



LEPELLE-NKUMPI LOCAL MUNICIPALITY

2016/17 MID-YEAR PERFORMANCE REPORT

COMPILED IN TERMS OF SECTION 72 OF THE MFMA (2003)

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“Motho ke motho ka batho”

Initial: Municipal Manager:

Initial: Mayor:

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ACRONYMS

AFS	: Annual Financial Statements
CAPEX	: Capital Expenditure
CDM	: Capricorn District Municipality
CDW	: Community Development Workers
CFO	: Chief Financial Officer
EEP	: Employment Equity Plan
EM	: Executive Mayor
EPWP	: Expanded Public Works Programme
FBW	: Free Basic Water
HRM	: Human Resource Management
HRD	: Human Resource Development
ICT	: Information Communication Technology
IDP	: Integrated Development Plan
ISDF	: Integrated Spatial Development Framework
KPA	: Key Performance Area
KPI	: Key Performance Indicator
LED	: Local Economic Development
LM	: Local Municipality
MFMA	: Municipal Financial Management Act
MIG	: Municipal Infrastructure Grant
MM	: Municipal Manager
LGMPMR	: Local Government Municipal Performance Regulation
PMS	: Performance Management Systems
SDBIP	: Service Delivery and Budget Implementation Plan
PTO	: Permission to Occupy
CSD	: Central Supply Database

STRATEGIC OVERVIEW

Vision

“Be financially viable municipality, geared towards the improvement of quality of life of the people by providing sustainable services”.

Mission

“To effectively provide quality services and thus make a significant contribution to social and economic development of the community.

Values

Honesty

Transparency

Ubuntu

Consultation

Value for time and money

Access to information

Access to services

Municipal Powers and Functions

The provision and maintenance of child care facilities;	Administer cemeteries, funeral parlours and crematoria;
Development of local tourism;	Cleansing;
Municipal planning;	Control of public nuisances;
Municipal public transport;	Control of undertaking that sell liquor to the public;
Municipal public works;	Ensure the provision of facilities for the accommodation, care and burial of animals;
Storm water management systems;	Fencing and fences;
Administer trading regulations;	Licensing of dogs;
Provision and maintenance of water and sanitation;	Licensing and control of undertakings that sell food to the public;
Administer billboards and display of advertisement in public areas	Administer and maintenance of local amenities;

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Development and maintenance of local sport facilities;	Development and maintenance of municipal parks and recreation;
Develop and administer markets;	Regulate noise pollution;
Administer Pounds;	Administer street trading;
Development and maintenance of public places;	Provision of municipal health services.
Refuse removal, refuse dumps and solid waste disposal;	

The division of powers and functions between the district municipalities and local municipalities were adjusted by Limpopo MEC for Co-Operative Governance in terms of Sections 16 and 85 of the Municipal Structures Act, 1998 and published in Provincial Gazette No. 878, dated 07 March 2003. The following district municipal powers and functions were transferred to Lepelle-Nkumpi Municipality:

Solid waste disposal sites;	Promotion of local tourism; and
Municipal roads;	Municipal public works relating to any of the above functions or any other functions assigned to the local municipality.
Cemeteries and crematoria;	

Lepelle-Nkumpi is one of the five local municipalities within the Capricorn District Municipality in Limpopo Province and is located in the southern part of Capricorn District. The municipality is pre-dominantly rural with a population of approximately 230 350 people. It covers 3,454.78 km², which represents 16% of the District's total land area and is divided into 29 wards which comprise a total of 93 settlements. About 95% of its land falls under the jurisdiction of Traditional Authorities.

Political and Administration

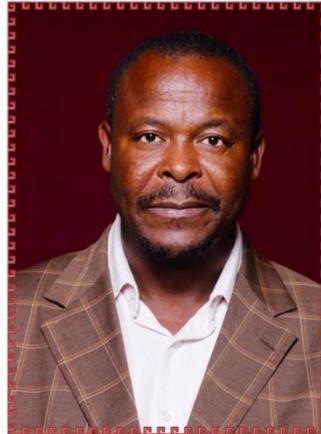
Initial: Municipal Manager:

Initial: Mayor:

PMT MEMBERS



Cllr. Sibanda-Kekana NG
MAYOR



Cllr. Ntsoane PB
SPEAKER



Cllr. Thobejane TA
CHIEF WHIP

PORTFOLIO CHAIRPERSONS / EXCO



Cllr. Mogashoa A
Corporate Services
Cell: 082 660 2794
Ward 22



Cllr. Ramokolo MM
Budget and Treasury
Cell: 071 348 4502
PR



Cllr. Makgati MA
Community Services
Cell: 078 381 0928
Ward 25



Cllr. Mphahlele RL
Land, LED, Planning and Housing
Cell: 071 498 7661
Ward 30



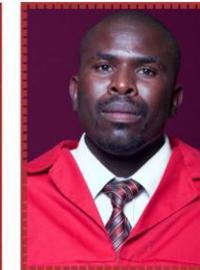
Cllr. Mphofela SM
Water and Sanitation
Cell: 079 293 5159
Ward 29



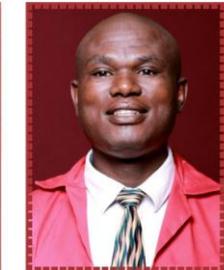
Cllr. Themane MD
Roads, Transport and Electricity
Cell: 082 083 6884
PR



Cllr. Tsela FD
Health and Social Development
Cell: 082 493 1060
PR



Cllr. Maluleka HD
Sports and Recreation
Cell: 076 034 2046
PR



Cllr. Mphahlele MTR
Chairperson without Portfolio
Cell: 072 258 4348
PR

Initial: Municipal Manager:

Initial: Mayor:



Municipal Manager



Ms. Lovey Modiba
Executive Manager: Community Services
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Office: 015 633 4576
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Mr. Obakeng Mashiane
Executive Manager:
Planning & Local Economic Development
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Mr. Lesley Muroa
Executive Manager: Technical Services
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Ms. Rosinah Ngoveni
CFO: Chief Finance Officer
Cell: 074 512 1876
Office: 015 633 4520
E-mail: rosina.ngoveni@lepelle-nkumpi.gov.za



Executive Manager: Corporate Services

Initial: Municipal Manager:

Initial: Mayor:

FOREWORD BY THE MAYOR

Lepelle-Nkumpi municipality approved Service Delivery and Budget Implementation Plan in June 2016. In the last six months, much has taken place which has implications for government. There has been much speculations and expectations. As all these kept un-folding, government and its responsibilities on service delivery kept on moving from a lower level to a higher one.

Through the development and adoption of Integrated Development Plan of the municipality, as well as other concerted and sustainable programmes of action of Council , this municipality has managed to deliver services and implement its programmes in terms of the Council approved budget over the last two quarters of 2016/17 financial year.

Although some accomplishments can be evidenced in certain areas and we recognise that multitudes of the challenges still face our municipality and consequently communities serviced by this municipality. In relation to this, the financial challenges that face the municipality have led to the institution in adopting the conservative approach to spending. This means that other projects had to be delayed and others postponed to the next financial year. However, within these constraints, the administration has not compromised delivery in the key areas such as provision of basic services such as electricity and road infrastructure to bring about the quality of life to the municipality.

We have managed to tar various roads in some wards and repaired or maintained the existing ones. All our villages are electrified and our current electrification projects deal mainly with post connection extensions. Community halls have been built in addition to the ones constructed previously in various wards. Together with Provincial government we introduced Community Work Programme in some wards in order to create temporary relief for poverty stricken families through part time jobs. Private sectors have built two shopping malls which are now operational.

The mid-year performance report of the Lepelle-Nkumpi local municipality for the financial year 2016/17 reflects on the achievements and challenges confronting the municipality. based on these reflections , it could be concluded that regardless of the challenges, through collective efforts the municipality is ascertain that is on a firm course of delivering on the targets that have been set at the beginning of the financial year.

I thank you.

Municipal Mayor

Her Worship Sibanda-Kekana NG

Date

Initial: Municipal Manager:

Initial: Mayor:

ACTING MUNICIPAL MANAGER'S OVERVIEW

The Municipal Finance Management Act of 2003 requires that municipalities prepare a Service Delivery and Budget Implementation Plan as an implementation and management tool to ensure that budgetary decisions that are adopted by the municipalities for the financial are aligned with their Integrated Development Plan. Section 72 of the MFMA compels the Accounting Officer of a municipality to submit a Mid-Year Budget and Performance Assessment Report by 25 January of each year to the Mayor, National Treasury and the Provincial Treasury. The Council should reserve its oversight role over the performance at the end of the financial year when the Annual Report of the municipality is tabled. It is however, important that the in –year reporting should serve as an early warning indicator for poor performance and to give both the council and administration the opportunity to take corrective measures in those areas where poor performance is reported.

For the financial year 2016/17 the Lepelle-Nkumpi local municipality set itself targets which seek to ensure the realisation of the broader vision and mission of the municipality. In relation to this, various objectives were identified with specific performance indicators and the targets clustered together in relation to the Outcome 9 of the National Strategic Agenda highly aiming at achieving a *“Responsive, accountable, effective and efficient local government system”*. Below is the executive summary of departmental performance from the 1st of July to 31 December 2016, in each Output identified in the Outcome 9.

Acting Municipal Manager

Mrs Ngoveni RM

Date

Initial: Municipal Manager:

Initial: Mayor:

The Monthly budget statement for the financial year (Mid-year Performance)

Monthly Projections of Revenue to be collected by Source: Year: 2016 AND 2017

Revenue by Source	Jul		Aug		Sep		Oct		Nov		Dec	
	projection	actual	projection	actual	projection	actual	projection	actual	projection	actual	Projection	actual
Consumer Debtors	-	R 404 427.25	-	238275.95	-	202 140,04	-	458 670,48	-	518 081,89	-	R 228 419.26
Grants	-	R 17 769 000.00	-	2134000.00	-	0,00	-	0,00	-	R 583 000.00	-	R 19 333 000.00
Interest & Investment Income	668 942.43	R 1 114 058.88	780 433.84	968196.23	891 923.24	R 1 687 397.68	724 688.63	1 200 305.56	836 178.04	1 088 553,88	R 1 003 414.65	R 75 510.70
Rent of facilities & equipment	36 049.32	R 70 804.89	42 058.55	78078.58	48 066.77	R 85 840.86	39 053.43	R 101 974.20	45 062.66	63 658,40	54 074.99	R 68 658.40
Interest Earned on Outstanding Debtors	313 418.08	R 21 621.22	365 654.43	18419.65	417 891.77	6 888,78	339 536.25	1 744,41	391 773.60	22 889,75	470 127.12	R 10 179.70
Fines	506 775.57	R 26 020.00	R 591 237.00	36335.00	675 699.42	26 350,00	549 006.78	34 595,00	633 468.21	24 855,00	760 162.85	R 26 060.00
Licenses & Permits		R 142 086.90		1201682.44		278 566,92		447 762,10		837 255,26		R 359 503.63
Other	R 7 958 377.48	R 33 802.67	R 9 284 774.73	62861.56	R 10 611 170.98	R 1 269 376.27	R 8 621 576.61	150 384,57	R 9 947 972.85	60 026,24	R 11 937 566.22	R 39 948.59
Total Revenue by Source (Balanced to Cash-flow)	R 7 958 377.48	R 19 581 821.81	R 9 876 011.73	R 4 737 849.41	R 10 611 170.98	R 3 042 614.81	R 8 621 576.61	R 101 974.20	R 9 947 972.85	R 583 000.00	R 12 940 980.87	R 20 141 280.28

Initial: Municipal Manager:

Initial: Mayor:

Total projected revenue by source

R 59 956 090.52

Total actual revenue

R 48 188 540.51

Difference

-R 11 767 550.01

Percentage actual revenue

80.37 %

Monthly projections of Revenue for each vote: (Mid-year performance)

Department	July		August		September		October		November		December	
	Rev R	Actual	Rev R	Actual								
Executive and Council	-	R 3 919.08	-	R 1 178.03	-	R 9 508.35	-	R 1 919.08	-	R 1 178.03	-	R 2 179.33
Budget & Treasury	R 10 150 194.69	R 3 543 765.36	R 11 841 893.81	R 4 983 799.72	R 13 533 592.93	R 6 042 583.62	R 10 996 044.26	R 4 994 423.66	R 12 687 743.37	R 4 760 295.48	R 15 225 292.05	R 51 490 234.45
Corporate Services	R 13 087 457.87	R 46 440.83	R 1 526 700.84	R 46 440.83	R 17 449 943.83	R 78 736.32	R 14 178 079.36	R 68 558.96	R 16 359 322.33	R 4 675 928.00	R 19 631 186.80	R 46 759.28
Community & Social Services	R 936 777.85	R 614 716.33	R 1 092 907.50	R 1 841 345.14	R 1 249 037.14	R 871 340.39	R 1 014 842.67	R 1 264 966.77	R 1 170 972.32	R 1 039 520.02	R 1 405 766.78	R 1 173 640.55
Infrastructure Services	-	R 3 903 036.64	-	R 8 233 240.75	-	R 9 522 436.39	-	R 9 597 092.29	-	R 94 846 435.71	-	R 10 652 096.86
LED	R	R	R	R 301	R	R 119	R	R	R 12	R	R	R

Initial: Municipal Manager:

Initial: Mayor:

Services	441.81	307.28	515.44	621.00	589.08	964.71	478.62	124.90	552.26	687.83	662.71	812.04
LED	R 113 960.64	758 855,48	R 132 954.08	R 809 523.18	R 1 451 947.52	R 1 070 401.36	R 123 457.36	1 029 958,61	R 142 450.80	R 1 032 165.77	R 170 940.86	R 1 786 769.52
TOTAL	R 18 042 137.54	R 9 132 345.58	R 21 049 160.46	R 13 459 597.99	R 25 356 183.38	R 11 800 301.40	R 19 545 649.00	R 13 100 507.01	R 17 525 371.91	R 13 451 418.92	R 27 063 206.21	R 16 332 658.23

Total projected expenditure by vote **R 128 581 708.50**
Total actual operating expenditure **R 77 276 829.13**
Difference **R 51 304 879.37**

Percentage actual operating expenditure **60.10 %**

Monthly projections of Capital Expenditure for each vote: (Mid-year performance)

Department	Jul		Aug		Sep		Oct		Nov		Dec	
	projection R	actual	projection	actual								
Corporate Services	R 1 533 000.00	R 2 129 761.81	R 1 788 500.00	R 1 709 757.69	R 2 044 000.00	R 865 602.94	R 1 660 750.00	R 261 900.89	R 1 916 250.00	R 734 361.90	R 2 299 500.00	R 0.00
Community & Social Services	R 2 241 000.00	R 0.00	R 2 614 500.00	R 0.00	R 2 988 000.00	R 1 325 430.45	R 2 427 750.00	1 525 451.25	R 2 801 250.00	R 566 691.36	R 3 361 500.00	R 1 876 491.04
Infrastructure Services	R 5 879 400.00	R 1 350 841.93	R 6 859 300.00	R 4 996 023.92	R 7 839 200.00	R 4 158 216.17	R 6 369 350.00	R 5 083 420.76	R 7 349 250.00	R 7 715 856.12	R 8 819 100.00	R 10 456 948.12
LED	R 414 000.00	R 0.00	R 483 000.00	R 0.00	R 552 000.00	R 0.00	R 448 500.00	R 0.00	R 517 500.00	R 0.00	R 621 000.00	R 0.00
TOTAL	R 10 067 400.00	R 3 480 603.74	R 11 745 300.00	R 6 705 781.61	R 13 423 200.00	R 6 349 249.56	R 10 906 350.00	R 5 345 321.65	R 12 584 250.00	R 9 016 909.38	R 15 101 100.00	R 12 333 439.16

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Transfers recognised - operational	208,065,926	134,470,398.40	64.63
Other revenue	124,855,981	1,554,579.80	1.25
Transfers recognised - Capital	51,466,000	22,510,337.17	43.74
Total Revenue (excluding capital transfers and contributions)	447,917,160	222,002,985.25	49.56
<u>Expenditure By Type</u>			<u>% spending to date</u>
Employee related costs	88,311,649.28	36,844,178.96	41.72
Remuneration of councillors	19,505,009.00	8,784,671.06	45.04
Debt impairment	26,428,539.00	-	-
Depreciation & asset impairment	37,289,249.00	-	-
Finance charges	28,037.00	46,917.79	167.34
Other materials	15,745,912.72	8,820,886.13	43.32
Contracted services	28,355,244.00	4,460,541.63	15.73
Other expenditure	89,776,250.00	38,306,699.29	42.67
Total Expenditure	305,439,890.00	95,263,894.86	31.19

Initial: Municipal Manager:

Initial: Mayor:

1. OPERATING REVENUE

Interest earned - external investments

- Unspent grant and poor spending led to high interest return

➤ Interest earned – outstanding debtors

- Interest is high due to high consumer debt, the budget will be adjusted accordingly due to adjustment budget.

➤ Fines

The budget for traffic fines is at R8 494 052.00 and is in line with GRAP standards were fines are disclosed on accrual basis and not on cash basis.

The provision of R6 586 310.00 is made for unpaid traffic fines.

The actual cash collected out of the tickets issued is R174, 215.00 which is 2.05% of the budgeted amount.

The reason for under performance is due to manual detection of unpaid traffic fines and shortage of staff.

➤ Other revenue

The budget for other revenue includes the accumulated funds received from the previous years of R120 905 195

➤ Agency services

The budget of R10 068 591 includes an amount of R 1,340,602.00 which is 20% commission on provision of Licensing services on behalf of department of transport and commission received on sale of water and sewerage from Capricorn District Municipality of the total budget of R8,187,607. The commission from sale of water and Sanitation services is recognized during year end and actual for year to date is R28,615,325.18 and for licensing is R3,105,296.00 for the month of December 2016. The original budget disclosed the commission on invoice as per the GRAP standards.

➤ Transfers recognised – operational

The operating grant includes all operating grants From National Treasury as per the DoRa and allocation from CDM. The CDM grants includes among others Integrated Transport plan of R500,000, waste management cleaning of R350,000 and Eradication of Alien Plant of R1,250,000.

All conditional grants from National Treasury are received as per the DoRA allocation and payment transfer schedule.

The unconditional grant (Equitable Share) was not received as per the DoRA transfer schedule. Unspent Municipal Infrastructure Grant for the 2015/16 financial year amounting to R 20,689,621.00 was withheld from the November Equitable Share allocation, the municipality was supposed to receive R67, 511,000 and only R 46,821,000.00 was transferred. The grants will be adjusted accordingly during an adjustment budget.

➤ **Transfers recognised – Capital**

The unconditional grant (Equitable Share) was not received as per the DoRA transfer schedule

The National treasury has withheld an amount of R15,859,477.00 for Municipal Infrastructure Grant (MIG) and R4,830,144.00 from Integrated National Electrification Programme (INEP) from Equitable Share which was unspent in 2015/2016 financial year, the municipality was supposed to receive an amount of R67, 511,000 in December and only R 46,821,000.00 was transferred. The grants will be adjusted accordingly during an adjustment budget.

2. OPERATIONAL EXPENDITURE

✚ **Employee related cost**

The employee related cost is at 41.72% and will be adjusted upwards to correct unauthorised expenditure on the following employee related costs

- Housing subsidy
- Clothing subsidy
- Medical aid scheme
- Acting Allowance
- Long service awards
- Overtime
- Casual labour and to cater the prioritised positions in the new organisational structure.

Councillor's allowance is at 45.04% of their total budget. The councillors allowance budget included 6% increase to cater for adjustment to the councillor's upper limits.

✚ **Other material(Repairs and maintenance)**

This expenditure type includes repairs and maintenance for

- Municipal Buildings
- Roads and Storm water
- Municipal Streetlights and High Mast Lights and
- Municipal vehicles costs and services
- Public facilities equipment.
- Salaries and wages of repairs and maintenance staff.

The total expenditure to date is 43.32% out of the budget of R 15,745,912.72 only R 6,820,886.13 was spent. The municipality still needs to spend R8,925,026.58. There's no or below 10% spending on the following Repairs and Maintenance line item's:

- ✓ Surveillance Cameras,
- ✓ Computerised learners system,
- ✓ Greening municipal premises.

There's unauthorised expenditure on the following line items:-

- ✓ Occupation health and safety
- ✓ Municipal vehicles costs and services

Almost all the line items of repairs and maintenance are below 50% spending excluding the item on Municipal vehicles costs and services as it is at 121.21% are listed by the table below:

Repairs and Maintenance: Municipal Assets	Budget	YTD Movement	Percentage	Reasons for Variance
Buildings	3 500 000.00	193 293.17	5.52	
Municipal Vehicles Costs & Services	1 000 000.00	1 212 182.15	121.21	-Upwards adjustment by R1 565 000.00 from Fuel Municipal Vehicles R1 300 000.00 and R265 000.00 from Fleet Management strategy
Roads & Storm water	3 180 000.00	1 460 422.11	45.92	
Greening: Municipal Premises	100 000.00	1 085.00	1.08	- Upwards adjustment by R85 000.00 to capital budget
Public Facilities Equipment	200 000.00	94 700.00	47.35	- Downwards adjustment R100,000.00 to capital Budget.
Occupation, Health & Safety (OHS)	-	15 525.00	-	- upwards adjustment to cater the expenditure

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Surveillance Cameras	100 000.00	-	-	Committed
Electricity Maintenance	1 374 300.00	637 339.48	46.37	
R & M Computerised Learners System	240 000.00	-	-	- The expenditure is allocated incorrectly under traffic expenses vote and will be corrected accordingly during adjustment budget.
TOTAL REPAIR AND MAINTENANCE - MUNICIPAL	9 694 300.00	3 614 546.91	37.28	

Other Expenditure items with zero % spending of the total budget of R 4 897 889.00 are as follows:-

Description	Budget	YTD Actual	Percentage	Reasons for variance
Books & Periodicals	50 000.00	-	-	
Employment Equity Plan	800 000.00	-	-	- Downwards adjustment of R500,000.00 to Workmen`S Compensation and R300,000.00 to cater salaries overspending budget
Forensic Services	1 060 000.00	-	-	Adjusted downwards to R300,000.00
Whippery Office: Congresses	2 120.00	-	-	
Fleet Management Strategy	265 000.00	-	-	-Downwards adjustment of R265,000.00 as the project is already implemented during 2013/14 Financial year to Maintenance cost and services
Cash Security Services	169 343.00	-	-	
traffic Uniform & Tags	159 000.00	-	-	Still on SCM Processes
Workmen`S Compensation	190 800.00	-	-	-Upwards adjustment of R500,000.00 from Employment Equity Plan
Relocation Of Enatis	105 900.00	-	-	Adjusted to zero as the department of transport has already performed

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				the function on our behalf.
LED Learnership	327 926.00	-	-	Municipality is still engaging COGHSTA for approval of utilising the grant.
Greening	200 000.00	-	-	Still at quotation stage.
Policy Development-Labour Relations	212 000.00	-	-	
Employee Wellness	500 000.00	-	-	- The budget will be spend on the third and second quarter for wellness and awareness event.
By Laws Enforcement	643 800.00	-	-	Adjusted downwards to R250,000.00
Road Safety Programme	212 000.00	-	-	
TOTAL	4 897 889.00			

 **Other Expenditure items below 50% spending are as follows:-**

Description	Budget	YTD Actual	Percent age	Reasons for variance
Advertisements	923 630.00	148 898.15	16.12	
Audit Committee Expenses	500 000.00	124 764.43	24.95	There are still audit committee claims outstanding and other audit committee members were not attending the meetings which affected spending. Additional Budget of R30,000.00 From Internal Audit Services should not be adjusted as we are still going induct new audit committee members to be appointed in 2016/2017

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				financial year and have Audit Committee meetings.
Bank Charges	460 758.00	169 170.45	36.71	
Commission On SAPO/Easy Pay Deposits	8 889.00	3 670.17	41.28	
Conferences And Congresses	559 760.00	259 859.91	46.42	
Consultants Fees	21 691 660.00	1 535 211.67	7.07	<p><u>Planning and LED</u></p> <p>-Up-wards adjustment budget for valuation roll by R2, 800,000.00, SDF municipal R100, 000.00 and Zebediela R360, 000.00.</p> <p><u>Community services</u></p> <p>-Upwards adjustment by R100, 000.00 to cover full cost accounting of waste management services.</p>
Community Participation	200 000.00	52 265.00	26.13	- Social sector forums and awareness campaigns still to be conducted
Disaster Provision	250 000.00	926.60	0.37	- The service provider has been appointed on The 09 th of January 2017 for supply and delivery of disaster relief material
Free Basic Services: Electricity	8 713 200.00	3 790 526.60	43.50	
Fuel : Municipal Vehicles	4 477 440.00	1 404 804.65	31.37	-Downwards adjustment by R1 300 000.00 to Vehicle cost and service
Legal Fees	3 710 000.00	1 271 409.50	34.26	- To cover pending legal cases
IDP Review Processes	1 050 000.00	361 724.69	34.44	Upwards adjustment by R500, 000.00 IDP activities that require funding are scheduled for third and fourth quarter. These are strategic planning sessions and

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Initial: Mayor:

				IDP/Budget Imbizos
Office Refreshments	20 000.00	9 568.35	47.84	
Postage	662 368.00	267 223.14	40.34	
Protective Clothing	1 363 400.00	323 301.75	23.71	- No adjustment as there are outstanding requisitions
Refuse Removal	5 500 000.00	766 250.00	13.93	- Still to conduct full cost accounting for provision of waste collection -A study to be conducted to determine the best option of provision for this service whether to outsource waste fleet or buy - Proposal for community waste based collected under consideration in LLF - Adjusted downwards by R4,000,000.00 to cater for MIG projects
Rental of Office Equipment	686 880.00	112 346.63	16.35	
Risk Management	174 570.00	258.00	0.14	- Contract of the risk management chairperson expired, now we advertised the position. The position will be filled this quarter. - Risk activities will run from this quarter till the end of financial year. - Awareness expenditure will be incurred in the 3 rd quarter. - The vote should not be adjusted.
SMME Support	520 000.00	182 089.70	35.01	
Special Programmes : Children	209 156.00	1 402.80	0.67	- Budget is as per the special focus programmes

Initial: Municipal Manager:

Initial: Mayor:

Special Programmes : Gender Issues	246 399.00	105 666.30	42.88	- Budget is as per the special focus programmes
Special Programmes : HIV & Aids	164 398.00	30 722.60	18.68	- Downwards adjustment by R46 300.00 to Youth programmes
Sports, Arts And Culture	400 000.00	57 976.16	14.49	- Mayor Tournament and Arts and Culture day to be held in March. Project plan await approval
Stores & Materials	610 370.00	21 527.01	3.52	
Subsistence And Travelling Allowance	1 559 488.00	472 771.82	30.29	
Training	1 719 596.00	423 506.77	24.62	
Telephone Expenses	1 060 000.00	454 620.95	42.88	
Ward Committees	5 487 832.00	1 171 762.80	21.35	- Downwards adjustment the budget was for the establishment of ward committees but due to disruptions and disputes is only now that their programmes will be implemented
OHS Expenses	296 800.00	1 500.00	0.50	
Rehabilitation Of Old Dumping Site	4 000 000.00	1 763 948.33	44.09	- Downwards adjustment by R850,000.00
Internal Audit Services	112 148.00	4 650.00	4.14	Internal Audit Activities are seasonal and we will be utilizing the funds prior the end of the financial year. R30 000.00 from this vote may be added to Audit Committee Expenses as we will be having lot of meetings with the newly appointed Audit Committee due to separation of Audit Committee meeting and Performance Committee meetings.

Initial: Municipal Manager:

Initial: Mayor:

Council Functions	341 615.00	57 121.93	16.72	Downwards adjustment
Council: Accommodation & Meals	842 352.00	171 371.52	20.34	Together with HRD we are planning to implement their training program as the vote was on capacity building and focus was much on Induction budget
Council: Refreshments: Mayor's Office	10 600.00	1 518.20	14.32	The first half of the year focus was much on capacity building and restructuring of local government systems the Mayor was not spending much of her time in office since this is a new council
Council: Refreshments: Speakers Office	10 600.00	990.40	9.34	The first half of the year focus was much on capacity building and restructuring of local government systems the Speaker was not spending much of her time in office since this is a new council
Council: Travel & Subsistence	1 166 000.00	326 682.71	28.01	Due to the fact that this is a new council most of the councillors are new and have no cars and also that the ability to understand the process around S&T impacted much on the movement
Council: Skills Development Levy	173 840.00	67 926.05	39.07	We are planning training on basic computer literacy for councillors and the process of securing tablets prolonged and in the process affected the movement on this vote
Whippery Office: Refreshments	8 480.00	964.00	11.36	The first half of the year focus was much on capacity building and restructuring of local government systems the Chief Whip was not spending much of her time in office since this is a new council
Licencing: Municipal Fleet	300 000.00	119 917.90	39.97	
Youth Programme: Campaigns	153 082.00	46 300.00	30.24	-Upwards adjustment by R46 300.00 from HIV AIDS
Traffic Expenses	296 800.00	136 503.96	45.99	
Environmental And Waste	30 000.00	11 585.45	38.61	- Campaigns to be held in the third and fourth quarters

Initial: Municipal Manager:

Initial: Mayor:

Management				
Unknown Funerals	100 000.00	25 975.00	25.97	-Downwards budget by R50 000
IT Support Services	212 000.00	1 414.60	0.66	
PMS Coordination	630 000.00	575.60	0.09	-The R600,000.00 budget was for the cascading of performance management system to all staff but due to lack of human capacity the budget will be adjusted Downwards by R600,000.00 to increase salaries and wages budget .
Landfill Management	4 024 200.00	1 246 018.61	30.96	- New service provide appointed. Budget to be spend in the next six months. Downwards adjustment by R100,000.00 to cattle pound.
Council: MPAC Sessions	307 400.00	112 132.70	36.47	- The budget is per the MPAC programmes
Council: Refreshments: EXCO	10 600.00	728.50	6.87	
Skills Development Levy	667 904.00	274 995.15	41.17	
Recruitment Expenses	650 000.00	2 243.54	0.34	-Downwards adjustment R200, 000.00 to accommodation and meals and R445, 000.00 to cater the salaries and wages.
Management of Illegal Dumping Site	1 000 000.00	235 786.41	23.57	
Security Services	6 663 584.00	2 295 329.96		-Upwards adjustment of R1,480,997.10 to cater the physical security industry regulations act rates
Total	84 937 799	20 430 407.12	24.05	

Initial: Municipal Manager:

Initial: Mayor:

Other Expenditure items above 50% spending are as follows:

Description	Budget	YTD Actual	Percentage	Reasons for variance
Accommodation & Meals	2 880 453.00	1 513 613.41	52.54	
Cattle Pound	159 000.00	102 210.00	64.28	Upward adjustment by R100, 000 from Landfill Management.
Communications	1 260 000.00	737 751.03	58.55	
Council Functions	42 400.00	62 895.10	148.33	- Vote to be consolidated and Journalised the movement
Insurance	1 272 000.00	1 193 967.11	93.86	- Upwards adjustment of R150, 000 due to new assets still to be procured.
Council: Induction	1 000 000.00	909 037.62	90.90	- Downwards adjustment of R90,000.00
Membership Fees	936 535.00	780 300.00	83.31	- Upwards adjustment of R850 000.00 for 2017/2018 budget in order to receive rebates.
Printing & Stationary	700 000.00	663 479.81	94.78	- upwards adjustment of R600,000.00
Refuse Removal: Rural	100 000.00	(731 160.00)	731.16	<ul style="list-style-type: none"> - Service provider failed to supply and deliver refuse bags. - Waste collection to commence in Makushoaneng and Mamaolo around February -Community consultative meetings still to be conducted in 5 villages i.e Moletlane, Seleteng, Mogodi, Makurung and Dithabaneng - Expenditure of R731 160 is for EPWP and will to be allocated correctly. - No adjustment

Initial: Municipal Manager:

Initial: Mayor:

Special Programmes : Aged	136 260.00	75 390.10	55.32	- Budget is as per the special focus programmes
Special Programmes : Disability	153 082.00	78 142.00	51.04	- Budget is as per the special focus programmes
Subscriptions & Systems Licencing	2 080 000.00	1 062 971.30	51.10	- Budget is as per the special focus programmes
Council: Conferences & Congresses	132 288.00	107 277.19	81.09	
Cleaning Materials	265 000.00	263 781.38	99.54	-Upwards adjustment of R250,000.00
Electricity Accounts	2 026 000.00	1 050 357.63	51.84	
Internal Sporting Activities	650 000.00	575 147.65	88.48	
Sector Forum	31 800.00	26 200.00	82.38	
TOTAL	13 824 818.00	9 933 681.33	71.85	

Debtor's Age Analysis by sources

	CURRENT	30-DAYS	60-DAYS	90-DAYS	120-DAYS +	TOTAL
SUNDRIES						
BALANCE	79 723.22	5 414.14	131 171.77	11 948.12	575 823.01	804 080.26
VAT	11 161.25	757.98	18 364.05	1 672.73	63 602.75	95 558.76
INTEREST						
BALANCE	502 722.82	423 659.46	445 144.78	416 970.05	14 897 309.83	16 685 806.94

Initial: Municipal Manager:

Initial: Mayor:

ADDITIONAL REFUSE						
BALANCE	502 863.25	440 762.73	424 908.09	409 240.44	23 245 048.12	25 022 822.63
VAT	70 415.77	61 721.58	59 035.94	57 308.31	3 253 292.01	3 501 773.61
ASSESSMENT RATES						
BALANCE	1 654 425.37	1 601 715.73	1 592 380.65	1 564 786.99	74 330 327.62	80 743 636.36
TOTAL	2 821 311.68	2 534 031.62	2 671 005.28	2 461 926.64	116 365 403.34	126 853 678.56

Debtors Age Analysis by Customer Group

	CURRENT	30-DAYS	60-DAYS	90-DAYS	120-DAYS +	TOTAL
Commercial	835 490.70	655 750.60	812 030.12	650 475.22	22 321 985.37	25 275 732.00
Domestic	1 590 271.96	1 530 240.30	1 522 292.91	1 477 636.31	69 802 108.75	75 922 550.23
Government	189 810.89	145 746.52	119 142.15	117 645.13	6 974 975.65	7 547 320.34
Church	5 809.00	5 771.27	5 685.85	5 513.16	345 379.60	368 158.87
Industrial	31 194.94	30 255.16	46 508.19	46 230.17	2 379 465.82	2 533 654.29
Agricultural	168 734.19	166 267.78	165 346.06	164 426.65	14 541 488.15	15 206 262.83
GRAND TOTAL:	2 821 311.68	2 534 031.62	2 671 005.28	2 461 926.64	116 365 403.34	126 853 678.56

- The total debtors age analysis are at R116,365,403.34 and above 90 days are at R126,853,678.56
- The highest debt is for household consumers at R75 922 550.23 followed by business at R25 275 732.00 Agriculture at R15 206 262.83 and Government institutions at R7 547 320.34

Initial: Municipal Manager:

Initial: Mayor:

DEBT OWED BY COUNCILLOR'S AND MUNICIPAL EMPLOYEES

Debtors Age Analysis as at 31 December 2016 –Councillors

NAME OF COUNCILLOR	INFO ON VENUS	PREVIOUS BALANCE	30 DAYS BALANCE	60 DAYS BALANCE	90 DAYS BALANCE	120 DAYS BALANCE	TOTAL
MPHAHLELE L.L	LL & LM MPHAHLELE	229.61	228.32	227.03	225.74	8 938.33	9 849.03
CHOUNG C.M	MJ CHOUNG	155.54	154.71	153.87	153.03	6 504.80	7 121.95
TLABJANE	KM TLABJANE	353.31	351.40	349.48	347.56	14 901.80	16 303.55
DOUBADA N.M	NM DOUBADA	281.83	281.09	280.35	279.62	24 320.63	25 443.52
RAMOKOLO M.M	MM RAMOKOLO	261.59	260.02	187.86	-	-	709.47
KGWEEDI M.M	MM KGWEEDI	58.90	58.60	58.30	58.00	2 804.83	3 038.63
MPHAHLELE T.J	LEPELLE-NKUMPI MUNICIPALITY	-	-	-	-	-	-
MPHAHLELE M.T.R	K.E KEKANA	141.00	140.23	139.46	138.69	5 745.34	6 304.72
MALEKA P.I	P.R MALEKA	140.29	139.52	138.75	137.98	5 640.89	6 197.43
MPHUTI T	DM SEBAPU	102.40	102.00	71.49	71.09	3 728.65	4 075.63
MOROTوبا N.L	M.W MOROTوبا	160.62	159.73	162.49	161.60	5 842.01	6 486.45

TOTAL

85 530.38

Initial: Municipal Manager:

Initial: Mayor:

Debtors Age Analysis as at 31 December 2016 –Employees

NAME	PREVIOUS BALANCE	30 DAYS BALANCE	60 DAYS BALANCE	90 DAYS BALANCE	120 DAYS BALANCE	TOTAL
S S & M C MAKGAHLELA	168.50	167.20	165.91	164.62	733.23	1 399.46
KJ MAGORO	134.34	-	-	-	-	134.34
M.J & P.M KUBYANA	249.19	247.31	248.56	249.82	1 507.74	2 502.62
NP KGANYAGO	166.08	162.84	162.71	161.77	495.03	1 148.43
KJ MAGORO	189.15	187.86	192.14	196.92	3 175.22	3 941.29
MEJ KUBYANA	160.02	-	-	-	-	160.02
MC LEGODI	292.17	290.19	297.07	304.39	6 014.44	7 198.26
L.I KANYANE	-	-	-	-	-	-
K.S R.C CHUENE	82.92	82.32	82.88	83.45	578.20	909.77
PD SOMO	222.22	220.48	220.31	220.14	367.15	1 250.30
K.D MAPHOSO	-	-	-	-	-	-
LP NTSOANE	235.16	233.86	233.67	233.47	9 436.41	10 372.57
MN MAJA	-	-	-	-	-	-
MJ MPYANA	-	-	-	-	-	-
MJ MPHAAHLELE	203.12	201.66	205.07	204.04	2 556.70	3 370.59
DV MAWELA	184.34	183.22	187.33	186.68	5 272.05	6 013.62
S.P MASHILO	426.30	423.87	421.43	418.99	16 215.60	17 906.19
C.O KGAROSE	249.05	247.66	246.26	244.87	9 779.92	10 767.76
CO KGAROSE	186.66	185.54	194.11	202.80	5 043.89	5 813.00
MH MPHELANE	222.52	166.64	-	-	-	389.16
MJ MAMPONE	119.63	118.80	120.78	122.72	1 432.46	1 914.39
MH MPHELANE	105.02	1.88	-	-	-	106.90
N M RAMMUTLA	109.49	108.66	108.21	107.78	306.23	740.37
MD MATHEKGA	-	-	-	-	-	-
TOTAL						76 039.04

Initial: Municipal Manager:

Initial: Mayor:

CAPITAL EXPENDITURE

LIM355 Lepelle-Nkumpi - Table C5 Consolidated Monthly Budget Statement - Capital Expenditure (municipal vote standard classification and funding - M06 December

Vote Description	Budget Year 2016/17		
	Original Budget	YearTD actual	% spending to date
<u>Capital Expenditure - Standard Classification</u>			
Capital Expenditure - Standard Classification			
Governance and Administration	23,920,000.00	5,701,385.23	23.84
Corporate services	23,920,000.00	5,701,385.23	23.84
Community and public safety	29,550,000.00	5,294,064.90	17.92
Community and social services	26,950,000.00	3,983,004.90	14.78
Public safety	2,600,000.00	1,311,059.20	50.43
Economic and Environmental Services	89 007 270.00	33 761 307.02	37.93
Road transport	89 007 270.00	33 761 307.02	37.93
Total Capital Expenditure - Standard Classification	142 477 270.00	44 756 756.35	31.41

Initial: Municipal Manager:

Initial: Mayor:

Funded by:			
National Government	44 867 270.00	12 021 406.56	26.79
Transfers recognised - capital	44 867 270.00	12 021 406.56	26.79
District Municipality	-	-	
Internally generated funds	97 610 000.00	32 735 349.79	33.54
Total Capital Funding	142 477 270.00	44 756 756.35	33.54

Governance and administration

Corporate Services (Institutional capital expenses) with the performance summarized below:

Description	Budget	YTD Actual	%
Property Services	8 400 000.00	3 424 793.65	40.77
Other	15 520 000.00	2 276 591.58	14.67
TOTAL	23 920 000.00	5 701 385.23	23.84

Initial: Municipal Manager:

Initial: Mayor:

This expenditure type includes the following projects with minimal spending

✓ **IT Facilities**

There is 23.84% spending on the budget of R23 920 000 and the low spending is due to non appointment of service providers as the process is still at various bid committees.

Property Services

PROJECT	BUDGET	ACTUAL EXPENDITURE	REASON FOR VARIANCE
Extension of Municipal Offices	6 000 000.00	3 053 947.92	
Buildings - Construction of 2 Transfer S	1 500 000.00	-	Downward adjustment to zero to MIG projects
Buildings	900 000.00	-	-Downwards adjustment of R750,000 of community services for upgrading of Pound
Revitalisation Mun Buildings (Cultural)	-	370 845.73	-Upwards adjustment to cover unauthorized expenditure
TOTAL	8 400 000.00	3 424 793.65	

✓ **Other includes:-**

PROJECT	BUDGET	ACTUAL EXPENDITURE	REASON FOR VARIANCE
Office Equipment	550 000.00	3 947.37	

Initial: Municipal Manager:

Initial: Mayor:

It Facilities	5 360 000.00	114 000.00	R700, 000.00 to be transfer capital to operating expenditure vote for review of disaster recovery plan (DRP) during adjustment budget. Upward adjustment of R5, 00,000.00 for upgrading of financial system for mSCOA implementation.
Security Services	550 000.00	-	Corporate Services to provide specification by end of January 2017.
Office Equipment	160 000.00	-	-
Cleaning Machines	150 000.00	-	-
Motor Vehicles	4 000 000.00	565 000.00	Upwards adjustment by R520 000.00 to cover the commitment.
Plant & Equipment	4 750 000.00	1 413 644.21	Downwards adjustment by R519,000.00 to Vehicles
Machinery and Equipment	-	180 000.00	Supply and delivery of recycling cage. The Project is from the previous financial year and was not rolled over and must be budgeted during adjustment budget to cover unauthorized expenditure.
Total	15 520 000.00	2 276 591.58	

Initial: Municipal Manager:

Initial: Mayor:

Community halls and Facilities

DESCRIPTION	BUDGET	YTD ACTUAL	REASON FOR VARIANCE
Bolahlakgomo Community Hall	1 600 000.00	-	
Ga Ledwaba Traditional Authority Hall	4 300 000.00	-	
Mafeke Traditional Authority Hall	4 300 000.00	-	Transfer amount to Municipal Building (Civic Center)
Madisha Ditoro Community Hall	4 400 000.00	-	
Rakgoatha Community Hall	4 400 000.00	-	
Community Hall Furniture	550 000.00	-	- The project is at specification committee
Construction Of Parks In L/Kgomo F- B	1 000 000.00	-	- Adjusted downwards to fund MIG
New Cemeteries	6 000 000.00	3 835 734.84	Upwards adjustment by R4,800,000 as the project was under budgeted for.
Drill- Equip Boreholes-Electric Mathibela	400 000.00		No Permission to Occupy
TOTAL	26 950 000.00	-	

Initial: Municipal Manager:

Initial: Mayor:

✓ Community and Public Safety

PROJECT	BUDGET	ACTUAL EXPENDITURE	REASON FOR VARIANCE
Lebowakgomo : P & B High Mast	1 100 000.00	-	-The project is at the Bid Specification Committee stage
Lebowakgomo: High Mast/Public Lighting	1 500 000.00	1 311 059.20	Upwards adjustment by R500,000
TOTAL	2 600 000.00	1 311 059.20	

✓ Road transport

PROJECT	BUDGET	ACTUAL EXPENDITURE	%	REASON FOR VARIANCE
Tarring Of Main Streets - Magatle	7 500 000.00	-	-	On Advert for the appointment of contractor
Stormwater Control: Lebowakgomo	8 000 000.00	-	-	On Advert for the appointment of contractor
Resealing & Maintenance Str Tarred Roads	3 000 000.00	-	-	On Specification Stage
Design: Str & Stormwater (Mampiki) 4km	6 100 000.00	-	-	On Advert for the appointment of contractor
CBD : Extension Road	1 500 000.00	1 487 409.02	99.16	Project is completed.

Initial: Municipal Manager:

Initial: Mayor:

Small Access Bridges Lehlokwaneng&Tswaing	5 000 000.00	1 609 209.60	32.18	- Upwards adjustment by R1, 400,000 due to under budgeting.
Small Access Bridges Makadikadi Ireland	6 900 000.00	3 771 870.11	54.66	- downwards adjustment by R596,000
Rakgoathwa Internal Str & Stormwater	9 000 000.00	5 451 900.39	60.58	- Upwards adjustment by R5 900,000 due to under budgeting.
Tarring Of Main Road From Zone S To Q	4 000 000.00	6 869 080.94	171.73	- Upwards adjustment by R8,900,000 due to under budgeting
Small Access Bridge:Magatle/Mapatjaken g	8 370 000.00	6 520 908.42	77.91	- Downwards adjustment by R185,000
Small Access Bridge:Madisha A Ditoro	6 530 000.00	2 940 458.00	45.03	Upwards adjustment by R580,000 due to under budgeting
Paving of Internal Streets Zone F RDP	1 500 000.00	1 214 951.46	81.00	- Project Completed
Upgrading of Mathabatha Road From Gravel	20 107 270.00	3 074 339.08	15.29	- Downwards adjustment by R452,000
Tarring of Internal Str Zone S To BA	1 500 000.00	821 180.00	54.75	
TOTAL	89 007 270.00	33 761 307.02	37.93	

Initial: Municipal Manager:

Initial: Mayor:

✚ Economic Services

✓ Electricity

PROJECT	BUDGET	ACTUAL EXPENDITURE	%	REASON FOR VARIANCE
Khureng Ext (100)	1 500 000.00	-	-	- Consulted appointed
Makotse Ext (340)	2 565 000.00	-	-	- At Quotation Stage
Magatle Ext (100)	-	904 306.24		Upwards adjustment by R904 306.24 to correct unauthorised expenditure, the project was not roll over in the previous financial year.
Madisha Ditoro	-	415 605.17		Upwards adjustment by R415 606.1724 to correct unauthorised expenditure, the project was not roll over in the previous financial year.
Morotse (100 Units)	-	-7 244.74		Downwards adjustment by R7 244.74 24 to correct unauthorised expenditure, the project was not roll over in the previous financial year.
Electrification Matatane Phase 2	-	309 111.62		Upwards adjustment by R309 111.62 24 to correct unauthorised expenditure, the project was not roll over in the previous financial year.
Electrification Of Rakgoatha (400)	1 400 000.00	4 519 527.91	322.82	Upwards adjustment by R3,230,000 24 to correct unauthorised expenditure, the project was not roll over with insufficient budget in

Initial: Municipal Manager:

Initial: Mayor:

Units				the previous financial year- vat inclusive
Electrification Of Dublin (50)Hh) Units	-	193 527.72		Upwards adjustment by R193 527.72 24 to correct unauthorised expenditure, the project was not roll over in the previous financial year.
Electr Of Ngwaname & Mafefe New Stands	-	652 936.05		Upwards adjustment by R652 936.05 24 to correct unauthorised expenditure, the project was not roll over in the previous financial year.
Electrification Of Matome 120 Units	-	1 386 482.13		Upwards adjustment by R1 386 482.13 24 to correct unauthorised expenditure, the project was not roll over in the previous financial year.
Electrification Of Bolatjane 60 Units	-	779 058.32		Upwards adjustment by R779 058.32 24 to correct unauthorised expenditure, the project was not roll over in the previous financial year.
Electrification Of Mapatjakeng (201)	-	528 984.12		Upwards adjustment by R528 984.12 24 to correct unauthorised expenditure, the project was not roll over in the previous financial year.
Electrification Of Motserereng	-	573 830.63		Upwards adjustment by R573 830.63 24 to correct unauthorised expenditure, the project was not roll over in the previous financial year.
Electrification Of Tooseng	337 500.00	-	-	At Quotation stage

Initial: Municipal Manager:

Initial: Mayor:

Electrification Of Mamatonya	202 500.00	-	-	At Quotation stage
Electrification Of Marulaneng	2 524 500.00	-	-	At Quotation stage
Sefalaolo	900 000.00	-	-	Consultant appointed
Maralaleng	1 200 000.00	-	-	Consultant appointed
Makurung	750 000.00	-	-	Consultant appointed
Mahlatjane	202 500.00	-	-	Consultant appointed
Makgophong(New)	135 000.00	-	-	At Quotation stage
TOTAL	11 717 000.00	11 567 184.37	98.72	

Initial: Municipal Manager:

Initial: Mayor:

1 SPECIAL ADJUSTMENT IN TERMS OF SECTION 32

REGISTER OF UNAUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE

ANNEXURE A

ANNEXURE A

Register of Unauthorised, Irregular, Fruitless and Wasteful Expenditure for 2016/17 Financial Year

<i>Name of Municipality</i>															
No	Date of discovery	Date Reported to	Transaction details			Person Liable (Official or Political Office Bearer)	Type of Prohibited Expenditure	Status							
			Date of Payment	Payment	Amount			Description of Incident	UI	D P	CC	TR	P	W O	General comments
1.	15/08/2016				R 1327.40	Interest charged on Telekom Accounts	UI	Wasteful and fruitless	X						Invoices submitted late
2.	20/07/2016		25/07/2016		R 5.87	Interest charged on Telekom Accounts	UI	Wasteful and fruitless	X						Invoices submitted late
3.	08/08/2016		17/08/2016		R 1402.24	Interest charged on Telekom Accounts	UI	Wasteful and fruitless	X						Invoices submitted late
4.	08/08/2016		17/08/2016		R 6.47	Interest charged on Telkom Accounts	UI	Wasteful and fruitless	X						Invoices submitted late

Initial: Municipal Manager:

Initial: Mayor:

5.	08/08/2016		17/08/2016		R 6.31	Interest charged on Telkom Accounts	UI	Wasteful and fruitless	X								Invoices submitted late	
6.	08/08/2016		17/08/2016		R 5.87	Interest charged on Telkom Accounts	UI	Wasteful and fruitless	X									Invoices submitted late
7.	08/08/2016		17/08/2016		R 5.77	Interest charged on Telkom Accounts	UI	Wasteful and fruitless	X									Invoices submitted late
8.	05/08/2016		05/09/2016		R 18.23	Interest charged on Telkom Accounts	UI	Wasteful and Fruitless	X									Invoices submitted late
9.	05/09/2016		05/09/2016		R 5.75	Interest charged on Telkom Accounts	UI	Wasteful and Fruitless	X									Invoices submitted late
10.	12/10/2016		14/10/2016		R 32.00	Penalties Charged on Licensing Municipal Vehicle	UI	Wasteful and Fruitless	X									Invoices submitted late
11.	19/10/2016		21/10/2016		R 2071.20	Penalties on Licensing of municipal Vehicle	UI	Wasteful and Fruitless	X									Invoices submitted late
12.	03/10/2016		07/10/2016		R 7.87	Interest Charged on Telkom Account	UI	Wasteful and Fruitless	X									Invoice submitted late
13.	03/10/2016		07/05/2016		R 18.19	Interest Charged on Telkom Account	UI	Wasteful and Fruitless	X									Invoice submitted late
					R 4 913.17													

Initial: Municipal Manager:

Initial: Mayor:

ANNEXURE A

Register of Unauthorized Expenditure

<i>Name of Municipality : LEPELLE-NKUMPI MUNICIPALITY</i>														
No	Date of discovery	Date Reported to Accounting	Transaction details			Person Liabile (Official or Political Office Bearer)	Type of Prohibited Expenditure	Status						
			Date of Payment	Payment Number	Amount			Description of Incident	U	D	C	T	P	W
1	31 October 2016				R904 306.24	Electrification of Magatle								The Project is from the previous financial year and was not rolled over.
2	31 October 2016				R193 527.72	Electrification of Dublin								The Project is from the previous financial year and was not rolled over.
3	31 October 2016				R309 111.62	Electrification of Matatane								The Project is from the previous financial year and was not rolled over.
4	31 October 2016				R415 605.17	Electrification of Madisha Ditoro								The Project is from the previous financial year and was not rolled over.

Initial: Municipal Manager:

Initial: Mayor:

5	31 October 2016				R779 058.32	Electrification of Bolatjane		Unauthorized										The Project is from the previous financial year and was not rolled over.
6	31 October 2016				R3 119 527.91	Electrification of Rakgoatha		Unauthorized										The Project is from the previous financial year and was rolled over with insufficient budget.
7	31 October 2016				R528 984.12	Electrification of Mapatjakeng		Unauthorized										The Project is from the previous financial year and was not rolled over.
8	31 October 2016				R652 936.05	Electrification of Ngwaname/ Mafefe New Stand		Unauthorized										The Project is from the previous financial year and was not rolled over.
9	31 October 2016				R1 386 482.13	Electrification of Matome		Unauthorized										The Project is from the previous financial year and was not rolled over.
10	31 October 2016				R370 845.73	Revitalisation of Cultural Centre		Unauthorized										The Project is from the previous financial year and was not rolled over.

Initial: Municipal Manager:

Initial: Mayor:

11	31 October 2016				R147 270.05	Developmen t of new Cemetery L/Kgomo		Unauthorized									The Project is from the previous financial year and was not rolled over.	
12	31 July 2016				R7 244.74	Electrificatio n of Morotse		Unauthorized										The Project is from the previous financial year and was not rolled over.
13	30 November 2016				R573 830.63	Electrificatio n of Motserereng		Unauthorized										The Project is from the previous financial year and was not rolled over.
14	31 December 2016				R 2 869 080.94	Tarring of Main Road from Zone S To Q		Unauthorized										The Project was under budgeted for.
	TOTAL				R 12 257 811.37													

Initial: Municipal Manager:

Initial: Mayor:

2 MUNICIPAL CONDITIONAL GRANT

LIM355 Lepelle-Nkumpi - Supporting Table SC7 (1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Budget Year 2016/17			Reason for low spending
	Original Budget	Year TD actual	% Grant spending	
<i>NATIONAL GOVERNMENT</i>				
Finance Management	1,810,000.00	1,376,777.39	76.06	The other projects are to be implemented in the 3 rd and 4 th quarter
EPWP Incentive	1,295,000.00	731,160.00	56.46	The other projects are to be implemented in the 3 rd and 4 th quarter
<i>OTHER GRANTS</i>				
Capricorn District Municipality : Alien plant Eradication Project	1,250,000.00	1,007,660.00	80.61	The other projects are to be implemented in the 3 rd and 4 th quarter
Capricorn District Municipality: Transport Plan	500,000.00	-	-	
Capricorn District Municipality: waste Management Cleaning	350,000.00	144,815.00	41.37	The other projects are to be implemented in the 3 rd and 4 th quarter
Limpopo Coghsta: LED Learnership	327,926.00	-	-	
Total operating expenditure of Transfers and	5,532,926.00	3,260,412.00	58.93	

Initial: Municipal Manager:

Initial: Mayor:

Grants:

LIM355 Lepelle-Nkumpi - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M06 December

Description	Budget Year 2016/17			Reason for low spending
	Original Budget	Year TD actual	% Grant spending	
Municipal Infrastructure Grant (MIG)	51,466,000.00	22,510,337.16	43.73	Late appointment of service providers

3 UNSPENT CONTIONAL GRANT WITHHOLD BY NATIONAL TREASURY

DESCRIPTION	ALLOCATION AS PER DoRA	TRANSFERRED BY NATIONAL TREARY	%	WITHHOLD BY TREASURY – PREVIOUS YEAR’S	WITHHOLD BY TREASURY – CURRENT YEAR
Equitable share	202,533,000	202,533,000	100		
Municipal infrastructure grant	51,456,000	35,606,523	69.20	31,593,513	15,859,477
Department of mineral energy	-	-	-		4,830,144

Due to low expenditure rate in MIG, the municipality did not receive the conditional grants as per the transfer schedule and R 15 859 477 of unspent MIG for the 2015/16 financial year was withheld against the December equitable share allocation in this current financial year by National Treasury. Nothing was allocated from National Treasury for INEP for the current year but R4 830,144 was withheld from equitable share for 2015/16 unspent grant

Initial: Municipal Manager:

Initial: Mayor:

The Municipality's SDBIP (2016/17 Mid-year Departmental Performance)

Department	Number of Key Performance Indicators	KPI Achieved	% Achieved	KPIs Not Achieved	% not Achieved
Technical Services and Infrastructure Development	52	17	32.6%	35	67.3%
Community Services	28	19	67.8%	9	32.1%
Corporate Services	34	14	41.1%	20	58.8%
Planning and Local Economic Development	32	23	71.8%	9	28.1%
Budget and Treasury	20	14	70%	6	8.5%
Municipal Manager's Office	18	12	66.6%	6	33.3%
Total	184	99	53.8%	85	46.2%

Initial: Municipal Manager:

Initial: Mayor:

2016/17 Half-yearly Institutional Performance and 2015/ 2016 Annual Performance

2015/16			2016/2017		
Total indicators	KPI achieved	KPI not achieved	Total indicators	KPI achieved	KPI not achieved
216	129 (59.7%)	87 (40%)	184	99 (53.8%)	85 (46.2%)

2016/17 Mid-year Challenges and Recommendations

Key Performance Area	Challenges	Recommendations	Responsible department
Basic Service Delivery (ELECTRICITY)	Professional Service providers for Electricity were not appointed for designs. 80% of them did not meet the CSD (Central Supplier Database) requirements.	The municipality to re-invite all the panel members for quoting and appointments for professional services be done by end of January 2017.	Technical Services
Basic Service Delivery (SOCIAL FACILITIES)	Three projects for social facilities(Mathibela transfer station, Mafefe and Ledwaba traditional authority) were not implemented due to unavailability of PTO (Permission to Occupy)	The Office of the Mayor and Municipal Manager to engage with the traditional authorities on the issuing of the PTO for Mathibela Transfer Station and Ledwaba Traditional Authority Hall. Budget for Mafefe Traditional Authority Hall to be moved to the completion of Municipal Offices (Civic Centre).	Technical Services

Initial: Municipal Manager:

Initial: Mayor:

	Projects for two transfer stations in Moletlane and Mathabatha were not implemented due to unavailability of PTO.	Town planning unit to provide with the PTO for available sites for implementation of the projects in the next financial year. The budget to be moved for implementation of MIG projects in the current year.	Planning & Community Services
Basic Service Delivery (ROADS & STORMWATER)	Delay in finalizing the detailed design report for 1km of road from Lebowakgomo zone S to BA phase 2	The Consultant to deliver the final tender document and design report by the end of January 2017	Technical Services
Financial Viability	Non-payment of municipal services by some of Lebowakgomo Residents (Revenue collection)	The Office of the Mayor and Municipal Manager to engage with Lebowakgomo residents on the payment of municipal services. Compilation of valuation roll by Town Planning Unit	Budget & Treasury
	Mscoa implementation	Awaiting National Treasury's on the appointment of a new system as the current system is not Mscoa compliant.	
	Shortage of personnel within the SCM unit	The municipality to speed up the implementation of the new organizational structure	
	Incompleteness of Asset Register	All Land belonging to municipality must be registered with Deeds Office	
Spatial Rational	Land Invasion	Servicing of sites and dispose available sites	Planning & LED
	Registration of municipal property with the Deeds Office	Land audit to be done before registration	
Municipal	Brake down of Municipal yellow fleet	The service to be outsourced	Corporate Services

Initial: Municipal Manager:

Initial: Mayor:

Transformation	Implementation of new Organizational Structure	Filling of critical position and adjustment of the salary budget.	
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Detailed 2016/17 Mid-Year Performance on Service Delivery Budget and Implementation Plan

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Basic Service Delivery	Responsive, accountable, effective and	An efficient, competitive and responsive economic	To reseal and maintain roads infrastructure	Number of km of road resealed and maintained at unit BA during	R3 000 000 .00 (own funding)	3.7 km	Reseal and maintain km of 1.3 km road at unit BA during	tender document and tender advert	Tender document for appointment	Appointment letter of contractor	specification presented and approved at BSC	0	R0.00	not achieved	Delays in supply chain processes for advertisement	The project to be advertised on the e-tender before the second week of January	Tender advert and copy of original appointment letter	Tec 01

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Project on	Actual	Projection	Actual							
	efficient local government system	infrastructure network		fourth quarter			fourth quarter		ultant submitted and there delays in SCM processes		& awaiting advertisement					2017		
Basic Service Delivery	Responsive, accountable, effective and efficient local	An efficient, competitive and responsive economic infrastructure network	To construct new roads and storm water control infrastructure	Number of km of internal streets and storm water constructed at Rakgoatha	R9 000 000.00 (own funding)	0	Construct 1.5km of internal streets and storm water at Rakgoatha	Bid advert and appointment of contractor	The 200m vukuphile section is 100% completed and the 1.3k	30% construction stage	The 200m vukuphile section is 100% completed & the 1.3km sectio	200m	R5 451 900.39	achieved	None	None	Appointment letter of contractor (1.3 km) and council resolution on appointment 200 m for vukuphile learner contractor. Progress	Tec 02

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	government system		e	(Multiyear)			(multi-year)during fourth quarter		m section contractor appointed and at 28% construction		n contractor appointed & at 70% construction						report	
Basic Service Delivery	Responsive, accountable, effective and	An efficient, competitive and responsive economic	To construct new roads and storm water contr	Number of km of road upgraded from gravel to block	R1 200 000.00 (own funding professional	0	Development of Designs for Malakabaneng access road	Inception report(Scoping report)	Feasibility and specification development for	Detail designs report	Adjudication stage for appointment of consu	consultant was appointed in 28 December 2016	R0.00	not achieved	Late appointment of Professional service provider for designs	The consultant to finish with the designs by the end of March 2017	Inception report(Scoping Report) and Detail designs report	Tec 03

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	efficient local government system	infrastructure network	ol infrast ructur e	paving and stormwater control at Malaka baneng village	fees)		from gravel to access road block paving and stormwater control.		BSC to appoint consultant		ltant				due to late sitting of the SCM committees. Unavailability of members to quorate			
Basic Service Delivery	Responsive, accountable, effective and efficient	An efficient, competitive and responsive economic infrastr	To construct new roads and stormwater control	Number of km of access road upgraded from gravel to block paving	R1 200 000.00 (own funding professional fees)	0	Development of Designs for Hweles haneng access road from	Inception report(Scoping report)	Feasibility and specification development for BSC	Detail designs report	Adjudication stage for appointment of consultant	consultant was appointed in 28 December 2016	R0.00	not achieved	Late appointment of Professional service provider for designs due to	The consultant to finish with the designs by the end of March 2017	Inception report(Scoping Report) and Detail designs report	Tec 04

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent local government system	ucture network	infrast ructur e	and stormw ater control at Hweles haneng village			gravel to access road block paving and storm water control.		to appoi nt cons ultant						late sitting of the SCM committ ees. Unavail ability of membe rs to quorate			
Basic Service Delivery	Res pons ible, acco untab le, effec tive and effici ent	An efficient , competi tive and respon sive econo mic infrastr ucture	To constr uct new roads and storm water contr ol infrast	Numbe r of km of access road upgrad ed from gravel to block paving and	R1 200 000.00 (own fundin g)	0	Develo pment of Design s for Mooipla as village access road from	Inceptio n report(S coping report)	Feasi bility and speci ficati on devel opme nt for BSC to	Detail desig ns report	Adjud icatio n stage for appoi ntme nt of consu ltant	consult ant was appoint ed in 28 Decem ber 2016	R0.00	not achieved	Late appoint ment of Profess ional service provide r for designs due to late	The consultant to finish with the designs by the end of March 2017	Inception report(Scopi ng Report) and Detail designs report	Tec 05

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	local government system	network	structure	stormwater control at Mooiplaas village (Multiyear)			gravel to access road block paving and storm water control (Multi year).		appoint consultant						sitting of the SCM committees. Unavailability of members to quorate			
Basic Service Delivery	Responsive, accountable, effective and efficient	An efficient, competitive and responsive economic infrastructure	To construct new roads and storm water control	Number of internal streets upgraded and stormwater at Mamaloto	R6 100 000 (MIG funding)	3.5 km	Upgrading of 0.7 km of internal streets at from gravel to asphalt	tender document and tender advert	Designs and draft tender document produced	appointment letter of contractor	project advertisement for appointment of contractor	project advertisement for appointment of contractor	R0.00	not achieved	Late appointment of service provider due to late sitting of the SCM	The contractor to be appointed by the end of January 2017	Tender advert and copy of original appointment letter	Tec 06

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent local government system	ucture network	infrast ructur e	Mampik i/Mogodi during fourth quarter			and stormw ater at Mamao lo to Mampik i/ Mogodi during fourth quarter		and awaiti ng BSC appro val for appoi ntme nt of contr actor		actor				committ ees. Unavail ability of membe rs to quorate			
Basic Service Delivery	Res pons ible, effec tive and effici	An efficient , competi tive and respon sive econo mic infrastr	To constr uct new roads and storm water contr ol	Numbe r of km of road upgrad ed from gravel to tar and stormw ater	R17 000 000 (MIG funding for constr uction) R20 1	0	Upgradi ng of 1012 km of internal streets at from gravel to asphalt	Bid advert and appoint ment of contract or	Contr actor appoi nted and at 44.8 % const ructio	30% constr uction stage	Contr actor appoi nted & at 69% constr uction stage	69.9% constru ction stage	R3 694 682 .77	achieve d	None	None	Appointment letter of contactor and progress report	Tec 07

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent local government system	ucture network	infrast ructur e	control at Mathab atha	07 27 0.00 total budget for both Tec 47 & 07		and stormw ater at Mathab atha		n stage									
Basic Service Delivery	Res pons ible, acco unta ble, effec tive and effici ent local gove	An efficient , competi tive and respon sive econo mic infrastr ucture network	To constr uct new roads and storm water contr ol infrast ructur e	Numbe r of km of access road upgrad ed from gravel to block paving and stormw ater	R2 14 5 000 .00(M IG fund profes sional fees)	0	Develo pment of Design s for Seroba neng access road from gravel to access	Inceptio n report(S coping report)	Feasi bility and speci ficati on devel opme nt for BSC to appoi nt	Detail desig ns report	Adjud icator stage for appoi ntme nt of consu ltant	consult ant was appoint ed in 28 Decem ber 2016	R0.00	not achieve d	Late appoint ment of Profess ional service provide r for designs due to late sitting of the	The consultant to finish with the designs by the end of March 2017	Inception report(Scopi ng Report) and detail designs report	Tec 08

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	rmment system			control at Serobaneng village			road block paving and stormwater control (Multi year).		consultant						SCM committees. Unavailability of members to quorate			
Basic Service Delivery	Responsive, accountable, effective and efficient local governance	Improve access to basic services	To construct new accesses road and stormwater control infrast	Number of km of access road upgraded from gravel to block paving and stormwater	R2 145 000.00 (MIG fund professional fees)	0	Development of Design for Hwelereng access road from gravel to access	Inception report(Scoping report)	Feasibility and specification development for BSC to appoint	Detail design report	Adjudication stage for appointment of consultant	consultant was appointed in 28 December 2016	R0.00	not achieved	Late appointment of Professional service provider for designs due to late sitting of the	The consultant to finish with the designs by the end of March 2017	Inception report(Scoping Report)	Tec 09

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	rmment system		ructure	control at Hweler eng village			road block paving and stormwater control (Multi year).		consultant						SCM committees. Unavailability of members to quorate			
Basic Service Delivery	Responsive, accountable, effective and efficient local gove	Improve access to basic services	To construct road infrastructure	Number of km of internal streets tarred at Magatle phase 2	R7 500 000 (own funding)	2 km	Upgrading of 1 km of internal streets at from gravel to asphalt and stormwater at	Bid advert and appointment of contractor	Designs and draft tender document produced and awaiting	30% construction stage	Advertisement for appointment of contractor	Advertisement for appointment of contractor	R0.00	not achieved	Late appointment of service provider for Construction due to late sitting of the SCM	The contractor to be appointed by end of January 217.	Appointment letter of contractor and progress report	Tec 10

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	rmment system						Magatl e phase 2		BSC approval for appointment of contractor						committees. unavailability of members to quorate			
Basic Service Delivery	Responsive, accountable, effective and efficient local gove	Improve access to basic services	To construct road infrastructure	Number of km of internal streets tarred from Zone S to BA phase 2	R1 500 000 .00 (own funding)	0	Upgrading of 1 km of internal streets at from gravel to asphalt and storm water from S	Bid advert and appointment of contractor	Design stage	30% construction stage	Design stage	Design stage	R821 180.00	not achieved	Delay in finalizing the detailed design report	The Consultant to deliver the final tender document and design report by the end of January 2017	Appointment letter of contactor and progress report	Tec 11

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	rmment system						to BA											
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new storm water control infrastructure	Number of km of new stormwater control constructed at Lebowa kgomo	R8 000 000 (own funding)	1.5 km	Construction of 0.892 km storm water drainage at Unit R Lebowa kgomo	Bid advert and appointment of contractor	Design completed and draft tender document produced for the procurement of contractor	30% construction stage	Advertised for appointment of contractor	Advertised for appointment of contractor	R0.00	achieved	Late appointment of service provider for Construction due to late sitting of the SCM committees. Unavailability of membe	The Consultant to be appointed by end of January 2017.	Appointment letter of contractor and progress report	Tec 12

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
									actor						rs to quorate			
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new stormwater control infrastructure	Number of new stormwater control constructed at Mathibela village	R1 200 000.00 (own funding professional fees)		Development of Designs for Mathibela Stormwater (Multi year).	Inception report(Scoping report)	Feasibility and specification development for BSC to appoint consultant	Detail designs	Consultant appointed	Consultant appointed	R0.00	not achieved	Late appointment of Professional service provider for designs due to late sitting of the SCM committees. unavailability of membe	The consultant to finish with the design by the end of March 2017	Inception report (Scoping report) and detail designs	Tec 13

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
															rs to quorate			
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct storm water control infrastructure	Number of km of stormwater control constructed at Rakgoatha	R1 200 000.00(own funding professional fees)	0	Development of Designs for Rakgoatha Storm water.	Inception report(Scoping report)	Feasibility and specification development for BSC to appoint consultant	Detail designs report	Adjudication stage for appointment of consultant	Adjudication stage for appointment of consultant	R0.00	not achieved	Late appointment of Professional service provider for designs due to late sitting of the SCM committees. Unavailability of membe	The appointment consultant to be done before end of January 2017	Inception report (Scoping report) and Detail designs report	Tec 14

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
															rs to quorate			
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct storm water control infrastructure	Number of km of storm water control constructed at Sehlabeng	R1 200 000.00(own funding professional fees)	0	Development of Designs for Sehlabeng Storm water (Multi year).	Inception report(Scoping report)	Feasibility and specification development for BSC to appoint consultant	Detail designs report	Consultant appointed	Consultant appointed	R0.00	not achieved	Late appointment of Professional service provider for designs due to late sitting of the SCM committees. Unavailability of membe	The consultant to finish with the design report by the end of March 2017	Inception report (Scoping report) and detailed design report	Tec 15

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
															rs to quorate			
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct storm water control infrastructure	Number of km of storm water control constructed at Mogotlane	R1 200 000.00 (own funding professional fees)	0	Development of Designs for Mogotlane Stormwater.	Inception report(Scoping report)	Feasibility and specification development for BSC to appoint consultant	Detail designs report	Consultant appointed	Consultant appointed	R0.00	not achieved	Late appointment of Professional service provider for designs due to late sitting of the SCM committees. Unavailability of membe	The consultant to finish with the design report by the end of March 2017	Inception report (Scoping Report) and detailed design report	Tec 16

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
															rs to quorate			
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new road accesses bridges infrastructure	Number of Access bridges constructed at Madisha Ditoro during fourth quarter	R6 530 000.00	0	Construction of 1 Access bridge at Madisha Ditoro	Bid advert and appointment of contractor or	Contractor appointed and at 25.79% construction stage	30% construction stage	Contractor appointed and at 40% construction stage	Contractor appointed and at 40% construction stage	R2 940 458.00	achieved	None	None	Appointment letter of contractor and progress report	Tec 17

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new roads accesses bridges	Number of small access bridges constructed at Magatle/Mapatjakeng during fourth quarter	R8 370 000.00	0	Construction of 1 Access bridge at Magatle/Mapatjakeng Access bridge	Bid advert and appointment of contractor	Contractor appointed and at 35% construction stage	30% construction stage	Contractor appointed and at 85% construction stage	Contractor appointed and at 85% construction stage	R6 520 908.42	achieved	None	None	Appointment letter of contractor and progress report	Tec 18
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new roads accesses bridges	Number of small access bridges	R5 000 000.00	0	Construction of 1 Access bridge	Bid advert and appointment of contractor	Contractor appointed and	30% construction stage	Contractor appointed and	Contractor appointed and at 37%	R 1 609 209.60	achieved	None	None	Appointment letter of contractor and progress report	Tec 19

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ble, effective and efficient local government system	s	access bridges infrastructure	constructed at Lehlokwaneng /Tswaing during fourth quarter			at Lehlokwaneng /Tswaing bridge	contractor	at 05% construction stage		at 37% construction stage	construction stage						
Basic Service Delivery	Responsive, accountable, effective and efficient	An efficient, competitive and responsive economic infrastructure	To construct new roads accesses bridges constructed at Makadi/Ireland	Number of small access bridges constructed at Makadi/Ireland	R6 900 000.00	0	Construction of 1 Access bridge at Makadi/Ireland Access	Bid advert and appointment of contractor	Contractor appointed and at 20% construction	30% construction stage	Contractor appointed and at 35% construction stage	Contractor appointed and at 35% construction stage	R 3 771 870.11	achieved	None	None	Appointment letter of contactor and progress report	Tec 20

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent local government system	ucture network	ructure	during fourth quarter			bridge		stage									
Basic Service Delivery	Responsive, accountable, effective and efficient local government	Improve access to basic services	To install public lights along the main roads within the municipality	Number of high Mast/public lights installed along the main in Lebowa kgomo from unit F to A	R150 000.00 (Own funding)	0	0.8km of public lights Installation at unit F and A	Bid advert and appointment of contractor	Contractor appointed and at 90% construction stage	30% construction stage	Contractor appointed and 100% construction	100% completed	R1 311 059.20	achieved	None	None	Appointment letter of contractor, progress report and completion certificate	Tec 21

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	system			before end of fourth quarter														
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electrify new households extensions	Number of households electrified at Makuru village during fourth quarter	R750 000.00	0	Electrification of 50 households at Makuru village during fourth quarter	Detail designs and advertisement for appointment of contractor	Presentation to BSC completed and SCM currently sourcing quotes from panel of cons	Appointment of contractor	0	Presentation to BSC Completed and SCM currently sourcing quotes from panel of consultants	R0.00	not achieved	Late appointment of Professional service provider for designs . Specification was submitted to SCM unit in 13	The contractor to be appointed by the end of May 2017	Designs and copy of advertisement for appointment of contractor and copy of appointment letter	Tec 22

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
									ultants						June 2016			
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electrify new households extensions	Number of households electrified at Makotshe village during fourth quarter	R2 565 000.00 (Own funding)	0	Electrification of 190 households at Makotshe village during fourth quarter	Detail designs and advertisement for appointment of contractor	Presentation to BSC completed and SCM currently sourcing quotes from panel of consultant	Appointment of contractor	0	Presentation to BSC Completed and SCM currently sourcing quotes from panel of consultants	R0.00	not achieved	Late appointment of Professional service provider for designs . The Specification was submitted to SCM unit in 13 June	The contractor to be appointed by the end of May 2017	Designs and copy of advertisement for appointment of contractor and copy of appointment letter	Tec 23

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
									s						2016			
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electrify new households extensions	Number of households electrified at Toosen g village during fourth quarter	R3 37500 (Own funding)	0	Electrification of 25 households at Toosen g village during fourth quarter	Detail designs and advertisement for appointment of contractor	Presentation to BSC Completed and SCM currently sourcing quotes from panel of consultant	Appointment of contractor	0	Presentation to BSC Completed and SCM currently sourcing quotes from panel of consultants	R0.00	not achieved	Late appointment of Professional service provider for designs . The Specification was submitted to SCM unit in 13 June	The contractor to be appointed by the end of May 2017	Designs and copy of advertisement for appointment of contractor and copy of appointment letter	Tec 24

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
									s						2016			
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electrify new households extensions	Number of households electrified at Mamat onya village during fourth quarter	R2020 (Own funding)	0	Electrification of 15 households at Mamat onya village during fourth quarter	Detail designs and advertisement for appointment of contractor	Presentation to BSC completed and SCM currently sourcing quotes from panel of consultant	Appointment of contractor	0	Presentation to BSC Completed and SCM currently sourcing quotes from panel of consultants	R0.00	not achieved	Late appointment of Professional service provider for designs . The Specification was submitted to SCM unit in 13 June	The contractor to be appointed by the end of May 2017	Designs and copy of advertisement for appointment of contractor and copy of appointment letter	Tec 25

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
									s						2016			
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electrify new households extensions	Number of households electrified at Maruleng village during fourth quarter	R2 524 500.00 (Own funding)	0	Electrification of 187 households at Maruleng village during fourth quarter	Detail designs and advertisement for appointment of contractor	Presentation to BSC completed and SCM currently sourcing quotes from panel of consultant	Appointment of contractor	0	Presentation to BSC Completed and SCM currently sourcing quotes from panel of consultants	R0.00	not achieved	Late appointment of Professional service provider for designs . The Specification was submitted to SCM unit in 13 June	The contractor to be appointed by the end of May 2017	Designs and copy of advertisement for appointment of contractor & copy of appointment contractor	Tec 26

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
									s						2016			
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electrify new households extensions	Number of new households electrified at Makgophong village during fourth quarter	R135 000.00 (Own funding)	0	Electrification of 10 new households at Makgophong village during fourth quarter	Detail designs and advertisement for appointment of contractor	Presentation to BSC completed and SCM currently sourcing quotes from panel of consultant	Appointment of contractor	0	Presentation to BSC Completed and SCM currently sourcing quotes from panel of consultants	R0.00	not achieved	Late appointment of Professional service provider for designs . The Specification was submitted to SCM unit in 13 June	The contractor to be appointed by the end of May 2017	Designs and copy of advertisement for appointment of contractor & copy of appointment contractor	Tec 27

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
									s.						2016			
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electrify new households extensions	Number of households electrified at Mahlatjane village during fourth quarter	R2020 (Own funding)	0	Electrification of 15 households at Mahlatjane village during fourth quarter	Detail designs and advertisement for appointment of contractor	Presentation to BSC completed and SCM currently sourcing quotes from panel of consultant	Appointment of contractor	0	Presentation to BSC Completed and SCM currently sourcing quotes from panel of consultants	R0.00	not achieved	Late appointment of Professional service provider for designs . The Specification was submitted to SCM unit in 13 June	The contractor to be appointed by the end of May 2017	Designs and copy of advertisement for appointment of contractor & copy of appointment contractor	Tec 28

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
									s						2016			
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electrify new households extensions	Number of households electrified at Rakgoatha village during fourth quarter	R1 400 000.00 (Own funding) Rollover	0	Electrification of 749 households at Rakgoatha village during fourth quarter	50 % Construction stage	72% construction stage	100% completion	100% completed but waiting Eskom for energization	100% completed but waiting Eskom for energization	R 4 519 527.91	not achieved	waiting Eskom for energization	consultant and contractor to follow up with Eskom for energization	Progress report and completion certificate	Tec 29

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electrify new households extensions	Number of households electrified at Maralaleng village during fourth quarter	R1 200 000.00 (Own funding)	0	Electrification of 80 households at Maralaleng village during fourth quarter	Detail designs and advertisement for appointment of contractor	Presentation to BSC completed and SCM currently sourcing quotes from panel of consultants	Appointment of contractor	0	Presentation to BSC Completed and SCM currently sourcing quotes from panel of consultants	R0.00	not achieved	Late appointment of Professional service provider for designs. The Specification was submitted to SCM unit in 13 June 2016	The contractor to be appointed by the end of May 2017	Designs and copy of advertisement for appointment of contractor & copy of appointment contractor	Tec 30

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electrify new households extensions	Number of households electrified at Sefalalo village during fourth quarter	R 900 000.00 (Own funding)	0	Electrification of 60 households at Sefalalo village during fourth quarter	Detail designs and advertisement for appointment of contractor	Presentation to BSC completed and SCM currently sourcing quotes from panel of consultants	Appointment of contractor	0	Presentation to BSC Completed and SCM currently sourcing quotes from panel of consultants	R0.00	not achieved	Late appointment of Professional service provider for designs. The Specification was submitted to SCM unit in 13 June 2016	The contractor to be appointed by the end of May 2017	Designs and copy of advertisement for appointment of contractor & copy of appointment contractor	Tec 31

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To electrify new households extensions	Number of households electrified at Khuren g village during fourth quarter	R1 500 000.00 (Own funding)	0	Electrification of 100 households at Khuren g village during fourth quarter	Detail designs and advertisement for appointment of contractor	Presentation to BSC completed and SCM currently sourcing quotes from panel of consultants	Appointment of contractor	0	Presentation to BSC Completed and SCM currently sourcing quotes from panel of consultants	R0.00	not achieved	Late appointment of Professional service provider for designs . The Specification was submitted to SCM unit in 13 June 2016	The contractor to be appointed by the end of May 2017	Designs and copy of advertisement for appointment of contractor & copy of appointment contractor	Tec 32

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new community hall	Number of new community halls constructed during fourth quarter at Madisha Ditoro	R4 400 000.00(MIG funding)	0	Construct 1 community hall at Madisha Ditoro village during fourth quarter	Detail designs and advertisement for appointment of contractor	Feasibility and specification development for BSC to appoint consultant	Appointment of contractor and reproduction of drawings underway	Consultant appointed and reproduction of drawings underway	R0.00	not achieved	Late appointment of Professional service provider for designs due to late sitting of the SCM committees. Unavailability of members to quorate	The contractor to be appointed on section 32 of the MFMA by the end February 2017 for municipality to expedite MIG Funds to avoid withholding of funds by National Treasury.	Designs and copy of advertisement for appointment of contractor	Tec 33	

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new community hall	Number of new community halls constructed during fourth quarter at Rakgwatha	R4 400 000.00(MIG funding)	0	Construct 1 community hall at Rakgwatha village during fourth quarter	Detail designs and advertisement for appointment of contractor	Feasibility and specification development for BSC to appoint consultant	Appointment of contractor and reproduction of drawings underway	Consultant appointed and reproduction of drawings underway	R0.00	not achieved	Late appointment of Professional service provider for designs due to late sitting of the SCM committees. Unavailability of members to quorate	The contractor to be appointed on section 32 of the MFMA by the end February 2017 for municipality to expedite MIG Funds to avoid withholding of funds by National Treasury.	Designs and copy of advertisement for appointment of contractor	Tec 34	

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new community hall	Number of new community halls constructed during fourth quarter at Ga-Ledwaba Traditional Authority	R4 300 000.00 (own funding)	0	Construct 1 community hall at Ga-Ledwaba Traditional Authority during fourth quarter	Detail designs and advertisement for appointment of contractor	Feasibility and specification development for BSC to appoint consultant	Appointment of contractor	The project is at the BSC but not approved due to unavailability of PTO	The project is at the BSC but not approved due to unavailability of PTO	R0.00	not achieved	Delayed by unavailability of PTO	Executive Manager planning & LED to acquire PTO by end of January 2017	Designs and copy of advertisement for appointment of contractor	Tec 35
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new community hall	Number of new community halls constructed during fourth quarter at Ga-Ledwaba Traditional Authority	R4 300 000.00 (own funding)	0	Construct 1 community hall at Ga-Ledwaba Traditional Authority during fourth quarter	Detail designs and advertisement for appointment of contractor	Feasibility and specification development for BSC to appoint consultant	Appointment of contractor	The project is at the BSC but not approved due to unavailability of PTO	The project is at the BSC but not approved due to unavailability of PTO	R0.00	not achieved	Delayed by unavailability of PTO	The Mayor to engage the traditional	Designs and copy of advertisement for appointment of contractor	Tec 36

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
y	untangle, effective and efficient local government system	services	community hall	nity halls constructed during fourth quarter at Mafefe Traditional Authority	fundin g)		at Mafefe Traditional Authority during fourth quarter	ement for appointment of contractor	ficati on development for BSC to appoint consultant	actor	BSC but not approved due to unavailability of PTO	but not approved due to unavailability of PTO			of PTO	authority in acquiring PTO by end of January 2017	appointment of contractor	
Basic Service Delivery	Responsive, accountable, effective and	Improve access to basic services	To equip newly Municipal Waste disposal	Number of Municipal Waste disposal infrastructure	R400 000.00	0	Mathibela Waste Transfer Station and drilling and equippi	Detail designs and advertisement for appointment of contract	Preparation of bid document for BSC for	Appointment of contractor	The project is at the BSC but not approved	The project is at the BSC but not approved due to unavail	R0.00	not achieved	Delayed by unavailability of PTO	Executive manager community service to acquire PTO before end of January 2017	Designs and copy of advertisement for appointment of contractor	Tec 37

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	efficient local government system		infrastructure with borehole and electricity connection	drilled during fourth quarter			ing of boreholes and Electricity	or	appointment of contractor		due to unavailability of PTO	ability of PTO						
Basic Service Delivery	Responsive, accountable, effective and efficient local	Improve access to basic services	To construct new Cemetery	Number of New Cemetery constructed during fourth quarter in Lebowa	R6 000 000 .00	1	Development of one Municipal Cemetery in Lebowa kgomo during fourth quarter	Appointment of contractor	Contractor appointed and at 15% construction stage	50% construction stage	52% construction stage	52% construction stage	R6 879 192 .91	achieved	None	None	Copy of appointment letter and progress report	Tec 38

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	government system			kgomo														
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new municipal offices	Number of Municipal Offices constructed at Civic Centre during fourth quarter	R6 000 000 (own funding)	1	Construction of one Municipal Offices at Civic Centre during fourth quarter (phase 1)	50 % Construction stage	54% construction stage	100% completion	96% construction stage	96% construction stage	R3 053 947.92	not achieved	Delay was caused by unqualified subcontractor for installation of the aluminum window frames and	The contractor requested extension of time and the project to be finalized before end of January 2017	Progress Report and completion certificate	Tec 39

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
															electric al connect ions			
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new Municipal Facilities	Number of VTS facilities constructed at Community Services Department in zone A	R900 000.00 (own funding)	0	Construction of one VTS at Community Services Department at Zone A	Inception report(Scoping report)	Feasibility and specification development for BSC to appoint consultant	Detailed design report	Adjudication stage for appointment of consultant	Adjudication stage for appointment of consultant	R0.00	not achieved	Late appointment of Professional service provider for designs due to late sitting of the SCM committees. Unavailability of	The consultant to finish with the designs by the end of March 2017	Inception report (Scoping report) and detailed designs report	Tec 40

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
															members to quorate			
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new Municipal Waste disposal infrastructure	Number of Waste Transfer stations constructed in Moletlane and Mathabatha	R1 500 000.00 (own funding)	0	Construction of two transfer stations in Moletlane and Mathabatha	Inception report (Scoping report)	Feasibility and specification development for BSC to appoint consultant	Detailed design report	unavailability of Deeds of grant	Feasibility and specific development for BSC to appoint consultant	R0.00	not achieved	Unavailability of PTO and indicator to be discontinued	Executive manager Community Services to acquire PTO from Town Planning for implementation of the project in the next financial year	Inception report (scoping report) and Detailed designs report	Tec 41

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct new Municipal Facilities	Number of municipal parks constructed in Lebowa kgomo zone F-B	R1 000 000.00 (own funding)	0	Construction of three municipal Parks in Lebowa kgomo zone F-B	Detail designs and advertisement for appointment of contractor	Feasibility and specification development for BSC to appoint consultant	Appointment of contractor	Adjudication stage for appointment of consultant	Adjudication stage for appointment of consultant	R0.00	not achieved	Late appointment of Professional service provider for designs due to late sitting of the SCM committees. Unavailability of members to quorate	The contractor to be appointed before end of January 2017	designs and copy of advertisement for appointment of contractor and copy of appointment letter	Tec 42

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to basic services	To construct storm water control infrastructure	Number of km of road and storm water control constructed at Mathabatha (Mashadi)	R 3,107,270.24 (MIG funding for designs)	0	Development of Designs for Mathabatha (Mashadi)	Project registration with MIG	Approval registration letter.	Inception report (scoping report)	Adjudication stage for appointment of consultant	Adjudication stage for appointment of consultant	R0.00	not achieved	Late appointment of Professional service provider for designs due to late sitting of the SCM committees. Unavailability of members to quorate	The consultant to finish with the designs by the end of March 2017	Approval registration letter and inception report (scoping report)	Tec 43

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Basic Service Delivery	Responsive, accountable, effective and efficient local government system	Improve access to public lighting.	To complete high mast lights	Completion of 16 High mast light High mast Lights (Mamaolo, Rakgwatha, Letsi, Mogotlane, Majane, Mathabatha, Zone F, B(X2), A, Q(X2))	R1,100,000.00	87	16	Detail designs and advertisement for appointment of contractor	Designs and copy of advertisement for appointment of contractor.	Appointment of contractor	0	Presentation to BSC Completed and SCM currently sourcing quotes from panel of consultants	R0.00	not achieved	Late appointment of Professional service provider for designs due to late sitting of the SCM committees. Unavailability of members to quorate	The contractor to be appointed by the end of February 2017	Designs and copy of advertisement for appointment of contractor and copy of appointment letter	Tec 44

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
				S,Rx2, CBD)														
Good Governance	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	% of appointed service providers assessed quarterly	R0.00	50%	100% of appointed service providers assessed quarterly	100% of the appointed service providers assessed quarterly	100% of service provider performance assessed quarterly	100% of the appointed service providers assessed quarterly	100% of service provider performance assessed quarterly	100% of service provider performance assessed	R0.00	achieved	None	None	Approved assessment report by accounting officer	Tec 45

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Good Governance	Responsible, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	% of risk queries attended and responded to on a quarterly basis	R0.00	70%	100% of risk queries attended and responded to on a quarterly basis	100% of risks queries issued and attended to on a quarterly basis	100% of risk queries attended to	100% of risks queries issued and attended to on a quarterly basis	100% of risk queries attended to	100% risk queries attended to	R0.00	achieved	None	None	Signed report by accounting officer	Tec 46
Good Governance	Responsible, accountable	Improve municipal financial	Provide prompt response	% of audit queries attended and	R0.00	70%	100% of audit queries attended and	100% of audit queries issued and	100% of audit queries	100% of audit queries	100% of audit queries	100% of audit queries issued and	100% of audit queries	achieved	None	None	Signed report by accounting officer	Tec 47

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ble, effective and efficient local government system	l and administrative capability	nses	responded to on a quarterly basis			responded to on a quarterly basis	attended to on a quarterly basis	attended to on a quarterly basis	issued and attended to on a quarterly basis	attended to on a quarterly basis	attended to on a quarterly basis						
Good Governance	Responsive, accountable, effective and efficient	Improve municipal financial and administrative capability	Provide prompt responses	% of MPAC queries attended and responded to on a quarterly basis	R0.00	70%	100% of MPAC queries attended and responded to on a quarterly basis	100% of MPAC queries issued and attended to on a quarterly basis	100% of MPA C queries issued and attended	100% of MPA C queries issued and attended	100% of MPA C queries issued and attended	100% of MPAC queries issued and attended to	R0.00	achieved	None	None	Signed report by accounting officer	Tec 48

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent local government system						y		to	to on a quarterly basis	to							
Good Governance	Responsive, accountable, effective and efficient local government	Improve municipal and administrative capability	Provide prompt responses	% of council resolution queries attended and responded to on a quarterly basis	R0.00	90%	100% of council resolution queries attended and responded to on a quarterly basis	100% of council resolution queries issued and attended to on a quarterly basis	100% of council resolution queries attended to	100% of council resolution queries issued and attended to on a quarterly basis	100% of council resolution queries attended to	100% of council resolution queries attended to	R0.00	achieved	None	None	Signed report by accounting officer	Tec 49

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	system									erly basis								
Good Governance	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	% of approved budget spent on a quarterly basis	R0.00	530%	100% of approved budget spent on a quarterly	100% of approved budget spent	14.3 % spent	100% of approved budget spent	14.3 % spend	14.3 % spend	R7 361 504 .91	achieved	None	None	Quarterly trial balance report	Tec 50

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Good Governance	Responsible, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	Number of reports compiled on back to basics	R0.00	4	Compile four reports on back to basics on a quarterly	Compile one report on back to basics	1 quarterly report submitted	Compile one report on back to basics	1 quarterly report submitted	1 quarterly report submitted	R0.00	achieved	None	None	Signed report by accounting officer and submission to CoGHSTA	Tec 51
Local Economic Development	Responsible, Account	implementation of community	Job creation	Number of EPWP job opportunities	R1m (CDM grant) R250 000	491	491 for infrastructure sector	491 EPWP beneficiaries appointed	281 employed				R0.00	achieved	None	None	Signed Contracts by the beneficiaries and the	Tec 52

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	able, effective and efficient local government system	work programme		nities created through Social and Environment and Culture Sectors	(CDM grant) R1 29 5 000 EPW P grant) R1 43 1 740 (Own funding)			ed									Municipal Manager	
Municipal Transformation and Organisational Development	Responsive, accountable, effective &	Implement a differentiated approach to municipal financial	Recruitment and Retention competent human capita	Number of Vacant and funded positions filled by June	R690 300.00	15	16 of vacant positions filled by June 2017	Advertisement, short listing and interviewing	6 positions filled	Appointment of 8 officials	3	9	R0.00	achieved	None	None	Copy of advert, attendance register of shortlisting and interviews. Appointment Letters	Corp 1

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
governance	efficient local government system	planning and support		2017														
Municipal Transformation and Organizational Development	Responsive, accountable, effective & efficient local government	Implement a differentiated approach to municipal financing, planning and support	Review employment equity plan	Number of Employment Equity plan reviewed by December 2016	R00.0	1	Review one employment equity plan by second quarter	Tabling of the Employment Equity to Council for noting	The reviewed Employment Equity plan to be tabled before LLF	consultation with the employment equity committee	01	01 plan drafted	R0.00	not achieved	The plan is still on the process of consultation as a result there is no Council minutes	The report to be submitted to Council for approval by end of February 2017	Council minutes and minutes of the employment equity committee	Corp 2

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent system																	
Municipal Transformation and Organizational Development	Responsive, accountable, effective & efficient local government system	Implement a differentiated approach to municipal financing, planning and support	Training of officials	Number of officials and Councilors trained by 30 June 2017	R1 719 595.71 (officials & councilors)	125 officials (88) and councilors (37)	Training of 94 officials and 56 Councilors by 30 June 2017	Provide training to 25 officials	49 officials and 60 councilors trained	Provide training to 25 officials	6	55	R384 592.00	achieved	none	none	Purchase requisition/ attendance register	Corp 4

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Project on	Actual	Projection	Actual							
Municipal Transformation and Organizational Development	Responsive, accountable, effective & efficient local government system	Implement a differentiated approach to municipal financing, planning and support	Inspection & visit of municipal buildings	Number of OHS inspections/visits conducted on a quarterly basis to all municipal buildings	R315 201.60	24	Conduct twenty four inspections/visits on municipal buildings on a quarterly basis	6 inspections on municipal buildings	6 inspections per month done	6 inspections on municipal buildings conducted	18 inspections conducted	24 inspections conducted for both first and second quarter	R0.00	achieved	none	none	Inspection reports	Corp 7
Municipal Transformation and	Responsive, accountable	Implement a differentiated approach	Convene Local Labour	Number of monthly Local Labour	R225 144.00	13	Convene and hold twelve Local	Convening and holding three meeting	1 meeting held on 29	Convening and holding	04 LLF meetings were	05 meetings	R0.00	not achieved	Non-attendance by outgoing	Special meeting to be arranged before end	Minutes & attendance register	Corp 8

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Organizational Development	ble, effective & efficient local government system	ch to municipal financing, planning and support	Forum meetings	Forum meetings conducted quarterly			Labour Forum meetings (three meetings per quarter)	s	September 2016	three meetings	held				councilors	of March 2017		
Municipal Transformation and Organizational Development	Responsible, accountable, effective & efficient	Implement a differentiated approach to municipal financing,	Develop and monitor individual PMS	Number of individual performance assessment conducted	R00.00	0	Conduct quarterly individual assessment for 21 employ	21 individual quarterly assessments conducted	0	21 individual quarterly assessments conducted	0	0	R0.00	not achieved	Performance agreement not yet signed-municipality still finalizing the	Job description to be signed by all the employees and send to SALGA for grading by end of	Assessment reports	Corp 10

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent local government system	planning and support		by June 2017			ees on quarterly basis								signing of job descriptions	January 2017		
Municipal Transformation and Organizational Development	Responsive, accountable, effective & efficient local government	Single window of coordination	Development of Electronic Performance Management System Management System	Electronic Performance Management System developed by June 2017	R600 000	None	1 electronic performance management system developed by June 2017	Terms of Reference development.	0	Advertisement of the tender	The project is hold or suspended due to MSCOA., which is	Budget provision for the Electronic PMS has been put aside for implementation of	R0.00	not achieved	In the process of implementing systems that are MSCOA compliant	Waiting for the appointment of service provider for system that is mSCOA compliant by June 2017	Copy of terms of reference and copy of the advert	Corp 11

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	system										now awaiting National Treasury's approval for the municipality to replace the current system.	MSCOA..						
Municipal Transf	Responsive,	Single window of	Upgrading of	Integrated Financial	R1 000 000	Integrated financ	1 financial	MSCOA Implementation	In the process of	-	-	Budget provision for	R0.00	not achieved	In the process of	To speed up the process of	mSCOA implementation progress	Corp 12

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Information and Organizational Development	accountable, effective & efficient local government system	coordination	Integrated Financial Management System to MSCOA compliance	Financial Management System upgraded by June 2017.	00	Financial System	management system installed by June 2017	Progress report	implementing systems that are MSCOA compliant			the upgrading of the Integrated Financial System has been put aside for implementation of MSCOA			appointing service provider for systems on mSCOA compliant	the appointment of the service provider by June 2017	report	
Municipal Transfer	Responsive,	Single window of	Upgrading of	Payroll System upgrade	R500000	Payroll System	1 payroll system	Outstanding Pay	In the process of	Memorandum	In the process of	Budget provision for	R0.00	not achieved	On process of	To speed up the process of	Copy of the proposal on the	Corp 13

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Information and Organizational Development	accountable, effective & efficient local government system	coordination	Payroll System	ended by June 2017.		m	upgraded by June 2017	Day module and the proposal for implementation of the modules.	implementing systems that are MSC OA compliant.	requesting approval of proposal and purchase order	implementing systems that are MSC OA compliant	the upgrading the Payroll System has been put aside for implementation of MSCOA			appointing service provider for systems on mSCO A compliant	the appointment of the service provider by June 2017	outstanding payday modules to be implemented. Approved memo for implementation of outstanding modules	
Municipal Transformation and Organizational	Responsive, accountable, effective	Single window of coordination	Development of e-Council	Number of tablets procured for councilors by	R500 000 for tablet R660 000.00 for	Network Infrastructure	1 procurement of tablets for councilors by	Specific development on tablets for councilors	Tablets Specification developed	Advertisement	Service provider appointed procurement of	Service provider appointed procurement of	R0.00	achieved	none	none	Copy of the specification and copy of the advert	Corp 14

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Development	& efficient local government system			March 2017. Number of municipal offices connected with Wi-Fi technology by March 2017.	Wi-Fi		March 2017	rs.	and submitted to the SCM Unit. Wi-Fi Technology specification developed and request made to SCM		renewal of tablet. For Wi-Fi network.	tablet. For Wi-Fi network.						

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Municipal Transformation and Organizational Development	Responsive, accountable, effective & efficient local government system	Single window of coordination	Development of Organizational Structure	Electronic Organizational Structure developed by June 2017.	500000	Approved Organizational structure	1 electronic organizational structure to be developed by June 2017	Development of Terms of Reference.	In the process of implementing systems that are MSC OA enabling	Advertisements and all SCM procurement processes	Terms of reference drafted for procurement of electronic system	Terms of reference drafted for procurement of electronic system	R0.00	not achieved	In the process of appointing service provider.	To speed up the process of the appointment of the service provider by June 2017	Copy of terms of Reference. Copy of advert	Corp 15
Municipal Transformation and	Responsive, accountable	Single window of coordination	Implementation of Disas	New technology implemented	500000	Approved DRP	1 switching center to be	Development of Specification/Terms of	Terms of Reference/ Specification	Memo to MM for requir	Memo submitted to MM and	Memo submitted to MM and	R0.00	not achieved	Budget not yet loaded in the vote	Loading of the DRP Budget into the vote line, for	Copy of terms of reference /specification /proposal	Corp 16

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Organisational Development	ble, effective & efficient local government system		ter Recovery Plan.	from the reviewed DRP			implemented by June 2017	Reference/ Proposal from SITA to host our DRP Switching Centre at their DRP Centre in Polokwane.	ification/ Proposal from SITA done. Request submitted to SCM for purchase order to SITA.	e for approval of proposal and purchase order not yet issued	MM and purchase order not yet issued	purchase order not yet issued			line.	order to be issued out before end of March 2017	from SITA. Copy of approved memo and purchase order to SITA	
Municipal Transf	Responsive,	Single window of	Implementation	Number of ICT Policies	R00.0	Approved Munic	5 policies to be	Review of 2 ICT	The Laptop and	Review of 1 ICT	01 policy was	3 policies were	R0.00	achieved	None	None	Copies of ICT Policies	Corp 17

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Information and Organizational Development	accountable, effective & efficient local government system	coordination	Municipal ICT Corporate Governance Policy	reviewed by June 2017		Municipal ICT Corporate Governance Policy	reviewed by June 2017	policy as per Municipal ICT Corporate Governance Policy.	Internet policies are in the process of being reviewed as part of the ICT Security Policy, as embedded in it.	policy as per municipal ICT Corporate governance policy	reviewed but waiting for council approval	reviewed (laptop, 3G and internet)						

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Municipal Transformation and Organizational Development	Responsive, accountable, effective & efficient local government system	Implement a differentiated approach to municipal financial, planning and support	1. Provide cost effective operations 2.	3. Number of car wash bays erected by March 2017	R150 000.00	0	2 car wash to be erected by March 2017	-	-	Survey for drilling of borehole at Civic Centre	Compilation and approval of specification by MM	0	R0.00	not achieved	The indicator is to operational and to be removed from the strategic document	The car wash to be done internally using the available personnel and resources.	Survey report.	Corp 18
Municipal Transformation and	Responsive, accountable	Implement a differentiated approach	4. Provide cost effective	6. Number of vehicles	R4 000 000.00	0	5 vehicles 1x disaster vehicle,	Compilation and approval of specific	Specification compiled	Advert for the supply and	No advert was issued. Still at	No advert was issued. Still at	R565 000.00	not achieved	Specific commitment has not met	Follow-up with SCM before end of January 2017	Approved Specification and copy of advert	Corp 19

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Organizational Development	ble, effective & efficient local government system	ch to municipal financial, planning and support	operations 5.	procured by March 2017			4x fleet vehicle, (2x half truck, 4x traffic patrol, 1x LDV, special traffic vehicle to be procured before March 2017	ation by MM	but not yet approved by MM	delivery of vehicles	at specification stage	specific stage			yet			
Municipal Transformation and Organizational	Responsive, accountable,	Implement a differentiated approach to	7. provide cost effective operations	9. Number of monthly fleet management	R00.0	12	12 fleet management reports submitted	3 fleet management reports submitted	3 Fleet management reports	3 fleet management reports	3 Fleet management reports	6 Fleet management reports submitted	R0.00	achieved	None	None	Fleet management reports	Corp 20

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
International Development	effective & efficient local government system	municipal financial, planning and support	8.	reports submitted					ts submitted	s submitted	s submitted							
Municipal Transformation and Organizational Development	Responsive, accountable, effective & efficient	Implement a differentiated approach to municipal financial, planning	10. provide security services for safety of staff and munic	11. Number of weekly site visits conducted.	R00.0	48	48 weekly sites visits conducted	12 weekly site visits conducted	12 Signed weekly site visits reports	12 weekly site visits conducted	12 Signed weekly site visits reports	24 Signed weekly site visits reports	R0.00	Achieved	None	None	Signed weekly site visits reports	Corp 21

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	local government system	g and support	ipal assets															
Municipal Transformation and Organizational Development	Responsible, accountable, effective & efficient local government system	Implement a differentiated approach to municipal financial planning and support	12. Provide security services for safety of staff and municipal assets	13. Number of turnstiles with finger readers installed by March 2017 (civic, cultural centre and	R550 000	0	3	Compilation and approval of specification by MM	Specification compiled but not yet approved by MM	Advert for the supply installation of turnstiles	Still waiting for sitting of specification committee	Still waiting for sitting of specification committee	R0.00	not achieved	Specification committee has not met yet	Follow-up with SCM before end of January 2017	Approved Specification and copy of advert	Corp 22

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	em			Traffic														
Municipal Transformation and Organizational Development	Responsive, accountable, effective & efficient local government system	Implement a differentiated approach to municipal financial, planning and support	14. Provide security services for safety of staff and municipal assets	15. Number of surveillance cameras installed by march 2017	R550 000	0	25	Compilation and approval of specification by MM	Specification compiled but not yet approved by MM	Advert for supply and installation of surveillance Cameras	Still waiting for sitting of specification committee (specification submitted during 1 st quarter)	Still waiting for sitting of specification committee	R0.00	not achieved	Specific attention committee has not met yet	Follow –up with SCM before end of January 2017	Approved specification and copy of advert	Corp 23

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Municipal Transformation and Organizational Development	Responsive, accountable, effective & efficient local government system	Implement a differentiated approach to municipal financial planning and support	16. Provide security services for safety of staff and municipal assets	17. Number of office buildings (cultural centre and library) provided with alarm system by March 2017	R00.00	0	2	Compilation and approval of specification by MM	Specification compiled but not yet approved by MM	Advert for supply and installation of surveillance cameras	Still waiting for sitting of specification committee	Still waiting for sitting of specification committee	R0.00	not Achieved	Specific ation committ ee has not met yet	Follow –up with SCM before end of January 2017	Approved specification	Corp 24
Municipal Transformation	Responsive, accountable	Implement a differentiated	18. Provide security	19. Number of boom	R50 000	0	4	Compilation and approval of	Specification compiled	Advert for supply and	Still waiting for sitting	Still waiting for sitting	R0.00	not Achieved	Specific ation committ ee has	Follow –up with SCM before end of January	Approved Specification	Corp 25

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
on and Organizational Development	ustainable, effective & efficient local government system	approach to municipal financial, planning and support	services for safety of staff and municipal assets	gates installed (at Civic centre, Traffic Library and Cultural Centre) by March 2017				specification by MM	iled but not yet approved by MM	installation of Boom gates	of specification committee	of specification committee			not met yet	2017		
Municipal Transformation and Organizational	Responsive, accountable, effective	Implement a differentiated approach to municipal	20. Provide security services for safety of	21. Number of existing surveillance cameras	R100 000	0	5	Compilation and approval of specification by MM	Specification completed but not yet	Advert for supply and installation of survei	Still waiting for sitting of specification	Still waiting for sitting of specification	R0.00	not achieved	Specification committee has not met yet	Follow-up with SCM unit before end of January 2017	Approved specification and copy of advert	Corp 26

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Development	& efficient local government system	financial, planning and support	staff and municipal assets	maintained at five offices (Civic Centre, Technical, Traffic, Library and Cultural Centre) by March 2017					approved by MM	allance came	committee	ee						
Municipal Transformation and	Responsive, accountable and	Implement a differentiated approach	22. Provide security services	23. Electronic access control	R50 000	0	1	Compilation and approval of specific	Specification compiled	Advert for supply and install	Still waiting for sitting of	Still waiting for sitting of	R0.00	not achieved	Specific commitment has not met	Follow-up with SCM unit before end of January	Approved specification and copy of advert	Corp 27

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Organizational Development	ble, effective & efficient local government system	ch to municipal financial, planning and support	es for safety of staff and municipal assets	door installed at Records Control Office by March 2017				ation by MM	but not yet approved by MM	ation of surveillance cameras	specific communication committee	specific communication committee			yet	2017		
Municipal Transformation and Organizational Development	Municipal Transformation and Organization	Singles window of coordination	Facilitate, coordinate and manage cases	Number of cases handled quarterly	R3 500 000.00	100%	Handle hundred percent of cases	Handle 100% cases	100% case handled as per litigation register	Handle 100% cases	100% (07)	100%	R 445 851.38	achieved	none	none	Litigation register	Corp 28

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	al Development						quarterly											
Municipal Transformation and Organizational Development	Municipal Transformation and Organizational Development	Singles window of coordination	Review of By-Laws	Number of By-Laws reviewer quarterly	R00.00	0	Review twenty By-Laws	Review 05 by-laws	01	Review 05 by-laws	0	01	R0.00	not achieved	Only one by-law referred to Legal services for review.	Reminder to be send to all departmental heads to send the existing by-laws which might need review by end of January 2017	Reviewed by-law	Corp 29

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Municipal Transformation and Organizational Development	Municipal Transformation and Organizational Development	Singles window of coordination	Draft and edit contracts	% of contracts drafted and edited quarterly	R00.0	40	100% of contracts edited	25% contract edited	100% of contracts edited (09)	25% contract edited	100% (06)	100%	R0.00	achieved	none	none	Contract register	Corp 30
Good Governance	Responsive, accountable, effective	Improve municipal financial and administrative	Provide prompt responses	% of appointed service providers assess	R0.00	50%	100% of appointed service providers	100% of the appointed service providers	100%	100% of the appointed service providers	100% (16 appointed service providers)	100%	R0.00	achieved	none	none	Approved assessment report by accounting officer	Corp 31

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	time and efficient local government system	Operative capability		Assessed quarterly			Risks assessed quarterly	Assessed quarterly		Risks assessed quarterly	Risks were assessed							
Good Governance	Responsive, accountable, effective and efficient local	Improve municipal financial and administrative capability	Provide prompt responses	% of risk queries attended and responded to on a quarterly basis	R0.00	70%	100% of risk queries attended and responded to on a quarterly basis	100% of risks queried and attended to on a quarterly basis	100% of risk queries attended and responded to	100% of risks queried and issued and attended to on a quarterly basis	65% (114 risks issued and 74 attended and 42 not attended)	65%%	R0.00	achieved	none	none	Signed report by accounting officer	Corp 32

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	government system									erly basis	ded							
Good Governance	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	% of audit queries attended and responded to on a quarterly basis	R0.00	70%	100% of audit queries attended and responded to on a quarterly basis	100% of audit queries issued and attended to on a quarterly basis	100% of risk queries attended and responded to office	100% of audit queries issued and attended to on a quarterly basis	98% (92 issues raised and 90 attended)	100%	R0.00	achieved	none	none	Signed report by accounting officer	Corp 33

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Good Governance	Responsible, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	% of MPAC queries attended and responded to on a quarterly basis	R0.00	70%	100% of MPAC queries attended and responded to on a quarterly basis	100% of MPAC queries issued and attended to on a quarterly basis	0	100% of MPAC queries issued and attended to on a quarterly basis	0	0	R0.00	not achieved	The new committee was still inducted on municipal processes, policies and regulations of the municipality	All the issued referred by different committee to be attended by MPAC committee before end of February 2017	Signed report by accounting officer	Corp 34
Good Governance	Responsible, accountable	Improve municipal	Provide prompt	% of council resolution	R0.00	90%	100% of council resolution	100% of council resolution	0%	100% of council	0%	0%	R0.00	not achieved	The new committee was	All the issued referred by different	Signed report by accounting officer	Corp 35

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	untangle, effective and efficient local government system	financial and administrative capability	responses	queries attended and responded to on a quarterly basis			on queries attended and responded to on a quarterly basis	queries issued and attended to on a quarterly basis		resolution queries issued and attended to on a quarterly basis					still inducted on municipal processes, policies and regulations of the municipality	committee to be attended by MPAC committee before end of February 2017		
Good Governance	Responsive, accountable, effective	Improve municipal financial and administrative	Provide prompt responses	% of approved budget spent on a quarterly basis	R0.00	530%	100% of approved budget spent on a quarterly	100% of approved budget spent	48%	100% of approved budget spent	100%	100%	R0.00	achieved	none	none	Quarterly trial balance spent	Corp 36

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	and efficient local government system	capability					y											
Good Governance	Responsible, accountable, effective and efficient local gove	Improve municipal financial and administrative capability	Provide prompt responses	Number of reports compiled on back to basics	R0.00	4	Compile four reports on back to basics on a quarterly	Compile one report on back to basics	01	Compile one report on back to basics	01	02	R0.00	achieved	None	None	Signed report by accounting officer and submission to CoGHSTA	Corp 37

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	rm ent system																	
Local Economic Development	Responsive, Accountable, effective and efficient local government system	implementation of community work programme	Job creation	Number of EPWP job opportunities created through appointment security company	R0.00	66	70	Advertisement and appointment of security company	70	Advertisement and appointment of security company	70	70	R0.00	achieved	None	None	Appointment Letter	Corp 38

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Good governance and public participation	Responsible, accountable, effective and efficient Local Government systems	Improve municipal financial and Administrative capability	Provide Administrative support to Audit Committee	Number of Audit Committee Quarterly reports submitted to Council	R500 000.00	5 Audit Committee reports submitted to Council	4 x Audit Committee Quarterly reports submitted to Council	Develop 1 X Audit Committee quarterly report and submit to Council	0	Develop 1 X Audit Committee quarterly report and submit to Council	2 x Audit Committee Quarterly reports submitted to Council	02	R0.00	achieved	None	None	2 X Audit Committee report and Council resolution	MM 01
Good governance	Responsible, improve,	Improve municipal	Provide Intern	Number of quarterl	R00.0	8 Internal	8 Internal Audit	Develop 2 x Internal	3 x Internal	Develop 2 x Intern	2X Internal	05	R0.00	achieved	SCM Audit was	Not Applicable, Target	4 x Internal Audit Reports and	MM 02

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
and public participation	accountable, effective and efficient Local Government systems	financial and Administrative capability	Audit Service	Internal Audit reports submitted to Audit Committee		Audit reports submitted to Audit Committee	reports submitted to Audit Committee	Audit reports and submit them to Audit Committee	Audit reports submitted to Audit Committee	Annual Audit reports and submit them to Audit Committee	Audit Reports submitted to Audit Committee				partially reported during fourth quarter of 2015/2016 financial year and the other portion of Audit quotations was reported in the first	over achieved	Minutes of Audit Committee Meeting	

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
															quarter of 2016/2017.			
Good governance and public participation	Responsive, accountable, effective and efficient Local Government system	Improve municipal financial and Administrative capability	Improve risk management systems and protect municipality from risks	Number of Quarterly Risk Management Reports compiled and submitted to Risk Committee by 30 June 2017	R00.0	4	4 x Risk Management reports submitted to Risk Committee	Compile quarterly Risk Committee report and submit to Risk Committee	1 quarterly risk committee report	Compile quarterly Risk Committee report and submit to Risk Committee	01	02	R0.00	achieved	None	None	Quarterly Risk Committee Report and Minutes of Risk Committee Meeting	MM 07

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ems																	
Good governance and public participation	Responsive, accountable, effective and efficient Local Government systems	Improve municipal financial and Administrative capability	Improve risk management systems and protect municipality from risks	Number of Risk Management Committee Meetings conducted by 30 June 2017	174 570.00	4	4 x Quarterly Risk Committee Meeting	1 x Quarterly Risk Committee Meeting	1 x Quarterly Risk Committee Meeting	1 x Quarterly Risk Committee Meeting	0	01	R0.00	achieved	None availability of executive managers for the meeting	Development of risk schedule by the end of January 2017	Minutes of Risk Committee Meeting and attendance register	MM 09

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Good governance and public participation	Responsible, accountable, effective and efficient Local Government systems	Single window of coordination	Periodically monitor and assess the institutional performance reports tabled to council	Number of quarterly institutional performance reports tabled to council	R(PMS coordination vote)	4	Table four SDBIP quarterly reports to council within 30 days after the end of quarter	Tabling of one SDBIP to council within 30 days after the end of quarter	1	Tabling of one SDBIP to council within 30 days after the end of quarter	0	1	R0.00	not achieved	The 1 st quarter report was submitted to Council support but they delayed to make submission to council for noting	The report to serve in council before end of January 2017	Council resolution	MM 14
Good governance	Responsible,	Single window of	Periodically	Annual performance	R(pms coordi	1	Table one 2015/1	Table one 2015/16	One report was	-	-	01	R0.00	achieved	None	None	Council resolution and the	MM 16

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
and public participation	accountable, effective and efficient Local Government systems	coordination	monitor and assess the institutional performance	reported to council by August 2016	nation vote)		7 annual performance report to council by 31 august 2016	annual performance report to Council, National and provincial treasury, CoGHS TA and AGSA	submitted								tabled report, proof of submission to the stakeholders	
Good governance and public particip	Responsive, accountable,	Single window of coordination	Periodically monitor and	Number of individual performance	R(pms coordination vote)	6	Sign six performance agreements by senior	Signing of six performance agreements by	6 agreements signed	-	-	6	R0.00	achieved	None	None	Signed performance agreements by senior managers	MM 18

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
ation	effective and efficient Local Government systems		assesses the institutional performance	agreements signed by senior managers by 14 July 2016			manager by 14 July 2016	senior managers										
Good governance and public participation	Responsive, accountable, effective and	Single window of coordination	Periodically monitor and assess the institu	Number of formal individual performance assessments	R(pms coordination vote)	0	Conduct individual performance assessments to six	Conduct informal assessments to six senior managers	0	Conduct informal assessments to six senior	0	0	R0.00	not achieved	Waiting for finalization of the first quarter reports audit by internal	The assessments to be conducted before end of February 2017	Signed assessment reports and the attendance register	MM 19

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	efficient Local Government systems		tional performance	conducted for senior manager(half yearly and annual)			senior manager			managers					audit unit.			
Good governance and public participation	Responsive, accountable, effective and efficient Local	Improve municipal and Administrative capability	Coordinate, advocate, capacitate, mainstream and monitor and	Number of Special focus structures and forums launched and supported by 30	R60.000.00	05	Re-launch and support Three Special Focus Structures	-	-	Launching of Men's forum	0	0	R0.00	not achieved	The Office of The Presidency instructed municipality to conduct dialogu	The forum to be launched during March 2017	Attendance register and appointment letters for council members	MM 21

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	Government systems		evaluate special focus programmes (Youth, Gender, Children, HIV/AIDS and Disability}	June 2017											ed instead of Men's forum			
Good governance	Responsive,	Improve municipal	Coordinate, advoc	Number of	R20.000.00	22	Held 24 Special Focus	Held six Special Focus	All six speci	Held six Speci	6 meetings	12	R1 188.00	achieved	None	None	Attendance register	MM 22

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
and public participation	accountable, effective and efficient Local Government systems	financial and Administrative capability	ate, capacity, streamline, monitor and evaluate special focus programmes (Youth, Gender, Childr	Special focus meetings coordinated by 30 June 2017			Meetings	Meetings	al focus meetings were conducted	al Focus Meetings	were held							

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
			en, HIV/AIDS and Disability}															
Good governance and public participation	Responsive, accountable, effective and efficient Local Government	Improve municipal financial and Administrative capability	Coordinate, advocate, capacitate, mainstream, monitor and evaluate special	Number of Special group organisations linked to funding support by 30 June 2017	R220.000.00	0	Support 50 Special Focus organisations	Provide sports attire for Lepelle-Nkumpi Aged Golden Games	Sports Attire for Aged Golden Games has been procured and delivered	support two farming projects for aged and youth projects for anti-drug abuse	0	0	R28,000.00 for 1 st quarter	not achieved	Targeted projects were still preparing their gardens and that caused delay in the implementation	To supported during the third quarter	Photos, Prove of payments and attendance register	MM 23

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	Information systems		focus programmes (Youth, Gender, Children, HIV/AIDS and Disability)						to support Lepelle-Nkumpi Aged Club.									
Good governance and public participation	Responsive, accountable, effective	Improve municipal financial and Administrative	Coordinate, advocate, capacitate, maintain	Number of capacity building workshops	R127,378.18	04	Number of capacity building workshops	-	-	Conduct Disability business development	03	03	R71 100.00 for disability workshop.	achieved	None	None	Attendance registers	MM 24

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ive and efficient Local Government systems	strative capability	streamline, monitor and evaluate special focus programmes (Youth, Gender, Children, HIV/AIDS and	provided to NGO's /CBO's by 30 June 2017			provided to NGO's /CBO's by 30 June 2017			implement workshops, carrier exhibition workshops for youth & special focus workshops for councilors &		R46 300.00 for youth exhibition. R33 525.00 for councilor workshop						

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
			Disability}							municipal officials.								
Good governance and public participation	Responsive, accountable, effective and efficient Local Government syst	Improve municipal financial and Administrative capability	Coordinate, advocate, capacitate, mainstream, monitor and evaluate special focus progr	Number of Special focus Awareness Campaigns conducted by 30 June	R175,000.00	06	Conduct Six awareness campaigns on Special Focus Groupings	Conduct awareness during Mandela month	Mandela Month programme was conducted at Khureng Disability Centre and Ipope	conduct awareness on 16 days of activism against women & children abuse & HIV/A	03	05	R8,199.84 R49,130.00 R17,780.00	achieved	None	None	Attendance register	MM 26

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ems		amm es (Youth, Gender, Children, HIV/AIDS and Disability}						ng Disabled Club.	IDS								
Good governance and public participation	Responsive, accountable, effective and	Improve municipal financial and Administrative capabilities	Coordinate, advocate, capacitate, mainstream,	Number of Special Focus calendar activities particip	R90.000.00	06	Participate in six special Focus Calendar activities	Conduct Women 'S Day Celebration Day	01	Celebration of disability day & older person	01	02	R0.00	not achieved	The activity was performed by department of Justice on	The municipality to share their plan with all the department before end of June 2017	Invitation to Various stakeholders	MM 27

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	efficient Local Government systems	ty	monitor and evaluate special focus programmes (Youth, Gender, Children, HIV/AIDS and Disability)	ated in by 30 June 2017											older person			

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Good Governance and public participation	Responsive, accountable, effective and efficient Local Government systems	Improve municipal financial and Administrative capability	Improve Communication systems in the municipality	Information submitted to SITA for municipal website update on a quarterly basis	R0.00	12	submission of 12 website reports to SITA quarterly	Submission of three website reports to SITA	3	Submission of three website reports to SITA	05	08	R0.00	achieved	None	None	Requests from user departments and Resolved Requests from SITA	MM 28
Good Governance	Responsive,	Improve municipal	Improve Com	Communication support	R0.00	12	Provide 100% support	25% of support provide	25%	25% of suppo	25%	50%	R0.00	achieved	None	None	Requests from user departments/	MM 29

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
and public participation	accountable, effective and efficient Local Government systems	financial and Administrative capability	municipal systems in the municipality	provided to internal stakeholders by 20 June 2017			to internal and external stakeholders quarterly	d to internal stakeholders		rt provided to internal stakeholders							Stakeholders , Invitations, Agenda and Attendance register	
Good Governance and public particip	Responsive, accountable,	Improve municipal financial and	Improve Communication systems	Number Quarterly municipal	R0.00	Consolidation of the articles	Develop four municipal newsletters	Consolidation of the articles from department	0	Consolidation of the articles	0	0	R0.00	not achieved	Target not achieved, During the first	The printed newsletter will be available by 20 February	Printed Newsletter	MM 30

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
ation	effective and efficient Local Government systems	Administrative capability	ms in the municipality	Newsletters editions developed		from departments and develop 1 newsletter.	quarterly	ents and develop 1 newsletter.		from departments and develop 1 newsletter.					quarter we distributed the fourth quarter report. We have started with the SCM process for the first quarter newsletter.	2017		
Good Governance and	Responsive, account	Improve municipal	Improve Municipal	Number of events managed	R0.00	Provide support	Attend 12 events committed	Attend 3 events committed	12	Attend 3 events	10	22	R0.00	achieved	None	None	Invitations, Agenda and Attendance register	MM 31

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
public participation	untangle, effective and efficient Local Government systems	financial and Administrative capability	information systems in the municipality	meetings coordinated		support in municipal Events	meetings quarterly	meetings		committee meetings								
Basic Service Delivery and Infrastructure	Responsive, accountable, effective	Improved access to basic services	Waste Reporting	Number of electronic waste information	R0	12	12 electronic waste information data	Submission of 3 electronic waste information data	03	Submission of 3 electronic waste information	03	Six reports were submitted	R0	achieved	None	None	Copy of SAWIS Report	Com 01

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Development	time and efficient local government systems			reports submitted to the South African Waste Information System quarterly			submitted to the South African Waste Information System quarterly	to SA WIS		mation data to SA WIS								
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient	Improved access to basic services	Urban waste collection	Number of households, businesses and institutions provided with	R4m	8560	8650	8560	8560	8560	8560	8560	R766 250.00	achieved	None	None	Vehicle log sheet and weekly collection schedule	Com 02

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent local government systems			weekly waste collection in Lebowa kgomo township				services		tion services								
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local government	Improved access to basic services	Rural waste collection	Number of households and businesses provided with weekly waste collection in 4 villages	R100 000	1200	12000	Provide 12000 household and businesses provided with weekly waste collection in 4 villages	1200	Provide 1200 household and businesses provided with weekly	1200	12000	R749 731.00	achieved	None	None	Vehicle log sheet and weekly collection schedule	Com 03

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent systems			(Matome, Makweng, Rakgotha and Mathibela)						waste collection in 4 villages								
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local government	Improved access to basic services	Extension of waste collection services to new areas	Provide waste collection services to 8 new villages Mamalo, Seleteng, Mogodi,	R0	0	Eight villages provided with weekly waste collection.	Consultative meetings to be held with affected communities	1	conduct house hold data verification in eight villages	2 meetings held in Mamalo and Maku shane ng villages	3	R0.00	not achieved	Q2. Delay by councilors to hold community meetings. Q1. Delay due to	Q2. Communicate with Councilors to Fast track consultation meetings and data verification. Q1 Communicate with Councilors	Minutes of the meetings and attendance registers	Com 04

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent systems			Dithabeng, Makurung, Moletlane, Makushwaneng and Magatlé											the elections, induction of new council and IDP public participation	to Fast track consultation meetings and data verification.		
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient	Improved access to basic services	Waste disposal infrastructure	Number of the monthly management reports compiled on the operation	R4 024 200,00	12	Produce 12 monthly reports for operation and management of	Three operation and management reports compiled	3	Three operation and management reports compiled	3	6 reports compiled	R821 842.08	achieved	None	None	Monthly Operation and Management reports	Com 05

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent local government systems			on and management of the landfill sites			landfill											
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local government	Improved access to basic services	% of Illegal dumping management	Number of illegal dumping spots cleaned	R1m	0	2 of identified illegal dumping spots cleaned in Lebowa kgomo and Zebediela	1 of the identified illegal dumping spots cleaned in Lebowa kgomo	4	-	-	4	R0.00	achieved	none	none	Pre and post photographs of the identified illegal dumping spot and closure report	Com 06

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	systems																	
Basic Service Delivery and Infrastructure Development	Responsive, accountable, effective and efficient local government systems	Improved access to basic services	Waste separation source	Number of household recycling bins procured and distributed in Lebowa kgomo Township	R1.5m	5000	3000 household recycling bins to be procured and distributed in Lebowa kgomo township	-	-	3000 x 120 litres wheelie bins procured	Bins not delivered	0	R0	not achieved	Delay in appointment. Service provider for the supply of bins was appointed on the 29 th November 2016.	During the finalization of the SLA it was indicated that the services provider must deliver the bins by the end of February 2017.	Delivery note	Com 07

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Basic Service Delivery and Infrastructure Development	Responsive, Accountable, effective and efficient local government system	Implementation of community work programme	Provision of Free Basic Services	Number of reviewed Indigent Register annually	R0	1	1 Indigent Register reviewed annually	Data Collection and Capturing of Indigent forms	0	Data Collection and Capturing of Indigent forms	371	371	R0	achieved	none	none	Application forms for renewal	Com 08
Local Economic Development	Responsive, Accountable	Implementation of community	Job creation	Number of EPWP job opportunities	R1m (CDM grant) R250 000	491	720(491 for infrastructure, 199 for	155 for rural waste collection	114	138 for litter picking	0	114	R0	not achieved	Lack of resource for litter	Project to start in the third quarter	Signed Contracts by the beneficiaries and the	Com 09

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	able, effective and efficient local government system	work programme		nities created through Social and Environment and Culture Sectors	(CDM grant) R1 295 000 EPWP grant) R1 431 740 (Own funding)		environmental and culture, 30 for social sector	(R1431 740 Own funding) 127 for Environmental Management Projects and Social Sector projects R1 295 000 (EPWP grant)		(R250 000 CDM grant) 100 for eradication of alien plants (100 000 CDM grant)					picking. Delay in recruitment for eradication of alien plant.		Municipal Manager	

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Spatial Rationale	Sustainable Human Settlements and Improvement quality of household life	Actions supportive of the human settlement outcome	To upgrade and beautify existing parks	Number of designs produced for Lebowa kgomo parks in Units B, F, P, Q, R and S	R500 000 (Designs)	Six parks	Designs for Lebowa kgomo parks in Units B, F, P, Q, R and S	Advertisement for the appointment of a professional service provider for the design of six parks in Lebowa kgomo Units B, F, P, Q, R and S	0	Appointment of a professional services provider for the design of six parks in Lebowa kgomo units B,F,P	0	0	R0.00	not achieved	Still awaiting advertisement of tender	To request SCM to fast track the processes and appointment to be done before end of January	Copy of advert and copy of appointment letter and SLA	Com 10

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
										,Q, R and S								
Spatial Rationale	Sustainable Human Settlements and Improvement quality of household life	Actions supportive of the human settlement outcome	To provide relief material to disaster victims	Number of tents, salvage sheets, lamps, sleeping mats and blankets procured	R250 000	0	20x tents, 20 sleeping mats, 50 blankets, 50 lamps and 50 salvage sheets	Procurement of 20x tents, 20 sleeping mats, 50 blankets, 50 lamps and 50 salvage sheets	0	-	-	0	R0.00	not achieved	SCM unit has not procured the disaster relief material.	The requisition has been submitted for procurement of disaster relief material.	copy of delivery note	Com 12

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Spatial Rationale	Sustainable Human Settlements and Improvement quality of household life	Actions supportive of the human settlement outcome	To ensure public road safety	Number of traffic testing devices and equipment calibrated	R296 800	13	Calibration of 13 traffic testing devices and equipment	Calibrate 11 traffic equipments, (10 Breathalyzer and 1 speed camera	10 x Breat halyzers and 1 x speed came ra calibrated	Calibrate 1 traffic equipment, 1 speed came ra	2	12	R356 3.79	achieved	None	None	Calibration certificate	Com 13
Spatial Rationale	Sustainable Hum	Actions supportive of the	To ensure public	Number of electronic	R650 000	1	Monitoring of 1 electronic	Monitoring of 1 electronic traffic	01	Monitoring of 1 electr	1	1	R650 000,00	achieved	None	None	monthly fines record report	Com 14

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	an Settlements and Improvement quality of household life	human settlement outcome	road safety	traffic fines management system monitored			traffic fines management system	finances management system		onic traffic fines management system								
Spatial Rationale	Sustainable Human Settlements	Actions supportive of the human settlement outcome	To ensure public road safety	Number of Vehicle Testing Station testing devices and	R296 800	16 testing devices	Calibration of Vehicle Testing Station testing devices and	Calibrate vehicle testing station, testing devices and	Calibration of testing equipment done	-	-	1	R14 542.61	achieved	None	None	Calibration certificate	Com 15

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	and Improve ment quality of household life	e		equipment calibrated			equipment	equipment.	in July 2016.									
Spatial Rationale	Sustainable Human Settlements and Improvement	Actions supportive of the human settlement outcome	To ensure public road safety	Number of computerized learners license testing system monitored service	R240 000	10 computerized learners license testing system	Servicing and maintenance of 10 computerized learners license testing system	Servicing and maintenance of 10 computerized learners license testing system and	3 invoices issued.	Servicing and maintenance of 10 computerized learners	3 invoices issued.	6	Q2 R52 231.22 Q1. R46 115.61	achieved	None	None	Monthly Service and Maintenance invoice	Com 16

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	t quality of household life			d and maintained		and generator	and generator	generator		licensing system and generator								
Spatial Rationale	Sustainable Human Settlements and Improvement	Actions supportive of the human settlement outcome	Environmental compliance and enforcement	Number of environmental compliance inspections conducted	R30 000	2	Conduct 4 environmental compliance inspections on a quarterly basis	Conduct 1 environmental compliance inspection	01	Conduct 1 environmental compliance inspection	01	02	R0.00	achieved	None	None	Environmental Compliance Inspection Report	Com 17

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	quality of household life																	
Spatial Rationale	Sustainable Human Settlements and Improvement quality of household	Actions supportive of the human settlement outcome	Environmental Capacity Building	Number of environmental awareness campaigns held	R30 000	2	Conduct 4 environmental awareness campaigns on a quarterly basis	Conduct 1 environmental awareness campaign	01	Conduct 1 environmental awareness campaign	01	02	R350 0.00	achieved	None	None	environmental awareness campaign Attendance Register	Com 18

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	d life																	
Spatial Rationale	Sustainable Human Settlements and Improvement quality of household life	Actions supportive of the human settlement outcome	To improve access to recreational facilities	Number of chairs, tables and pulpit purchased for Civic Hall	R550 000	1 500 chairs, 30 tables	1500 Chairs, table and pulpit in the Civic Centre	-	-	Procurement of chairs, tables and 1 pulpit in the Civic Hall	0	0	R0.00	not achieved	Purchase requisition with Specification has been submitted to SCM for procurement of Chairs, Tables and a Pulpit.	To request SCM Unit to fast track the procurement processes for Chairs, Tables and a Pulpit.	Copy of delivery note	Com 19

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Spatial Rationale	Sustainable Human Settlements and Improvement quality of household life	Actions supportive of the human settlement outcome	To promote and encourage mass participation in sporting activities	Number of sports tournament held annually	R100 000	1	Host one sports tournament annually	-	-	Host one Mayor's tournament within the municipality	0	0	R0.00	not achieved	The tournament was not held due to election of Sports Federation.	Tournament to be held in the third quarter.	Tournament report	Com 20
Spatial Rationale	Sustainable Human	Actions supportive of the	To promote arts	Number of music and	R300 000	0	Host one music and	-	1	Host one music &	0	1	R0.00	achieved	The festival was hosted	none	Festival report	Com 21

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	an Settlements and Improvement quality of household life	human settlement outcome	and cultural activities	cultural festival held annually			cultural festival in Lebowakgomo annually			cultural festival in Lebowakgomo stadium					during first quarter			
Spatial Rationale	Sustainable Human Settlements	Actions supportive of the human settlement outcome	To provide for geographical naming of	Number of geographical naming committee and consult	R0	0	4 geographical naming committee and 4 cluster	1 geographical naming committee and 1 cluster	0	1 geographical naming committee	0	0	R0.00	not achieved	Memo was send to council for establishment of the	The Executive managers for planning and community services to	Minutes and attendance register	Com 22

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	and Improve ment quality of household life	e	streets and other structures within the municipality	ative meetings held on a quarterly basis			based consultative meetings held on a quarterly basis	based consultative meetings held on a quarterly basis		and 1 cluster based consultative meetings held on a quarterly basis					committee for street naming	follow up with Office of the Speaker on the approval of the committee before end of January 2017		
Good Governance	Responsive, accountable, effective and	Improve municipal financial and administrative capabilities	Provide prompt responses	% of appointed service providers assessed quarterly	R0.00	50%	100% of appointed service providers assessed	100% of the appointed service providers assessed	100%	100% of the appointed service providers assessed	100% (8 service providers appointed and	100%	R0.00	achieved	none	none	Approved assessment report by accounting officer	Com 23

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	efficient local government system	ty		y			ed quarterly	quarterly		sed quarterly	asses sed quarterly)							
Good Governance	Responsive, accountable, effective and efficient local government	Improve municipal financial and administrative capability	Provide prompt responses	% of risk queries attended and responded to on a quarterly basis	R0.00	70%	100% of risk queries attended and responded to on a quarterly basis	100% of risks queries issued and attended to on a quarterly basis	100%	100% of risks queries issued and attended to on a quarterly basis	100%	100%	R0.00	achieved	none	none	Signed report by accounting officer	Com 24

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent system																	
Good Governance	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	% of audit queries attended and responded to on a quarterly basis	R0.00	70%	100% of audit queries attended and responded to on a quarterly basis	100% of audit queries issued and attended to on a quarterly basis	100%	100% of audit queries issued and attended to on a quarterly basis	100%	100%	R0.00	achieved	none	none	Signed report by accounting officer	Com 25

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Good Governance	Responsible, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	% of MPAC queries attended and responded to on a quarterly basis	R0.00	70%	100% of MPAC queries attended and responded to on a quarterly basis	100% of MPAC queries issued and attended to on a quarterly basis	100%	100% of MPAC queries issued and attended to on a quarterly basis	100%	100%	R0.00	achieved	none	none	Signed report by accounting officer	Com 26
Good Governance	Responsible, accountable	Improve municipal financial	Provide prompt responses	% of council resolution queries	R0.00	90%	100% of council resolution queries	100% of council resolution queries	100%	100% of council resolution queries	100%	100%	R0.00	achieved	none	none	Signed report by accounting officer	Com 27

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ble, effective and efficient local government system	l and administrative capability	nses	attended and responded to on a quarterly basis			queries attended and responded to on a quarterly basis	issued and attended to on a quarterly basis		tion queries issued and attended to on a quarterly basis								
Good Governance	Responsive, accountable, effective and efficient	Improve municipal financial and administrative capability	Provide prompt responses	% of approved budget spent on a quarterly basis	R0.00	530%	100% of approved budget spent on a quarterly basis	100% of approved budget spent	100%	100% of approved budget spent	100%	100%	R0.00	achieved	none	none	Quarterly trial balance spent	Com 28

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent local government system																	
Good Governance	Responsive, accountable, effective and efficient local government	Improve municipal financial and administrative capability	Provide prompt responses	Number of reports compiled on back to basics	R0.00	4	Compile four reports on back to basics on a quarterly	Compile one report on back to basics	01	Compile one report on back to basics	1	02	R0.00	achieved	None	None	Signed report by accounting officer and submission to CoGHSTA	Com 29

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	system																	
Financial Viability and Management	Responsible, accountable, effective and efficient local government	Administrative and financial capability	To complete a performance based budget aligned to the IDP and SDBIP	Mscosa Annual budget prepared and submitted to council by May 2017	R00.0		Approve one Mscosa budget by May 2017	-	-	2016/17 adjustment budget	0	0	R0.00	not achieved	The target was not correctly projected for the quarter.	The target to be reported during the third quarter with the adjusted SDBIP	Council resolution on the Approved 2017/18 Approved Budget	B+T 01
Financial Viability	Responsible, and	Administrative and	To review	Number of budget	R00.0		8 Budget related	-	-	table 2017/18	0	0	R0.00	not achieved	The target was not	The target to be reported	Council resolution on the 8	B+T 02

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
City and Management	accountable, effective and efficient local government	financial capability	budget related policies	related policies reviewed and submitted to council by May 2017			policies			budget related policies by March 2017					correctly projected for the quarter.	during the third & fourth quarter	Approved Budget Related Policies	
Financial Viability and Management	Responsible, accountable, effective and efficient	Administrative and financial capability	Monitor financial performance of the institution	Number of monthly financial reports compiled and submitted to	R00.0	12	12	3 Monthly section 71 reports submitted to the Mayor, Council,	3 Monthly section 71 reports submitted to the	3 Monthly section 71 reports submitted to the	3	6	R0.00	achieved	none	none	Proof of submission to CoGSTA Public Works, and publication on the website and Council Resolution	B+T 03

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent local government			Mayor, Council, Treasury, Public Works, CoGHTA, FMG and MSIG website				National and Provincial Treasury	Mayor, Council, National and Provincial Treasury	Mayor, Council, National and Provincial Treasury								
Financial Viability and Management	Responsive, accountable, effective and	Administrative and financial capability	To ensure compliance to Mscoa regul	Implementation of Mscoa project plan	R1 400 000.00	0	Mscoa project plan implemented during fourth target	Appoint project team, development of Mscoa strategy, Revise steering	MSCOA Steering Committee Appointed,	Reporting of milestones achieved as per projec	0	01	R0.00	not achieved	Non adherence to mscoa implementation plan	The CFO to follow up with the Mscoa committee member for implementation of the	Appointment letters, terms of reference, strategy and tabled revised project plan and reports	B+T 06

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	efficient local government		ation					commitment and development terms of reference for the project team. Tabling of revised project plan	MSC OA implementation plan in place , Awareness to Employees conducted , Training to the Com	t plan, updating Msco a risk register quarterly						plan		

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
									mittee conducted									
									, Assessment of IT capacity assessed as per questioner from Treasury									

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Financial Viability and Management	Responsible, accountable, effective and efficient local government	Administrative and financial capability	To compile annual financial statements	Annual Financial Statements compiled and submitted to stakeholders by August 2016	R00.00	0	Compile one GRAP compliance on annual financial statements by 30 August 2016	Compilation of a GRAP Compliant Annual Financial Statement and submission to AG, Provincial and National Treasury on or before 30 Aug 2016	GRAP compliant AFS Submitted to AG, NT on 31 August 2017	-	-	01	R0.00	achieved	None	None	Signed GRAP compliant Annual Financial Statements	B+T 07

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Financial Viability and Management	Responsible, accountable, effective and efficient local government	Administrative and financial capability	To compile a GRAP compliant fixed asset register	GRAP compliant fixed asset register compiled by August 2016	R00.00	0	Compile GRAP compliance asset register before end of the first quarter	Compilation of GRAP Compliant Asset Register	AGRAP compliant Fixed assets register has been compiled	-	-	01	R0.00	achieved	None	None	Signed GRAP Compliant Asset Register	B+T 08
Financial Viability and Management	Responsible, accountable, effective	Administrative and financial capability	To pay creditors within 30 days	Percentage of creditors paid within 30 days	R00.00	99.93%	100% invoice received and paid within 30 days	100% (All received invoices paid within	All Invoice paid within 30 day(1	100% (all received invoicing paid	100% (458 received and 458 paid)	100% (883 received and 883 paid)	R0.00	achieved	None	None	Payment vouchers Bank statement	B+T 11

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	tive and efficient local government		upon receipt of invoices					30 days upon receipts of such invoice)	00%) 425 received and 425 paid	within 30 days upon receipts of such invoicing)								
Financial Viability and Management	Responsible, accountable, effective and efficient local gove	Administrative and financial capability	To compile monthly section 66 reports	Number of monthly expenditure reports submitted to council	R00.0 12	12	compile and submit 12 section 66 reports (one per month)	Monthly section 66 reports submitted to council	0	Monthly section 66 reports submitted to council	03	03	R0.00	not achieved	Reports submitted to portfolio but not yet considered by council	Follow ups to be done with the council support unit	Council resolutions	B+T 12

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	rmment																	
Financial Viability and Management	Responsive, accountable, effective and efficient local government	Administrative and financial capability	To increase revenue collection rate	percentage revenue collection rate	R00.00	0	Collect 25% of revenue quarterly (25% per quarter)	25% of billed revenue (Total billed = 924239 1.24 and 25% of total billed =23105 97,81	11.47 % of billed revenue (Total billed =924 2391. 24 And 11,47 % of total billing = 1060 450.1 5)	25% of billed revenue (Total billed =915 6695. 73 And 25% of total billing =228 9173. 93)	14.41 %(amount collected = 723.7 6)	24.9% R4 599 771.74 revenue collected and R18 399 086.97 revenue billed	R0.00	achieved	None	None	Monthly billing reports and the payment report	B+T 13

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Financial Viability and Management	Responsible, accountable, effective and efficient local government	Administrative and financial capability	To implement property rates policy	Number of monthly reconciliations between valuation roll and billing compiled	R00.0	0	compile 12 monthly reconciliation between the valuation roll and billing system quarterly	Monthly reconciliation between the valuation roll and billing system	3 Monthly Reconciliation reports have been compiled	Monthly reconciliation between the valuation roll and billing system	03	06	R0.00	achieved	None	None	Signed Monthly Reconciliation reports between valuation roll and billing	B+T 14
Financial Viability and Management	Responsible, accountable, effective	Administrative and financial capability	Implementation of municipal procurement	Number of monthly SCM reports compiled and	R00.0	0	compile 16 reports on SCM and submit	Monthly SCM reports compiled and submitted to	3 monthly SCM reports and 1	Monthly SCM reports compiled	03	06	R0.00	achieved	None	None	Council resolution on Monthly SCM Reports compiled and	B+T 16

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	tive and efficient local government		rement plan, SCM policy and regulations	submitted to council			to council quarterly	council	quarterly reports has been compiled	and submitted to council							submitted to council	
Financial Viability and Management	Responsive, accountable, effective and efficient local government	Administrative and financial capability	Coordination of bid committee meetings	Number of Bid committee	R00.0	0	100% of bid committee meeting held quarterly	100% of bid committee meeting	100% meeting held	100% of bid committee meeting held	100% (7 meetings held)	100%	R0.00	achieved	None	None	Attendance register	B+T 17

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent																	
Financial Viability and Management	Responsive, accountable, effective and efficient local government	Administrative and financial capability	To conduct SCM works with service providers	service providers database review by June 2017	R0.00	0	Review one service providers database	-	-	Review one database on service providers	0	0	R0.00	not achieved	We adopt them from the CSD and its open throughout the year	The indicator to be discontinued as the municipality adopted the Service providers from CSD	Newspaper advert	B+T 19
Good Governance	Responsive, accountable	Improve municipal	Provide prompt	% of appointed service	R0.00	50%	100% of appointed	100% of the appointed	100% (11 service	100% of the appointed	100% (11 service	100% (11 service	R0.00	achieved	none	none	Approved assessment report by accounting	B+T 20

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	untangle, effective and efficient local government system	financial and administrative capability	responses	providers assessed quarterly			services providers assessed quarterly	service providers assessed quarterly	providers appointed and assessed quarterly	services providers assessed quarterly	providers appointed and assessed quarterly	rs appointed and assessed					officer	
Good Governance	Responsive, accountable, effective and	Improve municipal financial and administrative capability	Provide prompt responses	% of risk queries attended and responded to on a quarterly	R0.00	70%	100% of risk queries attended and responded to on a quarterly	100% of risks queries issued and attended to on a quarterly	100% (56 risks attended	100% of risks queries issued and attended	100% (56 risks attended	100% (56 risks attended	R0.00	achieved	none	none	Signed report by accounting officer	B+T 21

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	efficient local government system	ty		y basis			y	y basis		to on a quarterly basis								
Good Governance	Responsive, accountable, effective and efficient local government	Improve municipal financial and administrative capability	Provide prompt responses	% of audit queries attended and responded to on a quarterly basis	R0.00	70%	100% of audit queries attended and responded to on a quarterly basis	100% of audit queries issued and attended to on a quarterly basis	100%	100% of audit queries issued and attended to on a quarterly basis	100%	100%	R0.00	achieved	none	none	Signed report by accounting officer	B+T 22

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent system																	
Good Governance	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	% of MPAC queries attended and responded to on a quarterly basis	R0.00	70%	100% of MPAC queries attended and responded to on a quarterly basis	100% of MPAC queries issued and attended to on a quarterly basis	100%	100% of MPAC queries issued and attended to on a quarterly basis	100%	100%	R0.00	achieved	none	none	Signed report by accounting officer	B+T 23

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Good Governance	Responsive, accountable, effective and efficient local government system	Improve municipal financial and administrative capability	Provide prompt responses	% of council resolutions queries attended and responded to on a quarterly basis	R0.00	90%	100% of council resolutions queries attended and responded to on a quarterly basis	100% of council resolutions issued and attended to on a quarterly basis	100%	100% of council resolutions issued and attended to on a quarterly basis	100%	100%	R0.00	achieved	none	none	Signed report by accounting officer	B+T 24
Good Governance	Responsive, accountable	Improve municipal financial	Provide prompt response	% of approved budget spent	R0.00	530%	100% of approved budget	100% of approved budget spent	27.6 %	100% of approved budget	28.82 %	100%	R0.00	achieved	none	none	Quarterly trial balance spent	B+T 25

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ble, effective and efficient local government system	l and administrative capability	nses	on a quarterly basis			spent on a quarterly			et spent								
Good Governance	Responsible, accountable, effective and efficient	Improve municipal financial and administrative capability	Provide prompt responses	Number of reports compiled on back to basics	R0.00	4	Compile four reports on back to basics on a quarterly	Compile one report on back to basics	01	Compile one report on back to basics	01	02	R0.00	achieved	none	none	Signed report by accounting officer and submission to CoGHSTA	B+T 26

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent local government system																	
Municipal transformation & organizational development	Responsible, accountable, effective & efficient local government	Single window of coordination	To annually review the IDP & Budget in order to meet changing services	Approved 2017/18 IDP by the 31 May 2017	R1m	1	Approved 2017/18 IDP by the 31 may 2017	Approved 15/16 IDP/Budget & PMS process plan for the by council on the 14 August 2016	01	30 ward consultation meetings and status quo analysis	29	29	R361 742,69 (34%)	not achieved	Ward 17 meeting date could not be secured as the ward struggled to convene for ward committee establishment. Status	Office of the Speaker to engage with the ward representatives on the matter before end January 2017	Notice of meetings; *Minutes & attendance register of meetings *Approved process plan & *Council resolution. Status quo report	Pled 01

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
			delivery needs												quo report was presented to Exco and Traditional Leaders on the 21 ST December 2016			
Municipal Transformation and Organizational	Responsive, accountable, effective	Single window of coordination	To annually review the IDP & Budget in	Number of ward plans compiled	IDP Coordination vote	0	30 ward plans compiled during 1 st & 2 nd	30 ward plans compiled	Letter to request financial assistance on the project was submitted to	30 ward plans compiled	0	0	R0.00	not achieved	Project has not been budgeted for and awaits budget adjustment	Project cost estimates prepared and awaiting to be submitted during budget adjustment for consideration or be	Compiled reports	Pled 02

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Development	and efficient local government		order to meet changing service delivery needs				quarter		CDM but did not get favourable response.							prioritised for 2017/18 budget and implementation		
Local Economic Development	Responsive, accountable, effective	Single window of coordination	Provision of information to SMMs,	Number of capacity building & information	R0.00	4	Conduct 4 capacity building, information	Conduct 1 capacity building and information sharing	09	Conduct 1 capacity building and information	5	14	R182,089,70 (35%)	achieved	none	none	Attendance register and quarterly report	Pled 04

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	and efficient local government		Cooperatives and informal traders on capacity and skills development	sharing sessions or workshops conducted on business development one per quarter			sharing or workshops on business development one per quarter	session per quarter		sharing session per quarter								
Local Economic	Responsive,	Single window of	Support and	Number of semina	R0.00	0	Conduct 2 semina	Conduct 1 business	01	-	-	01	R0.00	achieved	none	none	Attendance register and report	Pled 05

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Development	accountable, effective and efficient local government	coordination	assist informal traders to formalise their businesses	workshops conducted on business registrations			workshops on business registrations during 1 st & 4 th quarter	5										
Local Economic Development	Responsive, accountable,	Single window of coordination	Maintain a credible SMM E and	Number of updated SMME and	R0.00	1	update 1 SMME & Cooperative	Update 1 SMME and Cooperatives	01	-	-	01	R0.00	achieved	none	none	Updated SMME and Cooperative s database	Pled 06

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	effective and efficient local government		Cooperatives database	Cooperatives database			database	database by the 1 st quarter										
Local Economic Development	Responsive, accountable, effective and	Single window of coordination	Provide support to SMMs and Cooperatives	Number of SMMs or Cooperatives linked to financial	R0.00	4	Link 4 SMMEs/ cooperatives to financial support	Link 1 SMME or Cooperative to financial support	96	Link 1 SMM E or Cooperative to financial support	2	98	R0.00	achieved	none	none	Quarterly update report	Pled 07

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	efficient local government		es	l support														
Local Economic Development	Responsible, accountable, effective and efficient local	Single window of coordination	Promote LED and Tourism	Number of LED and Tourism promotional show and exhibitions	R0.00	0	Attend 3 LED & promotional show & exhibitions	Attend 1 planned LED or Tourism show or exhibition	03	-	-	03	R0.00	achieved	none	none	LED or Tourism show or exhibition report	Pled 08

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	government			attended														
Local Economic Development	Responsive, accountable, effective and efficient local government	Single window of coordination	Strengthen economic stakeholder relations	number of LED forum meetings conducted	R0.00	0	conduct 4 LED forum meetings one per quarter	Facilitate 1 quarterly LED Forum meeting	01	Facilitate 1 quarterly LED Forum meeting	01	02	R0.00	achieved	none	none	Quarterly LED Forum report	Pled 11

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Local Economic Development	Responsive, accountable, effective and efficient local government	Single window of coordination	Provide support to minimising development	Number of Social Labour Plan reports submitted to Management per quarter	R0.00	0	submit 4 reports on social Labour plan to management one per quarter	Consolidate 1 quarterly SLP report	01	Consolidate 1 quarterly SLP report	01	02	R0.00	achieved	none	none	Quarterly SLP Report	Pled 12
Local Economic	Responsive,	Single window of	Promote job	Number of job creation	R0.00	0	Compile 4 reports	Consolidate 1 quarterly	01	Consolidate 1 quart	01	02	R0.00	achieved	none	none	Quarterly job creation report	Pled 13

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Development	accountable, effective and efficient local government	coordination	creation	annual report			annual job creation	quarterly job creation report		quarterly job creation report								
Local Economic Development	Responsive, accountable,	Single window of coordination	Provision of support to agricultural	Number of agribusiness development	R0.00	0	undertake 4 agribusiness support	Cooperate with the Department of Agriculture	01	Cooperate with the Department of	0	01	R0.00	not achieved	The Dept did not give any support and no	LED unit to follow up with the Dept	Quarterly agriculture support report	Pled 14

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	effective and efficient local government		development	support undertaken with the Department of Agriculture			e with the department of agriculture	ure in providing support to 1 agricultural businesses		Agriculture in providing support to 1 agricultural businesses					reason were given to the municipality			
Local Economic Development	Responsive, accountable, effective and	Single window of coordination	Monitor Community Works Program	Number of quarterly CWP reports	R0.00	0	Compile 4 CWP reports one per quarter	Consolidate 1 quarterly CWP report	01	Consolidate 1 quarterly CWP report	01	02	R0.00	achieved	none	none	Quarterly CWP report	Pled 15

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	efficient local government																	
Local Economic Development	Responsive, accountable, effective and efficient local	Single window of coordination	manage & coordinate trade and business applications received & processed	% of trade & businesses licensing applications received & processed	R0.00	0	license & process 100% of trade & businesses applications per quarter	Consolidate trading & business licensing progress report	01	Consolidate trading & business licensing progress report	01	02	R0.00	achieved	none	none	Progress report	Pled 16

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	government																	
Spatial Rationale	Actions supportive of the human settlement outcome	Single window of coordination	Manage & coordinate outdoor advertising applications processed & % of illegal outdoor advertisements boards removed	% of outdoor advertising applications processed & % of illegal outdoor advertisements boards removed	R0.00	0	Process 100% outdoor advertising application & illegal outdoor advertisement boards removal quarterly	Consolidate outdoor advertising progress report	01	Consolidate outdoor advertising progress report	01	02	R0.00	achieved	none	none	Progress report	Pled 17

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
							y											
Spatial Rationale	Actions supportive of the human settlement outcome	Single window of coordination	To guide, regulate & control the use of land in the municipal area	Number of SPLUMA By-laws public participation meeting held	R0.00	0	Conduct 4 meetings on SPLUMA By-law quarterly	Awareness campaign	01	Awareness campaign	01	02	R0.00	achieved	none	none	Attendance register	Pled 18
Spatial Rationale	Actions supportive of	Single window of coordination	To guide, regulate &	Reviewed SDF	R0.00	1	Review 1 SDF by June	Municipal SDF submitted to	0	SDF implementation frame	0	SDF Implementation Frame	R0.00	not achieved	The Limpopo SDF was only approved	Draft SDF to be submitted to council before end of February	Council resolution and report	Pled 19

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	the human settlement outcome	ation	control the use of land in the municipal area				2017	Council		work		work report prepared			d in July 2016 and therefore affected the draft MSDF for alignment.	2017		
Spatial Rationale	Actions supportive of the human settlement outcome	Single window of coordination	To ensure that compliance to building regulations to guide	Percentage of Non-Compliance Buildings Issued with Compliance Notices	R0.00	100%	Issue 100% of notices for non-compliance buildings	100%	100% (08 contravention)	100% (15 contravention notices issued)	100% (23 contravention notices issued)	R0.00	achieved	none	none	Contravention letters in terms of Sec 4 (1) of National Building Regulations	Pled 20	

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ome		and control buildings	for adherence to National Building Regulations														
Spatial Rationale	Actions supportive of the human settlement outc	Single window of coordination	To monitor, guide and control spatial planning and	Functional Land Use Committee meetings held quarterly	R0.00	1	Conduct 4 meetings on land use (one per quarter)	1(One) meeting per quarter	0	1(One) meeting per quarter	0	0	R0.00	not achieved	District Planning Tribunal is not yet established and functional	Engage CDM on progress on establishment of the Planning Tribunal by end of January 2017	Attendance register of District Planning Tribunal	Pled 21

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ome		land use management within the municipality															
Spatial Rationale	Actions supportive of the human settlement outcome	Single window of coordination	To ensure implementation of MPR A	Number of general Valuation roll and supplementary valuation compiled June	R1,3 M	1	Compile 2 general valuation roll & supplementary valuation	Appointment of service provider	Presentation request of Specification made to the Bid Specification Committee on the 13	Submission of valuation roll to Accounting officer	Municipal valuer appointed and preparing Valuation roll and compl	Appointment of the municipal valuer and parts of the valuation roll submitted for	R101 1641. 27	not achieved	None confirmation of Bid Specification Committee to PLED to present the specification	Push for the appointment of a valuer during third quarter	Appointment letter and report	Pled 22

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
				2017					July 2016 (see attached copy of email)		eted parts of the valuation roll submitted	timeous comments and inputs						
Spatial Rationale	Actions supportive of the human settlement outcome	Single window of coordination	To increase communities' access to transport facilities and services	Integrated Transport Plan compiled and submitted to council by June 2017	R500 000,00	0	Compile & submit 1 integrated transport plan	Tender advertisement	Presentation to the Bid Specification committee meeting was on 05 August 2016 (see attach	Appointment of services provider	Three (03) sourced 03 quotations from Companies	Tender advertised and due for evaluation and adjudication	R0.00	not achieved	Delays in approval of specific action committee report	Follow up with SCM and motivate for the appointment of service provider in the third quarter and submit a motivation for section 32 appointment	Newspaper advert and appointment letter	Pled 23

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
			es						ed attendance register)									
Spatial rationalization	Actions supportive of the human settlement outcome	Single window of coordination	Facilitation of the development of residential sites at Lebo wakgomomo unit H	Number of quarterly meetings held with CoGHS TA & CDM	R0.00	0	Conduct 4 meetings with CoGHS TA & CDM	-	-	Meeting with stakeholders (CDM/CoG HSTA)	Meeting held between the Municipality and Coghsta (HAD).	Meeting held between the Municipality and Coghsta (HAD).	R0.00	achieved	none	none	Attendance register	Pled 24

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
Spatial	Actions supportive of the human settlement outcome	Single window of coordination	To provide geographic names of streets & other structures	Number of geographic naming committee & cluster based consultative meetings held quarterly	R0.00	0	Conduct 4 meetings on streets naming within Lebowa kgomo	Conduct one meeting	0	Conduct one meeting	0	0	R0.00	not achieved	Out of control of administration as council is still to appoint members of the street naming committee	Make submission and follow up with the office of the speaker for appointment of street naming committee members	Attendance register	Pled 25
Spatial	Actions supportive of	Single window of	Implementation	Number of residents	R0.00	0	100% of residents	25% of residential sites	25% (38 clearance certificates	25% of residential	25% (53 clearance	91 Clearance Certificate	R0.00	achieved	none	none	Clearance certificate/ PLD forms	Pled 26

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ortiv e of the hum an settl ement outc ome	coordin ation	of the Lebo wakg omo SDP	tial sites dispose d at Lebowa kgomo			tial sites dispose d within Lebowa kgomo townshi p	dispose d within Lebowa kgomo	issue d 12 in July; 16 in Augu st and 10 in Septe mber 2016)	sites dispo sed within Lebowa wakg omo	certifi cates issue d 23 in Octob er; 24 in Nove mber and 6 in Dece mber 2016)	ates						
Spatial rationa l	Acti ons supp ortiv e of the	Single window of coordin ation	To ensur e imple ment ation	Numbe r of properti es in rural areas	R0.00	0	Demarc ate 40 properti es owned by	Demarc ate 10 properti es owned by dept.	0	Dema rcate 10 prope rties owne d by	0	0	R0.00	not achieve d	Out of control of municip ality as its depend ent on public works	Follow up with public works owned properties and internally investigate for valuation purposes	Submitted layout to surveyor general	Pled 27

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	human settlement outcome		of MPR A	owned by dept. of public works demarcated for valuation purpose June 2017			department of public works 10 per quarter	of public works		dept. of public works								
Good Governance	Responsive, accountable,	Improve municipal financial and	Provide prompt responses	% of appointed service providers	R0.00	50%	100% of appointed services	100% of the appointed service provider	100%	100% of the appointed service provider	100%	100%	R0.00	achieved	none	none	Approved assessment report by accounting officer	Pled 28

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	effective and efficient local government system	administrative capability		assessed quarterly			provide rs assessed quarterly	s assessed quarterly		ers assessed quarterly								
Good Governance	Responsive, accountable, effective	Improve municipal financial and administrative	Provide prompt responses	% of risk queries attended and responded to	R0.00	70%	100% of risk queries attended and responded to	100% of risks queries issued and attended to on	100%	100% of risks queries issued and attended	100%	100%	R0.00	achieved	none	none	Signed report by accounting officer	Pled 29

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	tive and efficient local government system	trative capability		on a quarterly basis			on a quarterly	a quarterly basis		to on a quarterly basis								
Good Governance	Responsive, accountable, effective	Improve municipal financial and administrative	Provide prompt responses	% of audit queries attended and responded to on a	R0.00	70%	100% of audit queries attended and responded to on a	100% of audit queries issued and attended to on a	100%	100% of audit queries issued and attended to on	100%	100%	R0.00	achieved	none	none	Signed report by accounting officer	Pled 30

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	and efficient local government system	capability		quarterly basis			quarterly	quarterly basis		a quarterly basis								
Good Governance	Responsive, accountable, effective and	Improve municipal financial and administrative capability	Provide prompt responses	% of MPAC queries attended and responded to on a quarterly	R0.00	70%	100% of MPAC queries attended and responded to on a	100% of MPAC queries issued and attended to on a quarterly	100%	100% of MPAC queries issued and attended to on	100%	100%	R0.00	achieved	none	none	Signed report by accounting officer	Pled 31

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	efficient local government system	ty		y basis			quarterly	y basis		a quarterly basis								
Good Governance	Responsive, accountable, effective and efficiency	Improve municipal financial and administrative capability	Provide prompt responses	% of council resolutions attended and responded to on a	R0.00	90%	100% of council resolutions queries attended and responded to	100% of council resolutions queries issued and attended to on a	100%	100% of council resolution queries issued and attended	100%	100%	R0.00	achieved	none	none	Signed report by accounting officer	Pled 32

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	ent local government system			quarterly basis			on a quarterly	quarterly basis		to on a quarterly basis								
Good Governance	Responsive, accountable, effective and efficient	Improve municipal financial and administrative capability	Provide prompt responses	% of approved budget spent on a quarterly basis	R0.00	530%	100% of approved budget spent on a quarterly	100% of approved budget spent	100%	100% of approved budget spent	100%	100%	R0.00	achieved	none	none	Quarterly trial balance spent	Pled 33

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	local government system																	
Good Governance	Responsive, accountable, effective and efficient local	Improve municipal financial and administrative capability	Provide prompt responses	Number of reports compiled on back to basics	R0.00	4	Compile four reports on back to basics on a quarterly	Compile one report on back to basics	100%	Compile one report on back to basics	100%	100%	R0.00	achieved	none	none	Signed report by accounting officer and submission to CoGHSTA	Pled 34

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	government system																	
Local Economic Development	responsive, accountable, effective & efficient local gove	Implementation of community works programme	Job creation	Number of EPWP job opportunities created	R327 000.00	0	Two jobs created through Learner ship programme	Advertisement and appointment of learners for agriculture & tourism	0	-	-	0	-	not achieved	Dept of CoGHS TA could not provide municipality with the conditions of grant	Follow up to be done with the department on the letter send to them during 2015/16 financial year	Appointment letters	Pled 35

Initial: Municipal Manager:

Initial: Mayor:

Key Performance Area	Outcome	Output	Strategy	Key Performance Indicator	Approved Budget	Baseline	Annual Target	First Quarter		Second Quarter		Mid-year Performance	Expenditure for the quarter	Achieved/ not achieved	Reason for variance	Mitigation Measure	Means of verification	File/ Verification No:
								Projection	Actual	Projection	Actual							
	rmment sys																	

2015/16 Audit Outcome

Financial year	2012/13	2014/15	2015/16
Audit Outcome	Disclaimer	Qualified	Qualified

Progress on resolving problems identified (affecting audit opinion) in the annual report for 2015/16

Problems Identified	Progress	Responsible department
Award made to Suppliers who submitted false declaration	MBD Forms received from bidders were the only means available for the municipality to check for employees in the employ of state and service providers were appointed on the basis of the information disclosed on the declaration forms. The Municipal database will be taken to Treasury for verification as the CSD system does not assist.	Budget and Treasury
Quotations sourced from companies owned by the same person	The Quotation was not sourced from the same company but the cellphone numbers and address were the same. The SCM unit must check the personal information of directors	Budget and Treasury

Initial: Municipal Manager:

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	or members of the CC if they are not the same and not let them compete against each other if found to be same.	
BAC was not composed of four senior managers and technical expert	The BAC committee is well constituted as per the SCM Regulations	Accounting Officer
Accounting officer did not ratify different recommendations made by BEC and BAC	Should the BAC recommendations to Accounting Officer differs from the BEC recommendations to the BAC, the Accounting Officer must state on the final recommendations the reasons for appointing as recommended by the BAC.	Accounting Officer
Bidders awarded the contracts which are above CIDB grading designation	Should the Municipality decides to appoint a Potentially Emerging contractor, plan on how such contractors are to be supported by the municipality must be submitted to CIDB prior commencement of the tendering process.	Technical Services
Bid specification did not provide for local production and content	Department of Trade and Industry has as from the 21 st October 2015 designated and stipulated minimum threshold for local production and content for Electrical material which must be factored in the specification for households connection(electricity)	Technical services
Points were awarded for BBBEE level on expired certificate	Thorough checking of BBEEE certificate is a continuous process for both BEC and BAC	Budget and Treasury(SCM Unit)
Bids below R 10 million not advertised for 14 days	Does not agree with the finding. Further engage with provincial treasury and AG must be conducted in resolving the matter by end January 2017. The Municipality is of the opinion that since the panel of consultants were appointed through a bidding process, waiting for 14 days to receive quotations from the consultants will delay service delivery.	Budget and Treasury
Bidders owing municipal rates for more than three months	No Bidder whose municipal rates and taxes are owing for more than 90 days will be appointed. SCM policy to be amended to include a statement that afford the locals the opportunity to enter into agreement of paying their municipal rates and taxes from the	Budget and Treasury

Initial: Municipal Manager:

Initial: Mayor:

	order or payment certificate.	
No minutes and attendance register of bid evaluation committee	Improve document management	Budget and Treasury
Reasons for contract amendment were not tabled in the council	All contract amendments must be tabled in council and the community where the projects is implemented must be notified.	Corporate Services (legal services) and Technical Services
Goods and services were procured from suppliers who are not in the suppliers' list SCM: Bidder was given unfair advantage	Only suppliers registered on the National Treasury's Central Supplier Database (CSD) can do business with Municipality. Municipal Database is linked to CSD.	Budget and Treasury
Bidder with lowest points was awarded tender	Does not agree with the finding, Engage the AG by end January 2017 for resolving the audit finding	Budget and Treasury
Declaration of interest and past five year performance not provided	All MBD forms must be attached to the tender documents to enhance compliance to the SCM regulation. As from December 2016, the SCM Unit has produced a Standard bid documents in line with the SCM Regulation to be used by the BSC	Budget and Treasury and BSC
Tenderer were given B-BBEE point without disclosing subcontract details	Does not agree with the finding, Engage the AG by end January 2017 for resolving the audit finding	Budget and Treasury
Bids above R 10 million not advertised for 30 days	Does not agree with the finding, Engage the Provincial Treasury and AG by end January 2017 for resolving the audit finding	Budget and Treasury
No minutes and attendance register of bid evaluation committee	Improve document management to ensure that information is readily available when requested for audit purposes, Engage AG on how to deal with future payments for those projects as the AG concluded to have them disclosed as irregular expenditure.	Budget and Treasury

Initial: Municipal Manager:

Initial: Mayor:

Bidder was appointed as consultant and contractor on one project	Enhance Contract Management and ensure that contractors adhere to the schedule of timelines.	Technical Services
The reasons for deviation were not justifiable	Management must ensure that Deviations are in line with Section 36 of the SCM Regulations	Accounting Officer
Unable to verify if appointee is Vukuphile project contractor	Improve document management to ensure that information is readily available when requested for audit purposes, Engage AG on how to deal with future payments for those projects as the AG concluded to have them disclosed as irregular expenditure.	Technical Services
Irregular expenditure: No investigation were conducted for amounts disclosed in the AFS	Appointment of services providers to assist with the investigations due to lack of human capital in the SCM unit	Accounting Officer, Budget and Treasury
Total payments made exceed amount as per contract	Improve document management to ensure that information is readily available when requested for audit purposes, Engage AG on how to deal with future payments for those projects as the AG concluded to have them disclosed as irregular expenditure.	Budget and Treasury
Land not recorded in the Asset Register	Compilation of the new valuation roll reconciling with the FAR, Registration of all municipal properties in the municipal name by March 2017	Planning and LED
Prior year findings not resolved	Engage the AG on findings raised in the current year and previous years were the Municipality is not in agreement with findings.	Budget and Treasury
Assets could not be traced from the floor to the fixed asset register	Ensure proper monitoring of the work conducted by the Service Provider, Assess the FAR compiled by PWC to ensure that all assets as verified are included in the FAR	Budget and Treasury
Provisions not complete	Compilation of the Specification for the appointment of a service providers for the rehabilitation of the new landfill site by January 2017	Community Services

ACTING MUNICIPAL MANAGER

Date

Initial: Municipal Manager:

Initial: Mayor: