Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To provide access to community, sports, recreational and child care facilities	Provision of maintenance and management services to social facilities	Number of reports on maintenance and management of social facilities	Quarterly reports	04 reports on maintenance and management of social facilities per annum	whole municipality	R00.00	Compile 01 report on maintenance and management of social facilities per quarter	01	Achieved	R00	None	None	Com 11
Local Economic Development	Responsive, accountable, effective and	Implement community work progra	Promote shared economic growth	Coordinate creation of jobs throug	Number of reports compiled on CWP	Reports	4 reports compiled on	whole municipality	R00.00	Submit 01 quarterly job creation	01	Achieved	R00.0	None	None	Pled 01

Initials: Acting MM.....KG...........

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
	efficient Local government system	mme and cooperatives support	and job creation	h Community Works Programme and Expanded Public Works Programme	and EPWP jobs creation		CWP and EPWP job creation per annum			reports to management per quarter						
Local Economic Development	Responsive, accountable, effective and efficient Local govern	Implement community work programme and cooperatives	Promote shared economic growth and job creation	Coordinate business support, tourism development	Number of reports on business support, tourism	Reports	4 reports on business support, tourism devel	whole municipality	R00.00	01 report on business support, tourism develo	01	Achieved	R00.0	None	None	Pled 02

Initials: Acting MM....KG...................

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
	ment system	support		and job creation programmes	development and job creation compiled		opment and job creation compiled per annum			pment and job creation compiled per quarter						
Local Economic Development	Responsive, accountable, effective and efficient Local government system		Promote shared economic growth	Coordinate business support, tourism development and job	Number of reports on business support, tourism and land develo	0	4 reports on business support, tourism and land devel	whole municipality	R1 089 911.00	Compile one report on business support, tourism and land develo	0	Not Achieved	R00.0	None responsive bids	SCM to provide workshop to bidders	Pled 03

Initials: Acting MM......KS..............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
				creation programmes	pment compiled(Transaction Advisor)		opment compiled per annum (Transaction Advisor)			pment per quarter						
Spatial Rationale	Responsive, accountable, effective and efficient Local government system	Actions supportive to human settlement outcomes	To guide, monitor and control spatial planning , land use management	Promote and enforce proper land uses within the munici	Number of reports compiled on prevention of illegal land invasion	0	4 reports on prevention of illegal land invasion comp	whole municipality	R1 000 000.00	Compile one report on illegal land invasion per quarter	01 report completed for July to September 2021	Achieved	R348 801.90	None	None	Pled 04

Initials: Acting MM......kg............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
			and development within the municipality	pal area	within Lebowakgomo		iled per annum									
Spatial Rationale	Responsive, accountable, effective and efficient Local government system	Actions supportive to human settlement outcomes	To guide, monitor and control spatial planning , land use management and development within the	Amendment and formalization of existing settlements.	Number of Kilometers of streets surveyed	Reports	2km of streets surveyed by June 2022	whole municipality	R00.00	n/a	56km of roads surveyed by end of August 2021	Achieved	R00	None	None	Pled 05

Initials: Acting MM......KG...............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
			municipality													
Spatial Rationale	Responsive, accountable, effective and efficient Local government system	Actions supportive to human settlement outcomes	To guide, monitor and control spatial planning, land use management and development within the municipality	Monitor, regulate and control buildings construction	Number of building inspections conducted	Reports	96 building inspections conducted per annum	whole municipality	R00.00	24 building inspection conducted per quarter	23 inspections conducted	Not achieved	R00.0	Shortage of personnel to conduct inspections on a daily basis	The building inspection post advertised and to be filled by end of 2nd quarter.	Pled 06

Initials: Acting MM.......KG...........

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
Spatial Rationale	Responsive, accountable, effective and efficient Local government system	Actions supportive to human settlement outcomes	To guide, monitor and control spatial planning, land use management and development within the municipality	Monitor, regulate and control buildings construction	Number of Building Control Policies developed and approved by Council	Copy of approved policy and Council resolution	01 Building Control Policy developed and approved by Council by June 2022	whole municipality	R00.00	Development of draft policy	01 draft policy developed	Achieved	R00.00	None	None	Pled 07
Spatial Rationale	Responsive, accountable, effective and	Actions supportive to human settle	To guide, monitor and control spatial	Provide real estate property manag	Number of supplementary valuati	Copy of Valuation roll and	01 supplementary valuation	whole municipality	R9 000 000.00	n/a	n/a	3rd quarter target	R00.00	None	None	Pled 08

Initials: Acting MM.......KG...........

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
	efficient Local government system	ment outcomes	planning, land use management and development within the municipality	ement for the Municipality	on roll compiled and approved by Council	Council Resolution	roll compiled and approved by Council per annum									
Spatial Rationale	Responsive, accountable, effective and efficient Local government system	Actions supportive to human settlement outcomes	To guide, monitor and control spatial planning, land use management	Provide real estate property management for the Municipality	Number of newly acquired properties registered in municipality's name	Deeds search report/Title deeds	200 newly acquired properties registered in muni	15,16, 17& 18	R1 043 059.37	n/a	66 properties registered	Not Achieved	R126 295.00	None	None	Pled 09

Initials: Acting MM.....KG.................

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
			and development within the municipality				cipality's name by June 2022									
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide strategic management support to the Municipality	Provide strategic and integrated development planning services to council	Number of IDPs reviewed and approved by Council	Copy of reviewed IDP and Council resolution	1 Compiled IDP approved by Council by 31 May 2022	whole municipality	R533 885.99	n/a	n/a	4th quarter target	R00.0	Not Applicable	Not Applicable	Pled 10

Initials: Acting MM..........KS............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide strategic management support to the Municipality	Provide performance management services to municipality	Number of SDBIP developed and approved by the Mayor within 28 days after approval of IDP and Budget	Signed SDBIP	1 SDBIP approved and signed by the Mayor within 28 days after approval of IDP and Budget	whole municipality	R00.00	Approve and sign 01 SDBIP by the Mayor within 28 days after approval of IDP and Budget	01	Achieved	R00.0	None	None	Pled 11

Initials: Acting MM......KG...........

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide strategic management support to the Municipality	Provide performance management services to municipality	Number of SDBIP reviewed and approved by Council.	Signed revised SDBIP	SDBIP reviewed and approved by Council by end of February 2022.	whole municipality	R00.00	n/a	n/a	3rd quarter target	R00.00	None	None	Pled 12
Municipal institutional development and transfo	Responsive, accountable, effective and efficient local govern	Improve municipal financial and administrative	To provide strategic management support to the Municipality	Provide performance management services to	Number of Annual Performance Report compiled and submitted to Auditor General	Copy of Draft Annual Performance	1 Annual Performance Report compiled	whole municipality	R00.00	n/a	n/a	4th quarter target	R00.00	None	None	Pled 13

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
rmation	ment system	capability		municipality		Report	and submitted to AG by 31 August 2022									
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide strategic management support to the Municipality	Provide performance management services to municipality	Number of Annual Reports prepared and approved by Council.	Copy of Approved Annual Report and Council Resolution	1 Annual Report prepared and approved by council by 31 January	whole municipality	R00.00	n/a	n/a	3rd quarter target	R00.00	None	None	Pled 14

Initials: Acting MM.........kg...............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
							2022 .									
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide strategic management support to the Municipality	Provide performance management services to municipality	Number of Quarterly Performance Reports compiled and submitted to Council	Copy of Draft Quarterly Performance Reports with Council Resolutions	4 Quarterly Performance Reports compiled and submitted to Council	whole municipality	R00. 00	Compile and submit 01 quarterly performance reports to council per quarter	01	Achieved	R00.0	None	None	Pled 15
Municipal institutional development	Responsive, accountable, effective and	Improve municipal financial and	To provide effective and efficient ICT	Implement municipal Integrated	Percentage implementation of integra	Quarterly reports	80% implementation of integ	whole municipality	R00. 00	n/a	n/a	4th quarter report	R00	None	None	Corp 01

Initials: Acting MM……kg…………

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
and transformation	efficient local government system	administrative capability	services within the municipality	Electronic Management System (IEMS) in compliance to mSCOA.	ted electronic management systems completed per annum		rated electronic management systems completed by June 2022									
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government	Improve municipal financial and administrative	To provide legal support to the municipality	To advice on legal matters, drafts and interpret contra	Percentage of Contracts developed and signed off within	Copies of acceptance letters and signed	100 % of all Contracts developed and signed off	whole municipality	R00. 00	100% of all Contracts developed and signed off within	100% contracts signed (valuation roll, Lekurung recreat	Achieved	R00	None	None	Corp 02

Initials: Acting MM......KG..........

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
	system	capability		cts and legislations and ensure legal compliance	14 days of receiving acceptance letters	contracts	within 14 days of receiving acceptance letters			14 days of receiving acceptance letters	ional facility and access road kliphuiwel))					
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide legal support to the municipality	To advice on legal matters, draft and interpret contracts and	Percentage of cases handled within 14 days of receipt of	Litigation register	100 % of cases handled within 14 days of receipt of	whole municipality	R00.00	100% of cases handled within 14 days of receipt of	100% cases handled	Achieved	R00	None	None	Corp 03

Initials: Acting MM......KG..................

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
				legislations and ensure legal compliance	instructions.		instructions.		.	instructions						
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To provide legal support to the municipality	To advice on legal matters, draft and interpret contracts and legislations and	Number of by-laws reviewed and approved by council	Council resolutions and copies of reviewed by-laws	5 by-laws reviewed and approved by council by June 2022	whole municipality	R00.00	n/a	n/a	4th quarter target	R00	None	None	Corp 04

Initials: Acting MM.....KG.............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
				ensure legal compliance												
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour relations	Ensure compliance with the Employment Equity Act	Number of Employment Equity plans reviewed and approved by council.	Copy of approved Employment Equity Plan and Council resolution	01 Employment Equity plan reviewed and approved by council by October 2022.	whole municipality	R00.00	n/a	n/a	Second quarter target	R00	None	None	Corp 05

Initials: Acting MM......kg.........................

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour relations	Ensure compliance with the Employment Equity Act	Percentage of positions filled by employees from Employment Equity target groups	Employment equity report	97% of positions filled by employees from Employment Equity target groups	whole municipality	R00.00	n/a	n/a	Second quarter target	R00	None	None	Corp 06

Initials: Acting MM.......RG.......

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour relations	Ensure alignment of the administrative structure to the municipal operational requirements.	Number of Organisational structures reviewed and approved by council .	Approved organisational structure and Council resolution	01 Organisational structure reviewed and approved by council by June 2022	whole municipality	R00.00	n/a	n/a	4^{th} quarter target	R00	None	None	Corp 07
Municipal institutional development and transfo	Responsive, accountable, effective and efficient local	Improve municipal financial and administrativ	To effectively and efficiently recruit and retain compete	Capacitate the municipality 's	Number of Workplace Skills Development Plans	Work place skills plan and proof of subm	01 Work place Skills Development Plan	whole municipality	R00.00	n/a	n/a	4^{th} quarter target	R00	None	None	Corp 08

Initials: Acting MM......KG............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
rmation	government system	e capability	nt human capital and sound labour relations	human capital	(WSDP) developed and submitted to LGSETA.	ission to LGSETA	developed and submitted to LGSETA by June 2022									
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and	Capacitate the municipality 's human capital	Percentage of budget spent on training of employees and councillors	Budget report	100 % of the budget spent on training of employees and	whole municipality	R00. 00	100% of the budget spent on training of employees and councillors	0%	Not achieved	R00	No officials and councillors trained for 1st	All training needs to be scheduled as per approved	Corp 09

Initials: Acting MM......KG.............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
			sound labour relations				councillors by June 2022							quarter	work skills plan	
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour relations	Effective coordination of health and safety activities	Number of OHS awareness campaigns conducted	Attendance registers	04 OHS awareness campaigns conducted by June 2022	whole municipality	R320 082.62	One OHS awareness campaigns conducted	01	Achieved	R00	None	None	Corp 10

Initials: Acting MM.......KG...........

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour relations	Implementation and coordination of Employee wellness Interventions	Percentage implementation of the employee wellness interventions	Reports	100% implementation of the employee wellness interventions by June 2022	whole municipality	R00.00	100% implementation of the employee wellness interventions per quarter	0%	Not achieved	R00	No case report t and requires referral	None	Corp 11
Municipal institutional development and transfo	Responsive, accountable, effective and efficient local	Improve municipal financial and administrativ	To effectively and efficiently recruit and retain compete	Implementation and coordination of Emplo	Number of employee wellness activities	Attendance registers	04 employee wellness activities cond	whole municipality	R124 160.50	One employee wellness activities condu	0	Not achieved	R00	Tracing team was busy with vaccinatio	The Activities to be done during 4th	Corp12

Initials: Acting MM......KS.........

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
rmation	government system	e capability	nt human capital and sound labour relations	yee wellness Interventions	conducted		ucted by June 2022			cted per quarter				n and could not assist municipality with wellness activities	quarter	
Municipal institutional development and transfo	Responsive, accountable, effective and efficient local govern	Improve municipal financial and administrative	To effectively and efficiently recruit and retain competent	Effective management of employee relations in	Percentage of referred cases attended to within the	Reports	100 % of all referred cases attended	whole municipality	R00.00	100% of all referred cases attended to within	100% cases attended (02 cases)	Achieved	R00	None	None	Corp 13

Initials: Acting MM.....KG...............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
rmation	ment system	capability	human capital and sound labour relations	the workplace	required timeframe.		to within 90 days by June 2022			90 days						
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To effectively and efficiently recruit and retain competent human capital and sound labour relations	Recruitment and retention of competent human capital	Percentage of funded vacant positions filled	Appointment letters	100 % of funded vacant position filled by June 2022	whole municipality	R00.00	100% of funded vacant positions filled per quarter	100% (03 employees appointed)	Achieved	R00	None	None	Corp 14

Initials: Acting MM.......KS..............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To prevent theft, losses and physical harm.	Provide sound security service to all municipal premises and employees	Percentage of cases investigated and reported to SAPS	Case numbers on reported cases and investigation reports	100 % of cases investigated and reported to SAPS within 48 hours.	whole municipality	R00.00	100% of cases investigated and reported to SAPS within 48% hours	100% (01 cases opened with SAPS for investigation)	Not achieved	R00	None	None	Corp 15
Municipal institutional development and	Responsive, accountable, effective and efficient	Improve municipal financial and admini	To prevent theft, losses and	Provide sound security service to all	Number of security reports	Reports	12 security reports compiled	whole municipality	R00.00	03 security reports compil	03 Security reports compiled	Achieved	R00	None	None	Corp16

Initials: Acting MM......kg..................

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
transformation	local government system	strativ e capability	physical harm.	municipal premises and employees	compiled		by June 2022 .			ed per quarter						
Municipal institutional development and transformation	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	To prevent theft, losses and physical harm.	Provide sound security service to all municipal premises and employees	Number of satellite offices fitted with surveillance cameras	Payment certificate	01 Satellite office fitted with surveillance cameras	whole municipality	R00. 00	n/a	n/a	4th quarter target	R00	None	None	Corp 17
Municipal institutional	Responsive, accountable,	Improve municipal	To provide auxiliary support	Provision of transport and	Percentage of required fleet	Report	100 % of required	whole municipality	R4 000.0	25% of required fleet mainte	25% fleet	Achieved	R00	None	None	Corp 18

Initials: Acting MM......KS..................

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
development and transformation	effective and efficient local government system	financial and administrative capability	services to all departments	fleet employees and designated councillors	maintenance attended to		fleet maintenance attended to (service and repairs) by June 2022		00.00	nance attended to (service and repairs) per quarter	maintained					
Municipal institutional development and transfo	Responsive, accountable, effective and efficient local	Improve municipal financial and administrativ	Provide sustainable records management services	Provision and implementation of sound records	Percentage of filed corresponderces received in	Report on correspondences filed	100 % of filed correspondences recei	whole municipality	R00.00	25% of filed correspondences received in the	0%	Not Achieved	R00	Referring of documents not done corre	Awareness campaign and training	Corp 19

Initials: Acting MM.........KG...............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
rmation	government system	e capability		management services	the registry with reference numbers		ved in the registry with reference numbers within 7 days			registry with reference numbers within 7 days				ctly by officials	on filling to be conducted to all municipal officials	
Municipal institutional development and transfo	Responsive, accountable, effective and efficient local govern	Improve municipal financial and administrative	Provide sustainable records management services	Provision and implementation of sound records management	Number of PAIA reports compiled and submitted to Human	Report submitted to HRC	01 PAIA report compiled and submitted to	whole municipality	R00. 00	n/a	n/a	4th quarter target	R00	None	None	Corp 20

Initials: Acting MM.........kg..........

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
rmation	ment system	capability		services	Rights Commission		HRC per annum									
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To encourage good governance and public participation	Coordination of council and committees meetings per institutional calendar	Number of council meetings held	Attendance registers and minutes	07 council meetings held per annum	whole municipality	R00.00	02 council meetings held per quarter	05	Achieved	R00	4 special council and one ordinary council	None	Corp 21
Good governance and public	Responsive, accountable, effective and	Single window of coordination	To encourage good governance and public	Coordination of council and commi	Number of Exco meetings held	Attendance registers and	12 Exco meetings held per	whole municipality	R00.00	03 Exco meetings held	04 Exco meetings held	Achieved	R00	Three ordinary and one	None	Corp 22

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
participation	efficient local government system		participation	ttees meetings per institutional calendar	per annum	minutes	annum			per quarter				special		
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To encourage good governance and public participation	Coordination of council and committees meetings per institutional calendar	Number of Portfolio Committee meetings held per annum	Attendance register and Minutes	36 portfolio committee meetings held per annum	whole municipality	R00.00	09 portfolio committee meetings held per quarter	08 portfolio meetings were held	Not achieved	R00	Social and infrastructure could not convene special portfolio committe	None	Corp 23

Initials: Acting MM.........kg...............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
														e due to unavailability of items.		
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To encourage good governance and public participation	Coordination of ward committee meetings held as per annual calendar	Number of reports compiled on co – ordination of ward committee meetings per annum	Monthly Progress Reports	12 reports compiled on co – ordination of ward committee meeti	whole municipality	R00.00	03 reports compiled on coordination of ward committee meetings	02 reports compiled for August and September	Not achieved	R00	One ward committee meeting for July was not done due to covid	The meeting to be rescheduled to the month of November 2021	Corp 24

Initials: Acting MM.........ES............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
							ngs per annum							19 regulations		
Good governance and public participation	Responsive, accountable, effective and efficient local government system	Single window of coordination	To encourage good governance and public participation	Coordination of ward committee meetings held as per annual calendar	Number of ward committee conferences coordinated	Report and attendance register	01 ward committee conferences coordinated	whole municipality	R00.00	n/a	n/a	4th quarter target	R00	None	None	Corp 25
Good governance and public	Responsive, accountable, effective and	Single window of coordination	To encourage good governance and public	Coordination of ward committee	Number of ward forums	Report and attendance	3 ward forums coordinat	whole municipality	R00.00	n/a	n/a	4th quarter target	R00	None	None	Corp 26

Initials: Acting MM......RS..............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
participation	efficient local government system		participation	meetings held as per annual calendar	coordinated	register	ed June 2022									
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Administrative and financial capability	To improve municipality's financial planning, revenue collection, expenditure and reporting capability	Preparation and monitoring implementation of the annual budget	Number of mSCOA compliant annual budget prepared and approved by council	Approved mSCOA annual budget and council resolution	1 mSCOA compliant annual budget prepared and approved by council by 31	whole municipality	R00.00	n/a	n/a	4^{TH} Quarter target	R00	None	None	B+T 01

Initials: Acting MM.....KG.............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
							May 2022									
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Administrative and financial capability	To improve municipality's financial planning, revenue collection, expenditure and reporting capability	Preparation and monitoring implementation of the annual budget	Number of mSCOA compliant adjustment budget prepared and approved by council	Approved mSCOA adjustment budget and Council resolution	1 mSCOA compliant adjustment budget prepared and approved by council by 28 February 2022	whole municipality	R00.00	n/a	n/a	3rd quarter target	R00	None	None	B+T 02

Initials: Acting MM......KQ................

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Administrative and financial capability	To improve municipality's financial planning, revenue collection, expenditure and reporting capability	Preparation and monitoring implementation of the annual budget	Number of Section 72 reports compiled and submitted to Council and Treasury as per MFMA	Copy of Section 72 Report proof of submission to Council and Treasury	01 Section 72 report compiled and submitted to Council and Treasury as per MFMA per annum	whole municipality	R00.00	n/a	n/a	Third quarter target	R00	None	None	B+T 03

Initials: Acting MM......KG.............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Administrative and financial capability	To improve municipality's financial planning, revenue collection, expenditure and reporting capability	Preparation and monitoring implementation of the annual budget	Number of GRAP compliant Annual Financial Statements (AFS) compiled and submitted to stakeholders as per MFMA	Annual Financial Statements and proof of submission to Treasury and COGHSTA	1 GRAP compliant AFS compiled and submitted to stakeholders as per MFMA per annum	whole municipality	R630 719.00 & 927 781.00	1 GRAP compliant AFS compiled and submitted to stakeholders as per MFMA per annum	01 AFS compiled	Achieved	R451 105.00	None	None	B+T 04
Municipal financial viability and	Responsive, accountable, effective and	Administrative and financial	To improve municipality's financial planning	Ensure proper valuation, safe guardi	Number of GRAP compliant fixed	GRAP compliant Assets	1 GRAP compliant fixed	whole municipality	R1 300 000.00	1 GRAP compliant fixed assets	01 fixed assets register	Achieved	R677 541.00	None	None	B+T 05

Initials: Acting MM......KG..........

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress Quarterly Projection	First Quarter Progress Actual Performance	Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
management	efficient local government system	capability	, revenue collection, expenditure and reporting capability	ng, optimization and disposal of municipal assets in compliance with relevant legislation	assets registers compiled	register	assets registers compiled per annum			registers compiled per annum	compiled					
Municipal financial viability and management	Responsive, accountable, effective and efficient local govern	Administrative and financial capability	To improve municipality's financial planning , revenue collectio	Ensure adherence to SCM Policies	Number of Annual Procurement Plan compiled	Copy of approved Procurement plan	1 Annual Procurement Plan compiled	whole municipality	R00.00	1 Annual Procurement Plan compiled per annum	01 annual procurement plan compiled	Achieved	R00	None	None	B+T 06

Initials: Acting MM........kg..........

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
	ment system		n, expenditure and reporting capability				per annum									
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Administrative and financial capability	To improve municipality's financial planning, revenue collection, expenditure and reporting capability	Ensure adherence to SCM Policies	Percentage of tenders awarded within 90 days of advertisement	Appointment letters	100 % of tenders awarded within 90 days of advertisement per annum	whole municipality	R00.00	25% of tenders awarded within 90 days of advertisement per quarter	Six(06) bids awarded: valuation roll, two(02)security services, ICT equipment, Kliphuiwel access road and Lekuru	Not achieved	R00	Some Bids were returned to specification and re-advertised	Provide workshop to suppliers and bidders on completion of bids.	B+T 07

Initials: Acting MM.......KG.............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
											ng recreational facility					
Municipal financial viability and management	Responsive, accountable, effective and efficient local government system	Administrative and financial capability	To improve municipality's financial planning , revenue collection, expenditure and reporting capability	Adherence to service standards and MFMA	Percentage of creditors paid within 30 days of submission of invoice .	Reports	100 % of creditors paid within 30 days of submission of invoice.	whole municipality	R00. 00	100% of creditors paid within 30 days of submission of invoice	91% creditors paid	Not Achieved	R00	Late submission of invoices by user departments	Have a central (email) for receipt of invoices	B+T 08
Municipal financial viability and	Responsive, accountable, effective and	Administrative and financial	To improve municipality's financial planning	Expand revenue base and improv	Percentage of revenue collected	Reports	30% of revenue collected	whole municipality	R00. 00	7,5% of revenue collected	32% of revenue collected	Achieved	R00	None	None	B+T 09

Initials: Acting MM......KG...............

Key Performance Area	Outcome	Output	strategic Objective	Strategies	Key Performance Indicator	Portfolio of Evidence	Baseline Target	Ward No	Budget	First Quarter Progress		Achieved/Not Achieved	Quarterly Expenditure	Reason for Variance	Mitigation Measure	File Ref No.
										Quarterly Projection	Actual Performance					
management	efficient local government system	capability	, revenue collection, expenditure and reporting capability	e rate of collection	from services billed		from services billed per annum			from services billed per quarter						

Initials: Acting MM......kg..............

REVENUE BY SOURCE, OPERATING EXPENDITURE AND CAPITAL EXPENDITURE

Monthly Projections of Revenue to be collected by Source: Year: 2021 AND 2022

Revenue by Source	Jul		Aug		Sep	
	Projection	Actual	Projection	Actual	Projection	Actual
Consumer Debtors	2,009,557.21	12,160,566	2,344,483.41	49,991	279,409.62	19,494,453
Grants	17,436,115.56	115,542,006	20,342,134.82	2,809,591	23,248,154.08	7,954,850
Interest & Investment Income	885,662.88	205,691	1,033,273.37	377,023	1,180,883.85	351,541
Rent of facilities & equipment	65,536.41	-	76,459.14	31,938	87,381.88	22,578
Interest Earned on Outstanding Debtors	281,227.86	4,421,220	328,099.17	4,481,722	374,970.48	4,429,746
Fines	86,681.80	12,420	101,128.78	8,500	115,575.73	4,050

Initials: Acting MM.......KS...............

Other	13,952,952.58	2,237,291	16,278,444.68	1,929,102	18,603,936.77	2,087,597
Total Revenue by Source	**34,717,734.30**	**134,579,194.00**	**40,504,023.37**	**9,637,876.00**	**43,890,312.41**	**34,344,815.00**

Monthly Projections of Operating Expenditure for each vote: Year 2021 and 2022

Operating Expenditure by Vote	Jul		Aug		Sep	
	Projection	Actual	Projection	Actual	Projection	Actual
Executive and Council	2,825,188.33	2,773,538.01	3,296,053.05	2,745,988.70	3,766,917.77	2,927,853.15
Office of the Municipal Manager	961,110.36	452,248.85	1,21,295.43	475,390.73	1,281,480.49	513,290.18
Corporate Services	4,343,757.78	7,471,349.07	5,067,717.42	3,675,487.62	5,791,677.05	6,638,571.13
Budget & Treasury	5,811,535.58	1,375,623.06	6,780,124.85	4,645,783.81	7,748,714.11	2,109,210.06
Community & Social Services	3,188,174.67	2,955,926.99	3,719,537.12	3,292,907.91	4,250,899.56	5,120,138.22
Planning & LED	1,242,371.08	1,132,946.99	1,449,432.92	816,045.46	1,656,494.77	2,382,804.00
Infrastructure Services	3,710,325.49	1,651,054.05	4,328,713.08	1,648,475.95	4,947,100.66	4,288,685.16

Initials: Acting MM......KG............

Operating Expenditure by Vote	Jul		Aug		Sep	
	Projection	Actual	Projection	Actual	Projection	Actual
TOTAL	**22,082,463.31**	**17,812,687.02**	**24,641,578.44**	**17,300,080.18**	**29,443,284.41**	**23,980,551.90**

Monthly Projections of Capital Expenditure for each vote: Year 2021 and 2022

Expenditure by Vote	Jul		Aug		Sep	
	Projection	Actual	Projection	Actual	Projection	Actual
Corporate Services	657,600.00	-	767,200.00	-	876,800.00	2,574.78
Community & Social Services	3,992,187.17	-	4,657,551.69	-	5,322,916.22	-
Planning and Development	2,000,000.00	711,963.90		952,395.95		97,032.10
Infrastructure Services	7,805,483.83	-	9,006,397.81	1,932,729.77	10,407,311.78	5,802,234.69
TOTAL	**14,455,271.00**	**711,963.90**	**14,431,149.50**	**2,885,125.72**	**16,607,028.00**	**5,901,841.57**

APPROVAL

Acting Municipal Manager	29/10/2021
Ms Mankga K.G	Date