note 13).

Notes to the Financial Statements

Figures in R	2023	2022 Restated

Government grants and subsidies continued...

This grant were used to construct municipal infrastructure to provide basic services for the benefit of poor households.

Intergrated National Electrification Programme (INEP)		
Balance unspent at beginning of year	989 990	-
Current-year receipts	5 000 000	4 000 000
Conditions met - transferred to revenue	(340 990)	(3 010 010)
Withheld	(116 000)	-
Unspent amount transferred to liabilities	5 533 000	989 990

Conditions still to be met - remain liabilities (see note 13).

This grant were used to construct municipal infrastructure to provide basic services for the benefit of poor households.

EPWP		
Current year receipts	1 380 000	1 969 000
Conditions met - transferred to revenue	(1 370 864)	(1 969 000)
Unspent amount transferred to liabilities	9 136	-

Conditions still to be met - remain liabilities (see note 13).

CDM:Refurbishment of Mamaolo Hall		
Balance unspent at beginning of year	6 135	6 135
Unspent amount transferred to liabilities	6 135	6 135

Conditions still to be met - remain liabilities (see note 13).

CDM:Sefeteng Diamond Softball		
Balance unspent at beginning of year	300 000	300 000
Unspent amount transferred to liabilities	300 000	300 000

Conditions still to be met - remain liabilities (see note 13).

CDM Eradication of Alien Plants		
Balance unspent at beginning of year	16 455	16 455
Unspent amount transferred to liabilities	16 455	16 455

Conditions still to be met - remain liabilities (see note 13).

Notes to the Financial Statements

Figures in R	2023	2022 Restated
Government grants and subsidies continued...		
CDM Integrated Transport plan		
Balance unspent at beginning of year	377 308	377 308
Unspent amount transferred to liabilities	**377 308**	**377 308**
Conditions still to be met - remain liabilities (see note 13).		
CDM Waste management Cleaning		
Balance unspent at beginning of year	(40 000)	(40 000)
Transfered to Receivables	**(40 000)**	**(40 000)**
Conditions were met and the grant was overspent by R40 000 during the 2019 financial year. This amount is disclosed under debtors. (see note 4).		
Disaster management grant		
Balance unspent at beginning of year	7 599	-
Current year receipts	4 500 000	5 625 000
Conditions met - transferred to revenue	-	(5 617 401)
Witheld	(7 599)	-
Unspent amount transferred to liabilities	**4 500 000**	**7 599**
Conditions still to be met - remain liabilities (see note 13).		

25. Fines

Fines - Traffic Municipal	649 950	1 995 950
Fines - Pound fees	36 809	14 600
	686 759	**2 010 550**

26. Fair value gains or (losses)

Fair value on land	3 909 146	6 327 669
Actuarial gain/ (loss) on remeasurement of Long service award.	312 064	(563 113)
	4 221 210	**5 764 556**

In 2021/2022 and 2022/2023 financial years, a revaluation was performed on investment properties which consists of vacant land (encroached land, residential stands, business stands and shopping malls).

Notes to the Financial Statements

Figures in R	2023	2022 Restated
27. Employee related Cost		
Basic	62 159 756	59 962 290
Bonus	4 910 451	4 790 495
Medical aid - company contribution	3 779 829	3 668 811
UIF	427 234	426 085
SALGBC	24 430	23 968
Leave pay provision charge	618 138	-
Pension Funds - Company contribution	11 915 306	11 523 890
Other allowances	10 539 701	9 784 453
Overtime payments	1 765 049	1 551 480
Long-service awards	438 940	416 685
Acting allowances	1 685 454	1 935 721
Housing benefits and allowances	279 249	252 702
FMG Intern allowance	343 560	331 881
Non pensionable	-	647 000
	98 887 098	95 315 452

Other allowances include Travel, motor car, accommodation, subsistence, standby, data, cellphone, uniforms and scarcicity allowances.

Remuneration of Acting Municipal Manager - Mankga K.G (Upto 30 Sept 2022)		
Acting allowance	5 177	20 709
	5 177	20 709
Remuneration of Municipal Manager - Monyepao M.A (From 1 October 2022 to current)		
Annual Remuneration	465 278	-
Car Allowance	278 401	-
Contributions to UIF, Medical and Pension Funds	190 461	-
Other allowances	27 000	-
	961 140	-
Remuneration of Chief Financial Officer - Mankga K.G (Upto 31 Jan 2023)		
Annual Remuneration	337 358	715 558
Car Allowance	178 890	306 667
Contributions to UIF, Medical and Pension Funds	106 832	183 140
Other allowances	21 000	24 000
	712 773	1 229 365
Remuneration of Executive directors		
Director: Technical Services - Ruiters R.S		
Severence package	-	289 365
	-	289 365

Notes to the Financial Statements

Figures in R	2023	2022 Restated
Employee related Cost continued...		
Acting Director: Technical Services - Bembe M.A.V.M (Sept 2021 to Nov 2021) (Feb 2022 to April 2022)		
Acting allowance	-	16 614
	-	16 614
Acting Director: Technical Services - Phasha MT (Jul 2021 to Aug 2021)		
Acting allowance	-	4 888
	-	4 888
Acting Director: Community Services - Mametja M.Z.		
Acting allowance	-	3 382
	-	3 382
Director: Community Services - Moroaswi T.S 1 July 2021 - August 2021		
Annual Remuneration	-	69 548
Car Allowance	-	44 722
Acting allowance	-	-
Contributions to UIF, Medical and Pension Funds	-	27 318
Leave pay out	-	110 195
Other allowances	-	4 000
	-	255 783
Director: Corporate Services - Nogilana Raphela P.F (Up to Dec 2022)		
Annual Remuneration	307 076	810 426
Car Allowance	133 182	266 364
Bonuses	42 505	56 673
Contributions to UIF, Medical and Pension Funds	143 980	272 630
Leave pay out	97 251	-
Other allowances	18 000	24 000
	741 994	1 430 093
Director: Strategic Planning (LED) - Chosi S.		
Annual Remuneration	54 564	178 889
Car Allowance	25 556	76 666
Contributions to UIF, Medical and Pension Funds	15 262	45 785
Leave pay out	22 898	-
Other allowances	4 000	6 000
	122 279	307 340

Notes to the Financial Statements

Figures in R	2023	2022 Restated
28. Remuneration of councillors		
Mayor	931 085	912 719
Chief Whip	709 415	673 731
Speaker	753 749	715 115
Executive Committee Members	4 620 639	4 308 487
Councillors	14 987 994	15 389 562
MPAC and Ethics oversite members	1 100 561	902 901
	23 103 442	22 902 514

The Mayor, Speaker and Chief Whip are employed on a full-time. Each is provided with an office and secretarial support. The Mayor has use of a Council owned vehicle.

Councillors' arrear consumer accounts

The following Councillors had arrear accounts outstanding at 30 June 2023:

	Outstanding less than 90 days	Outstanding more than 90 days	Total
30-Jun-23			
Mollo M.I	735	-	735
	735	-	735

	Outstanding less than 90 days R	Outstanding more than 90 days R	Total
30-Jun-22			
Mollo M.I	208	744	952
Ramalebana L.M (Previous councillor upto 30 November 2021)	332	8 189	8 521
Kgweedi MM (Previous councillor upto 30 November 2021)	87	609	696
	627	9 542	10 169

29. Depreciation, Amortisation and Impairment		
Depreciation - Property, plant and equipment	30 575 537	29 491 846
Impairment of assets - Property, plant and equipment	1 418 501	5 930 181
	31 994 039	35 422 027
30. Finance cost		
Interest on long service award	550 026	360 787
Interest on provision for landfil rehabilitation	219 222	214 718
	769 248	575 505

Notes to the Financial Statements

Figures in R	2023	2022 Restated
31. Provision for impairment adjustment		
Provision for impairment - CDM water	35 579 929	27 116 476
Provision for impairment - Refuse	8 720 742	19 564 038
Provision for impairment - Traffic fines	545 948	3 135 419
Provision for impairment - Rates	40 427 322	98 616 848
	85 273 941	148 432 781

The provision for impairment adjustment movement for the year has been calculated as follows:

Provision per Statement of Financial Position	30-Jun-23	30-Jun-22	Movement charged to Statement of Financial Performance
CDM advance commission	196 151 248	161 691 778	34 459 470
Refuse	77 092 537	68 371 795	8 720 742
Traffic fines	2 243 477	11 295 370	(9 051 892)
Rates	257 741 863	217 314 540	40 427 322
	533 229 125	458 673 483	74 555 642
Adjustment due to write off			
CDM advance commission			1 120 459
Traffic fines			9 597 840
			85 273 941

32. Contracted services		
Security services	17 137 931	17 206 663
Landfill site	3 303 639	4 257 391
Forensic services	394 925	390 690
Legal fees	9 694 575	10 790 037
Consulting and professional fees	14 686 803	14 473 170
Repairs and maintenance	15 460 759	10 010 322
Other	4 221 681	1 858 331
	64 900 313	58 986 605
33. Other materials		
Inventories and stores - Materials and supplies	1 044 792	1 020 366
Cleaning materials	269 654	293 257
Environmental waste management	1 739	71 322
OHS Expenses	-	29 994
R&M materials	576 470	397 737
Cattle pound	-	23 625
	1 892 656	1 836 301

Notes to the Financial Statements

Figures in R	2023	2022 Restated
34. General Expenses		
Accommodation and meals	1 254 479	414 990
Advertising	825 708	851 381
Audit fees	5 639 538	5 610 700
Bank charges	77 200	64 673
Commission on SAPO/easy pay deposits	442 259	416 566
Bursaries - staff	81 392	7 026
Refreshments: Mayor's office	67 117	32 575
Bad debts written off	9 116 403	2 443 463
Insurance	2 231 317	2 093 714
Council: Function	1 790 210	788 044
Inventory write down	850 380	410 699
Assessment rates and Municipal charges	104 380	303 315
Council: skills development levy	4 855	3 469
Council: travel & subsistance	895 518	483 990
IT support services	384 126	142 831
Municipal vehicles - fuel	3 029 349	446 309
Municipal fleet - licensing	489 554	400 174
Postage	664 465	1 015 614
Printing & stationary	63 108	58 966
Internal audit services	8 875	18 875
Protective clothing	1 076 520	1 133 423
Membership fees	1 680 014	1 735 220
Subscriptions and system licencing	5 706 699	2 094 821
Telephone and fax	716 375	821 245
Subsistance and travelling allowance	2 053 769	1 484 420
Skills development levy	947 689	854 788
Risk management	2 432 652	619 526
Traffic uniform & tags	-	21 000
Ward committees	5 311 500	4 115 512
Workmen's compensation	494 090	441 224
Recruitment expenses	276 416	139 974
Municipal services	9 888 858	8 842 908
Hire charges	744 725	634 633
Signage	29 900	-
Deeds	675 133	781 680
Registration fees	217 275	72 808
	60 273 412	**39 600 557**

Notes to the Financial Statements

Figures in R	2023	2022 Restated
35. Cash flows from operating activities		
Surplus for the year	**115 467 958**	**67 397 510**
Adjustments for:		
Depreciation and amortisation	31 994 040	35 422 027
Employee benefit obligation adjustment	189 474	654 396
Leave and bonus provision	(94 543)	(3 794 637)
Fair value adjustments	(4 221 210)	(5 764 556)
Impairment adjustment	85 273 940	148 432 781
Gain on sale of sites	(1 191 589)	(4 172 854)
Gain on inventory write down reversal	(850 380)	410 699
Loss/ (profit) on disposal of assets	1 618 948	16 111
Bad debts written off	9 116 403	2 443 463
Non cash finance cost	769 248	575 505
Other PPE movements - non cash item	(919 900)	581 720
Non cash other revenue (Lease straightlining)	136 572	370 432
Other non-cash items	400 938	489 361
Change in operating assets and liabilities:		
Inventories	549 839	3 383 179
Receivables from non-exchange transactions	(37 267 693)	(33 888 305)
Other receivables from exchange transactions	(28 420 289)	(42 182 834)
Payables from exchange transactions	10 904 849	142 977
Unspent conditional grants and receipts	13 358 386	1 196 155
Consumer deposits	40 400	76 100
Net cash flows from operations	**196 855 391**	**171 789 230**

Notes to the Financial Statements

Figures in R	2023	2022 Restated
36. Commitments		
Authorised Capital commitments		
Already contracted for but not provided for		
Property, plant and equipment	27 102 682	29 806 688
Prior period error. Refer to Note 37	-	(3 866 844)
	27 102 682	**25 939 844**
Total capital commitments		
Already contracted for but not provided for	27 102 682	25 939 844
Authorised Operational Commitments		
Already contracted for but not provided for		
Mod Hope Properties	-	218 097
MASCON	-	3 175 082
Bonakude consulting	3 177 557	4 664 112
Shumba Inc	3 524 480	-
	6 702 037	**8 057 291**
Total operational commitments		
Already contracted for but not provided for	6 702 037	8 057 291
Prior period error. Refer to Note 37	-	132 653
	6 702 037	**8 189 944**
Total Commitments		
Authorised capital expenditure	27 102 682	25 939 844
Authorised operational expenditure	6 702 037	8 189 944
	33 804 719	**34 129 788**

The following are contracts on which the value of the commitment could not be measured at year end:

Notes to the Financial Statements

Figures in R	2023	2022 Restated

Commitments continued...

Name of Contractors	Project name / Description	Approved contract amount, Excluding VAT
Maximum profit recovery (PTY) LTD	Professional service provider to conduct VAT contingency review for Lepelle Nkumpi Municipality	Rate based
IT Master consultant	Provision of services, support and hardware for the ICT production and DR environment	Rate based
Red Ants security relocation and eviction services	Professional services for and reaction Invasion unit	Rate based
Bafana Ncube Incorporated	Appointment of panel of attorneys	Rate based
SC Mudluli attorneys INC	Appointment of panel of attorneys	Rate based
Popela Maake attorneys	Appointment of panel of attorneys	Rate based
Modise Mabule INC	Appointment of panel of attorneys	Rate based
Makhubela attorneys	Appointment of panel of attorneys	Rate based
Mahowa inc incorporated	Appointment of panel of attorneys	Rate based
Verveen attroneys	Appointment of panel of attorneys	Rate based
BCX	implementation of MSCOA (SOLAR)	Rate based
GOVERNOR RISK SOLUTION	Provision of Insurance	Rate based
Reakgona Travel	Panel of professional services for travel management for a 24 mon ths	Rate based
Lebea attorneys – Legal representation	Legal representation	Rate based
Mailtronic Direct Marketing Printing	Printing and Folding of Monthly Municipal Statements Statements for a Period of 36 Months	Rate based
Manthabo2 Air-conditioning Electrical and general construction	Supply,installation and maintenance of air conditioners for 24 month period	Rate based
Kgolo Institute	Professional service for provision of training for employees and councillors for a period of 24 months (LNM039/2020/21)	Rate based
Thalema Trading Enterprise	Supply and delivery of Protective clothing for 36 months (as and when required)	Rate based
Fidelity Cash Solutions	Professional service provider for Cash collection Services for a period of 36 months	Rate based
L-O Thamaga and sons Trading Enterprise	Supply and delivery of Hot Mix Asphalt for a period of 36 months (as and when Required)	Rate based
Maloka Machaba Surfacing	Supply and delivery of Hot Mix Asphalt for a period of 36 months (as and when Required)	Rate based
Selema Plant hire	Removal of Illegal Dumping (as and when required)for period of 36 months	Rate based
Mashumi Contruction Supply & Project	Landfill	Rate based
Mod Hope Properties	Compilation of General Valuation Roll and Maintenance of the Supplementary Valuation Roll	Rate based

Notes to the Financial Statements

Figures in R		2023	2022 Restated
Commitments continued...			
Bravospan 90 CC	Security services on Months to Months		Rate based

37. Prior year adjustments and reclassifications

The following prior period errors were identified and the corrections have now been made to amounts previously reported in the annual financial statements of the Municipality.

Receivables from exchange transactions

Receivables from exchange transactions were oversated by R2 088 092 due to R3 570 134 relating to incorrect revetsal of VAT journal incorrectly processed to CDM Advance commission in 2021/22 financial year, a prepayment amounting to R1 434 761 relating to software license in the 2021 /22 financial year and (R47 281) relating to sundry debtor not raised on overpayment of remuneration in 2021/22 financial year.

Receivables from non-exchange transactions

Receivables from non-exchange transactions were understated by R586 359 due to incorrect billing on property rates amounting to R2 881 795 in periods before 2021/22 financial year, understatement by (R3 570 134) relating to incorrect reversal of VAT journal incorrectly processed to CDM Advance commision in 2021/22 financial year and due to VAT amounting to (R84 803) on accrual on security services not raised in 2021/22 financial year.

Property, plant and Equipment

Work in progress was overstated by R328 485 due to partial capitalisation of completed project. The error resulted in a corresponding understatement of Infrastructure - Roads with the same amount.

Payables from exchange transactions

Payables from exchange transactions were understated by R185 820 due to an accrual amounting to R650 159 relating to security services that was ommited during the 2021/22 financial year and backpay amounting to R526 609 that was not accounted for in the 2021/22 financial year; Accruals paid through expenditure votes and not not reversed amounting to R1 362 588 in the periods prior to 2021/2022 financial year.

Trade payables amounting to R9 962 728 were incorrectly classified as accruals. The amount has been reclassified to trade payables. Please refer to Note 11.

Unspent condiotional grants

Unspent conditional grants were overstated by R3 010 010 due to conditions met on INEP grant not transferred to revenue pending approval during the 2021/22 financial year.

Prior year adjustments and reclassifications continued...

Cash and cash equivalents
Cash and cash equivalents was overstated bt R243 332 due to overlaping transactions during mSCOA conversion. The error occured in the 2020/21 financial year.

Other revenue
Other revenue was overstated by R4 310 564 due to incorrect accounting of leave pay provision with unsupported journal processed during compilation of 2021/22 financial year.

Government grants and subsidies
Government grants were understated by R3 351 000 due to conditions met on INEP grant not transferred to revenue pending approval during the 2021/22 financial year.

Employee related cost
Employee related cost were overstated by R768 061 due to the following:
- Long service award was overstated by R495 059 due to incorrect accounting of long service award expense resulting in overstatement by R134 272 and incorrect classification of interest amounting to R360 787.
- Leave pay provision was overstated by R196 465 due to incorrect accounting of the income resulting from decrease in provision and incorrect allocation between leave and travel and other allowances.
- Travel and other allowances were overstated by R58 856 due to incorrect allocation from leave pay.
- Basic pay was overstated by R17 682 due to overpayments of employee costs.

Councillors' remuneration
Councillors remuneration was understated by R495 585 due to backpay amounting to R526 609 which was not accounted for in the 2021/22 financial year and an overpayment of councillors' allowances amounting to (R31 024)

Contracted services
Contracted services were understated by R9 050 632 due to an amount of R565 355 relating to security services that was ommited during the 2021/22 financial year and repairs and maintenance of RR8 485 277 that was incorrectly classified as general expenses.

Prior year adjustments and reclassifications continued...

General expenses
General expenses was overstated by R9 732 894 due to a prepayment of R1 247 617 on software license incorrectly expensed during the 2021/22 financial year and repairs and maintenance of motor vehicles amounting to R8 485 277 incorrectly classified as general expenses.

Loss on disposal of assets
Loss on disposal of assets was overstated by R190 794 in the 2021/22 financial year due to proposed journals not being processed.

Finance cost
Finance cost was understated by R360 787 due toincorrect classification of interest on long service award as employee cost.

Cashflow statement
The cashflow statement for the 2021/22 financial year was reperformed with restated figures.

Prior year adjustments and reclassifications continued...

Statement of financial position

	Previously reported	Correction of prior period error	Reclassification	Restated balance
Revelvables from exchange transactions	28 604 309	(2 088 092)	-	26 516 217
Receivables from non-exchange transactions	24 789 516	586 359	-	25 375 875
Property, plant and equipment	739 716 235	(2 220)	-	739 714 015
Cash and cash equivalents	404 429 164	(243 332)		404 185 832
Payables from exchange transactions	(86 607 582)	185 820	-	(86 421 762)
Unspent conditional grants	(21 814 950)	3 010 010		(18 804 940)
Accumulated surplus	(1 295 998 726)	(1 448 545)		(1 297 447 271)
	(206 882 034)	-	-	(206 882 034)

Prior year adjustments and reclassifications continued...

Statement of Financial Performance

	Previously reported	Correction of prior period error	Reclassification	Restated balance
Service charges	5 814 240	327	-	5 814 567
Government grants and subsidies	330 406 846	3 351 000	-	333 757 846
Other revenue	24 718 626	(4 310 564)	-	20 408 062
Employee related cost	(96 083 516)	768 061	-	(95 315 455)
Remuneration of councillors	(22 406 929)	(495 585)	-	(22 902 514)
General expenses	(49 333 451)	1 247 617	8 485 277	(39 600 557)
Finance cost	(214 718)	(360 787)	-	(575 505)
Contracted services	(49 935 973)	(565 355)	(8 485 277)	(58 986 605)
Depreciation, impairment and amortisation	(35 454 604)	32 577	-	(35 422 027)
Loss on disposal	(206 905)	190 794	-	(16 111)
Surplus for the year	(67 880 422)	141 915	-	(67 738 507)
	39 423 194	-	-	39 423 194

The Municipality did not disclose some of the errors that were corrected in the 2021/22 financial year. The errors were corrected in the accounting system.

The impact of the correction is summarised below.

Prior year adjustments and reclassifications continued...

Statement of financial position

	Accumulated surplus
Cash and cash equivalents - Correction of investment	10 218
PPE - Correction of Infrastructure - Roads accumulated depreciation	125 040
Inventory - Correction of consumable stores	63 467
Receivables from exchange transactions - Correction of sundry debtors	16 490
PPE - Correction of other movables accumulated depreciation	27 136
PPE - Correction of Community assets accumulated depreciation	17 867
PPE - Correction of buildings accumulated depreciation	39 524
PPE - Correction of Community assets accumulated depreciation	(1 243)
PPE - Correction of other movables accumulated depreciation	1 084 312
PPE - Correction land accumulated impairment	3 557
PPE - Correction WIP	(1 364 905)
PPE - Correction WIP	(328 465)
Payables from exchange transaction - Correction of accruals	974 395
Payables from exchange transaction - Correction of Retention	973 865
Receivables from non-exchange transactions - Correction of VAT receivable	1 463 302
PPE - Correction of infrastructure - Electricity accumulated depreciation - Disclosed	(10 997)
Accumulated surplus	**3 093 544**

Impact of correction of errors relating to periods prior to 2021/22 financial year in the current year.

Notes to the Financial Statements

Figures in R

Prior year adjustments and reclassifications continued...

Statement of financial position

	Accumulated surplus
Receivables from non exchange transactions- Incorrect billing	-2 881 435
PPE - Correction of infrastructure accum depreciation.	-2 188
Cash and cash equivalents - Overlaping transactions	-243 332
Payables - Correction of accruals paid through expenditure	1 362 588
PPE - correction of Accum impairment and depreciation	397 166
	(1 367 201)
Net impact on Accumulated surplus : 1 July 2021	**1 726 343**

Disclosures

Commitments

Capital commitments were overstated by R3 866 844 mainly due to cessions not accounted for.
Operational commitments were understated by R132 653 due to variation order and accrual not accounted for.

Irregula expenditure

Irregular expenditure was understated by R1 545 359 due to ommision Nashua payments .

	Previously reported	Correction of prior period error	Reclassification	Restated balance
Commitments - Capital	29 806 688	(3 866 844)	-	25 939 844
Commitments - Operational	8 057 291	132 653	-	8 189 944
Irregular expenditure	426 026 819	1 545 359	-	427 572 177

Prior year adjustments and reclassifications continued...

Contingencies

Contingent liabilities were overstated by R1 950 000 due to inclusion of a matter on Unlawful Occupiers of Portion 22 amounting to R1 500 000 which is an application matter and incorrectly capturing an amount of R50 000 as R500 000 for Ledwaba Ndlovu Traditional and 71 others.

Notes to the Financial Statements

Figures in R		2023	2022 Restated
38.	**Contingencies**	**2023**	**2022**
1	DAVID MAKGADI - The municipality is sued for an amount of R72 435.17 for vehicle collision.	72 435	72 435
β	PETER MAKWELA - The municipality is sued for an amount of R812 818.10 for non- allocation a developed land for business despite been requested to do so.	812 818	812 818
3	ZACHARIAS JACOBUS PRINSLOO DU TOIT - the municipality is sued an amount of R405 050.00 for negligence conduct.	405 050	405 000
4	MODIBA GOLOLO - The municipality is sued an amount of R13 229.87 for negligence conduct.	13 230	13 230
5	DITSIO HUDSON MOLABA - The municipality is sued for an amount of R220 000.00 for unlawful arrest, assault and detention without a warrant of arrest.	220 000	220 000
6	PHILLIP MADIMETJA - The municipality is sued for an amount of R60 000.00 for loss of income.	60 000 000	60 000 000
7	MAHLOLO CHARLES RATHANGA - The municipality is sued for an amount R335 000.00 for breach of contract.	335 000	335 000
8	Lerato Faith Kekana//Eva Prankie Ledwaba, the applicant instituted a claim against the respondent for damages as a result of her alleged unlawful arrest.	155 000	155 000
9	CV GHABANE & ASSOCIATES (PTY) LTD - The municipality is been sued an amount R2 882 190.28 for services rendered.	2 882 190	2 882 190
10	MPHAHLELE RAESETJE DIKELEDI - The municipality is sued for an amount of R40 000 for negligence conduct.	45 000	45 000
11	LEGODI FRANCINAH - The municipality is sued for an amount of R27 947.10 for damages.	27 947	27 947
12	SELLO SILAS SETHOSA - The municipality is sued for an amount of R80 610.52 for vehicle collision.	80 611	80 611
13	Mashabane Jacob Ndhlozi, it is alleged that the Municipality has unlawfully and wrongly demolished the plaintiff's building structure and as a result the plaintiff suffered financial loss	17 500 000	17 500 000
14	Mokoni Elmon Mabu, suing the Municipality for unlawful arrest and detention	350 000	350 000
15	Wanthla Architects lodged a copyright claim against the Municipality	4 474 963	4 474 963
16	Ledwaba Ndlovu Traditional and 71 others, it is alleged the Municipality wrongfully turned the arable field of GaLedwaba into a cemetery yard since 1976	50 000	50 000
17	Inzalo Enterprise Management (formerly Sebata Municipal Solutions), Municiplality cancelled their contract due to non performance	4 945 572	4 945 572
18	Stone Found Engineering Services, the service provider instituted claim against the Municipality claiming outstanding payment for retention for building a small access bridge at Magatle-Mapatsakeng	-	369 396
19	Mmolawa kootsohle //LNM Polokwane circuit court Case no: 366/2014 - On the 12/03/2014, The plaintiff issued summons at High Court whereby he alleged that he was unlawfully arrested by the municipal traffic officers and detained in the police cells. And as a result he suffered general and specific damages in the amount of R366 719-40. The municipality instructed an attorney to oppose the matter.	366 719	-
20	Koth Property Consultants (Pty) Ltd // LNM - The Municipality received a request for settlement from Koth Property Consultants wherein Koth alleges that that the Municipality appointed Koth as a service provider for the revaluation of properties for purposes of the compilation of the Municipal Valuation roll of the Municipality and as a result owes Koth a balance of R 2,221,200,00 for the work done	2 221 200	-

Notes to the Financial Statements

Figures in R		2023	2022 Restated
Contingencies continued...			
21	Choshi Abel Mathobela// Lepelle Nkumpi Local Municipality - We received instruction to defend an action brought against the municipality wherein the plaintiff alleges that his motor vehicle was damaged as a result of hitting a pothole on the road belonging to the Municipality and as a result is claiming R12 325, 09 for damages.	12 325	
22	Municipal rates debt collection. Summons sent to the sheriff.	30 000	
		95 000 061	92 739 162

Should the action be successful the municipality does have insurance cover to cover litigation costs and claims.

There is no reimbursement from any third parties for potential obligations of the municipality.

Notes to the Financial Statements

Figures in R	2023	2022 Restated

39. Risk Management

Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. Due to the dynamic nature of the underlying businesses, municipality treasury maintains flexibility in funding by maintaining availability under committed credit lines.

The municipality's risk to liquidity is a result of the funds available to cover future commitments. The municipality manages liquidity risk through an ongoing review of future commitments and credit facilities.

The table below analyses the municipality's financial liabilities and net-settled derivative financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

At 30 June 2023	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years
Trade and other payables	97 232 068	-	-	-

At 30 June 2022	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years
Trade and other payables	86 421 762	-	-	-

Credit risk

Credit risk is the risk that a counter party to a financial or non-financial asset will fail to discharge an obligation and cause the municipality to incur a financial loss.

Credit risk consist mainly of cash deposits, cash equivalents, trade and other receivables and unpaid conditional grants and subsidies.

Receivables are disclosed net after provisions are made for impairment and bad debts. Trade debtors comprise of a large number of ratepayers, dispersed across different sectors and geographical areas. Ongoing credit evaluations are performed on the financial condition of these debtors. Credit risk pertaining to trade and other debtors is considered to be moderate due the diversified nature of debtors and immaterial nature of individual balances. In the case of consumer debtors the municipality effectively has the right to terminate services to customers but in practice this is difficult to apply. In the case of debtors whose accounts become in arrears, Council endeavours to collect such accounts by "levying of penalty charges", "demand for payment", "restriction of services" and, as a last resort, "handed over for collection", whichever procedure is applicable in terms of Council's Credit Control and Debt Collection Policy.

The credit quality of receivables are further assessed by grouping individual debtors into different categories with similar risk profiles. The categories include the following; Bad Debt, Deceased, Good payers, Slow Payers, Government Departments, Debtors with Arrangements, Indigents, Municipal Workers, Handed over to Attorneys and Untraceable account. These categories are then impaired on a group basis based on the risk profile/credit quality associated with the group.

Financial assets exposed to credit risk at year end were as follows:

Notes to the Financial Statements

Figures in R	2023	2022 Restated

Risk Management continued...

Financial instrument	2023	2022
Receivables from exchange transactions	19 483 238	26 516 217
Cash and cash equivalent	546 945 387	404 185 832

No receivables are pledged as security for financial liabilities.

Due to the short term nature of trade and other receivables the carrying value disclosed in note 5 & 4 of the financial statements is an approximation of its fair value. Interest on overdue balances (rates) are included at 10% where applicable.

For financial assets wich are past due and imapired refer to note 5 & 4. None of the financial assets terms have been renegotiated. None of the financial assets were used as security or collateral

The entity only deposits cash with major banks with high quality credit standing. No cash and cash equivalents were pledged as security for financial liabilities and no restrictions were placed on the use of any cash and cash equivalents for the period under review. Although the credit risk pertaining to cash and cash equivalents are considered to be low, the maximum exposure are disclosed above.

The entity only enters into non-current investment transactions with major banks with high quality credit standing. Although the credit risk pertaining to non-current investments are considered to be low, the maximum exposure are disclosed above.

Interest rate risk

As the municipality has significant interest-bearing liabilities, the entity's income and operating cash flows are substantially dependent on changes in market interest rates.

The municipality analyses its potential exposure to interest rate changes on a continuous basis. Different scenarios are simulated which include refinancing, renewal of current positions, alternative financing and hedging. Based on these scenarios, the entity calculates the impact that a change in interest rates will have on the surplus/deficit for the year. These scenarios are only simulated for liabilities which constitute the majority of interest bearing liabilities.

The municipality did not hedge against any interest rate risks during the current year.

Foreign exchange risk

The municipality does not engage in foreign currency transactions.

Price risk

The municipality is not exposed to price risk.

The municipality does not hedge foreign exchange fluctuations.

Notes to the Financial Statements

Figures in R		2023	2022 Restated
40. Financial Instruments disclosure			
Categories of financial instruments			
Financial Assets	**Classification**		
Investments			
Short term deposits	Held to maturity	58 221 728	164 611 503
FNB Money market account	Financial instruments at amortised cost	453 093 785	235 757 664
Consumer Debtors			
Receivables from exchange transactions	Financial instruments at amortised cost	19 483 238	26 516 217
Bank Balances and Cash			
FNB Paymaster account	Financial instruments at amortised cost	26 524 260	3 095 197
FNB revenue account	Financial instruments at amortised cost	7 432 761	398 322
FNB salaries account	Financial instruments at amortised cost	1 646 633	304 146
Cash Floats and Advances	Financial instruments at amortised cost	26 221	19 000
Summary of Financial Assets		566 428 626	430 702 048
Financial Liability	**Classification**		
Trade Payables			
Payables from exchange transactions	Financial instruments at amortised cost	97 232 068	86 421 762
Consumer deposits		2 134 561	2 094 161
Summary of Financial Liability		99 366 630	88 515 923
41. Events after the reporting date			

The municipality have not identified any material non-adjusting events after the reporting date relating to the financial period then ended 30 June 2023.

Notes to the Financial Statements

Figures in R	2023	2022 Restated

42. Going concern

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

We draw attention to the fact that at 30 June 2023, the municipality had an accumulated surplus of R1 412 915 227 and that the municipality's total assets exceed its liabilities by R1 412 915 227.

The Council is not aware of any new material changes that may adversely impact the Municipality. The Council is also not aware of any material non-compliance with statutory or regulatory requirements or of any pending changes to legislation which may affect the Municipality.

43. Fruitless and wasteful expenditure

Opening balance as previously reported	9 141 420	19 223 178
Restated opening balance	9 141 420	19 223 178
Add: Fruitless and wasteful Expenditure - current year	40 097	11 800
Less: Amount recovered - current	-	(10 552)
Less : Amounts written off - current	-	(10 083 006)
Closing balance	9 181 517	9 141 420

Expenditure identified in the current year include those listed below:

	Disciplinary steps taken/criminal proceedings		
Arrears & Penalties Charged on Licensing of Municipal Vehicles	Under investigation.	5 197	6 229
Employee related cost	Under investigation	11 250	5 571
Unused card handling fees	Under investigation	9 418	-
Tracker service not cancelled	Under investigation	7 042	-
Service paid twice	Under investigation	7 190	-
		40 097	11 800

44. Unauthorised expenditure

Opening balance as previously reported	290 759 244	277 613 763
Add: Unauthorised expenditure for the year	3 510 730	22 719 244
Less: Amounts written off	-	(9 573 763)
Closing balance	294 269 974	290 759 244
Unauthorised expenditure for the current year		
Overspending on Vote	3 510 730	22 719 244

Notes to the Financial Statements

Figures in R	2023	2022 Restated
45. Irregular expenditure		
Opening balance as previously reported	426 026 818	391 805 754
Prior period error. Refer to Note 37	1 545 359	299 995
Opening balance as restated	427 572 177	392 105 749
Add: Irregular Expenditure - current	40 189 679	29 976 088
Add: Irregular Expenditure relating to expenditure identified in prior year	30 912 478	3 944 981
Less: Irregular expenditure written off - incurred before 1 July 2021	(391 805 754)	-
Less: Irregular expenditure written off - incurred between 1 July 2021 and 30 June 2023	(27 006 240)	-
Irregular expenditure awaiting condonement by National Treasury	79 862 339	426 026 818

Incidents/cases identified in the current year include those listed below:

Incidents	Disciplinary steps taken/criminal proceedings	Amount
Awards made to bidders without company/ director's municipal rates and taxes	Under Investigation	4 505 328
Bid specification and bid document did not include local content production and minimum threshold	Under Investigation	1 699 148
Non-submission of Information	Under Investigation	1 488 789
Senior SCM practitioner was not part of the bid adjudication committee during the adjudication and award of the bid	Under Investigation	20 586 010
Bidders for Competitive Bidding who partially completed or whom did not fully complete the bid documents were awarded the bid	Under Investigation	310 589
award was made to a service provider who is non –tax compliant	Under Investigation	18 818 840
bidders were awarded bids after the validity period has lapsed	Under Investigation	11 368 202
Viriation order not approved by Council	Under Investigation	6 334 213
Bid committees were not involved in the awarding of the bid	Under Investigation	1 480 978
MDB 4 and MBD 8 not attached to the payment vouchers	Under Investigation	18 526
Approved bid specification was not used during bidding and award.	Under Investigation	553 180
Requirement for goods or services were split into smaller values.	Under Investigation	650 159
Bidders for competetive Bidding whom did not initial the page of the bid documents were awarded the bid	Under Investigation	845 861
Request for quotation not sent out at least 14 days before the closing date	Under Investigation	211 170
Fuel transactions without supporting evidence		1 250 357
Deviations not appoved		976 106
appointed bidders municipal account statement was in arrears for more than 90 days	Under Investigation	4 700
		71 102 156

Figures in R	2023	2022 Restated

Irregular expenditure continued...

The Municipal Public Accounts committee(MPAC) investigated UIFW expenditure by scrutinising all the relevant documents including but not limited to Forensic report, questionnaires from management and tender documents. The committee also conducted site visits for the projects under investigation. The following observations were noted by the committee:

- That the service providers performed the work to the Municipality's satisfaction therefore, value for money was achieved.
- The employees/officials responsible for UIFW are no longer in the employ of the Municipality. The committee assessed the practicability of recovering the funds and concluded that it was impractical to do so.

The committee recommend to council to write off all the irregular expenditure as outlined below.

Irregular Expenditure incurred prior to 30 June 2021	391 805 754
Irregular Expenditure incurred post 30 June 2021	27 006 240
	418 811 994

The council approved the write off of the amounts above in the 2023/24 financial year per resolution No 7.1.11/2023/2024

Notes to the Financial Statements

Figures in R	2023	2022 Restated

46. Additional disclosure in terms of Section 125 Municipal Finance Management Act Section 2003

Contribution to SALGA

Current year subscription / fee	1 542 943	1 521 040
Amount paid - current year	(1 542 943)	(1 521 040)
	-	-

Audit fees

Opening balance	9 436	9 436
Current year fee	5 639 538	5 610 321
Amount paid - current year	(5 639 538)	(5 610 321)
Closing balance	9 436	9 436

The outstanding audit fees is part of the creditors accruals for the year.

PAYE and UIF

Current year subscription / fee	17 783 333	18 364 943
Amount paid - current year	(17 783 333)	(18 364 943)
Closing balance	-	-

Pension and medical aid deductions

Current year subscription / fee	15 695 136	27 287 294
Amount paid - current year	(15 695 136)	(27 287 294)
Closing balance	-	-

VAT

VAT receivable/(payable)	2 395 304	11 176 222
	2 395 304	11 176 222

VAT is payable on the cash basis.

VAT output payables and VAT input receivables are shown in note 5

Figures in R	2023	2022 Restated

47. Related parties

Relationships

Key management information

Class	Name	Number
Executive management		
Acting Municipal Managers	Monyepao MA (October 2022 to current)	1
Acting Municipal Managers	Mankga K.G (Until September 2022)	1
Chief Financial Officer	Mankga K.G (Until January 2023)	1
Acting Chief Financial Officer	Moema MD (February 2023 to current)	1
Acting Director: Community Services	Mametja MZ (December 2022 to current)	1
Director: Corporate Services	Nogilana Raphela P.F (Until December 2022)	1
Acting Director: Corporate Services	Mologadi Mphahlele (From January 2023 to current)	1
Acting Director: Strategic Planning (LED)	Maphoru LD	1
Acting Director: Strategic Planning (LED)	Matee Seduma (	
Acting Chief Finance Officer	Moema MD (February 2023 to current)	1
Acting Director: Technical Services	Mxolisi Bembe	1
Council		
Mayor	MOLALA MM	1
Executive Committee members	Refer under General information for Executive Committee members	11
Councillors	Refer to General Information under Councillors	48

Remuneration of management

2023	Basic salary	Other short term employee benefits	Post employment benefits	Other long term benefits	Other benefits received	Total
Municipal Manager	465 278	474 039	-	-	27 000	966 317
Chief Financial Officer	337 358	354 415	-	-	21 000	712 773
	802 636	828 454	-	-	48 000	1 679 090

Notes to the Financial Statements

Figures in R	2023	2022 Restated

Related parties continued...

2022	Basic salary	Other short term employee benefits	Post employment benefits	Other long term benefits	Other benefits received	Total
Acting Municipal Manager	-	-	-	-	20 709	20 709
Chief Financial Officer	715 558	489 807	-	-	24 000	1 229 365
	715 558	489 807	-	-	44 709	1 250 074

Executive management 2023	Technical Services	Community Services	Corporate Services	Strategic Planning (LED)	Total
Categories					
Annual remuneration	-	-	307 076	54 564	361 640
Travel, Motor Car, Accomodation and other allowances	-	-	133 182	25 556	158 738
Contribution to UIF, Medical Aid and Pension Funds	-	-	143 980	15 262	159 242
Bonus			42 505	-	42 505
Leave payout			97 251	22 898	120 149
Other allowances	-	-	18 000	4 000	22 000
	-	-	741 994	122 279	864 273

2022	Technical Services	Community Services	Corporate Services	Strategic Planning (LED)	Total
Categories					
Annual remuneration	-	69 548	810 426	178 889	1 058 863
Acting allowances	21 504	3 382	-	-	24 886
Travel, Motor Car, Accomodation and other allowances	-	44 722	266 364	76 666	387 752
Contribution to UIF, Medical Aid and Pension Funds	-	27 318	272 630	45 785	345 733
Severence pay	289 366	-	-	-	
Leave payout	-	110 195	-	-	
Bonus	-	-	56 673	-	
Other allowances	-	4 000	24 000	6 000	34 000
	310 870	259 165	1 430 093	307 340	1 851 234

For more details on remuneration of executive management, please refer to note 27.

Figures in R	2023	2022 Restated

Related parties continued...

Councillors
2023

Surname and initials	Basic salary	Allowances	Total
Ledwaba PE	526 874	182 541	709 415
Makgahlele MB	502 712	193 342	696 054
Ramoshaba RS	279 409	125 098	404 507
Matsimela MD	526 874	182 541	709 415
Marema TG	280 603	44 400	325 003
Rababale SM	293 933	121 466	415 399
Tlabjane JB	222 314	102 689	325 003
Mollo MI	274 927	52 464	327 391
Makgati MA	280 603	44 400	325 003
Mphofela SM	665 015	44 400	709 415
Takalo ME	222 314	102 689	325 003
Phele RS	222 314	102 689	325 003
Mphahlele TJ	245 698	79 305	325 003
Masebe BN	210 623	114 380	325 003
Molala MM	886 685	44 400	931 085
Mphogo RJ	222 314	102 689	325 003
Hlongoane HM	216 468	108 535	325 003
Mahlobogane MD	227 990	97 013	325 003
Makhafola SJ	216 468	108 535	325 003
Kgaphola LK	227 990	97 013	325 003
Ramothole TR	222 314	102 689	325 003
Thobejane CM	222 314	102 689	325 003
Kekana MA	222 315	102 689	325 003
Ntsoane NP	222 314	102 689	325 003
Mphahlele MJ	222 314	102 689	325 003
Mathabatha RE	222 314	102 689	325 003
Lekgoathi S	293 933	121 466	415 399
Mogodi MM	222 314	102 689	325 003
Sello SG	526 874	182 541	709 415
Mofomo RO	293 933	121 466	415 399
Matibidi MI	222 314	102 689	325 003
Mokone SM	222 318	102 689	325 007
Lekgoathi FP	222 314	102 689	325 003
Kekana MS	222 314	102 689	325 003
Maphoto ME	280 603	44 400	325 003
Makhafola TH	222 314	102 689	325 003
Mmako NS	222 314	102 689	325 003
Maleka PI	222 314	102 689	325 003
Moeti TL	222 314	102 689	325 003
Mazwi DP	293 933	121 466	415 399
Phogole ML	222 318	102 662	324 980
Mahlatji MA	269 081	55 922	325 003
Mphahlele KP	280 603	44 400	325 003
Nthlane LJ	222 314	102 689	325 003
Maphoso MW	280 603	44 400	325 003
Ledwaba MW	222 144	102 859	325 003
Muthwa LS	216 468	108 535	325 003

Notes to the Financial Statements

Figures in R		2023	2022 Restated
Related parties continued...			
Kekana MP	222 144	102 859	325 003
Nkoabela NJ	709 349	44 400	753 749
Mngomezulu LJ	222 314	102 689	325 003
Tsela ED	216 468	108 535	325 003
Nkoana RTF	293 933	121 466	415 399
Ramarerno MB	222 314	102 689	325 003
Phaahla SS	222 314	102 689	325 003
Mathabatha MD	216 468	108 535	325 003
Lebese JM	274 927	50 076	325 003
Mphahlele MTR	293 933	121 466	415 399
Modula MA	222 314	102 689	325 003
Shogole MW	216 468	108 535	325 003
Kekana KJ	93 534	13 900	107 434
Maja AD	181 223	35 746	216 969
Motau ME	14 880	2 355	17 235
Kekana L	14 880	2 355	17 235
	17 127 122	5 974 702	23 101 824

2022

Notes to the Financial Statements

Figures in R	2023	2022 Restated

Related parties continued...

Surname and Initials	Basic salary	Allowances	Total
Ramokolo MM	174 251	74 061	248 312
Themane MD	73 525	40 486	114 011
Ledwaba JL	73 525	40 486	114 011
Ledwaba PE	369 350	167 517	536 866
Makgahlele MB	394 843	173 262	568 106
Ramoshaba RS	204 323	112 507	316 830
Matsimela MD	483 756	202 900	686 656
Marema TG	249 728	67 102	316 830
Molatjana ML	73 525	40 486	114 011
Moganedi VM	73 525	40 486	114 011
Mmotla MN	73 525	40 486	114 011
Rababalela SM	270 214	131 720	401 933
Tlabjane JB	204 323	112 507	316 830
Molaba RG	73 525	40 486	114 011
Thobejane TC	98 034	15 977	114 011
Mabula RO	73 525	40 486	114 011
Choung CM	73 525	40 486	114 011
Morotoba NL	97 211	48 381	145 592
Mohlala PM	73 525	40 486	114 011
Leshilo GK	98 034	15 977	114 011
Takalo PS	24 508	40 486	64 994
Mollo MI	301 548	161 632	463 179
Ntsoane PB	73 525	40 486	114 011
Makgati MA	272 430	44 400	316 830
Seribishane KG	98 034	15 977	114 011
Mphahlele RL	98 034	15 977	114 011
Doubada NN	94 357	47 430	141 787
Nkuna FM	73 525	40 486	114 011
Myundlela MW	73 525	40 486	114 011
Petje LT	73 525	40 486	114 011
Mphofela SM	568 684	44 400	613 084
Mogashoa A	174 251	74 061	248 312
Kutumela FM	73 525	40 486	114 011
Ratau IG	97 211	48 381	145 592
Takalo ME	204 323	112 507	316 830
Phele RS	204 323	112 507	316 830
Masemola SG	85 134	46 878	132 013
Mathabatha TP	73 525	40 486	114 011
Thobejane L	73 525	40 486	114 011
Kgokolo RD	73 525	40 486	114 011
Ntswane MR	73 525	40 486	114 011
Ntshabeleng PS	73 525	40 486	114 011
Kgweedi MM	73 525	40 486	114 011
Babile PT	97 211	48 381	145 592
Ledwaba CS	73 525	40 486	114 011
Mphahlele TJ	204 323	112 507	316 830
Mailula LM	73 525	40 486	114 011
Thobejane TA	174 251	74 061	248 312
Lekoana MR	98 034	15 977	114 011

Notes to the Financial Statements

Figures in R		2023	2022 Restated
Related parties continued...			
Makola J	73 525	40 486	114 011
Molala MJ	73 525	40 486	114 011
Mohlala LN	73 525	40 486	114 011
Chidi MV	73 525	40 486	114 011
Ramalebana LM	73 525	40 486	114 011
Masebe BN	204 323	112 507	316 830
Molala MM	760 352	121 845	882 197
Phoshoko SD	73 525	40 486	114 011
Tsheoga NE	98 034	15 977	114 011
Mphogo RJ	215 674	101 156	316 830
Hlongoane HM	215 674	89 805	305 479
Mahlobogoane MD	175 428	28 591	204 019
Makhafola SJ	175 428	28 591	204 019
Kgaphola LK	175 428	28 591	204 019
Ramothole TR	131 571	72 448	204 019
Thobejane CM	169 753	34 267	204 019
Kekana MA	169 753	34 267	204 020
Ntsoane NP	164 077	39 942	204 019
Mphahlele MJ	164 077	39 942	204 019
Mathabatha RE	169 753	34 267	204 019
Lekgoathi S	173 957	86 577	260 533
Mogodi MM	158 402	45 618	204 019
Sello SG	304 597	127 027	431 624
Molomo RO	216 934	43 599	260 533
Matibidi MI	131 571	72 448	204 019
Mokone SM	169 757	34 267	204 023
Lekgoathi FP	147 050	56 969	204 019
Kekana MS	152 726	51 293	204 019
Maphoto ME	178 119	25 900	204 019
Makhafola TH	158 402	45 618	204 019
Kekana KJ	175 428	28 591	204 019
Mmako NS	164 077	39 942	204 019
Maleka PI	131 571	72 448	204 019
Moeti TL	131 571	72 448	204 019
Mazwi DP	186 918	73 615	260 533
Phogole ML	169 757	34 267	204 023
Mahlatji MA	175 428	28 591	204 019
Mphahlele KP	175 428	28 591	204 019
Ntlhane LJ	164 077	39 942	204 019
Maphoso MW	175 428	28 591	204 019
Ledwaba MW	175 428	28 591	204 019
Muthwa LS	131 571	72 448	204 019
Kekana MP	175 428	28 591	204 019
Nkoabela NJ	429 283	28 591	457 874
Mngomezulu LJ	131 571	72 448	204 019
Tsela FD	131 571	72 448	204 019
Nkoana RTF	221 447	36 095	257 541
Ramareno MB	131 571	72 448	204 019
Phaahla SS	149 741	54 278	204 019
Mathabatha MD	131 571	72 448	204 019

Notes to the Financial Statements

Figures in R		2023	2022 Restated
Related parties continued...			
Lebese JM	138 390	65 630	204 020
Mphahlele MTR	173 957	86 577	260 533
Modula MA	131 571	72 448	204 019
Mathabatha GI	61 916	10 091	72 007
Shogole MW	85 134	46 878	132 013
	16 330 102	**5 909 617**	**22 239 719**

Councillors' arrear consumer accounts owing
For more information on councillors's arrear consumer accounts, please refer to note 28.

Figures in R	2023	2022 Restated

48. Deviation from supply chain management regulations

Paragraph 12(1)(d)(i) of Government gazette No. 27636 issued on 30 May 2005 states that a supply chain management policy must provide for the procurement of goods and services by way of a competitive bidding process.

Paragraph 36 of the same gazette states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that he records the reasons for any deviations and reports them to the next meeting and includes a note to the annual/interim financial statements.

In terms of section 36 of the Municipal Supply Chain Management Regulations any deviation from the Supply Chain Management Policy needs to be approved/condoned by the Municipal Manager and noted by Council. The expenses incurred as listed hereunder have been condoned

Deviation from supply chain management regulations continued...

Supplier Name	Services provided	Reason for deviation	Amount
Bogwekgwe Trading Enterprise.	Hiring of alpine tent for Mayoral imbizo (Mafefe/Mathabatha cluster cluster)	Bid advertised through quotations (7 days) was non-responsive and time remaining before the event did allow for re-advert	48 400
CHARTERED INSTITUTE OF GOVERNMENT FINANCE, AUDIT & RISK OFFICERS.	Registration fee for officials attending CIGFARO Conference	Sole provider-It is impractical to obtain three quotations from service providers	24 198
Communications Intitute of South Africa	Provision of sign laguage interpreters during Mayoral imbizo (Lebowakgomo cluster, Zebediela cluster and Mafefe/Mathabatha cluster)	Sole provider, impractical to get 3 quotes	28 000
Denotech Training Institute	Training of Operators (Technical Services officials)	The bid was advertise for more than three times and was not responsive. The training is urgently required as licenses for Operators had expired on the 04th September 2022 and cannot continue operating the machines which then hinders service delivery.	76 000
Diatla Di a Bolela Trading and Training.	Strip, quote and repair of walk behind roller	The nature of the service required (Strip and quote)	12 100
Engineering Council Of South Africa	ECSA membership fee for Mr. Bembe	Acting Technical Manager is registered with ECSA and is required to pay annual membership yeraly. It is impractical to obtain quotes from other service providers.	1 640
Government Printing	Advertisement of supplementary valuation roll on Limpopo Gazette for two consecutive weeks	Sole provider, impractical to get 3 quotes	2 018
Hlabirwa J and J	Procurement of transport services, 10 X 22 seater buses for Mayoral imbizo (Mafefe/Mathabatha cluster)	Bid advertised through quotations (7 days) was non-responsive and time remaining before the event did allow for re-advert	39 320
Institute of Internal Audit	Registration of membership for internal audit	Internal Audit Unit registration of membership with IIASA. It is impractical to obtain quotes from other service providers.	8 875

Figures in R		2023	2022 Restated
Deviation from supply chain management regulations continued...			
Kholoyanthabiwakgopo	Procurement of catering services for 400 people for Mayoral imbizo(Zebediela cluster)	Bid advertised through quotations (7 days) was non-responsive and time remaining before the event did allow for re-advert	34 000.00
KTM Knowledge Solutions	Advertisement of posts	Urgency of the need to fill senior management positions	82 222.01
Lebea &Associates Attorneys	Legal representative for case number LPD 092204(Arbitration)	The Municipality should urgently appoint a legal representative who specialises in labour law in order to lodge application for recession at the SALGBC	15 000.00
Mashumi Construction Supply and Projects	Operation and Management of Lenting Landfill site for a period of 03 months	The Municipality needs to urgently appoint a service provider to attend to the landfill site while SCM processes are unfolding with regard to the appointment of a long-term service provider.	390 000.00
Mphahlele FM	Radio advertising-Mayor will be presenting the 2022-2023 IDP/BUDGET	The Mayor will be presenting the 2022-23 IDP. The Mayor will be having one hour live interview on local radio stations in order to attract local residents within LNM.	12 000.00
Mphahlele FM	Presentation of the draft IDP and Budget at Mphahlele FM	Sole provider-It is impractical to obtain three quotations from service providers	62 000.00
Mphahlele FM	Outside broadcast during SOMA	Sole provider radio station of the targeted listeners	25 000.00
Nestab ICT	Lunch for 400 people for draft IDP/Budget stakeholders and public consultation in Magatle	Bid advertised through quotations (7 days) was non-responsive and time remaining before the event did allow for re-advert	49 120.00
Nkarane Trading and Supply	Hiring of alpine tent for Mayoral imbizo (Lebowakgomo cluster)	Bid advertised through quotations (7 days) was non-responsive and time remaining before the event did allow for re-advert	35 000.00
Nogane a Pheladi (Pty) Ltd	Transport services for IDP (Mafefe/Mathabatha cluster)	Failed to get three quotations, quotations were requested from service providers but only two were received	20 000.00
SA Council for Graduates Corporative Limited	Registration for the Municipality delegation for participation at the District Development Model conference	Sole provider, impractical to get 3 quotes	25 000.00
SALGA	Registration fee of Municipal Manager for attending Provincial member assembly	Registration for Municipal Manager to attend Provincial member assembly on 22-23 November 2022. it is impractical to obtain quotes from other service providers since SALGA is the only service provider.	4 166.67

Notes to the Financial Statements

Figures in R			2023	2022 Restated
Deviation from supply chain management regulations continued...				
SALGA	Registration fee of CFO for attending Provincial member assembly	Registration for CFO to attend Provincial member assembly on 22-23 November 2022. it is impractical to obtain quotes from other service providers since SALGA is the only service provider.		4 166.67
SALGA	Registration fee of Councillors for attending Provincial member assembly	Registration for Mayor,CLLR Molala MM, CLLR Nkoabela, CLLR Makgahlela and CLLR Seriting Sello to attend Provincial member assembly on 22-23 November 2022. it is impractical to obtain quotes from other service providers since SALGA is the only service prov		16 666.68
SALGA	Registratinon for SALGA conference	Sole provider, impractical to get 3 quotes		25 000.00
Shadinkie (Pty) Ltd	Procurement of catering services for 400 people for Mayoral imbizo(Zebediela cluster)	Bid advertised through quotations (7 days) was non-responsive and time remaining before the event did allow for re-advert		52 000.00
SITA SCI Ltd	Registration fee of SL Mphahlele attending SITA Govtec	Registration for ICT Manger for annual international ICT conference with SITA Gov Tech. It is impractical to obtain quotes from other service providers since SITA is the only sevice provider with ICT professional for government		13 200.00
South African Broadcasting Commission	Presentation of the draft IDP and Budget at Thobela FM, Tabakgomo for 1 hour	Sole provider-It is impractical to obtain three quotations from service providers		157 550.00
The South African Institute of Civil Engineering	SAICE annual membership fees	Acting Technical Manager is registered with SAICE and is required to pay annual membership yeraly. It is impractical to obtain quotes from other service providers as SAICE is the only service provider that Engineers can be affiliated to.		3 686.00
Tintela Trading Enterprise	Procurement of transport services for Mayoral imbizo (13 X 60 seater buses)	Bid advertised through quotations (7 days) was non-responsive and time remaining before the event did allow for re-advert		83 005.00
Zebediela Community Radio	Radio advertising-Mayor will be presenting the 2022-2023 IDP/BUDGET	The Mayor will be presenting the 2022-23 IDP. The Mayor will be having one hour live interview on local radio stations in order to attract local residents within LNM.		12 000.00
Zebediela Community Radio	Outside broadcast during SOMA	Sole provider radio station of the targeted listeners		25 000.00
Zebediela Community Radio	Live radio broadcasting and interviews	Sole provider for target market		60 000.00
				1 446 334

Notes to the Financial Statements

Figures in R	2023	2022 Restated

48. Budget information and explanation of differences

Presentation of budget information
The budget is approved on an accrual basis by functional classification.

The approved budget covers the period from 1 July 2022 to 30 June 2025.

The Statement of Comparison of Budget and Actual Amounts has been included in the annual financial statements as a separate additional financial statement.

Material changes from the approved budget to the final budget
Statement of financial performance

Interest earned - external investments	Due to more interest earned on short term investments the Municipality made with various banking institutions.
Interest earned - outstanding debtors	Due to culture of non payment of services
Agency services	Due to more revenue collected from Licensing services
Employee related costs	The under performance is due to delays in appointment of vacant positions including vacant positions
Debt impairment	Due to high level of consumers debtors and aligning with collection rate.
Finance charges	Due to the Expired Lease contract
Inventory consumed	The budget was adjusted upwards to cater for electricity maintenance material of highmast lights.
Contracted services	The slow spending is due to the fact that most of the projects are still at various stages of SCM processes and non-adherence of procurement plan

Statement of financial position

Cash	The variance was due ommission of surplus cash investments on the approved budget.
Call investment deposits	The variance was due to unforseen investments before the adjustment budget.
Consumer debtors	over projection
Other debtors	over projection
Borrowing	Mis allocation, the municipalitry does not have any borrowings
Trade payables	The adjustment was missalighnment of the budgeted figures in the budgetory system which resulted in errors on the approved budget.
Provisions	intially not budgeted for, the adjustment budget projection is for landfil and employee benefits provision.

Explanation of variances between budget and actual figures.

Statement of financial performance

Notes to the Financial Statements

Figures in R	2023	2022 Restated

Budget Information and explanation of differences continued...

Property, plant and equipment	Due to delays in appointment and implementation of Infrastructure projects.
Intangible assets	The budget was meant for the upgrade of the server which was capitalised to PPE
Trade and other payables	The variance was due to overprojection due to unforseen delay in appointment of service providers.
Consumer debtors	The variance was due to unforseen write offs and prior year corrections during the budgetory process.
Other debtors	The variance was due to overbudgeting.
Provisions	The Budget was overstated due to unforseen reduction in provision for landfil site rehabilitation.

Notes to the Financial Statements

Figures in R	2023	2022 Restated

50. Reconciliation of actual amounts on a comparable basis

Statement of financial performance	Actual	Actual on comparable basis
Finance income		
Finance income - Exchange	30 220 922	-
Finance Income - Non exchange	16 946 132	-
Interest earned- External investments	-	25 809 993
Interest earned - Outstanding debtors	-	21 357 061
	47 167 055	47 167 055

Interest on outstanding debtors is made up of the following:

Interest on non- exchange receivables	16 946 132
Interest on exchange receivables	4 410 929
Amount per statement of budget comparison.	21 357 061

Other revenue		
Other revenue	3 285 636	-
Licences and permits	-	592
Other revenue	-	3 285 044
	3 285 636	3 285 636

Licence and permits - Road transport instructor certificate is budgeted for seperately from other income.

Government grants and subsidies		
Government grants and subsidies	344 354 614	-
Transfers and subsidies	-	304 329 701
Transfers and subsidies - Capital	-	40 024 914
	344 354 614	344 354 614

Statement of financial position	Actual	Actual on comparable basis
Cash and cash equivalents		
Cash and cash equivalents	546 945 387	-
Cash	-	35 629 874
Call investment deposits	-	511 315 513
	546 945 387	546 945 387

Notes to the Financial Statements

Figures in R	2023	2022 Restated
Reconciliation of actual amounts on a comparable basis continued...		
Receivables		
Receivables from exchange transactions	19 483 238	-
Receivables from non-exchange transactions	12 822 894	-
Consumer debtors	-	29 392 118
Other debtors		2 914 014
	32 306 132	32 306 132
Consumer debtors are determined as follows:		
Net receivables from exchange transactions		19 483 238
Receivables from non-exchange transactions		12 822 894
		32 306 132
Less : Other debtors		
Sundry debtors		(518 711)
VAT receivable		(2 395 304)
Other debtors		(2 914 014)
Consumer debtors		29 392 118
Payables		
Payables from exchange transactions	97 232 068	-
Unspent conditional grants	32 163 326	-
Trade and other payables	-	129 395 394
	129 395 394	129 395 394
Non current liabilities		
Provisions	1 280 502	-
Employee Benefits Obligation	5 164 144	-
Provisions	-	6 444 646
	6 444 646	6 444 646

Notes to the Financial Statements

Figures in R	2023	2022 Restated

51. Approach used to determine doubtful debts

1. Ageing of each debtor
Tenant/owner account
Debtor category: residential, business, indigent, government etc
Handover Accounts: if account was handed over for collection
Cut of: Number of times debtor was cut off
A scoring system consisting of the following fields was used and the basis of scoring

1. Ageing of debtor

Current(0-30days)	1	1
31 days - 60 days	2	2
61 days - 91 days	3	3
91 days - 120 days	4	4
121 +	5	5
	15	15
2. Type of ownership		
Owner	1	1
Tenant	2	2
	3	3

Basis for Impairment: Score out of max 23	Residential %	Business %	Indigent %	Government %	Municipal Employees & Councillors % (Probably not impaired)	Impairment Provision Level
1 - 3 points (Probably not impaired)	-	-	-	-	-	-
4 - 7 points	20	20	20	20	-	1
8 - 10 points	40	40	40	40	-	2
11 - 13 points	60	60	60	60	-	3
14 - 16 points	96	96	96	96	-	4
17 - 18 points	100	100	100	100	-	5

Assumptions
1. Government debt are also considered for impairement
2. Impairment provision is determined using level rating.
3. Traffic fines are impaired at a collection estimate rate

52. Awards to Close family members in the service of state.

There were no awards to close family members in the service of state.