

# LEPELLE-NKUMPI LOCAL MUNICIPALITY

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**COUNCIL RESOLUTION FOR SPECIAL COUNCIL MEETING HELD ON  
THE 08 APRIL 2024 IN THE CIVIC HALL @09H00**

**SC / RESOLUTION NO. 6.1.04/2023/2024 – ADOPTION OF MPAC  
OVERSIGHT REPORT ON THE ANNUAL REPORT 2022/2023**

**Council Resolved:**

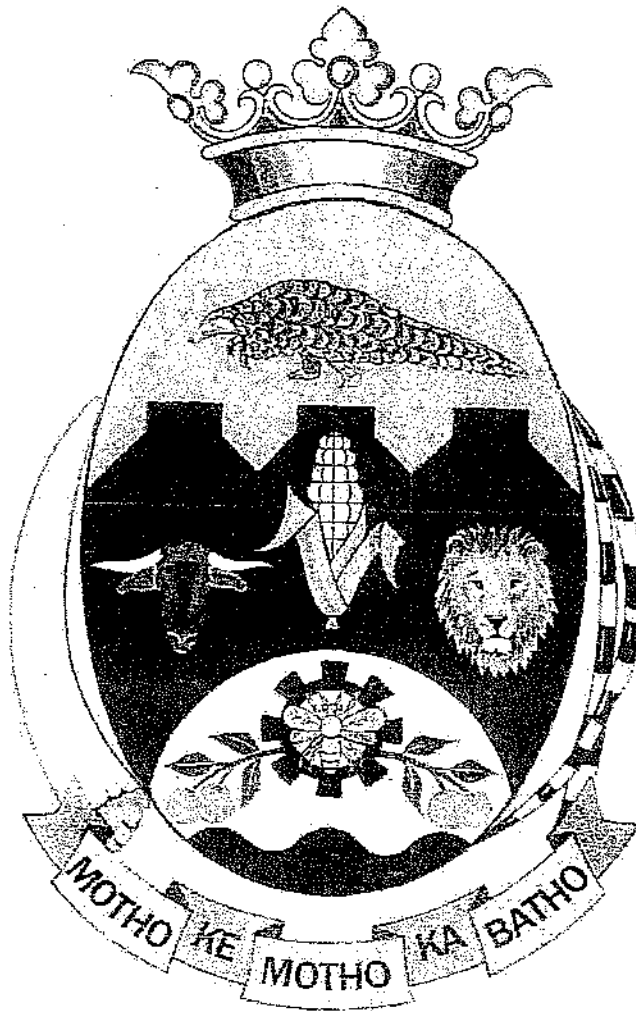
- To correct the removal of recommendation 8.3 by reinstatement.
- To adopt 2022/2023 MPAC Oversight Report on Annual Report with recommendation 8.23 removed.

LEPELLE - NKUMPI MUNICIPALITY  
COUNCIL MINUTES / RESOLUTIONS  
SIGNED BY:

  
SPEAKER

 08/04/2024  
DATE

# **LEPELLE NKUMPI LOCAL MUNICIPALITY**



**2022/2023 ANNUAL OVERSIGHT REPORT OF THE MUNICIPAL  
PUBLIC ACCOUNTS COMMITTEE**

## 1. INTRODUCTION

Section 129(1) of the Municipal Finance Management Act (MFMA) 56 of 2003 states that council of a municipality must consider the report of the municipality and of any municipal entity, under the municipality's sole or shared control, and by no later than two months from the date on which the annual report was tabled in the council in terms of section 127, adopt an oversight report containing the council's comments on the annual report, which must include a statement whether the council –

- (a) Has approved the annual report with or without reservations;
- (b) Has rejected the annual report; or
- (c) Has referred the annual report back for revision of those components that can be revised.

The Municipal Public Accounts Committee (MPAC), was able to comply with section 129(1) of the Municipal Finance Management Act 56 of 2003 in term of tabling its oversight report by no later than two months from the date on which the annual report was tabled in the council in terms of section 127.

The draft annual report was tabled before council on the 30 January 2024. The analysis and review of the annual report is based on the provisions of the National Treasury guidelines as contained in circular 32 of 2005 and the process of public consultations and hearings which took place on 13 March 2024 and 22 March 2024 respectively. No written community representations were received from the Office of the Acting Municipal Manager nor the Speaker on the AR except for inputs from members of the community on public participation meeting.

MPAC is composed of the following members and role players:

- Cllr. Mollo MI Chairperson
- Cllr. Mathabatha MD Member
- Cllr. Muthwa LS Member
- Cllr. Shogole WM Member
- Cllr. Mahlatji MA Member
- Cllr. Hlongoane MH Member
- Cllr. Lebesa JM Member
- Cllr. Matibidi MI Member

## **2. Contents of the Annual Report**

The AR tabled by the Mayor included the following components of the AR as provided for under section 121(3) of the MFMA / Circular no. 63 of the MFMA:

- The annual financial statements of the municipality.
- The Audit report of the Auditor –General in terms of both Section 126(3) of the MFMA and Section 45(b) of the MSA.

- The annual performance report of the municipality prepared by the municipality in terms of section 46 of the Municipal System Act; and
- An assessment by the municipality's accounting officer of the municipality's performance against measurable performance objectives referred to in section 17(3)(b) MFMA for revenue collection from each revenue source and each vote in the municipality's approved budget for relevant financial year.
- An assessment by the municipality's accounting officer of any arrears on municipal taxes and service charges;
- Particulars of any corrective actions taken or to be taken in response to issues raised in the audit reports in term of section 121(3)(b) and (d)MFMA;
- Explanations to clarify issues on financial statements.
- Recommendations of the Audit Committee.

### **Findings:**

The report has an index allocated with numbering but it is not numbered which makes it difficult for the reader to go straight to the information needed.

### **3. The Format of the Annual Report**

In terms of Circular no. 63 the AR should adopt the following format:

- Chapter 1: Mayor's foreword and Executive summary
- Chapter 2: Governance
- Chapter 3: Service delivery performance
- Chapter 4: Organisational development performance
- Chapter 5: Financial performance
- Chapter 6: Auditor General's findings
- Appendices

## **Findings on the Appendices:**

Circular no. 63 requires that:

- ❖ the Third Tier Administrative Structure should be included under Appendix C but it is placed under Volume II of Annual Financial Statements.
- ❖ Appendix E is not attached.
- ❖ Appendix F information is placed on Appendix E with only the ward information attached and the ward seven largest projects, information on the top four delivery priorities per ward is not attached.
- ❖ Appendix S will assist the municipality and oversight institutions to detect problems at early stage and take corrective action as soon as possible, but the report does not indicate the status quo performance in terms of the Section 71 of the MFMA.

- Volume II: AFS

The Annual Report on the Municipal Manager's foreword acknowledged all the stakeholders except for the sister departments (SALGA, COGHSTA, Auditor-General, CDM and Treasury) and this are the municipality's support structure.

The municipal council referred the annual report, as tabled by the Mayor to MPAC for consideration and submit a report to council within two months as referred to in section 129 of the MFMA

#### **4. RESPONSIBILITY OF THE ACCOUNTING OFFICER (AO)**

Section 127(5) of the MFMA states that immediately after the AR is tabled in the council in terms of section 127(2), the AO must in accordance with section 21A of the Municipal Systems Act (MSA) –

- (i) Make public the AR.
- (ii) Invite the local community to submit representations in connection with the AR; and
- (iii) Submit the AR to the AG, the relevant Provincial Treasury and the Provincial Department responsible for local government in the province.

The AO has complied with the provisions of section 127(5) of the MFMA in that the AR was placed on the municipal website and advertised for submission of representations on the AR.

#### **5. METHODOLOGY**

MPAC executed the following processes during consideration of the AR with a view of arriving at a determination consistence with the provision of section 129(1) (a)(b) or (c)MFMA

- Perusal and analysis of the AR.
- Formulation of questions for written responses by management.
- Request for inputs and comments in response to the advertisement of the AR.
- Request and noting of inputs and comments from community members.
- Projects visits.
- Consideration of written responses by senior management.
- Formulation of questions for oral response at public hearing.
- Consideration of oral responses by Executive Committee.

- Sessions with officials and sister departments who are support structures to the committee throughout.
- Drafting and adoption of oversight report.

## **5. FINANCIAL MATTERS**

### **5.1 Annual financial statements (AFS) 2022/2023**

The AFS for the municipality for the financial year 2022/2023 have been submitted to the AG on time on the 31 August 2023 as required by the legislation. The AO complied with the provisions of section 126(1)(a) of the MFMA in that the AFS of the municipality were prepared and submitted to the AG within two months after the end of the financial year 2022/2023.

The AG has found that the financial statement submitted for auditing were having material misstatements which is contrary to the requirements of section 122(1) of the MFMA. The financial misstatements constituted non-compliance with the MFMA, however administration was given the opportunity for making adjustments and this was reported as material misstatement in the AG's report.

The material misstatements were identified as:

- ❖ Trade payables and accruals not restated for the current reporting period while reclassifying accruals account balance for 2020/2021 and 2021/2022 periods to trade payables account opening balance for the value of R5 345 329 which is an understatement contrary to GRAP 1.
- ❖ Impaired provision of receivables from non-exchange incorrectly determined for the value of R4 702 485 which is understatement contrary to GRAP 104 and 108.



MPAC appreciate that the AO was able to make adjustment on the misstatement that led to unqualified audit opinion, hence it is imperative for the AO to ensure that accurate and appropriate audit evidence is provided for audit.

### **5.1.1 Internal Controls**

The above material misstatements were the result of internal control deficiencies in financial record keeping, financial statement preparation and other related matters.

In the prior years of 2020/2021 and 2021/2022 AG has made recommendations to the AO to:

- ❖ Prepare regular, accurate and complete financial statements that are supported and evidenced by accurate and reliable underlying financial records.
- ❖ To adequately review the financial statements before submitting for auditing as material misstatements were identified by auditors in the submitted financial statements.
- ❖ To implement adequate internal controls to ensure that the AFS are prepared in accordance with GRAP 104 and 108.

MPAC concluded that the AO do not take into consideration the recommendations by the AG as the same findings keep repeating themselves.

## **5.2 Financial Management and Performance**

### **5.2.1 Financial Assessment and Compliance**

Auditor General conducted a high level assessment of the financial position and key financial ratios of the municipality to highlight to management those issues that may require corrective action to maintain financial stability.

Auditor-General concluded that the financial health of the municipality is concerning which is the same as the previous year.

The AO need to pay attention on the following to improve the financial health of the municipality:

- ❖ Revenue Management because debtors collection period is high.
- ❖ Asset maintenance and renewal spending be increased to ensure that service delivery base is not eroded.

MPAC is concerned that:

- The redundant assets, especially the fleet is not auctioned and this could have generated income that would supplement the procurement of yellow fleet and / or waste collection vehicles which is a challenge the municipality is facing now.

Besides the above challenge the revenue enhancement strategy programme that was adopted by council for consultation with communities is now being implemented which was responded by the Executive Committee during MPAC Public Hearing on the 22 March 2024.

MPAC appreciate the effort took by Administration to realise the importance of generating income and the Accounting Officer must work even harder to reach the target of Treasury norm of 98%.

### **5.2.2 Financial Management – Non-compliance**

Auditor-General identified non-compliance with legislation and other local government requirements on financial management as follows:

❖ AO failed to take reasonable steps to prevent irregular expenditure amounting to R39 354 272 as disclosed in note 45 to the annual financial statements as required by Section 62(1) (d) of the MFMA.

❖ Bidders awarded contracts to the amount of R18 645 914 in three(3) instances without ratification by the AO as required by SCM Regulation 29(5)(a)(b) which state that: *(a) If a bid adjudication committee decides to award a bid other than the one recommended by the bid evaluation committee, the bid adjudication committee must prior to awarding the bid—*

*(i) check in respect of the preferred bidder whether that bidder's municipal rates and taxes and municipal service charges are not in arrears; and*

*(ii) notify the accounting officer.*

*(b) The accounting officer may—*

*(i) after due consideration of the reasons for the deviation, ratify or reject the decision of the bid adjudication committee referred to in paragraph (a); and*

*(ii) if the decision of the bid adjudication committee is rejected, refer the decision of the adjudication committee back to that committee for reconsideration.*

❖ AO failed to take reasonable steps to prevent unauthorised expenditure amounting to R3 510 730 as disclosed in note 44 to the annual financial statements, in contravention of Section 62(1) (d) of the MFMA which state that: *The AO of a municipality is responsible for managing the financial administration of the municipality, and must for this purpose take all reasonable steps to ensure – that unauthorised, irregular or fruitless and wasteful expenditure and other loses are prevented.*

Note 45 indicated irregular expenditure of:

-R1 250 357 as a result of fuel transactions without supporting documents.

-R6 334 213 variation order not approved by council.

-R976 106 Deviations not approved

### **5.2.3 Grant Management**

Auditor-General identified material underspending in conditional grants whereby the MIG was underspend by R21 051 076, INEP grant was underspent by R5 533 000.

MPAC is concerned that this pose a negative effect on service delivery because the communities are deprived their rights of access to provision of services.

## **5.3 Performance Planning, Management and Reporting**

### **5.3.1 Basic Services and Infrastructure Development**

Auditor-General identified misstatement on (Tec 02: Number of kilometres of internal street planned for resealing to surfaced road at Lebowakgomo Zone A by June 2022) and Com:03 Percentage of illegal dumping removed within the municipality clusters – Mafefe, Mathabatha cluster, Zebediela cluster, Mphahlele cluster and Lebowakgomo cluster.

The above was caused by inadequate preparation of the SDBIP as the actual achievements on the indicators cannot be adequately and meaningfully measured against the targets.

MPAC was concerned that:

- Service delivery is delayed because the reported achievement is not consistence with the planned and reported indicator, as the reported achievement relates to the current year and the reported performance relate to the prior year. The published SDBIP contains the indicator description as it relates to the prior year.
- Living healthy environment of the communities is compromised because the reported target is not measurable as the evidence provided does not

substantiate the calculation management has referred to. It is impractical to determine using the evidence provided. The indicator could not be corrected as it affected the usefulness criterion of the performance information.

MPAC has concluded that since these material misstatements repeated themselves in the 2021/2022 and 2022/2023 financial years the AO did not pay full attention to the audit remedial plan to avoid recurrence of the findings.

#### **5.3.1.1 Internal Controls**

Auditor-General identified control deficiencies on lack of management oversight in the preparation, monitoring and reporting of performance information whereby the indicator was not achieved by year end and should have been recorded as not achieved with the relevant reasons.

MPAC strongly agree with AG on the recommendation that PMS unit should confirm that reported performance is supported by valid evidence which is linked to the SDBIP and meets SMART principles before reporting on the annual performance.

#### **5.3.1.2 Achievement of Planned Targets**

Auditor-General identified non-achievement of key service delivery indicators whereby only 18% was achieved.

The above is a result of significant vacancy rate the municipality is experiencing on both top management and key operational positions whereby it is difficult to maintain internal controls and thereby resulted in internal control deficiencies which lead to poor performance because the set targets are not met.

This is also confirmed by material underspending on conditional grants whereby MIG was underspent by R21 051 076 and INEP was underspent by R5 533 000.

#### **5.4 Use of Consultants**

The spending on consultants by the municipality has increased from R4 215 005 to R4 608 191 to support the current year financial and performance management and reporting processes.

MPAC is concerned that the consultants are not doing enough in terms of preparation of the AFS because these AFS are submitted to AG with misstatements.

#### **5.5 Governance and Coordinating Ministries**

Auditor-General identified non-existence of Financial Misconduct Disciplinary Board in the municipality for effective accountability.

The above caused internal control deficiencies which resulted in weakness in the governance of the municipality because consequence management is not fully implemented as required by the legislation.

MPAC is concerned that since July 2023 council resolved to utilise Financial Misconduct Disciplinary Board of Capricorn District Municipality but to no avail.

MPAC concluded that the AO must ensure that the Disciplinary Board is appointed.

## **5.6 Procurement and Contract Management**

Auditor-General identified material non-compliance with legislation in the following areas:

- ❖ Competitive bidding process whereby the BAC has awarded the bid of the value of R18 645 914 in three (3) instances to the different bidder other than the one recommended by the BEC contrary to SCM Regulation 29(5)(a) which state that: *(a) If a bid adjudication committee decides to award a bid other than the one recommended by the bid evaluation committee, the bid adjudication committee must prior to awarding the bid—*

*(i) check in respect of the preferred bidder whether that bidder's municipal rates and taxes and municipal service charges are not in arrears; and*

*(ii) notify the accounting officer.*

- ❖ Contract management whereby goods and services to the value of R2 002 535.6 were procured without valid contract / SLA

MPAC was concerned that the same findings were identified in the previous years but there is no improvement as they repeat themselves.

The non-compliance with legislation resulted in irregular expenditure of R39 354 272 which is contrary to Section 62(1)(d) of the MFMA - *That the AO of a municipality is responsible for managing the financial administration of the municipality, and must for this purpose take all reasonable steps to ensure – that unauthorised, irregular or fruitless and wasteful expenditure and other losses are prevented.*

## **5.7 Consequence Management**

Auditor-General identified material non-compliance with legislation in terms of consequence management. Legislation require us to investigate incurring unauthorised, irregular and fruitless and wasteful expenditure, possible abuse

of supply chain management system, allegations on financial misconduct and take disciplinary action where possible.

The unauthorised and irregular expenditures of R22 719 244 and R5 047 961 respectively incurred by the municipality were not investigated to determine if any person is liable for the expenditure as required by Section 32(2) (b) of the MFMA.

Auditor-General further identified that because of internal control deficiency, management did not ensure investigation of irregular, fruitless and wasteful expenditure and take disciplinary steps against officials who made or permitted the act.

Auditor-General made recommendations for improvement in the consequence management from prior years that:

- ❖ AO should establish mechanisms to ensure that investigations into instances of prior year unauthorised expenditure are done timeously to ensure that consequence management is effectively implemented.
- ❖ AO should establish an action plan to be implemented to ensure that all non-compliances identified are followed up and corrective measures established to address non-compliances identified so to implement consequence management processes.

MPAC is concerned that AO failed to provide as per recommended by the auditor-general.

## **5.8 Control Environment**

### **5.8.1 Accountability Ecosystem**

Auditor-General identified that accountability ecosystem is broken due to instability and constant change in senior positions of the municipality which resulted in poor financial and performance reporting.



MPAC strongly agree with AG that key vacancies must be filled timeously to ensure stability, the tone at the top must display the willingness to create an environment of delivering and achieving.

## 5.9. REPORT ON THE IMPLEMENTATION OF CAPITAL PROJECTS

### Project No 1

**Date of visit:** 21/03/2024.

**Attendance:** Superintendent Roads & Stormwater, Council Support, MPAC, Ward Councilor and CLO.

**Project Duration:** 07 Months

<b>Project Name</b>	3km of internal street upgrade from gravel to tar and stormwater control at Mogoto Moshongo		<b>Project Number</b>	LNM014/2020/21	
<b>Project Budget</b>	R 22 801 172,50		<b>Expenditure To Date</b>	R 22 794 543,72	
<b>Consultant</b>			<b>Contractor</b>		
<b>Award Date</b>	07/02/2022	<b>Start Date</b>	01/04/2022	<b>Revised Completion Date</b>	27/01/2023
<b>Scope of Work</b>	<ul style="list-style-type: none"> <li>• Clearing and grubbing</li> <li>• Earthworks</li> <li>• Construction of layer-works</li> </ul>				

	<ul style="list-style-type: none"> <li>• Earthworks</li> <li>• Construction of layer-works</li> </ul>					
<b>Status Quo</b>						
<b>Challenges</b>	Completed					
<b>Job creation</b>	Adult Male	Adult Female	Young Male	Young Female	Disable	TOTAL
	6	6	8	5	0	25

### Findings:

- Stone pitching not of quality standard and even not sufficient.
- Borrow pit not closed.
- Thickness of the road not convincing.
- Soil eroded to the tar road.
- Water coming from the road flowing to the direction of houses next to the road.
- Fences next to the road destroyed by contractor and not repaired.
- No v-drains on both sides of the road.
- Variation order of R6m not reflecting on the project report.
- No storm water control
- No signage
- No kerbs
- No edge beams
- No service level agreement

### Recommendations

- Contractor must close the borrow pit within thirty (30) days.
- Contractor must fix the destroyed fences within thirty (30) days.
- Contractor must ensure that water coming from the road do not flow to the direction of houses next to the road within thirty (30) days.

- Contractor must install storm water control, signage, kerbs and edge beams within thirty (30) days.

## Project No. 2

**Date of visit:** 20/30/2024

**Attendance:** Superintendent Roads & Stormwater, Council Support, MPAC & Ward Councilor.

**Project Duration:** 06 Months

<b>Project Name</b>	2.8km of internal street from gravel road to tar road at Dithabaneng.		<b>Project Number</b>	LNM014/2022/23	
<b>Project Budget</b>	R 21 447 522,04		<b>Expenditure To Date</b>	R 21 447 481,03	
<b>Consultant</b>	Big Pun Consulting Engineers JV Malerate Construction		<b>Contractor</b>	Big Pun Consulting Engineers JV Malerate Construction	
<b>Award Date</b>	22/02/2023	<b>Start Date</b>	03/04/2023	<b>Completion Date</b>	04/12/2023
<b>Scope of Work</b>	<p>Construction of 2.8km of internal street from gravel road to surfaced road at Dithabaneng with the following scope:</p> <ul style="list-style-type: none"> <li>• Clearing and grubbing earthworks</li> <li>• Construction of layer works</li> <li>• Asphalt Surfacing</li> <li>• Mass Earthworks</li> <li>• Construction of layer-works</li> </ul>				

	<ul style="list-style-type: none"> <li>• Road Signs and Road Markings</li> <li>• Pavement layer</li> <li>• Storm water drainage</li> </ul>					
<b>Status Quo</b>	98% completed					
<b>Challenges</b>	Variation order pending approval					
<b>Job creation</b>	Adult Male	Adult Female	Young Male	Young Female	Disable	TOTAL
	5	5	5	5	0	20

## Findings

- Drifts unable to control water.
- Drainage not fully constructed and left a barrow pit like.
- No PSC appointed for the project.
- Road perch works do not tie-in.
- Water pipes are cut
- No service level agreement for the project.

## Recommendations

- Reconstruct the drifts for proper control of water within thirty (30) days.
- Complete the construction of the drainage within thirty (30) days.
- Adhere to PSC policy.
- Contractor fix the water pipes cut during construction of the project. Within thirty (30) days.
- Contractor must seal the perch works to avoid possibility of pot-holes within thirty (30) days.

### Project No 03

**Date of visit:** 21/30/2024

**Attendance:** Superintendent Roads & Stormwater, Council Support, MPAC, PSC & Ward Councilor.

**Project Duration:** 06 Months

<b>Project Name</b>	1km of internal street upgrade from gravel road to surfaced road at Klipheuwil.		<b>Project Number</b>	LNM015/2022/23	
<b>Project Budget</b>	R 8 057 163,04		<b>Expenditure To Date</b>	R 8 056 185,65	
<b>Consultant</b>	In-house		<b>Contractor</b>	Tshwane Engineering / Jovi Holding JV	
<b>Award Date</b>	13/12/202	<b>Start Date</b>	20/01/2023	<b>Completion Date</b>	20/07/2022
<b>Scope of Work</b>	<p>0.52km of internal street upgrade from gravel road to surfaced road at Klipheuwil with the following scope:</p> <ul style="list-style-type: none"><li>• Concrete works</li><li>• Mass earthworks</li><li>• Pavement layer</li><li>• Asphalt surfacing</li><li>• Road signs</li><li>• Road marking</li></ul>				

	<ul style="list-style-type: none"> <li>• Drains</li> </ul>					
<b>Status Quo</b>	Completed					
<b>Challenges encountered</b>						
<b>Job creation</b>	Adult Male	Adult Female	Young Male	Young Female	Disable	TOTAL
	1	0	6	3	1	11

### Findings:

- Road complete and satisfactory.

### Project No 04

**Date of visit:** 20/30/2024

**Attendance:** Superintendent Roads & Stormwater, Council Support, MPAC & Ward Councilor.

**Project Duration:** 06 Months

<b>Project Name</b>	0.2km of internal street upgrade from road to surfaced road and stormwater at Ga-Mathabatha.	<b>Project Number</b>	LNMO16/2022/23
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<b>Project Budget</b>	R 13 734 425,30		<b>Expenditure To Date</b>	R 12 251 811,30		
<b>Consultant</b>	Lumar Engineering consultant		<b>Contractor</b>	Tholangkhutso Trading and Projects 89		
<b>Award Date</b>	15/12/2022	<b>Start Date</b>	20/01/2023	<b>Completion Date</b>	20/09/2023	
<b>Scope of Work</b>	Upgrading of 0.2km of internal street u from road to surfaced road and stormwater at Ga-Mathabatha.with the following scope: <ul style="list-style-type: none"><li>• Concrete works</li><li>• Mass earthworks</li><li>• Pavement layer</li><li>• Asphalt surfacing</li><li>• Road signs</li><li>• Road marking</li><li>• Drains</li></ul>					
<b>Status Quo</b>	98%					
<b>Challenges</b>						
<b>Job creation</b>	Adult Male	Adult Female	Young Male	Young Female	Disable	TOTAL
	5	3	9	3	1	21

### Findings:

- Site clearing of stones not fully completed.

### Recommendations

- Clearing of stones next to the road be done within thirty (30) days.

## Project No 05

**Date of visit:** 20/30/2024

**Attendance:** Superintendent Roads & Stormwater, Council Support, MPAC, PSC & CLO.

**Project Duration:** 06 Months

<b>Project Name</b>	1km of access road upgrade from gravel road to surfaced road at Maijane/Makaung, Makaep ea		<b>Project Number</b>	LNM025/2021/22	
<b>Project Budget</b>	R8 470 838,40		<b>Expenditure To Date</b>	R 8 470 694,33	
<b>Consultant</b>	Zakumi Consulting Engineers		<b>Contractor</b>	Zebacraft Pty Ltd/ Thantsha Mamorare Construction JV	
<b>Award Date</b>	12/01/2023	<b>Start Date</b>	01/03/2023	<b>Completion Date</b>	06/07/2023
<b>Scope of Work</b>	Construction of 4.8km of access road to surfaced road at Maijane/Makaung, Makaep ea with the following scope: <ul style="list-style-type: none"> <li>• Concrete works</li> <li>• Mass earthworks</li> <li>• Pavement layer</li> <li>• Asphalt surfacing</li> <li>• Road signs</li> </ul>				



	<ul style="list-style-type: none"> <li>• Road marking</li> <li>• Drains</li> </ul>					
<b>Status Quo</b>	Practical Completion					
<b>Challenges</b>						
<b>Job creation</b>	Adult Male	Adult Female	Young Male	Young Female	Disability	TOTAL
	5	3	8	5	1	22

### Findings:

- SMME's and CLO not paid three months salaries.
- General site clearing not fully completed.
- Fixing of the water flow on v-drains.

### Recommendations

- SMME's and CLO be paid within thirty (30) days.
- General site clearing be done within thirty (30) days.
- V-drains be fixed within thirty (30) days

### Project No 06

**Date of visit:** 20/30/2024

**Attendance:** Superintendent Roads & Stormwater, Council Support, MPAC, PSC & CLO.

**Project Duration:** 06 Months

<b>Project Name</b>	Construction of recreational facility at Lekurung village		<b>Project Number</b>	LNM001/2019/20		
<b>Project Budget</b>	R 9 705 666,14		<b>Expenditure To Date</b>	R 9 029 551,82		
<b>Consultant</b>	In-house		<b>Contractor</b>	Nkoane Phaahle General Maintenance		
<b>Award Date</b>	11/08/2021	<b>Start Date</b>	10/01/2022	<b>Revised Completion Date</b>	31/05/2023	
<b>Scope of Work</b>	Construction of recreational facility at Lekurung village with the following scope: <ul style="list-style-type: none"><li>• Construction of concrete palisade fencing</li><li>• Drilling and equipping of borehole</li><li>• Construction of combi court for netball, basketball and tennis</li><li>• Construction of outdoor gym/ family park/ area for indigenous games</li><li>• Installation of soccer field lighting</li><li>• Construction of the ablution blocks &amp; septic tank</li><li>• Construction of soccer field</li><li>• Installation of soccer field lights</li></ul>					
<b>Status Quo</b>	Practically Completed					
<b>Challenges</b>						
<b>Job creation</b>	Adult Male	Adult Female	Young Male	Young Female	Disable	TOTAL
	14	0	0	0	0	14

## Findings:

- Pump machine not functional.
- Electricity trapping.
- Artificial lawn damaged at penalty spot and other portions of the soccer pitch and on the outdoor gym.
- One light not enough for the whole facility.
- PSC not paid sitting allowances.

## Recommendations

- Fix the pump machine within thirty (30) days.
- Contractor must fix the electrical fault on the project within thirty (30) days.
- Replace the damaged lawn within thirty (30) days.
- PSC must be paid the sitting allowance within thirty (30) days.

## Project No 07

**Date of visit:** 20/30/2024

**Attendance:** Superintendent Roads & Stormwater, Council Support, MPAC, PSC & CLO.

**Project Duration:** 04 Months

<b>Project Name</b>	Resealing of Internal Street Zone A (Sechocho to Catholic Church)	<b>Project Number</b>	LNM 017/2020/21
<b>Project Budget</b>	R 4 099 804,91	<b>Expenditure To Date</b>	R 4 099 804,91

Consultant	In-house		Contractor	Morwamogale Trading Enterprise cc		
Award Date	16/11/2021	Start Date	09/02/2022	Revised Completion Date	28/11/2022	
Scope of Work	<ul style="list-style-type: none"><li>• Site establishment</li><li>• Site clearance</li><li>• Accommodation of traffic</li><li>• Re-kerbing</li><li>• Layer works including the construction of the base and subbase layer using insitu material by mechanically recycling of surfaced layer (600m)</li><li>• Potholes re-shaping (300mm for 2km).</li><li>• Road sign and road markings.</li><li>• Speed humps.</li><li>• 650mm stormwater pipe installation (90m)</li></ul>					
Status Quo	Practically Completed					
Challenges						
Job creation	Adult Male	Adult Female	Young Male	Young Female	Disable	TOTAL
	14	0	0	0	0	14

### Findings:

- Re-kerbing not done
- No speed humps
- Installation of storm water pipe is not as per specification

## **Recommendations**

- **Re-kerbing of the road within thirty (30) days**
- **Construction of Speed humps within (30) days**

## **6. Analysis of the Auditor General's Report**

6.1 The recurrence of misstatements is due to inadequate review of AFS, but this could be curbed by:

- (a) Development and application of proper and informed remedial action to address the findings.
- (b) The Mayor submitting the quarterly financial statements to council in a way to make corrections in time before preparation of financial statements for audit.
- (c) To resuscitate the Audit Steering Committee to assist in monitoring the audit remedial action plan.
- (d) AFS be submitted to all the relevant stakeholders for review in time before submission for audit.

6.2 The trend of audit outcome from 2018 to 2023 showed that two years in succession 2019/2020 and 2020/2021 the municipality obtained unqualified audit opinion, and regressed in 2021/2022 but rise again to unqualified audit opinion in 2022/2023. For Lepelle-Nkumpi Municipality to obtain unqualified audit opinion shows that it has a lot of potential to do even more, therefore the municipality needs to strengthen its internal controls by capacitating key departments / sections by filling in top management positions and operational positions to curb the internal deficiencies and avoid non-compliance to legislation.

6.3 Low level achievements in terms of basic service delivery and infrastructure is 18% caused by underspending on grants allocated to cater for the community. This impose negative effect to the communities and is also contrary to Batho Pele Principles which says every citizen has a right to access the services they are entitled to, and in this case they are denied.

6.4 Lack of regular updates to sister departments on the financial statements delay early discovery of any misstatements and action to address them.

## **7. Conclusion**

It takes effort to build a tight ecosystem and therefore the ball is in the hands of the AO to:

- ✓ instil coordination between the municipal departments and sister departments.
- ✓ To create a sense of belonging in all the officials thereby instilling interpersonal skills in every employee which would result in determination, as every stakeholder involved will put the interest of the municipality at heart, thereby making sure the services goes to the communities.

The vision and mission is the cornerstone of success of any organisation. The AO must ensure that all employees understands the importance of the vision and mission of Lepelle-Nkumpi Municipality as it is the one to give direction to the strategic plans that the municipality should operate under. Everyone will understand what is expected of them in carrying out their duties, thereby being able to achieve the set goals of the municipality.

MPAC would like to send their gratitude to all the stakeholders (the councillors, Magoshi, management, sister departments, Audit Committee, officials and the community at large) who contributed to the development of the oversight report.

## **8. Recommendations that:**

- 8.1 Council adopt the 2022/2023 MPAC Oversight Report on the Annual Report.
- 8.2 Council adopt the 2022/2023 Annual Report.
- 8.3 All the recommendations of AG must be implemented.
- 8.4 The Accounting Officer must ensure preparation of regular, accurate and complete financial statements that are supported and evidenced by accurate and reliable underlying financial records.
- 8.5 The Accounting Officer must ensure adequate review of the financial statements by all relevant stakeholders, before submission for auditing to avoid material misstatements.
- 8.6 The Accounting Officer must implement adequate internal controls to ensure that the AFS are prepared in accordance with GRAP 104 and 108.
- 8.7 The Accounting Officer must ensure that the Revenue Enhancement Strategy is continuously implemented without fail.
- 8.8 The Accounting Officer must ensure that waste collection vehicles are well maintained for the community to see value for money for the services they are paying for.

- 8.9 The Accounting Officer must ensure adequate preparation of the Service Delivery and Budget Implementation Plan with actual achievement on the indicators that can adequately and meaningfully be measured against the targets.
- 8.10 The Accounting Officer must ensure that the audit action plan is implemented to avoid recurrence of findings.
- 8.11 The Accounting Officer must ensure PMS Unit confirm that reported performance is supported by valid evidence which is linked to the SDBIP and meets SMART principles before reporting on the annual performance.
- 8.12 The Mayor must ensure that the Audit Steering Committee is resuscitated to monitor the implementation of the audit remedial plan to address the findings.
- 8.13 The Mayor must implement and apply the Consequence Management Policy on the Accounting Officer for failing to prevent the irregular expenditure in the following transactions:
- 8.13.1 R1 250 357 as a result of fuel transactions without supporting documents.
- 8.13.2 R6 334 213 variation order not approved by council.
- 8.13.3 R976 106 Deviations not approved.
- 8.14 The Accounting Officer must ensure that the contractor for the Mogoto 3km of internal street upgrade of gravel to tar:
- close the borrow pit within thirty (30) days.
  - fix the destroyed fences within thirty (30) days.
  - water coming from the road do not flow to the direction of houses next to the road within thirty (30) days.



- construction of v-drains on both sides of the road are done within thirty (30) days.
- install storm water control, signage, kerbs and edge beams within thirty (30) days.

8.15 The Accounting Officer must ensure that the contractor for 2.8km of Internal Street from Gravel to Tar at Dithabaneng:

- reconstruct drifts for proper control of water within thirty (30) days.
- complete the construction of drainage within thirty (30) days.
- Adhere to PSC Policy.
- Fix water pipes cut during construction within thirty days (30).
- Seal the perch works to avoid possibility of pot-holes within thirty (30) days.

8.16 The Accounting Officer must ensure that the contractor of 1,9 km Internal street upgrade from gravel road to surfaced road and stormwater clear the rubbles on the road side within thirty (30) days.

8.17 The Accounting Officer must ensure that the contractor of 1km of access road upgrade from gravel road to surfaced road at Maijane/Makaung,Makaepea:

- Pay the SMME's and CLO within thirty (30) days.
- Do general site clearing within thirty (30) days.
- Fix the V-drains within thirty (30) days.

8.18 The Accounting Officer must ensure that the contractor of the Construction of Lekurung Recreational Facility:

- Fix the pump machine within thirty (30) days.
- Fix the electrical fault on the project within thirty days.
- Replace the damaged lawn at penalty spot, outdoor gym and other portions of the soccer pitch within thirty (30) days.
- Pay the PSC the sitting allowance within thirty (30) days.

8.19 The Accounting Officer must ensure that the contractor of Resealing of Internal Street Zone A (Sechocho to Catholic Church)

- Do re-kerbing of the road within thirty (30) days.
- Construct speed-humps within thirty (30) days.
- Install storm water pipe as per specification

8.20 The Accounting Officer must provide MPAC with all payment certificates for the following projects:

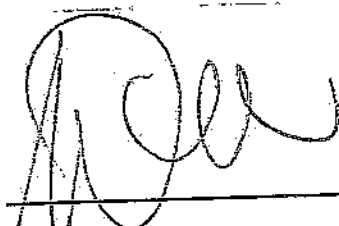
- 3km of internal street upgrade from gravel to tar and stormwater control at Mogoto-Moshongo.
- 2.8km of internal street from gravel road to surfaced road at Dithabaneng.
- 1km internal street upgrade from gravel road to surfaced road at Klipheuwel.
- 1,9km of internal street upgrade from road to surfaced road and stormwater at Ga-Mathabatha.
- 1km access road upgrade from gravel road to surface road at Maijane / Makaung, Makaepa.
- Construction of Recreational Facility at Lekurung Village
- Resealing of Internal Street Zone A (Sechocho to Catholic Church) within 14 days council has resolved.

8.21 The Accounting Officer must provide MPAC with variation orders for Lekurung Recreational Facility, Mogoto-Mshongo 3km of Internal Street Upgrade from Gravel to Tar and Stormwater and 2,8km of internal street from gravel road to surfaced road at Dithabaneng within 14 days council has resolved.

8.22 The Accounting Officer must ensure that the Steering Committees are appointed for all the projects and further ensure that they are active until the project is completed.

8.23 That all the projects for 2022/2023 be investigated by an independent Forensic investigator for any irregularities.

8.24 The Accounting Officer must fill in the key vacancies of top management positions and operational positions to enable proper internal controls for meeting the set goals of the municipality.



**CLLR. MOLLO MI**

**MPAC CHAIRPERSON**

27.03.2024

**DATE**



# **LEPELLE-NKUMPI LOCAL MUNICIPALITY**

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## **QUESTIONS AND CONCERNS RAISED BY THE COMMUNITY MEMBERS DURING PUBLIC HEARING ON THE 13 MARCH 2024**

### **WARD 14**

1. What does the municipal do about the floods that are experienced by Mathibela and Rakgoatha during rainy days?
2. Reports presented by Ward Committees are not considered because there is no progress in addressing the problems.

### **WARD 03**

1. Roads are not in good conditions and during rainy days the situation become worse.

### **WARD 08**

1. Storm water is a big concern in Mathibela and it is catered for in the IDP every year without implementation.

### **WARD 07**

1. Skip bins are not enough to cater the ward, and collectors do not come in time and this leave the community with no choice but to burn them in open areas that lead to illegal dumping.

The community proposed that the community need workshop on waste management and recycling and provision of skip bins and collectors.

#### **WARD 04**

1. Mogoto new stand do not have electricity but allocation is made in the IDP.

#### **WARD 24**

1. There is infrastructure for water supply but the water is not supplied.
2. Electricity is also a challenge.

#### **WARD 12**

Roads in Skimming are in bad condition to such extend of affecting school children and shortage of water.

#### **WARD 17**

1. What are the plans for youth in terms of employment because positions are advertised but no interviews are conducted.

#### **CONCERNS FROM TRADITIONAL AUTHORITIES**

1. Kekana Traditional Authority is concerned about the storm water projects in Mathibela, Sehlabeng, Rakgoathe and Makushwaneng.
  - They indicated that the municipality does not monitor the projects.
  - Positions are advertised but no interviews are conducted.

#### **2 Ditlou Machidi Traditional Authority**

They are very much concerned about the neglected ward 13 Sepanapudi by the municipality. There is no service delivery that was ever delivered to Sepanapudi since the inception of this municipality.

#### **GENERAL CONCERNS**

1. Annual Report are distributed late at the wards.
2. What is the solution to encroachment in the CBD.

3. Appeal for stability and peace among politicians.

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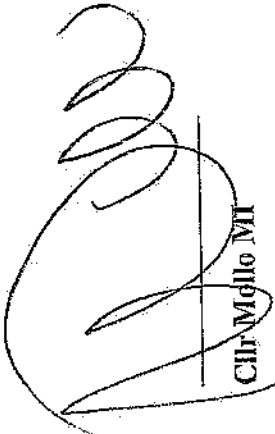


## MINUTES OF MPAC PUBLIC PARTICIPATION ON 2022/23 ANNUAL REPORT HELD ON 13 MARCH 2024 AT CIVIC HALL

Item no.	Description of Items	Discussions	Resolutions
1.	Opening	Meeting was officially opened by MPAC Chairperson Cllr Mollo MI at 10h15.	
2.	Rollcall & Apologies	<ul style="list-style-type: none"> <li>Mayor Cllr Molala MM attending to other work related matters and delegated Cllr Makgahlele MB to present the 2022/23 Annual report to the meeting.</li> <li>Speaker Cllr Nkoabela NJ attending to other work related matters and delegated Cllr Ramoloko PS to outline purpose of the meeting.</li> </ul>	
3.	Welcome remarks	Cllr Hlogone Helga welcomed all present to the meeting	

4	Purpose of the meeting	Cllr Ramoloko Phele outlined the purpose of the meeting and further indicated that community members should ask questions in relation to the 2022/23 Annual report and responses will be heard during the public hearing session.	
5	Presentation by the Mayor	Delegated Cllr Makgahlele MB presented the 2022/23 Annual report to the meeting.	
6	Questions and Comments	<p>Ward 03</p> <ul style="list-style-type: none"> <li>No access road at Gedroogte and GaMolapo</li> </ul> <p>Ward 08</p> <ul style="list-style-type: none"> <li>No stormwater drainage at Mathibela.</li> </ul> <p>Ward 07</p> <ul style="list-style-type: none"> <li>Illegal dumping – no skip bins provided.</li> <li>Collection of waste be done regularly.</li> </ul> <p>Ward 24</p> <ul style="list-style-type: none"> <li>Water and electricity challenges.</li> <li>Borehole not working.</li> </ul> <p>Ward 12</p> <ul style="list-style-type: none"> <li>Mawaneng road to Skimming not in good condition.</li> <li>Water challenges.</li> </ul> <p>Ward 12</p> <ul style="list-style-type: none"> <li>Dilapidated Hall at Moletlane Tribal.</li> </ul>	

4	Announcements		None	
5	Closing		The session was officially closed at 12h10.	



Clir Mello VII

MPAC Chairperson

13.03.2024

Date

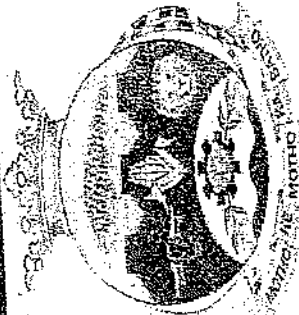


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## PUBLIC PARTICIPATION MEETING




VENUE: CIVIC HALL



DATE: 13 MARCH 2024


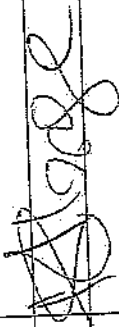
TIME: 10H00

Surname & Names	F/M	Party	Ward	Villages	Contact Numbers	Signature
Phaahla Serutle Samuel	M	ANC	1	Kliphuwel, Byldrift, Mokgopong, Kgwaripe, Malatane	082 845 9164	
Mimako Nkina Shirley	M	ANC	2	Khureng, Seruleng, Mehlaeng	082 219 6393	
Mollo Matsobane Isaiah	M	ANC	3	Ga-Molapo, Gedroogte	082 414 9504	
Lekgoathi Fanisa Portia	F	ANC	4	Magatle, Mapatjakeng, Mankhole Station	072 869 0017	
Muthwa Lesiba Simon	M	ANC	5	Madisha Ditoro, Motserereng, Madisha Leolo,	076 386 4558	
Kekana Mohlakana Paulos	M	ANC	6	Mamogoasha (Ga-Ntanaties) Bolahlakgomo, Volop, Sekgophokgophong	082 266 0494 081 877 3606	
Maphoto Maeshibe Esmy	F	ANC	7	Makweng, Makushaneng	076 072 7274	

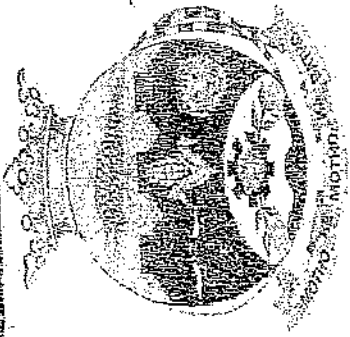


Mngomezulu Liver John	M	ANC	20	Sedimonthole Marulaneng, Lenteng, Morotse, Mamatonya, Mallupang, Makgopong	076 498 5290	
Mphahlele Kholofela Piet	M	ANC	21	Makurung, Dithabaneng (Mmotwaneng, Mallela, Ga-Lesetja, Ditlolwaneng, Thagaetala)	079 816 0606	
Nkoana Raisibe Thwintshana Francinah	F	ANC	22	Mamaolo, Moepeng, Mampiki, MSekuroaneng, Mahlotse, Mapeding, Legwareng, Makgwathane	072 710 5478 072 855 7203	
Makgahlele Mamashele Bethuel	M	ANC	23	Patoga, Seleteng, Phalakwane, Bolopa, Hweleshaneng, Bolatjane	082 293 5754	
Nthlane Lepete Jeffrey	M	ANC	24	Matime, Majiane, Makaung, Madilaneng	076 424 5545	
Phogole Mogome Lipson	M	ANC	25	Lesetsi, Mashite, Nkotokwane, Matinkane, Tswaing, Lehlokwaneng	082 098 6556	
Ramothole Tebogo Raon	M	ANC	26	Staanplaas, Mooiplaas, Mogodi, Malemang, Serobaneng, Sekurung	082 706 2408	
Mahlatji Mareme Aiphicus	M	ANC	27	Ga-Mathabatha, Mashadi, Madikeleng 1, Koeng, Masioneng, Madikeleng 2, Ga-Makgoba, Bodutlulo, Phelindaba, Mahlaokeng, Mabowe	082 387 7496	

Moeti Taugadi Lawrence	M	ANC		28	Park, Maseleseng Ga-Mampa, Mashushu Mahlajane, Matatane, Mphaaneng, Success, Ramonwane	079 753 0172	
Mphofela Sabulone Mabatane	M	ANC		29	Malakabaneng, Dublin, Kappa Ngwaname, Mankele, Motsane, Sekgwarapeng	079 293 5159	
Mazwi Dimakatso Patricia	F	ANC		30	Tooseng, Tjiane, Malemati, Bothunyeng	079 462 1345	
Lebese Japhther Mpho	M	ANC		PR		078 313 1559	
Makgati Mabote Arnold	M	ANC		PR		078381 0928	
Molala Matshipsana Meriam	F	ANC		PR		071 104 2289	
Ramoshaba Ramadimefja Sophy	F	ANC		PR		072 927 6732	
Mathabatha Mmakoma Dortina	F	ANC		PR		082 304 4837	
Ledwaba Frankie Evah	F	ANC		PR		072 064 1857	
Nkoabela Ngoanankwane Joyce	F	ANC		PR		066 483 4969 065 720 8358	
Phele Ramoloko Steve	M	ANC		PR		072 504 8032	
Marema Tebogo Gladys	F	ANC		PR		082 518 0875	

	Matsimela Makonko Daniel	M	ANC	PR		079 136 2402	
	Mokalapa Marome Samuel	M	DOP	PR		076 454 5537	
	Maleka Pheladi Ingrid	F	DOP	PR		076 574 7522	
	Molaba Fortunate	F	DOP	PR		064 542 7260 083 688 1997	
	Ramoroaswi					072 498 6493	
	Shogole Mathokolle William	M	DOP	PR		082 721 9315	
	Mphogo Ramadimetje Johanna	F	DA	PR		071 155 6939	
	Hlongoane Helga Munene	F	DA	PR		082 503 4897	
	Motau Melato Elizabeth	F	EFF	PR		082 478 6220	
	Mokone Seaganyane Moffat	M	EFF	PR		082 925 6248	
	Ntsoane Ngoanamogale Pheladi	F	EFF	PR		084 774 2255	
1.	Matibidi Manyeleti Isaac	M	EFF	PR		079 958 3596	
2.	Mathabatha Ramaabele Elizabeth	F	EFF	PR		076 453 8821	
3.	Thobejane Collen Makgoale	M	EFF	PR		082 959 6659	
4.	Modula Madibela Andrica	F	EFF	PR		071 615 1963	
5.	Matuleka Tebogo Lawrence	M	EFF	PR			

Makhafole Tebogo Hunadi	F	EFF	PR	082 516 4119	
Mphahlele Maputle Jones	M	EFF	PR	076 726 4807	
Kekana Lilian	F	EFF	PR	076 680 2612	
Maja Aubrey Dipono	M	EFF	PR	072 537 2844	
Tlabjane Jan Bernad	M	LEBCO	PR	074 374 1786	
Mphahlele Thapelo Johannes	M	MSM	PR	082 406 1570	



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## PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

DATE: 13 MARCH 2024

VENUE: CIVIC CENTRE HALL

TIME: 10H00

NAME & SURNAME	CAPACITY	CONTACT NUMBERS	SIGNATURE
athabatha Traditional uthority			
afefe Traditional uthority			
ebediela Ndebele raditional Council	2. H.T.C. EBEDI ZABETI KEPANA @Z.N.T.C	079 075 3194 066 439 7330	EC Ndebele Kepana

oane Traditional thority			
hahlele Traditional thority			
hou Machidi Traditional thority	① CHUENE N.A. ② NGWENGA ③ MORITANE ④ CHUENE ⑤ Tsalano	0791041507 0766275078 0785556545 0713721142 0724722767	   





# LEPELLE-NKUMPI LOCAL MUNICIPALITY

OFFICIALS

PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

DATE: 13 MARCH 2024

VENUE: CIVIC CENTRE HALL

TIME: 10H00

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SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
RAMPORAE T.P	COUNCIL SUPPORT	E-mail: Fax: Cell: 076 461 9104 E-mail: Fax:	M					
Maemola M.H	Budget & Treasury	E-mail: Fax: Cell: 079 778 5141 E-mail: Fax:	F					
MOENG M.D	Budget Manager	E-mail: Fax: Cell: 073 961 2635 E-mail: Fax:	F					
Mphahlele M-S	Council Support	E-mail: Fax: Cell: 071 366 4637 E-mail: Fax: Cell:	M					

F. Female - M. Male - Y. Youth (18 - 35 yrs) - D. Disabled - A. Adults (35 - 55 yrs) - OP. Older Persons (55 and above)



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PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

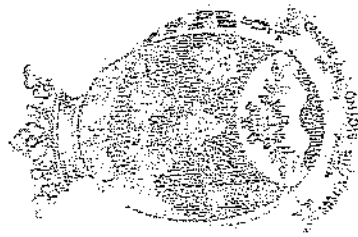
TIME: 10H00

VENUE: CIVIC CENTRE HALL

DATE: 13 MARCH 2024

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
Mothosi M.L.	Ward Committee Ward 03	E-mail: Fax: Cell: 071 185 5375 E-mail: Fax: Cell: 076 043 6341	F		A			
Ntseane D.M. MPHAHULE TEBOSO	Ward Committee Ward 24	E-mail: Fax: Cell: 076 4110 896 E-mail: Fax: Cell: 076 4110 896	F					
B.S. Shaker	Ward Committee Ward 02	E-mail: Fax: Cell: 082 048 3537 E-mail: Fax: Cell: 076 659 0963	M		A			
KSEDETEGO Koo	Ward Committee Ward 02	E-mail: Fax: Cell: 076 659 0963 E-mail: Fax: Cell: 076 659 0963	F		A			

F. Female - M. Male - Y. Youth (18 - 35 yrs) - D. Disabled - A. Adults (35 - 55 yrs) - OP. Older Persons (55 and above)



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PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

TIME: 10H00

VENUE: CIVIC CENTRE HALL

DATE: 13 MARCH 2024

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
M.E. Mosemela	ward 04	E-mail: Fax: Cell: 076 467 3031	M					
D.R. Ribisi	ward 09	E-mail: Fax: Cell: 08253800402	M					
P.M. Mairaine	ward 22	E-mail: Fax: Cell: 06495 44110	F					
Romusetheli MB	Acting EM Technical	E-mail: Fax: Cell: 083679 2017	F					
Ndhlolzi TH	Word Committee	E-mail: Fax: Cell: 076 27 444 108	M					

F. Female - M. Male - Y. Youth (18 - 35 yrs) - D. Disabled - A. Adults (35 - 55 yrs) - OP. Older Persons (55 and above)



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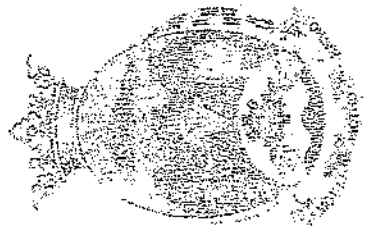
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DATE: 13 MARCH 2024

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
Nathabatha M-S	Ward Committee	E-mail: Fax: Cell: 082 069 5738	F		✓			M-S Nathabatha
Minyaku R.S	Ward Committee	E-mail: Fax: Cell: 079 7245506	M		✓			R.S Minyaku
HEKAMA & P.P.M	Ward member	E-mail: Fax: Cell: 076 9138 488	M		✓			P.P.M
Mtshangase Z.C	Ward Committee	E-mail: Fax: Cell: 0677499608	M					Z.C Mtshangase

F. Female - M. Male - Y. Youth (18 - 35 yrs) - D. Disabled - A. Adults (35 - 55 yrs) - OP. Older Persons (55 and above)



# LEPELLE-NKUMPI LOCAL MUNICIPALITY

Physical Address  
170 BA Civic Centre  
LEBOWAKGOMO, 0737  
Tel : (+27)15 633 4500  
Fax : (+27)15 633 6896  
Postal Address  
Private Bag X07  
CHUENESPOORT  
0745  
www.lepelle-nkumpi.gov.za

## PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

DATE: 13 MARCH 2024

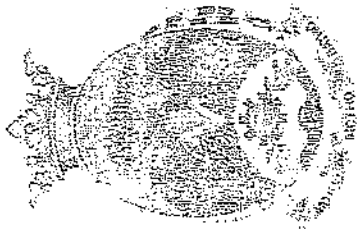
VENUE: CIVIC CENTRE HALL

TIME: 10H00

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
Mabasa J. D.		E-mail: Fax: Cell: 0793381881	M		A			J. D. Mabasa
Maseko T.B.		E-mail: Fax: Cell: 079 258 7143	F		A			T.B. Maseko
Makhele M.E	ward committee	E-mail: Fax: Cell: 0763378614						M.E. Makhele
Kekana M.E	ward committee	E-mail: Fax: Cell: 0664315653					✓	M.E. Kekana
Meiso M.S	C.D.W.	E-mail: Fax: Cell: 0664315653	M					M.S. Meiso

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## PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

DATE: 13 MARCH 2024 VENUE: CIVIC CENTRE HALL TIME: 10H00

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F OF M	Y	A	D	OP	SIGNATURE
KEKALWA M.T	Budget & Treas WARDS COMM WARD 12	E-mail: bneworkkama 9010@gmail.com Fax: Cell: 082-512 5484 E-mail:	M					
Chabalala P.T	WARD C16	E-mail: Fax: Cell: 076 2640091 E-mail:	F					
NAKENE PJ	WARD 15	E-mail: Fax: Cell: 0829444071 E-mail:						
Ledwaga P.P	ward 13	E-mail: Fax: Cell: 082 6879952 E-mail: Fax: Cell:						

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## PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

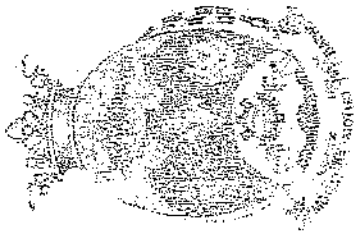
DATE: 13 MARCH 2024

VENUE: CIVIC CENTRE HALL

TIME: 10H00

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F OR M	Y	A	D	OP	SIGNATURE
Lekyan R.T	Ward C member	E-mail: Fax: Cell: 082 076 6264	F		A			
Tatalo R.17	Ward Committee	E-mail: Fax: Cell: 082 2254 2738 E-mail: tatalo008@gmail.com						
Mogodi M.M	w/c 15	E-mail: Fax: Cell: 072 437 9096 E-mail: m.mogodi@nkompi.gov.za	M		A			
Nkusuana M.M	w/c 10	E-mail: Fax: Cell: 0658586241						
Moyo Hare T	w/c 10	E-mail: Fax: Cell: 072 3331524	F		A			

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0745  
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PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

TIME: 10H00

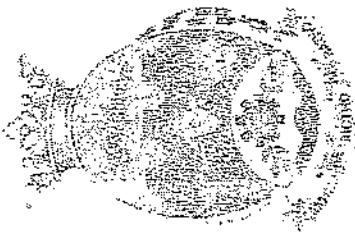
VENUE: CIVIC CENTRE HALL

DATE: 13 MARCH 2024

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
Gobere Martin	Ward Committee	E-mail: 0684 967 4632 Fax: Cell: 082 504 3301 E-mail: Fax: 0795732676 Cell:	M					Gobere
LEBOHOMA B-M	WARD COMMITTEE	E-mail: Fax: 0795732676 Cell:	F					Lebohoma
Mogere MHI	Ward Committee	E-mail: Fax: Cell:						Mogere
Maehete EM	Ward 13	E-mail: Fax: Cell: 016 234 2193 E-mail: Fax: Cell:	F					Maehete
MOHLALA MR	COW	E-mail: Fax: Cell: 082 957 9596 E-mail: mahlala@gmail.com Fax: Cell:	F					Mohlala

F. Female - M. Male - Y. Youth (18 - 35 yrs) - D. Disabled - A. Adults (35 - 55 yrs) - OP. Older Persons (55 and above)





# LEPELLE-NKUMPI LOCAL MUNICIPALITY

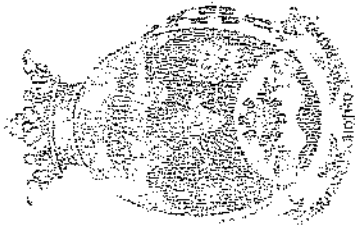
Physical Address  
170 BA Civic Centre  
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PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

DATE: 13 MARCH 2024 VENUE: CIVIC CENTRE HALL TIME: 10H00

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
MAROKHATA MR	CLUB / COMMUNITY	E-mail: Fax: Cell: 060 183 4942						
Meliso RPM	CO-OPERATIVE	E-mail: Fax: Cell: 082 959 9572						
mphelele T.N	WATER COMMITTEE	E-mail: Fax: Cell: 076 191 6068						
LESHILO R.E	WARD COMMITTEE	E-mail: Fax: Cell: 072 618 8155						

F: Female - M: Male - Y: Youth (18 - 35 yrs) - D: Disabled - A: Adults (35 - 55 yrs) - OP: Older Persons (55 and above)



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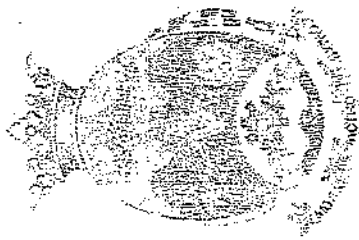
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PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

DATE: 13 MARCH 2024 VENUE: CIVIC CENTRE HALL TIME: 10H00

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
Bogopa R.M.	W/C	E-mail: Fax: Cell: 071 926 9713	✓					R.M. Bogopa
Nagoro L.M.	Ward 1	E-mail: Fax: Cell: 079 1848 502	✓		✓			Nagoro
Stephen Hlongwane	Ward 11	E-mail: Fax: Cell: 079 423 5818		✓		✓		S. Hlongwane
Sophy Mandeng	Ward = 20	E-mail: Fax: Cell: 072 981 8375			✓			L.S. Mandeng
Leshilo R. Motlaka	Ward 26	E-mail: Fax: Cell: 079 124 440			✓			L.R. Motlaka

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## PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

DATE: 13 MARCH 2024 VENUE: CIVIC CENTRE HALL TIME: 10H00

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
Selepe M.S	Ward Committee Ward 18 (CD)	E-mail: Fax: Cell: 078 8280431 E-mail: <a href="mailto:S.Selepe@gnn.co.za">S.Selepe@gnn.co.za</a> Fax: Cell:						
		E-mail: Fax: Cell:						
		E-mail: Fax: Cell:						
		E-mail: Fax: Cell:						
		E-mail: Fax: Cell:						
		E-mail: Fax: Cell:						

F: Female - M. Male - Y. Youth (18 - 35 yrs) - D. Disabled - A. Adults (35 - 55 yrs) - OP. Older Persons (55 and above)



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## PUBLIC PARTICIPATION ON 2022/2023 DRAFT ANNUAL REPORT MEETING

DATE: 13 MARCH 2024      VENUE: CIVIC CENTRE HALL      TIME: 10H00

SURNAME & INITIALS	CAPACITY / INSTITUTION	CONTACTS	F or M	Y	A	D	OP	SIGNATURE
Shorey M-B	verre Comm ward 2112	E-mail:	F					
		Fax:						
		Cell: 076 6318603						
		E-mail:						
		Fax:						
Phogore MC	25	Cell: 082 0986556	M					
		E-mail:						
		Fax:						
		Cell:						
		E-mail:						
		Fax:						
		Cell:						
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		Fax:						
		Cell:						
		E-mail:						

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# PUBLIC NOTICE

## MPAC INVITATION FOR PUBLIC COMMENTS / PARTICIPATION ON 2022 - 2023 ANNUAL REPORT

Notice is hereby given in terms of Section 21 (a) of the Municipal Systems Act no 32 of 2000 for Public Comments / Participation on 2022-2023 Annual Report as well as other financial management and governance issues covering the period 2022 -2023 financial year:

**Date: 13 March 2024**

**Venue: Civic Centre Hall, LebowaKgomo**

**Time: 10:00 am**

Copies of these documents are now available on the municipal website [www.lepelle-nkumpi.gov.za](http://www.lepelle-nkumpi.gov.za) and at the following places:

- Municipal offices and Traditional Authorities offices

Members of the Public and Stakeholders are hereby invited to attend the Public Comments / Participation. For more information contact Ms. Joyce Mphahlele on (015) 633 4529 or 082 372 1430.

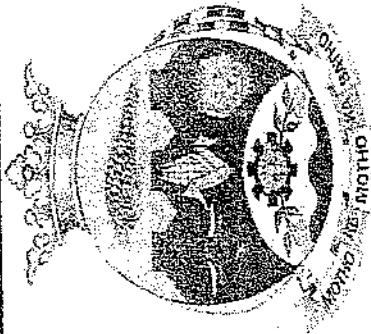
**Ms. DS Diale**

**Acting Municipal Manager**

**ANTI-FRAUD HOTLINE: 0800 20 50 53**

**MUNICIPAL CALL CENTRE NUMBER: 0800 222 011**

*"Motho ke motho ha batho"*



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**Physical Address**  
170 BA Civic Centre  
LEBOWAKGOMO, 0737  
Tel : (+27)15 633 4500  
Fax : (+27)15 633 6896

## MINUTES OF MPAC WORKING SESSION HELD ON 14 MARCH 2024 AT FANANG-DIATLA DROP-IN CENTRE.

Item no.	Description of Items	Discussions	Resolutions
1.	Opening	The Working Session was officially opened by MPAC Chairperson Cllr Mollo MI and welcomed all.	
2.	Rollcall & Apologies	<ul style="list-style-type: none"><li>• Cllr Shogole MW – attending to party political matters.</li><li>• Cllr Lebesse JM – attending to other work related matters.</li></ul>	
3.	Matters for Consideration		
3.1	Scrutinising of the 2022/23 Annual Report	AGSA Mr Maluleke Charles presented the Audit Committee report to the committee for consideration.  The following were highlighted:	Charles.

		<ul style="list-style-type: none"> <li>• Underspending of the conditional grants (MIG and INEP).</li> <li>• Underspending caused by high rate of vacant positions.</li> </ul>	
4	Announcements	The working session to be continued from 15-18/03/2024 at Meropa Casino	
5	Closing	The session was officially closed at 17h10.	



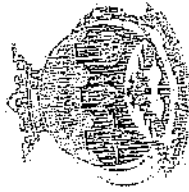
Clr Mello MI

MPAC Chairperson

14.03.2024

Date





# LEPELLE-NKUMPI LOCAL MUNICIPALITY

## MUNICIPAL PUBLIC ACCOUNTS COMMITTEE ATTENDANCE REGISTER

Report

Annual

2022/23

Session: SCOUTING

DATE: 14/03/2024

VENUE: PANANG-DIATLA DROP-IN CENTRE

TYPE OF MEETING: NPAE WORKING SESSION

DATE: 14/03/2024

VENUE: PANANG-DIATLA DROP-IN CENTRE

TYPE OF MEETING: NPAE WORKING SESSION

DATE: 14/03/2024

VENUE: PANANG-DIATLA DROP-IN CENTRE

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DATE: 14/03/2024

VENUE: PANANG-DIATLA DROP-IN CENTRE

TYPE OF MEETING: NPAE WORKING SESSION

DATE: 14/03/2024

VENUE: PANANG-DIATLA DROP-IN CENTRE

TYPE OF MEETING: NPAE WORKING SESSION

DATE: 14/03/2024

No.	Name & Surname	Designation	Contact no.	E-mail address	Declaration of Interest		Signature
					Nature of Interest	Name of entity / Individual	
1.	Mphahlele Mphahlele	OFFICIAL	071 366 4637		-	-	[Signature]
2.	Mphahlele M.J	Official MPAC	0823721130		-	-	[Signature]
3.	Mphahlele M.J	Member MPAC	0823721130		-	-	[Signature]
4.	Mphahlele M.J	Member MPAC	0823721130		-	-	[Signature]
5.	Mphahlele M.J	Member MPAC	076-386-4558		-	-	[Signature]
6.	Isare Mphahlele	Member AGSA	0847742255		-	-	[Signature]
7.	Charles Mphahlele	AGSA	0849932794		-	-	[Signature]

108





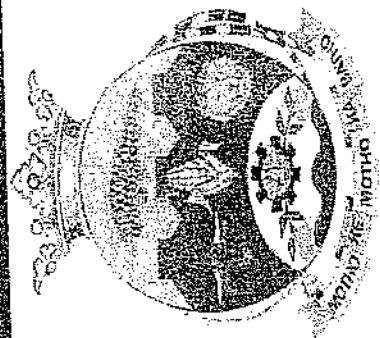
LEPELLE-NKUMPI LOCAL MUNICIPALITY  
MUNICIPAL PUBLIC ACCOUNTS COMMITTEE ATTENDANCE REGISTER

TYPE OF MEETING.....

VENUE.....

DATE 14 March 2024

	Name & Surname	Designation	Contact no.	E-mail address	Declaration of Interest		Signature
					Nature of Interest	Name of entity if Individual	
1.	Moliso Tsoa	Chairperson	0824111939	msmoliso@sun.co.za	—	—	
2.	Helga Hlongwane	Member	0711556939		—	—	
3.							
4.							
5.							
6.							
7.							



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Fax : (+27)15 633 6896

## MINUTES OF MPAC WORKING SESSION HELD ON 15-18 MARCH 2024 AT MEROPA CASINO.

Item no.	Description of Items	Discussions	Resolutions
1.	Opening	The Working Session was officially opened by MPAC Chairperson Cllr Mollo MI and welcomed all.	
2.	Rollcall & Apologies	None	
3.	Matters for Consideration		
3.1	Scrutinising of the 2022/23 Annual Report.	Sefara ME from Coghsta presented the 2022/23 Annual Report to the Committee for scrutinising.	
3.2	Development of the 2022/23 Oversight Report	The committee developed the 2022/23 Annual Oversight report for submission to council on the 28 March 2024.	
4	Announcements	Council meeting to be held on the 28 March 2024	

5	Closing	The session was officially closed at 16h10.
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Clr Mollo MI

MPAC Chairperson

18.03.2024







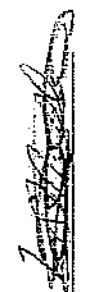
Date

LEPELLE - NKUMPI LOCAL MUNICIPALITY

MPAC ATTENDANCE REGISTER

SEPTEMBER 2022/23  
 TYPE OF THE MEETING: MPAC WORKING SESSION: ANNUAL REPORT & FINANCIAL REPORTS

DATE 15/03/2024 VENUE Meropa C.A. NO.

INITIAL & SURNAME	DESIGNATION	CONTACT NUMBER	EMAIL ADDRESS	Declaration of Interest		SIGNATURE
				Nature of Interest	Name of entity/or Individual	
MPAC ATTENDANCE	OFFICIAL	0713664637		—	—	
M.D. Mthembu	MPAC member	0713664637	—	—	—	
M.M. Mthembu	MPAC member	0715556837		—	—	
M.M. Mthembu	MPAC member	0715556837	—	—	—	
M.M. Mthembu	MPAC member	0715556837	—	—	—	
M.M. Mthembu	MPAC member	0715556837	—	—	—	
M.M. Mthembu	MPAC member	0715556837	—	—	—	



# LEPELLE - NKUMPI LOCAL MUNICIPALITY

## MPAC ATTENDANCE REGISTER

AKKADL



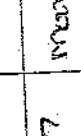
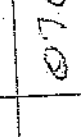


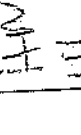

2022/23

MPAC WORKING SESSION: SEQUENTIAL REPORT

TYPE OF THE MEETING:

VENUE: Masepa Casino

DATE: 16/03/2024

INITIAL & SURNAME	DESIGNATION	CONTACT NUMBER	EMAIL ADDRESS	Declaration of Interest		SIGNATURE
				Nature of Interest	Name of entity/or Individual	
MALEDUKE MATHIBIDI	OFFICIAL	0713664637		—	—	
M.I. MATHIBIDI	Member	084774 2055	smobemobes@gmail.com	—	—	
M.A. MATHIBIDI	Member	082357 7496	monemem sis@gmail.com	—	—	
MUTHASA MATHIBIDI	MPAC MEMBER	076386 4558	gabriel.simenon@gmail.com	—	—	
MOLLO MATHIBIDI	CAMPANERASHA	082474 7564	m571ad10ic@gmail.com	—	—	
M.D. MATHIBIDI	MPAC MEMBER	082474 7564	—	—	—	
MATHIBIDI MATHIBIDI	MEMBER	082474 7564	—	—	—	
M.M. MATHIBIDI	MPAC MEMBER	071556939	—	—	—	



# CEPELLE - NYKUMPI LOCAL MUNICIPALITY

## MPAC ATTENDANCE REGISTER

2022/23  
SCRUTINISING  
ANNUAL REPORT

TYPE OF THE MEETING: MPAC WORKING SESSION: ANNUAL REPORT

VENUE Meropa Casino

DATE 17/03/2024

INITIAL & SURNAME	DESIGNATION	CONTACT NUMBER	EMAIL ADDRESS	Declaration of Interest		SIGNATURE
				Nature of Interest	Name of entity/or Individual	
A.M	MPAC			-	-	
Hlongwane	member	0711556939		-	-	
Mad	MPAC			-	-	
Mathibedi	member	0202041237		-	-	
Mathibedi	OFFICIAL	071366637		-	-	
MPAC	MPAC	0823877496	mathelem sis @ gmail . com	-	-	
M. A-	Member			-	-	
Mokulani	Member			-	-	
L.S	MPAC	0763864558		-	-	
MPAC	MPAC	0824149504	mona diko@gmail . com	-	-	
Mono	Official	0823721430		-	-	
MPAC	Official			-	-	



LEFELLE - NKUMPI LOCAL MUNICIPALITY  
 2022  
 SEPTEMBER 2022  
 23  
 MPAC  
 ATTENDANCE REGISTER  
 NPAE Working Session  
 ANNUAL REPORT

## TYPE OF THE MEETING:



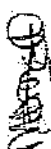






VENUE..... Nelepa Casino

DATE 17/03/2024

[illegible]

DATE 18/03/2021

**VENUE**.....Metropola Casino

INITIAL & SURNAME	DESIGNATION	CONTACT NUMBER	EMAIL ADDRESS	Declaration of Interest		SIGNATURE
				Nature of Interest	Name of entity/or Individual	
M-I MATHIBI	Member	084 774 2255	Shwetha, @gmail.com	-	-	
MALÉLÉ MURAHGUE	OFFICIAL	013664637		-	-	
MBS	MPAC			-	-	
Muthukrishnan	MEMBER	08234857		-	-	
HMM	MPAC			-	-	
Hlongwane	Member	011556989	m.hlongwane@gmail.com	-	-	
M-A Mshwini	MPAC Member	081357796	mshwini515@gmail.com	-	-	
Rampurw Sesethi	Chief Audit Executive	013668159	rampurw@sesethi.co.za	None	Not Applicable	
Moliso Mny	Chairman	081357796	mnyiso@moliso.co.za	-	-	

# Scrutiny 2022/23 Annual Report

VENUE Mesa 7 Apr 22

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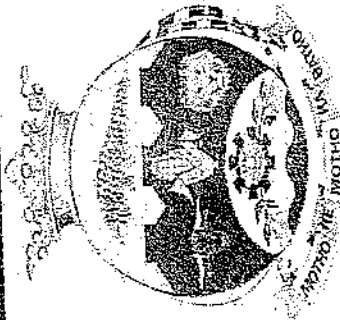
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# LEPELLE-NKUMPI LOCAL MUNICIPALITY

**Physical Address**  
170 BA Civic Centre  
LEBOWAKGOMO; 0737  
Tel : (+27)15 633 4500  
Fax : (+27)15 633 6896

[www.lepelle-nkumpi.gov.za](http://www.lepelle-nkumpi.gov.za)

**Postal Address**  
Private Bag X07  
CHUENESPOORT  
0745



## MINUTES OF MPAC PUBLIC HEARING ON 2022/23 ANNUAL REPORT HELD ON 22 MARCH 2024 AT CIVIC HALL

Item no.	Description of Items	Discussions	Resolutions
1.	Opening	Meeting was officially opened by MPAC Chairperson Cllr Mollo MI at 10h05.	
2.	Rollcall & Apologies	<ul style="list-style-type: none"> <li>Cllr Ledwaba PE – attending to other work related matters</li> </ul>	
3	Welcome remarks	Cllr Hlogone Helga welcomed all present to the meeting	
4	Purpose of the meeting	MPAC Chairperson Cllr Mollo MI outlined the purpose of the meeting and indicated that community members are not allowed to ask questions but just to observe the proceedings.	
5	Questions to Mayor and Executive Committee	Questions were raised and responded to by Mayor and Executive Committee.	



# **LEPELLE-NKUMPI LOCAL MUNICIPALITY**

## **PUBLIC NOTICE**

### **MPAC PUBLIC HEARING ON DRAFT 2022-2023 ANNUAL REPORT**

Notice is hereby given in terms of Section 21 (a) of the Municipal Systems Act no. 32 of 2000 for Public Hearing on the Draft 2022-2023 Annual Report as follows:

**Date: 22 March 2024**

**Venue: Civic Centre Hall, Lebowakgomo**

**Time: 10:00 am**

Copies of these documents are now available on the municipal website [www.lepelle-nkumpi.gov.za](http://www.lepelle-nkumpi.gov.za) and at the following places:

- Municipal offices and Traditional Authorities offices

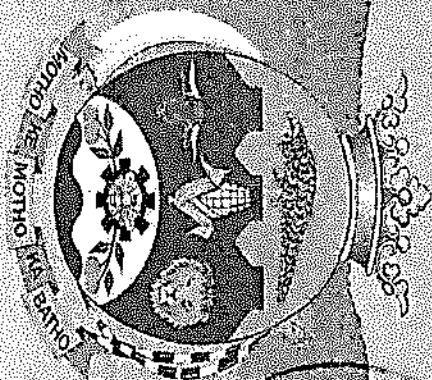
Members of the Public and Stakeholders are hereby invited to attend the Public Hearing. For more information contact Ms. Joyce Mphahlele on (015) 633 4529 or 082 372 1430.

**Ms. DS Diale  
Acting Municipal Manager**

**ANTI-FRAUD HOTLINE: 0800 20 50 53**

**MUNICIPAL CALL CENTRE NUMBER: 0800 222 011**

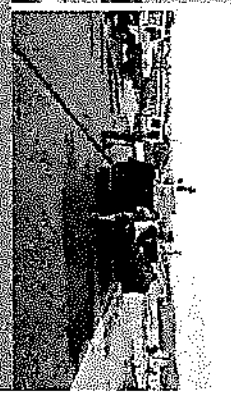
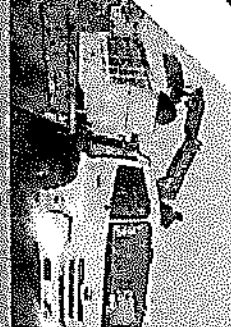
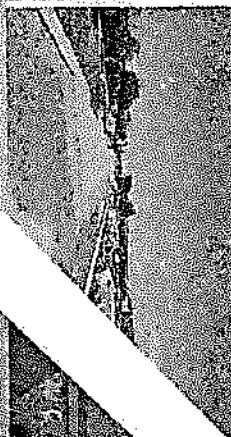
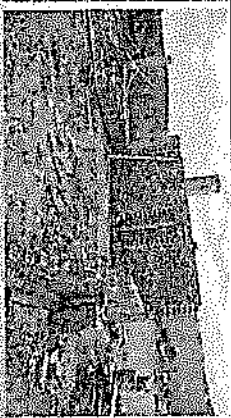
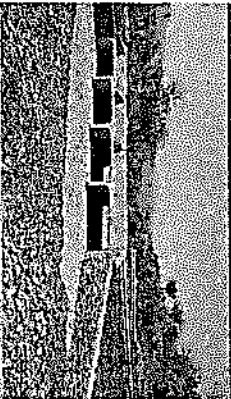
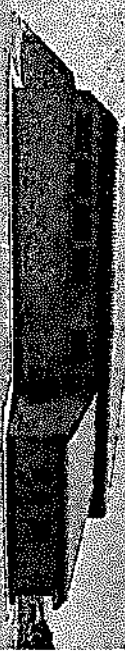
*"Motho ke motho ka batho"*



# **LEPELLE-NKUMPI** **LOCAL MUNICIPALITY**

## **ANNUAL REPORT**

Compiled in terms of Chapter 12, Section 121 and Circular No. 63 of the MFMA No.56 of 2003  
2022-2023 (LIM355)





Contents	
ACRONYMS	5
MUNICIPAL VISION, MISSION AND VALUES	6
Vision	6
“Be financially viable municipality, geared towards the improvement of quality of life of the people, by providing sustainable services”	6
Mission	6
“To effectively and efficiently provide quality basic services and thus make a significant contribution to social and economic development of the community”	6
Values	6
Honesty, Transparency, Ubuntu, Consultation, value for time and money, access to information and access to services	6
CHAPTER 1: MAYOR’S AND MUNICIPAL MANAGER’S FORWARD	7
1.2. Municipal Manager’s Foreword	8
Municipal Overview	10
Population Figures	11
Lepelle-Nkumpi Population by Language	12
Population by Age and Gender, 1996, 2001, 2011 and 2016	14
Level of Education	15
Distribution of the population aged 20 years and older by highest level of education attained and sex- 1996, 2001, 2011 and 2016	15
Local Skills Base	17
Income Distribution	17
Employment Profile	18

Employment status by gender and population aged between 15 and 64 years by -1996, 2001 and 2011 .....	19
People with Disability .....	20
<b>CHAPTER 2: GOVERNANCE</b> .....	21
Component A: Governance Structures (Political Governance Structure) .....	21
<b>P R AND WARD COUNCILLORS</b> .....	25
Key Performance Areas and the Strategic Objectives .....	28
Legislations Governing Performance Management .....	29
The Constitution of the Republic of South Africa (1996) .....	29
The White Paper on Local Government of 1998 .....	29
Municipal System Act NO. 32 of 2000 .....	29
Municipal Planning and Performance Management Regulations of 2001 .....	29
The Municipal Finance Management Act of 32 2003 .....	29
The Municipal Regulations of 2006 .....	29
Component B: Intergovernmental Relations .....	30
Component C: Public Accountability and Participation .....	30
Component D: Corporate Governance .....	34
Chapter 3: Service Delivery Performance (Comparison of the previous and current financial year performance: 2021/2022 and 2022/2023) .....	41
Challenges encountered on service delivery and measures taken to improve Performance on Service Delivery .....	42
SDBIP 2022/2023 Financial Year, Actual Performance, Previous Performance on the Indicators, Reasons for Variance and Mitigation Measures .....	43
Chapter 4: Organizational Development Performance .....	216



Promotions and termination of service.....	221
Chapter 5: Financial Performance.....	221
Monthly Projections of Capital Expenditure for each vote: Year 2022 and 2023.....	223
Chapter 6: Auditor-General Audit Findings (volume I).....	224
Appendix A: Councillors, Committee Allocation and Council Attendance.....	225
P R AND Ward Councillors:.....	225
Appendix J: Senior Managers' disclosures of financial interest.....	273
Appendix K: Revenue by Source, Operating Expenditure and Capital Expenditure.....	273
Monthly Projections of Revenue to be collected by Source: Year: 2022 AND 2023.....	273
Monthly Projections of Operating Expenditure for each vote: Year 2022 and 2023.....	276
Monthly Projections of Capital Expenditure for each vote: Year 2022 and 2023.....	278
The Powers and Functions of the Municipality are as follow.....	281
The following district municipal powers and functions were transferred to Lepelle-Nkumpi Municipality.....	283
Appendix U: 2022 and 2023 Audit Action Plan.....	283

## **MUNICIPAL VISION, MISSION AND VALUES**

### **Vision:**

"Be financially viable municipality, geared towards the improvement of quality of life of the people, by providing sustainable services"

### **Mission:**

"To effectively and efficiently provide quality basic services and thus make a significant contribution to social and economic development of the community"

### **Values:**

Honesty, Transparency, Ubuntu, Consultation, value for time and money, access to information and access to services

## CHAPTER 1: MAYOR'S AND MUNICIPAL MANAGER'S FORWARD

### 1.1. Mayor's Foreword

It is with great pleasure and privilege to present to you 2022/2023 Annual Report covering the Period 1 July 2022 to 30 June 2023. The report tracks the Municipality's operational performance in the context of the priorities reflected in its approved 2023/2024 Integrated Development Plan (IDP), budget and Service Delivery and Budget Implementation Plan (SDBIP).

As the council we are more determined to provide proper and quality services to our people. We commit ourselves to strengthen our relationship with Magothi to unlock all outstanding issues of Land and service delivery within our communities. We will continue to engage with our Magothi until amicable solutions are reached for the benefit of the people of Lepelle-Nkumpi Municipality.

As the Municipality, we have adopted a Smart City Vision.

The vision outline how Lepelle-Nkumpi is working towards being a Smart Economy, Smart Environment, Smart Governance, Smart Living, Smart People and Smart mobility. The vision it's a tool that will guide us towards being a Municipality that embraces convenience of modern technology while at the same time pursuing development in a sustainable manner. The need for sufficient skilled and intellectual capacitated residents becomes immediate if we are to realize this vision.

As we continue to strive to be a Smart Municipality, we will continue to stimulate economic growth through urbanization of townships. Through Inter-Government relations and District Development Model, we will strengthen our ability for Waste management control within our Municipality to deal with illegal dumping and maintain a clean and healthy environment. Working with the Department of Cooperative Governance, Human Settlement and Traditional affairs, the Municipality is on final stage of developing Unit H for 304 sites and Unit R for 544 sites at Lebogakgomo in terms of sewer, water reticulation and household connection in order to enhance more revenue collection and for township development.

We will continue to work with other state institution to maintain our open spaces and parks, to provide proper plan in terms of retail and manufacturing in order to provide more jobs for our people. We will formalize our hawkers by providing them with stalls in order to maintain cleanliness of our town. We will employ more general workers and plant operators, and have more teams for roads repair and waste management in order to clear the backlog we have as the Municipality. We are to hold an Investment Conference which will attract more private sector investment to our area in order to grow the economy of our Municipality and create more jobs for our people.

We are planning to establish satellite offices in other clusters of the Municipality for our people to access municipal services and to create more jobs.

It is that time of the year when we look back in the previous financial year and reflect on all activities, programs, the achievements as well as our performance in the previous financial year. We will make an assessments in terms of IDP objectives and SDBIP targets in our efforts to provide proper quality services to our people.


I would like to thank our Councilors, Magothi, the Staff of our Municipality, for the continuous support and services we are giving to our people.

I present to you Annual Report for 2022/2023 Financial year:




Cllr Molala M.M


Mayor



Date

2022/23 ANNUAL REPORT

Initials: Municipal Manager 

Initials: Mayor 

## 1.2. Municipal Manager's Foreword

The 2022/2023 annual report is structured around the six strategic focus areas and their underlying objectives, as contained in the Municipality's five-year strategic plan, the Integrated Development Plan (IDP). The key performance areas (KPIs) which are aligned to Section 152 of the Constitution of the Republic of South Africa, 1996 are as follows:

- Basic Service Delivery
- Spatial Rationale
- Local Economic Development
- Financial Viability
- Municipal Transformation
- Good Governance and Public Participation

The annual report is compiled in accordance with Section 46 (1) of Local Government: Municipal Systems Act, 2000 and Section 121 (1) of Local Government: Municipal Finance Management Act, 2003 as part of measuring performance in relation to implementation of the Service Delivery and Budget Implementation Plan (SDBIP). Accomplishments, attainments, and challenges during the financial year under review are thus outlined in this regard against the backdrop of the country recovering from the negative effects of the Coronavirus (COVID-19) pandemic.

Our communities benefited from job opportunities created through the municipal Expanded Public Works Programme (EPWP) programme, with seven (7) participants in each Ward. Municipal supply chain management processes have also contributed to the development of the local economy through procurement of services, thereby addressing a whole range of socio-economic challenges including unemployment.

A summary of achievement of key performance indicators (KPIs) across the six KPAs in the 2022/2023 financial year compared to the previous one is as follows:

- Basic Service Delivery: 11% achieved.
- Spatial Rationale: 20% achieved.
- Local Economic Development: 33% achieved.
- Financial Viability: 89% achieved.
- Municipal Transformation: 64% achieved.
- Good Governance and Public Participation: 58% achieved.

In terms of challenges encountered in the 2022/2023 financial year, it has been a challenging year for Lepelle-Nkumpi, with contributing factors such as shortage of staff, delays in appointment of service providers and non-responsive bids.

The Auditor-General of South Africa (AGSA) audited our SDBIP performance measurements in line with Section 45 (b) of Municipal Systems Act, 2000 and annual financial statements in line with Section 126 (3) of MFMA. The performance measurements set out for the year under review and thereafter audited, with the AGSA expressing **Unqualified Audit Opinion**, were set in accordance with Section 41 (1) (c) of MSA. The accompanying annual financial statements were prepared in line with Section 122 (1) of MFMA.

2022/23 DRAFT ANNUAL REPORT

Initials: Municipal Manager.....

DS

Initials: Mayor.....

MM

I am thankful to the employees and management for their commitment, passion, and hard work, which augurs well for the road ahead. Further that, I would like to thank the Mayor, Speaker, Councillors, colleagues in executive management, overall staff complement and the community for their support and patience and believing that we shall overcome.

It is imperative that we improve our institutional mechanisms to promote social cohesion and sustainable development for us to be able to discharge our mandate and derive direct monetary benefits.

There is a solid base to propel excellence even further. We are counting on Council to create an environment conducive enough for all parties to efficiently play a meaningful role and depend on our communities to provide the much-needed support and take their rightful place in the review and monitoring of performance management system.



**Ms. Diale D.S**  
**Acting Municipal Manager**

08/04/2024  
Date

## 2022/23 DRAFT ANNUAL REPORT

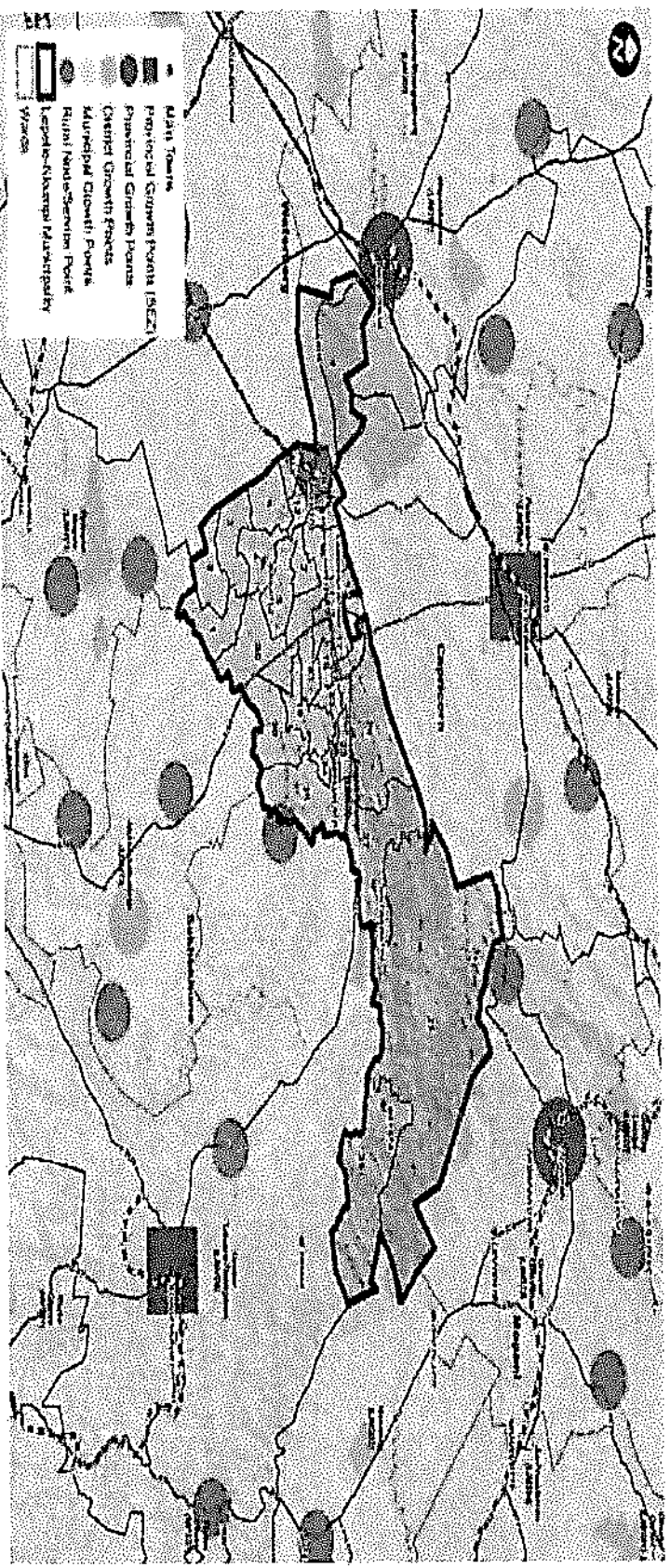
Initials: Municipal Manager DS

Initials: Mayor MM

## Municipal Overview

Lepelle-Nkumpi is one of the four local municipalities within the Capricorn District Municipality in Limpopo Province and is located in the southern part of the Capricorn District. The municipality is pre-dominantly rural with a population of approximately 233925 people. It covers 3,464.00 hectares, which represents 16% of the District's total land area and is divided into 30 wards which comprise a total of 94 settlements. About 95% of its land falls under the jurisdiction of Traditional Authorities.

Map 1: Wards and Main Towns



## Population Figures

According to the Stats SA Community Survey 2016 results, the municipality has an estimated population of 233925 people with a total of 61305 households and an average household size of 3.8. There are 30 wards in the municipality with an average size of 8000 people.

Table 1. Demographics

Municipality	Population				No. of Households				Average Household Size			
	1996	2001	2011	2016	1996	2001	2011	2016	1996	2001	2011	2016
Lepelle-Nkumpi	234926	227 970	230350	233925	44 397	51 245	59 682	61305	5.2	4.4	3.9	3.8

Data Source: Community Survey 2016

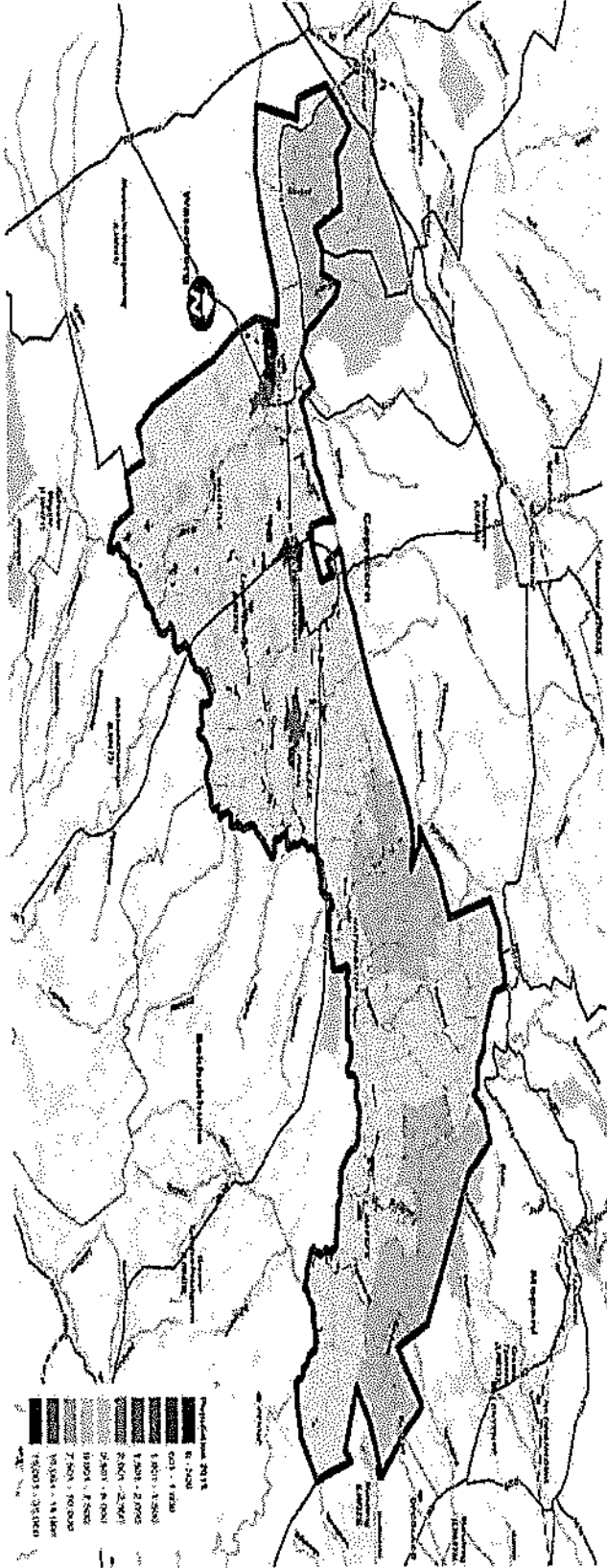
The population of Lepelle-Nkumpi has grown by 0.1, second fastest after Polokwane, during the last period between 2011 and 2016. The municipality is the second largest in the District, harbouring 18% of District population, whereas Polokwane Municipality is the biggest and constitutes about 50% of the District population as depicted by the table below.

Population Growth Rate-1996, 2001, 2011 and 2016

Municipality	Population											
	1996	2001	% Change	2011	% Change	2016	% Change					
Aganang	146 335	146 872	0.1	131 164	-1.1	125072	-0.003					
Blouberg	158 751	171 721	1.6	162 629	-0.5	160604	-0.003					
Lepelle Nkumpi	234926	227 970	-0.6	230 350	0.1	233925	0.003					
Molemole	107 635	109 441	0.3	108 321	-0.1	108645	0.001					
Polokwane	424 835	508 277	3.6	628 999	2.1	702190	0.025					
Capricorn	1 072 484	1 164 281	1.6	1 261 463	0.8	1330436	0.012					

Data Source: Community Survey 2016

Map 2: Settlement Population Size



Lepelle-Nkumpi Population by Language

Language	Number	Percentage
Afrikaans	205	0



Language	Number	Percentage
English	331	0
Isindebele	6335	3
Isixhosa	152	0
Isizulu	93	0
Sepedi	210108	90
Sesotho	1996	1
Setswana	265	0
Sign language	12	0
Siswati	70	0
Tshivenda	526	0
Xitsonga	6165	3
Khoi, nama and san languages	26	0
Other	2043	1
Not applicable	5353	2
Not specified	47	0
Total	233925	100

Data Source: Community Survey 2016

The table here above shows that the predominant language in the area is Sepedi that is spoken by 90% of the total population, followed by IsiNdebele and Xitsonga that are spoken each by 3% of the total population respectively.

### Age Distribution

The dependency ratio, which covers people aged below 15 and above 64, is very high at 44% of total population.

### Dependency Ratio

Ages 0-14				Ages 65+			
1996	2001	2011	2016	1996	2001	2011	2016
101 498	93 712	82 917	85 795	14 780	15 313	17 946	16 483
44%	41%	36%	37%	6%	7%	8%	7%
234 926	227 970	230 350	233 925	23 4926	227 970	230 350	233 925

Data Source: Community Survey 2016

### Population by Age and Gender, 1996, 2001, 2011 and 2016

	1996				2001				2011				2016			
	Male	Female	Total		Male	Female	Total		Male	Female	Total		Male	Female	Total	
Ages 0-14	50312 (49.57%)	51186 (50.43%)	101498		46554 (49.67%)	47158 (50.33%)	93712		41766 (50.38%)	41151 (49.62%)	82917		43059 (50.18)	42736 (49.82)	85795	
Ages 15-34	35115 (44.63%)	43551 (55.37%)	78666		33470 (45.37%)	40294 (54.63%)	73764		36412 (48.14%)	39223 (51.86%)	75635		38818 (45.52)	41175 (54.48)	79993	
Ages 35-64	14824	25158	39982		17185	27996	45181		20908	32944	53852		20151 (39.01)	31504 (60.99)	51655	

	1996			2001			2011			2016		
	Male	Female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total
	(37.07%)	(62.93%)		(38%)	(62%)		(38.82%)	(61.18%)				
Ages 65+	4500	10280	14780	4867	10446	15 313	5758	12188	17 946	4340	12143	16483
	(30.44%)	(69.56%)		(31.8%)	(68.2%)		(32%)	(68%)		(26.33)	(73.67)	
Total	104751	130175	234926	102076	125894	227 970	104845	125505	230 350	106369	127557	233925
%	44.59%	55.41%	100%	44.78%	55.22%	100%	45.52%	54.48%	100%	45%	55%	100%

Data Source: Community Survey 2016

Young people of below 35 years old who constitute 71% of total population dominate the population of Lepelle-Nkumpi.

#### Level of Education

According to Census 2011, there is only 33% with matric and above qualifications, among people 20 years and older. Otherwise, 67% has no matric- having left school at primary or secondary levels. There is an alarmingly high percentage of females without schooling or with minimal education qualifications in the municipality and the District alike, even though there are still more women with matric and post matric qualifications.

#### Distribution of the population aged 20 years and older by highest level of education attained and sex- 1996, 2001, 2011 and 2016

Division of the population aged 20 years and over of highest years of schooling													
Level of education	Municipality	2001			2011			2016					
		Males	Females	Total	Males	Females	Total	Males	Females	Total			
No schooling	Lepelle-Nkumpi	11 031	24 524	35 554	6 246	15 602	21 848	5345	13763	19108			
	Capricorn District	47 113	100 011	147 124	27 542	61 955	89 498	29443	61293	90736			
Some primary	Lepelle-Nkumpi	5 390	6 795	10 670	5 804	7 558	13 361	4744	6302	11046			
	Capricorn District	34 234	40 743	74 977	32 664	41 892	74 556	24166	32588	56754			

Level of education	Municipality	2001			2011			2016		
		Males	Females	Total	Males	Females	Total	Males	Females	Total
Completed primary	Lepelle-Nkumpi	2 310	2 940	5 250	2 021	2 548	4 569	2 093	2 744	4 838
	Capricorn District	14 311	18 127	32 437	12 279	15 947	28 226	10 268	13 003	23 272
Some secondary	Lepelle-Nkumpi	11 538	14 608	26 145	17 815	20 995	38 810	19 756	22 741	42 497
	Capricorn District	69 665	86 109	155 774	107 790	119 208	226 999	111 615	122 786	234 401
Grade 12	Lepelle-Nkumpi	6 214	9 259	15 474	10 717	15 782	26 499	12 685	19 272	31 957
	Capricorn District	42 144	54 352	96 496	76 471	95 172	171 643	97 329	118 459	215 788
Higher	Lepelle-Nkumpi	3 200	4 714	7 914	5 088	7 740	12 829	4 995	6 132	11 127
	Capricorn District	20 590	26 670	47 260	38 017	49 154	87 171	42 153	50 386	92 539
Other	Lepelle-Nkumpi							227	461	688
	Capricorn District							3 753	4 477	8 231
Do not know	Lepelle-Nkumpi							551	415	966
	Capricorn District							4 506	4 873	9 379
Unspecified	Lepelle-Nkumpi							38	-	38
	Capricorn District							250	209	459
Total	Lepelle-Nkumpi	39 683	62 840	102 523	47 692	70 224	117 916	50 435	71 830	122 265
	Capricorn District	228 057	326 012	554 069	294 764	383 328	678 093	323 485	408 075	731 560

Data Source: Community Survey 2016

### Local Skills Base

Literacy rates have increased over the years, providing labour resources that can take up employment opportunities above basic elementary occupations. The increased literacy levels may also, to some extent, have contributed to the increased employment rates in the area. The skills base for municipality is derived from local TVET College, Nursing College, on-the-job training in the mines and those who go out to acquire qualifications outside the municipality, especially within the District and in Gauteng Province.

### Income Distribution

Limpopo Province is one of the poorest provinces in the country, with approximately 14% of households having no form of income, compared to the National level where this figure stands at 15%. Lepelle-Nkumpi Municipality has very high level of poverty, with more than 15% of households without any form of income as shown in the table below.

Table 7: Percentage annual household income distribution for Lepelle-Nkumpi, 2001, 2007 & 2011

Year	No income	R1-R4800	R4801-R9600	R9601-R19600	R19601-R38200	R38201-R76400	R76401-R153800	R153801 +
2001	32%	11%	25%	14%	8%	6%	3%	1%
2007	11%	8%	13%	27%	21%	11%	4%	3%
2011	15%	6%	12%	25%	21%	8%	6%	7%

Data Source: Census 2011

Percentage annual household income distribution, S.A, Limpopo, Capricorn and Lepelle-Nkumpi, 2011

	S.A	Limpopo	Capricorn	Lepelle-Nkumpi
No income	15%	14%	14%	15%
R 1 - R 4800	4%	6%	5%	6%
R 4801 - R 9600	7%	12%	10%	12%

	S.A	Limpopo	Capricorn	Lepelle-Nkumpi
R 9601 - R 19 600	17%	23%	23%	25%
R 19 601 - R 38 200	19%	21%	21%	21%
R 38 201 - R 76 400	13%	10%	10%	8%
R 76 401 - R 153 800	9%	6%	7%	6%
R153 801 and more	15%	8%	10%	7%

Data Source: Census 2011

An analysis on Digital Spatial Boundaries from Census 2011 shows that the high income earners of R153801 and above in the municipality are concentrated mostly in the Township of Lebokwakgomo, which is the only pure urban area within the municipality.

#### Employment Profile

Employment status of National, Province, District and LNM

	South Africa			Limpopo			Capricorn			Lepelle-Nkumpi		
Year	2001	2011	2017	2001	2011	2017	2001	2011	2017	2001	2011	2017
Employed	58	70	72,25	51	61	63,04	50	63	66,62	39	52	54,31
Unemployed	42	30	27,75	49	39	36,96	50	37	33,38	61	48	45,69
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

Data Source: Census 2011 and Quantec 2018

Employment profile, 2011

	EAP 2011	Employed 2011	Unemployed 2011	Total
Total	53 054	52%	48%	100%

Source: Stats SA, Census 2011

### Employment status by gender and population aged between 15 and 64 years by -1996, 2001 and 2011

Data Source:

	1996			2001			2011		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Ages 15-34	5586	9125	14711	9694	14721	24415	7061	8959	16020
Ages 35-64	3615	6443	10058	5538	8337	13875	3583	5938	9521
Total	9201	15568	24769	15232	23058	38290	10644	14897	25541
%	37.1	62.9	100	39.8	60.2	100	41.7	58.3	100

Tables above of unemployment area (48%) even improvement from unemployment that of the District, Republic.

Census 2011

Indicate a high rate in the municipal though is a 13% 2001's 61%. This rate is higher than Province and the

Table 12: Employment Sectors

Sectors	Labour Force		
	2007	2011	
Agriculture; hunting; forestry and fishing	598	2.17%	3%
Mining and quarrying	1003	3.65%	8%
Manufacturing	3488	12.69%	7%
Electricity, gas and water supply	380	1.38%	1%
Construction	2441	8.88%	9%

Wholesale and retail trade	3609	13.13%	18%
Transport, storage and communication	826	3%	2%
Financial, insurance, real estate and business services	1598	5.81%	5%
Community, social and personal services	8066	29.35%	19%
Government And Community	-	-	28%
Other and not adequately defined	1812	6.59%	-
Unspecified	3657	13.3%	-
Total	27478	100%	100%

Data Source: Census 2011

The highest employment sectors in Lepelle-Nkumpi are government, community and retail sectors which together contribute 65% of employment.

#### People with Disability

The table below indicates the number of people with disabilities in the municipal area. The majority of disabilities relates to physical body.

#### Types of Disabilities

	Communication		Hearing		Remembering and concentration		Seeing		Self care		Walking or climbing stairs	
	2011	2016	2011	2016	2011	2016	2011	2016	2011	2016	2011	2016
No difficulty	205200	197950	206436	196260	200492	195520	197963	189406	178830	194244	205296	191984
Some difficulty	3244	3777	4187	5293	6115	5859	11892	11194	4736	6160	4711	7770
A lot of difficulty	1046	731	778	1015	2056	1140	1679	1907	1750	1644	1368	2531
Cannot do at all	2029	236	555	139	2431	143	573	201	8560	596	1628	406



Do not know	1491	57	223	45	758	191	143	44	1577	108	339	61
Cannot yet be determined	11193	-	11158	-	12233	-	11410	-	28018	-	10899	-
Unspecified	5254	86	5121	86	4372	86	4798	86	4987	86	4217	86
Not applicable	1892	31088	1892	31088	1892	31088	1892	31088	1892	31088	1892	31088
Grand Total	230350	233925	230350	233925	230350	233925	230350	233925	230350	233925	230350	233925

## CHAPTER 2: GOVERNANCE

### Component A: Governance Structures (Political Governance Structure)

Municipal Council comprises of the governing and decision making body of the municipality whilst municipal officials and staff focus on implementation. Council determines the direction for the municipality by setting the course and allocating the necessary resources. Council establishes the policies and municipal staff ensures that those policies are implemented.

Decisions made at Council or committee level are often the result of a lot of research, consultation and advice from staff, residents, business people and interested parties. Often there are competing interested and financial constraints that must be considered. Lepelle-Nkumpi Local Municipality is governed by a council led by Mayor. All major policy and administrative decisions are presented, resolved and implemented after approval of council. The political system in the municipality is functioning fairly well.

There is a municipal public accounts committee whose mandate is to interrogate municipal performance and thus assisting the municipality to act in the manner that assist service delivery. The annual report is publicized for scrutiny and comment of the public as well. For the year ended 30 June 2023, the municipality had a total of sixty councillors. Thirty (30) of those are ward councillors and all of them are from the African National Congress.

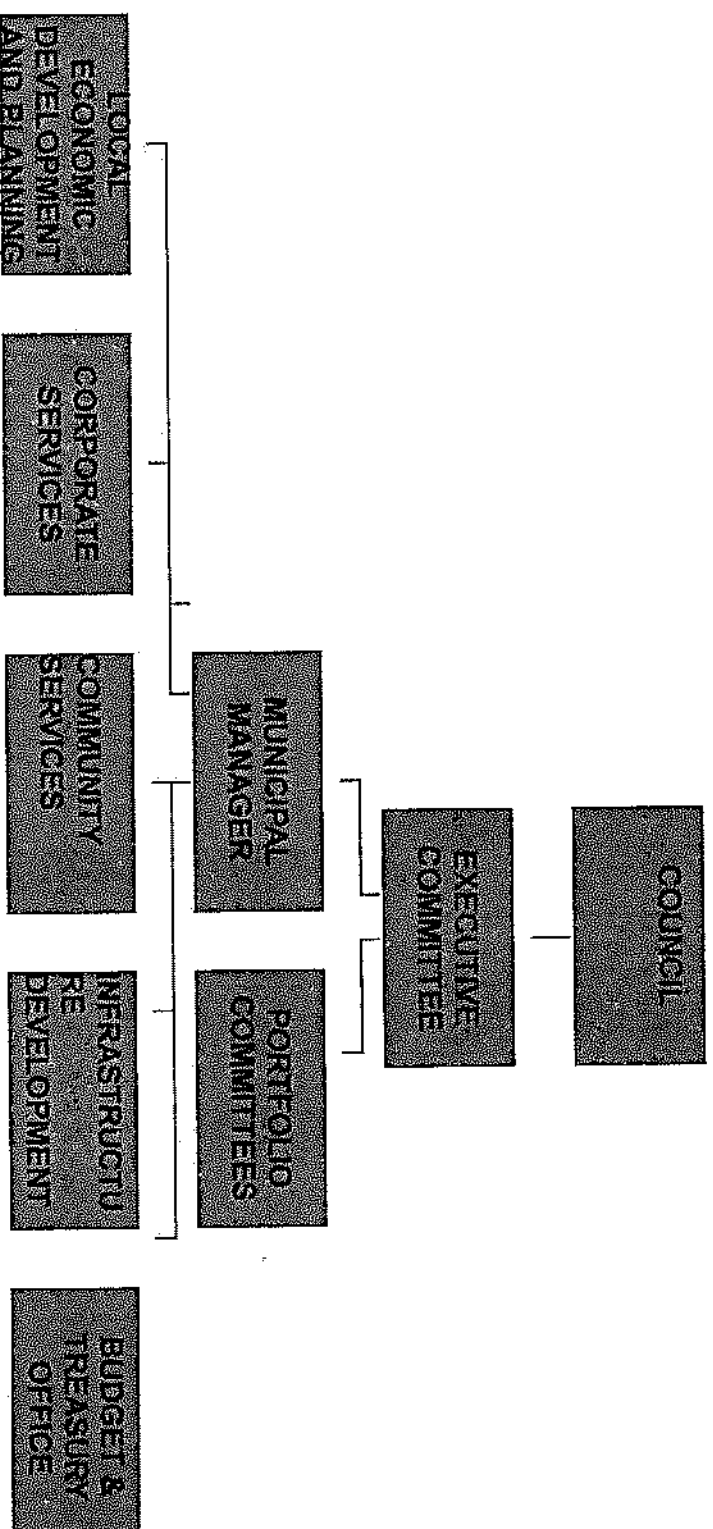
There are 30 wards in the municipality with an average size of 8000 people. For purposes of the Spatial Development Framework the municipal area is divided into the following four Administrative Clusters (based on the Municipal Wards):

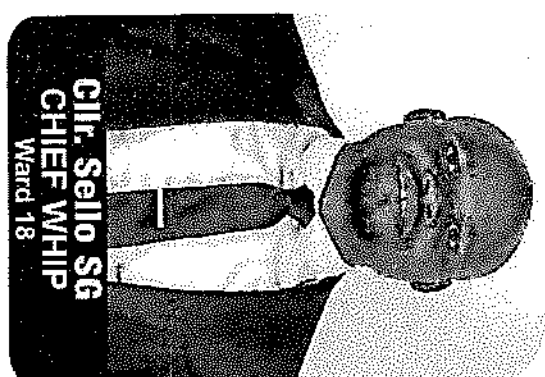
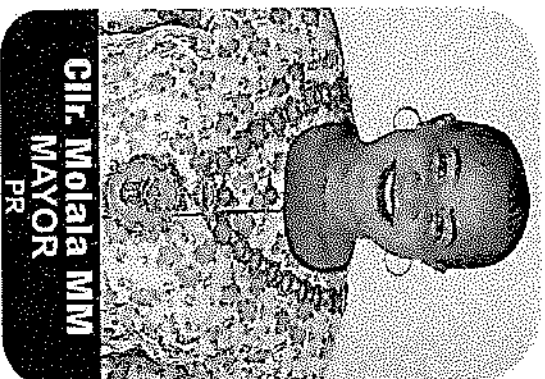
- Zebediela Cluster (Wards 1-14);
- Lebowa kgomo Cluster (Wards 15-18);
- Mphahlele Cluster (Wards 19-26 and 30);
- Mafefe-Mathabatha Cluster (Wards 27 -29)

The Traditional Authorities of Lepelle-Nkumpi Municipality also takes part in Council of the municipality as Ex-Officio in terms of Section 81(2) (a) of the Municipal Structures Act, 1998 and Provincial Government Notice No. 55 of 2001:

- Batau ba Seicane (one ward)
- Kekana (thirteen wards)

- Ndlovu Ledwaba (one ward)
- Mphahlele (nine wards)
- Mathabatha (one ward)
- Mafefe (two wards)
- Chuene (Spanapudi village which is included in ward 13)

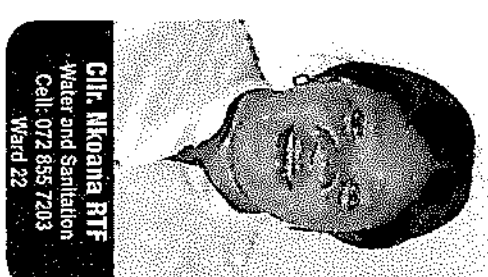
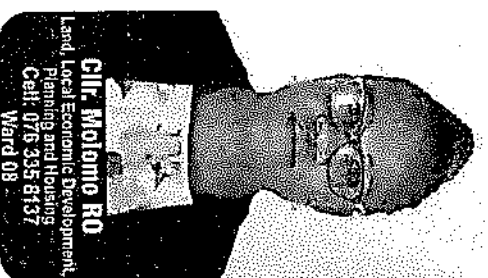
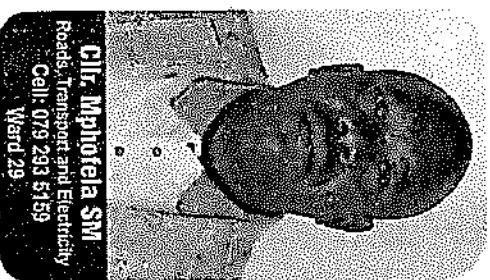




The Municipal Political Management Team comprises of the following councillors:

1. Cllr Molala M.M as the Mayor
2. Cllr Nkoabela N.J as the Speaker
3. Cllr Sello S.G as the Chief Whip

# PORTFOLIO CHAIRPERSONS / EXCO



## P R AND WARD COUNCILLORS

Surname & Initials	Male/Female	PR/Ward Councillor	Surname & Initials	Male/Female	PR/Ward Councillor
Cllr Makgahlele MB	Male	Ward Councillor	Cllr Shogole MW	Male	PR
Cllr Lebeso JM	Male	PR	Cllr Ntsoane NP	Female	PR
Cllr Makgati MA	Male	PR	Cllr Mokone SM	Male	PR
Cllr Ramoshaba RS	Female	PR	Cllr Mathabatha RE	Female	PR
Cllr Mathabatha MD	Female	PR	Cllr Matibidi MI	Male	PR
Cllr Phele RS	Male	PR	Cllr Modula MA	Female	PR
Cllr Marema TG	Female	PR	Cllr Thobejane CM	Male	PR
Cllr Maleka PI	Female	PR	Cllr Makhafoa TH	Female	PR
Cllr Mphogo RJ	Female	PR	Cllr Mphahlele MJ	Male	PR
Cllr Hlorogoane HM	Female	PR	Cllr Kekana KJ	Male	PR
Cllr Tsela FD	Male	PR	Cllr Mphahlele TJ	Male	PR
Cllr Tlajiane JB	Male	PR	Cllr Mogodi MM	Male	Ward Councillor
Cllr Phaahla SS	Male	Ward councillor	Cllr Makhafoa MS	Female	Ward councillor
Cllr Mmako NS	Male	Ward councillor	Cllr Takalo ME	Female	Ward councillor
Cllr Maphoto ME	Female	Ward councillor	Cllr Kgapola LG	Male	Ward councillor
Cllr Mahlobogwane MD	Female	Ward councillor	Cllr Mngomezulu LJ	Male	Ward councillor

Cllr Lekgoathi FP	Female	Ward councillor	Cllr Mphahlele KP	Male	Ward councillor
Cllr Mollo MI	Male	Ward councillor	Cllr Ntshane LJ	Male	Ward councillor
Cllr Muthwa LS	Male	Ward councillor	Cllr Phogole ML	Male	Ward councillor
Cllr Kekana MP	Male	Ward councillor	Cllr Ramothole	Male	Ward councillor
Cllr Ramaremo	Male	Ward councillor	Cllr Mahlatji	Male	Ward councillor
Cllr Kekana MS	Female	Ward councillor	Cllr Moeti TL	Female	Ward councillor
Cllr Maphoso MW	Male	Ward councillor	-	-	-
Cllr Kekana MA	Female	Ward councillor	-	-	-
Cllr Ledwaba MW	Male	Ward councillor	-	-	-

COMPONENT B: GOVERNANCE STRUCTURE: ADMINISTRATIVE GOVERNANCE STRUCTURE

TOP MANAGEMENT



M.A. Montyepo  
Municipal Manager  
Office: 015 633 4508  
mtoqgwamndyepao@epelle-ikumji.gov.za



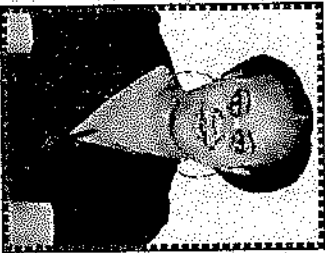
Executive Manager: Community Services  
Office: 015 633 4576



Executive Manager:  
Planning & Local Economic Development  
Office: 015 633 4581



Executive Manager: Technical Services  
Office: 016 633 4554



Khumotlo Mankga  
CFO/Chief Finance Officer  
Office: 015 633 4616  
E-mail: khumotlo.mankga@epelle-ikumji.gov.za



Feziwe Nqolilana - Raphaela  
Executive Manager: Corporate Services  
Office: 015 633 4545  
E-mail: feziwe.nqolilana@epelle-ikumji.gov.za

The municipal manager is the Accounting Officer. The Municipal Manager advises the Council and its committees on administrative matters such as policy issues, financial matters, organizational requirements and personnel matters. The municipal manager has to personally provide reasons to council for the way in which the financial affairs of the departments of council had been conducted and this will be conducted with the assistance of the finance department.

The day to day management of the municipality is done by staff under the direction of the Municipal manager and heads of departments. The municipal manager and heads of departments have broad and general management responsibilities such as making sure staff is kept abreast on council's direction and identifying gaps in service delivery. Together with council they must monitor progress on set goals and priorities.

For 2022/2023 financial year the Executive Manager, Corporate Services resigned during the month of October 2022 and the Chief Financial Officer also resigned during the month of January 2023.

## **Key Performance Areas and the Strategic Objectives**

### **KPA: Basic Service Delivery**

**Strategic Objective:** To upgrade 50km of roads from gravel to various surfacing and construction of related storm water control infrastructure, Electrification of 1585 new households extensions, Construction and maintenance of recreational and community facilities, Provision of sustainable Local Economic Development infrastructure, To improve access to waste management services to 80%, To extend refuse removal to un-serviced areas, To protect biodiversity and cultural heritage, enforce environmental compliance and mitigate the impact of climate change.

### **KPA: Spatial Rationale**

**Strategic Objective:** To improve access to public facilities, to reduce disaster incidents by 50%, Improve municipality's financial planning, expenditure, accounting and reporting capability, Plan and Manage spatial development within the municipality, Plan and Manage spatial development within the municipality.

### **KPA: Local Economic Development**

**Strategic objective:** To improve access to free basic services, to create temporary work opportunities, Reduce unemployment rate.

### **KPA: Financial Viability & Financial Management**

**Strategic Objective:** Improve municipality's financial planning, expenditure, accounting and reporting capability.

### **KPA: Municipal Transformational & Institutional Development**

**Strategic Objective:** To effectively and efficiently recruit and retain competent human capital, to review human resource policies, to review employment equity plan, To develop Career & Succession planning policy, To develop policy on Reasonable Accommodation for PwD, To develop workplace skills plan (WSP), To conduct skills audit, To train Officials and Councilors, To monitor and enforce health and safety compliance, To promote sound Labour Relations, To promote employee wellness, To become an e-Municipality for enhancement of sustainable service delivery, To provide Effective and efficient administration, Ensure compliance with the performance management policy, Regulations, MFMA and MSA.



#### **KPA: Good Governance & Public Participation**

**Strategic Objective:** To provide assurance and consulting services to management and Council on internal controls, risk management and governance. To improve risk management systems and protect the municipality from risks. To strengthen capacity to prevent and combat fraud and corruption. To promote the needs and interests of special focus groups. To provide Strategic Support to the Municipality. To strengthen municipal Communication. To promote good governance. To Develop effective and sustainable stakeholders relations. To promote good governance. To promote good governance, transparency and accountability on the use of municipal resources. Manage and co-ordinate the 5 year IDP & Budget process plans of the municipality. Ensure responsive long term planning to grow the local economy through desired jobs.

#### **Legislations Governing Performance Management**

##### **The Constitution of the Republic of South Africa (1996)**

Section 152 of the Constitution mandates local government, among others to: Provides democratic and accountable government for local communities. Encourage the involvement of communities and community organizations in the matters of local government.

##### **The White Paper on Local Government of 1998**

The White Paper on Local Government (1998) puts forward for the new developmental Local Government system and identifies tools for realising a developmental local government through: Integrated Development planning and budgeting. Performance management and working together with local citizens and partners.

##### **Municipal System Act NO. 32 of 2000**

The Municipal Systems Act no.32 of 2000, Chapter 6 enforces the idea of local government PMS.

##### **Municipal Planning and Performance Management Regulations of 2001**

The Municipal Planning and Performance Regulations (2001) set out in detail requirements for municipal PMS. It entails a framework that describes and represent how the municipal cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organised and managed including the determining of the roles and responsibilities of different role players.

##### **The Municipal Finance Management Act of 32 2003**

The Municipal Finance Management Act states requirements for a municipality to include its annual municipal performance report with its financial statement in constituting its annual report. In essence, the Act requires that a municipality must, among other things: Audit of performance measurement; and Annual performance reports. Section 121 requires every municipality and every municipal entity to prepare and adopt annual report each financial year.

##### **The Municipal Regulations of 2006**

The Local Government Municipal Performance Regulations for municipal managers and managers directly accountable to municipal managers sets out how the performance of Section 57 staff will be uniformly directed, monitored and improved. The regulations address both the employment contract and performance agreement of municipal managers and managers directly accountable to municipal managers. It further provides a methodology for the performance management system as well as criteria for performance bonus payments.

### Component B: Intergovernmental Relations

Our intergovernmental relations was about improving the delivery of outcomes through effective systems, processes and procedures that ensured cooperation of different role players around policy formulation, planning, monitoring and support and delivery. Our municipality is part of the IGR structures in terms of the intergovernmental relations Act 13 of 2005. The district Executive mayor is the decision making within the district and its family of municipalities. The executive mayor's forum participates in the IGR forum that is convened by the Premier of the province to implement resolutions taken at provincial level.

The municipal manager's IGR sits on regular bases to recommend issues to be discussed and implement resolutions of the political IGR. The following are political and non-political intergovernmental structures:

Structure	Participants	Responsibility
Premier's IGR forum	Premier Mayors Heads of departments Municipal Managers	Coordinated by provincial and Local government
Mayor's IGR forum	Executive mayor Mayors Traditional Leaders Municipal Managers	Coordinated by District and Local Government
District Speakers forum	Speakers of district and local municipalities	Coordinated by public participation processes in the municipalities
Municipal Manager's forum	All municipal manager's within the district	District Municipal Manager

### Component C: Public Accountability and Participation

#### Public Participation

During the year, various methods and/or processes were used to increase public awareness on service availability and engage public in decision making and improve accountability to communities. Public documents were posted on the municipality's website and the public invited to make comments and provide inputs thereto. Ward Consultation meetings were held in all wards during the month of February 2022 as per dates here below:

Ward Number	Planned date of meeting	Actual date of meeting	PMT/EXCO Deployee
1.	25 FEBRUARY 2022	25 FEBRUARY 2022	Cllr. Ledwaba
2.	25 FEBRUARY 2022	25 FEBRUARY 2022	Cllr. Matimela
3.	28 FEBRUARY 2022	28 FEBRUARY 2022	Cllr. Molomo

Ward Number	Planned date of meeting	Actual date of meeting	PMT/ EXCO Deployee
4.	25 FEBRUARY 2022	25 FEBRUARY 2022	Cllr. Mazwi and Cllr. Molomo
5.	17 FEBRUARY 2022	17 FEBRUARY 2022	Cllr. Ledwaba
6.	17 FEBRUARY 2022	17 FEBRUARY 2022	Cllr. Ledwaba
7.	19 FEBRUARY 2022	19 FEBRUARY 2022	Cllr. Nkoana
8.	18 FEBRUARY 2022	18 FEBRUARY 2022	Cllr. Matsimela
9.	18 FEBRUARY 2022	18 FEBRUARY 2022	Cllr. Mphofela
10.	19 FEBRUARY 2022	19 FEBRUARY 2022	Cllr. Molomo
11.	19 FEBRUARY 2022	19 FEBRUARY 2022	Cllr. Mazwi
12.	19 FEBRUARY 2022	19 FEBRUARY 2022	Cllr. Marema
13.	20 FEBRUARY 2022	27 FEBRUARY 2022	Cllr. Mogashoa
14.	20 FEBRUARY 2022	20 FEBRUARY 2022	Cllr. Molomo
15.	20 FEBRUARY 2022	20 FEBRUARY 2022	Cllr. Matsimela
16.	20 FEBRUARY 2022	20 FEBRUARY 2022	Cllr. Matsimela
17.	20 FEBRUARY 2022	20 FEBRUARY 2022	Cllr. Matsimela
18.	20 FEBRUARY 2022	28 FEBRUARY 2022	Cllr. Mazwi and Cllr. Matsimela
19.	22 FEBRUARY 2022	22 FEBRUARY 2022	Cllr. Ledwaba
20.	22 FEBRUARY 2022	22 FEBRUARY 2022	Cllr. Mngomezulu
21.	21 FEBRUARY 2022	21 FEBRUARY 2022	Cllr. Nkoana
22.	22 FEBRUARY 2022	22 FEBRUARY 2022	Cllr. Mphofela
23.	22 FEBRUARY 2022	22 FEBRUARY 2022	Cllr. Ledwaba
24.	22 FEBRUARY 2022	22 FEBRUARY 2022	Cllr. Molomo
25.	23 FEBRUARY 2022	23 FEBRUARY 2022	Cllr. Nkoana
26.	23 FEBRUARY 2022	23 FEBRUARY 2022	Cllr. Matsimela
27.	23 FEBRUARY 2022	23 FEBRUARY 2022	Cllr. Mphofela
28.	24 FEBRUARY 2022	24 FEBRUARY 2022	Cllr. Mphofela
29.	24 FEBRUARY 2022	24 FEBRUARY 2022	Cllr. Ledwaba
30.	23 FEBRUARY 2022	23 FEBRUARY 2022	Cllr. Mazwi

## **Stakeholders Consultation**

The following activities were undertaken to consult with stakeholders and members of the public:

- ☐ Stakeholders' Representative Forum meeting was held on 25 March 2022
- ☐ Draft IDP/Budget was advertised for public inputs in newspapers and also placed on municipal website
- ☐ Consultation meeting with traditional leaders was held on 21 April 2022
- ☐ Consultation meeting with school children was conducted on 22 April 2022
- ☐ Consultation meeting with religious leaders was held on 11 May 2022
- ☐ Radio talk shows were held between 17 and 20 May 2022

## **Compilation of IDP Analysis**

Desktop analysis of the IDP Status Quo was compiled. The analysis also took into consideration information from Sector Plans under review or under compilation and was presented to Management planning session on 7-8 December 2021 and Exco Lekgotla held on 18 March 2022.

## **Compilation of IDP Strategies**

Management planning session took place on 7-8 December 2021 and Exco Lekgotla held on 18 March 2022 to look at IDP/PMS Strategies and Indicators. The Strategies and Indicators were further sent to COGHSTA, CDM and OTP for inputs.

## **Projects Identification Phase**

The following meetings were held to identify projects and three years' budget.

- ☐ Management planning session took place on 7-8 December 2021
- ☐ Organizational Strategic Planning session was held on the 11-13 January 2022
- ☐ Exco Lekgotla was held on 18 March 2022
- ☐ Consultation with portfolio committees regarding first draft IDP/Budget took place on 22-24 March 2022

## **Other Process Plan Activities**

The review process for the development of this IDP/Budget was conducted as follows:

- Steering committee meetings took place in July 2021, August 2021, and October 2021 (whose purposes were for compilation of IDP/Budget process plan and special budget adjustment respectively), March 2021 to consider 2021/22 Draft IDP/Budget and May 2021 to recommend for its approval
- Process plan was approved by council on the 30th August 2021
- Ward consultation meetings were conducted by mayor and Exco during the month of February 2022. Focus groups meetings of about 30 people representing ward stakeholders were used to identify community development needs and priorities.

- Council approved first special adjustment budget to recognise, and allocate, Disaster Relief Grant on the 22nd October 2021
- Departmental planning sessions took place during the month of November 2021
- Management planning session took place on 7-8 December 2021
- Exco Lekgotla was held on 18 March 2022
- Organizational Strategic Planning session was held on the 11-13 January 2022
- Consultation with portfolio committees regarding first draft IDP/Budget took place on 22-24 March 2022
- Stakeholders' Representative Forum meeting was held on 25 March 2022
- Draft IDP/Budget was tabled to council on the 29th March 2022
- Draft IDP/Budget was advertised for public inputs in newspapers and also placed on municipal website
- Consultation meeting with traditional leaders was held on 21 April 2022
- Consultation meeting with school children was conducted on 22 April 2022
- Consultation meeting with religious leaders was held on 11 May 2022
- Radio talk shows were held between 17 and 20 May 2022
- Steering committee meeting was held on 23 May 2022 and approval of IDP/Budget and related policies took place on the 30th May 2022

#### General Challenges Experienced during the Review Process

Challenge	Intervention
<p><b>Ward Consultations:</b> Some meetings failed on first attempt and had to be reconvened while other dates had to be postponed/ shifted due to other programmes.</p> <p>Officials and managers who usually participate and assist during IDP consultation meetings could not do this time, due to the meetings being held during the week when they had to perform their daily office duties. There are only two officials in the IDP Office- and the process (logistics, preparations and conducting of 3 to 5 meetings in one day) has proven to be tedious and intensive.</p> <p>During ward consultation meetings, too much time is spent discussing issues that require mandatory ward community meetings. Very little time remains to look into IDP/ development needs and priorities.</p> <p>Conducting Strategic Planning sessions, including Exco Lekgotla, locally were not effective as per usual because of cost containment issues</p> <p>Delays in implementation of approved projects</p>	<p>Improve communication among role players</p> <p>The IDP consultation meetings programme should be planned in such a way that the meetings take place at different times to allow the IDP Office to be there in all meetings. The presence of learners in the department also assisted a lot.</p> <p>Ward councillors should be encouraged to conduct regular/ quarterly meetings with their communities to discuss service delivery issues/ reports/concerns.</p> <p>Forward planning is currently being implemented. However, due to the above problem of loss of funds, some designs are going to remain unimplemented.</p> <p>There is a need to improve enforcement of SLA and contract management</p> <p>Improve communication with communities and intra-governmentally and regular reporting to communities</p>
Community protests and service delivery disruptions	

## **Component D: Corporate Governance**

### **Communication Strategy**

Our municipality has approved reviewed communication strategy. The objectives of the strategy are:

- To create awareness and support the municipality's mission, vision and programmes
- To promote the municipality's projects, achievements and future plans.
- To project the municipality's positive image and build a good reputation and enhance its corporate image.
- To build good working relations with stakeholders and keep them informed on developments within the municipality, change the negative perceptions people have about the municipality.
- Promote access to information by communities.
- Positively influence media agenda.
- Continuously update customers/ ratepayers about our services.
- To enhance public participation programmes.
- Create a uniform identity for the municipality.

The Municipal Information on compliance issues, plans and policies is placed on the municipal website and this is done in partnership with SITA. Our Legal Office was in a process of reviewing all the existing municipal By-laws and this will be done in partnership with department of CoGHSTA. The role of all the established committees is to monitor and play an oversight on all compliance issues and policies of the municipality. During the last financial year the following committees were established headed by appointed chairpersons and reporting to Municipal Council on a quarterly basis:

- Audit Committee.
- Risk Committee.

- Municipal Public Accounts Committee and Ethics Committee.
- Executive Committee and the Portfolio committee.

#### **Risk Management System**

The total process of risk management within the municipality, which includes the related systems of internal control, is the responsibility of the Municipal Manager as the Accounting Officer. The internal audit function will provide independent assurance of the effectiveness of risk management and internal control process. Municipal Council has approved a reviewed risk management strategy in June 2022. A risk Officer is appointed to operationalize the risk management strategy. Council has established a risk committee with an independent and external person appointed as its chairperson.

#### **Anti-Corruption and Fraud Prevention Plan**

Council has also approved a reviewed fraud prevention plan. It covers issues around fraud risk management, proactive defence of assets and fraud response plan. Implementation of the following initiatives will contribute significantly to the reduction of corporate crime:

- Data integration
- Fraud awareness training
- Fraud tip-off reporting hot-line
- Forensic controls
- Crime database

District Fraud and corruption hotline was relaunched to provide tool to anybody who might have to report fraud and corruption activities taking place in the municipality. The hotline is managed by Capricorn district municipality with whom regular campaigns on the subject are conducted on an ongoing basis.

#### **Revenue Management**

The main source of own revenue are traffic and licensing, refuse removal. Municipality collects revenue on water and sewer used to collect revenue on water and sewerage services on behalf of CDN, which is the Water Services Authority, as per signed service level agreement.

## Revenue Collection Rate

2022/23		
Amount Billed	Actual Collected	%
53 275 216.39	19 103 451.78	35.86%

The poor revenue base and none collection makes the municipality 80% dependent on grants. Plans are underway to expand revenue base through collection in identified rural village, starting with property rates, water and refuse removal. The challenge has also been boycott of payment of services by a certain sector of the residents of Lebowa kgomo Township, which is the only area where rates are being collected.

## Budget and Expenditure Patterns

Each year the municipality compiles a three years' budget that is aligned to IDP, Compliant with treasury budget framework and is approved by council and submitted to provincial and national treasury. By 1<sup>st</sup> July 2017, all municipalities were expected to have compiled an mSCOA compliant budget. The municipality appointed business connexion to assist with mSCOA compliant integrated financial and non- financial technological system, including compilation of mSCOA compliant budget.

## Assets Management Policy

This policy is intended to define and provide a framework for the asset management within the guiding principles of sections 62 and 63 of the municipal finance management act, national treasury guidelines, generally recognised accounting practices (GRAP), Accounting standards and to promote good financial management practices. Its aims are:

- To ensure the effective and efficient control, utilization, safeguarding and management of LNM's property, plant and equipment (PPE)
- To set out the standards of physical management, recording and internal controls to ensure PPE are safeguarded against inappropriate loss or utilization



To ensure that fixed assets are not written off and disposed without proper authorization. The municipality keeps an asset register that is largely compliant to GRAP standards. The asset management policy and procedures which encompass the asset disposal have been developed and are reviewed on an annual basis. Asset management and disposal committee have been appointed and a unit established to ensure that there is prompt disposal of redundant assets. The challenges on the assets register are that it needs to be updated with regards to some of the municipality's immovable assets. The policy was reviewed in May 2022.

### **Supply Chain Management**

The Supply Chain Management of Lepelle Nkumpi Local Municipality has been implemented in terms of Chapter 11 of Municipal Finance Management Act No.56 of 2003, SCM Regulations of 2005, and relevant MFMA circulars set out required processes and guidance manuals to help ensure that SCM arrangements provide appropriate goods and services, offer best value for money and minimize the opportunities for fraud and corruption.

The Supply Chain Management Policy was reviewed in May 2022. The purpose of reviewing SCM Policy was to address the inefficiencies noted within the procurement system, also the re-alignment with the legal framework and delegation of systems.

The under mentioned bid committees, were established and are effective:

1. Bid Specification Committee (to formulate the specification, evaluation criteria, budget, sourcing Strategy, Compliance and etc.)
2. Bid Evaluation Committee (to evaluate the received bids and prepare evaluation report as per pre-determined criteria set by Bid Specification committee and make recommendations to Bid Adjudication Committee)
3. Bid Adjudication Committee (to consider the recommendation from Bid Evaluation Committee and make award)

### **Cash Flow Management**

Council reviewed a cash and investment policy in 2022 in terms of MFMA section 13(2). Long term investment is vested with the municipal council in terms of section 48 of the MFMA. Short term investment lies with municipal manager or chief financial officer or any other senior financial officer authorised by the municipal manager. The following are financial viability challenges:

- Low rate of revenue collection
- Lack of powers and functions on water services
- Ageing water supply and billing infrastructure that lead to contested bills
- None responsive bids during procurement of goods and services
- Lack of electronic supplier's database system

- Shortage of funds for service delivery programmes
- High level of poverty and unemployment among consumers

#### By-Laws

By-Laws	Yes/No
Advertising signs and hoarding	Yes
Building regulations	Yes
Land use application	Yes
Cemeteries and crematoria	Yes
Customer care, credit control and debt collection	Yes
Hiring of community halls	Yes
Informal and street trading	Yes
Noise abatement and prevention of Nuisance	Yes
Property rates	Yes
Public amenities	Yes
Solid waste	Yes
Standard child care facilities	Yes
Traffic	Yes
SPLUMA By-Law	Yes

### Information Communication Technology and Municipal Website

An ICT Unit has been established to effectively support and coordinates the municipality's information management systems and technology needs. The municipality has implemented the following ICT systems for the purpose of enhancing its institutional capacity:

E-Mail	Website
Internet and Intranet	Disaster Recovery Plan
Wireless Technology Network	Financial Management System
ICT Kiosk, in the Library for Community use	Disaster Recovery Switching Centre
Customer Care Call Centre	EnviroRac

### Disaster Management

Municipality has developed a Disaster Management Plan in 2013. The District Municipality is the one with powers and functions on Disaster Management. However, according to National Disaster Management Framework, there are eight requirements that must be applied and documented by all spheres of government. These are:

Use disaster risk assessment findings to focus planning efforts

Establish an informed multidisciplinary team with capacity to address the disaster risk and identify a primary entity to facilitate the initiative

Actively involve communities or groups at risk

Address multiple vulnerabilities wherever possible

Plan for changing risk conditions and uncertainty, including the effects of climate viability

Apply the precautionary principle to avoid inadvertently increasing disaster risk

Avoid unintended consequences that undermine risk avoidance behaviour and ownership of disaster risk

Establish clear goals and targets for disaster reduction initiatives, and link monitoring and evaluation criteria to initial disaster risk assessment findings

Capricorn District Municipality has, in accordance with Chapter 5 of Disaster Management Act, established a Disaster Management Centres through the whole of its area, including one in Lepelle-Nkumpi. It provides for guidance in assessment, prevention and reduction of risk of disasters. Through this the district provides support and guidance to Lepelle-Nkumpi in the event of a disaster occurring or threatening to occur. The centre is equipped with the necessary equipment and personnel in order to deal promptly with disasters. The challenge is that the municipal area is vast with settlements of small populations scattered throughout. This makes it difficult to respond to disaster as quickly as desired by the National Disaster Management Framework.

#### **Public Satisfaction**

During the year, various methods and/or processes were used to provide with community feedback on municipal programmes and projects status and this was also done through municipal call centre to increase public awareness on service availability and engage public in decision making and improve accountability to communities.

#### **Spatial Rational**

The municipality received funding from CoGHSTA for servicing of sites in Lebowaikomo Unit R (408) sites and Unit H (304) sites and projects have been completed. The office of the Mayor is on an ongoing engagements with the traditional Authorities over land dispute. The municipality received funding from Department of Rural Development and Land Reform for development of Land Use Management Scheme and the service provider was appointed by the department.

The municipality was able to appoint a service provider for the development of a five years General Valuation Roll for implementation starting from July 2022-June 2027 and this was done in terms of municipal property rates act, 2004 (act no. 6 of 2004) as amended. Registration of sites is done by the appointed conveyancers and is on an ongoing until all vacant sites are sold.

The municipality also requested funding from Development Bank of Southern Africa (DBSA) and Department of Rural Development and Land Reform (DRDLR) for installation of GIS system within the municipality and the another application was done to the department of Rural Development and Public Works for transfer of available portions of land within the municipality.

The Council has approved the Establishment of the Appeals Authority in terms of Section 51 of the Spatial Planning and Land Use Management Act, 16 of 2013.

#### **Local Economic Development**

LED and Tourism strategies were developed to address poverty, unemployment and logical economic development through encouraging local growth and development by reflecting new economic realities and opportunities within the municipality.

The strategies are serving as frameworks and tools used to promote local economic growth in a proactive and dynamic manner, thereby improving socio-economic outcomes in the municipality. The main purpose of the strategies are to assemble all economic information and investigate the coordinated and integration options and opportunities available to broaden the economic base of the municipality and address the creation of employment opportunities, investment growth and an enabling a positive business environment throughout the economy.

There are various programs undertaken by the municipality and its strategic stakeholders such as LEDET, CDM, CoGHSTA, the Department of Agriculture, the Department of Mineral Resources and the mining houses which were aimed at realizing the pooling of resources focused on economic development, SMME support, Community Works Program to enhance tangible growth exhibit.

The unit also facilitated processes for the municipality to participate in the adoption of a District Programs led by the Development Bank of South Africa as part of the District Development Model (DDM).

Challenges faced by the unit include but not limited to the unpredictable and volatile global economic environment and slow national economic growth affecting the local economy adversely in the long run.

Future plans are aimed at entrenching the economic potential of Lepelle-Nkumpi by mobilizing resources to upgrade strategic municipal economic infrastructure to enhance its economic competitiveness and attractiveness. The municipality also aims at supporting SMMEs and the informal sectors to enhance job creation.

### Chapter 3: Service Delivery Performance (Comparison of the previous and current financial year performance: 2021/2022 and 2022/2023)

Key Performance Area	No. of Key Performance Indicators	No. of KPI Achieved	No. of KPI not Achieved	% Achieved	% not Achieved	No. of Key Performance Indicators	No. of KPI Achieved	No. of KPI not Achieved	% Achieved	% not Achieved
Basic Service Delivery	75	13	62	17%	83%	79	09	70	11%	89%
Spatial Rationale	05	2	3	40%	60%	05	01	04	20%	80%
Local Economic Development	02	2	0	100%	0%	12	04	08	33%	67%
Financial Viability	05	3	2	60%	40%	09	08	01	89%	11%
Municipal Transformation	20	15	5	75%	25%	25	16	09	64%	36%
Good Governance	15	10	5	67%	33%	16	09	07	56%	44%
Total	122	45	77	37%	63%	146	47	99	32%	68%

### Challenges encountered on service delivery and measures taken to improve Performance on Service Delivery

Challenges	Measures Taken to Improve Performance
Late appointment of service provider due to lack of sittings by Bid Committees	Schedule of meetings was reviewed and adhered to which improved on the appointment of service providers for completion of projects
Non-responsive Bids	Organize SCM workshop on the completion of tender documents
Delay in the appointment of panel of consultants for development of designs for and supervision of projects	SCM to fast track the appointment of panel of consultants
Poor Performance by the appointed contractor for erection of high mast lights	Notice of intention to terminate was served to the affected contractor
Skip bins not regularly collected due to breakdown of yellow fleet	Fast track repairs and appointment of service provider for repairs and maintenance
Lack of Personnel for maintenance of parks	All funded vacant positions to be filled
The environmental management plan could not be reviewed due to unavailability of funds	To request the department of economic development, environment and tourism to assist the municipality with the review of the plan in the next financial year.
No parks and open spaces maintained due to shortage of personnel and yellow fleet.	All vacant positions to be filled and procurement of yellow fleet for maintenance of parks and open spaces within Lebowakgomo township.
No maintenance of social facilities conducted during the current financial year due to unavailability of funds.	The department to allocate enough budget to ensure maintenance and management of social facilities
Request submitted to MEC: COGHSTA for transfer of portion 23 of the farm Voorspoed	Follow up with the department of CoGHSTA for the transfer of portion 23.
Delays in the appointment of the land surveyor due to tender non responsive	Tender re-advertised.
The shortage of staff within the building unit affected the performance of the unit to fully conduct the inspections.	The vacant position for building inspector to be filled in the next financial year.
Draft institutional calendar was developed and awaiting council approval	The draft institutional calendar is submitted to Council for approval in the month of July 2023
Draft communication strategy was developed and awaiting council approval	The draft communication strategy is submitted to Council for approval in the month of July 2023.
The Business Continuity Plan was not compiled due to budget constrain	The compilation of Business Continuity Plan to be budgeted in the next financial year.
The By-Laws were not reviewed due to none submission of information to legal services by and users	All By-Laws to be reviewed in the next financial year
All vacant positions were advertised but could not be filled due to the ongoing consultations with Labour unions	All vacant position to be filled during the 1st quarter of the next financial year

**SDEIP 2022/2023 Financial Year, Actual Performance, Previous Performance on the Indicators, Reasons for Variance and Mitigation Measures**

File / Verification No.	2021/2022 Performance	Portfolio of Evidence	Mitigation Measures	Reasons for Variance	Annual Expenditure	Achievement of d/N	2022/2023 Annual Target and Progress		Baseline	Revised Budget	Warmbudget	Revised Target	Annual Target	Revised Target	Number	Revised Indicator	Key Performance Indicator	Strategies	Strategic Objective	Output	Outcome	Key Performance Area
							Actual Performance	Annual Target														
Tec 01	0km of internal street upgraded	Practical completion certificate	Management to improve on planning in the next financial year before proceeding with the implementation of projects	1.5km of internal street upgraded from gravel road to tar road during the financial year (June, 2023 for zone B)	R6 283 753.8	Not Achieved	0km of internal street upgraded from gravel road to paving block by June 2023 at Lebowakgomo Zone B	1.5km of internal street upgraded from gravel road to paving block by June 2023 at Lebowakgomo Zone B	0	R00	R8 500 000.00	15	n/a	1.5km of internal street upgraded from gravel road to paving block by June 2023 at Lebowakgomo Zone B	n/a	n/a	Number of kilometers of internal street at planned for upgrading from gravel road to paving block by June 2023	Upgrading of internal street from gravel road to paving block road	To provide access to roads and storm water contr of infrast ructure	Improved access to basic services	Responsible, accessible, reliable, effective and efficient system	Basic service delivery

File / Veri fica tion No.	2021/ 2022 Perfo rman ce	Port folio of Evide nce	Mitig ation Meas ure	Reasons for variance	Ann ual Exp endi ture	Ach ieve d/N ot Ach ieve d	2022/2023 Annual Target and Progress		Bas elin e	Rev ise d bud get	Bud get	War d nu mb er	Rev ise d Tar get	Ann ual Targe t	Revis ed Key Perfo rman ce Indic ator	Key Perfo rman ce Indic ator	Strat egies	Strat egy Obje ctive	Out put	Out come	Key service deliver y
Tec 02	0km of intern al street resear ed	Comp leton certifi cate	Mana geme nt to streng then intern al contr ols on revie w of strate gist docu ments in the next financ ial year (IDP, Budg et, SDBI P and Procu reme nt Plan)	None alignmen t of kilometer s in the Procure ment Plan (2km) and approved IDP, Budget and SDBIP (which is 3km)	R20 4.99 0.22	Not Achi eve d	2km of intern al street resear ed to surf ac ed road	3km of intern al street resear ed to surf ac ed road by Decem ber 2022 at Lebow akgom o Zone A	3km	R00	R4 500 000. 00	18	n/a	3km of intern al street resear ed to surf ac ed road by Decem ber 2022 at Lebo wakg omo Zone A	n/a	Numb er of kilom eters of intern al street resear ed for resear ing to surf ac ed road at Lebo wakg omo Zone A by June 2022	Rese alling of intern al street to surf ac ed road	To provid e access to basic servic es and storm water contr ol infrastr uctur e	Impro ve access to basic servic es	Res pons ive, acco unta ble, effec tive and effici ent local gove rnment syst em	Basic service deliver y